Department of the Army

**ARTEP 63-085-MTP** 

# FOR HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTRY SEPARATE BRIGADES

SEPTEMBER 2002

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ARMY TRAINING AND EVALUATION PROGRAM 63-085-MTP

HEADQUARTERS DEPARTMENT OF THE ARMY Washington, DC, 30 September 2002

# MISSION TRAINING PLAN HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTY SEPARATE BRIGADES

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<sup>\*</sup>This publication supersedes ARTEP 63-085-MTP, dated 6 December 1990.

### **PREFACE**

This mission training plan (MTP) provides the, Separate Brigade (SEP BDE), Support Battalion Commander and S3 with a task-based, event-driven training strategy to enable the unit to accomplish its wartime mission. While MTPs may not cover unit contingency plans, this document includes tasks to meet the Army force projection mission and includes tasks related to the supervision of deployment operations, supervision of the relocation and establishment of subordinate logistics and combat health services (CHS) units in a new operational area, combat service support (CSS) operations, force protection and redeployment.

This MTP applies to the Separate Brigades, Support Battalions for the, Heavy, (TOE 63085L000) and the Infantry, (TOE 63446L000) units. The Support Battalion, SEP BDE, is the main CSS provider in the rear. The Support Battalion plans for logistics and CHS in advance on an area basis to brigade area companies with transportation support to the entire brigade, as well as direct support (DS) supply and maintenance support to brigade headquarters. The Support Battalion provides management control over all materiel for the brigade (except for Class VIII) with the Brigade Materiel Management Center, (BMMC). The BMMC is the logistical heart of the brigade's materiel management mission, the technical operations center, and implements materiel automated procedures except for Class I, III (bulk), and VIII.

The overarching principle of "fix forward" remains unchanged. The Separate Brigade, Support Battalion provides logistical support as far forward as practical. The support forward doctrine based on tactical and threat considerations which determine the extend of support. Support forward doctrine maximizes combat time by minimizing repair, resupply, and evacuation time. The Support Battalion is part of the overall logistical system that supports all elements of the brigade. The Separate Brigade, Support Battalion logistical structure is designed to link into a Corps Support Command (COSCOM). The COSCOM provides GS supply, reinforcing DS maintenance, motor transport, field service, airdrop, and health services. The Corps Support Group (CSG) provides GS support for ammunition and petroleum.

Standards for executing the tasks are described in the training and evaluation outlines (T&EOs). Standards were developed to meet the Total Army requirement. To meet mission-essential requirements, commanders may wish to make standards more stringent. The intent of this publication is not to deny the commander that flexibility.

Training developers continuously update individual and collective tasks and other support products for these manuals in the Automated Systems Approach to Training (ASAT) database. Units can get data updates online at the Reimer Digital Library Data Repository at http://155.217.58.100/dr/

### **ARTEP 63-085-MTP**

The proponent of this publication is HQ TRADOC. Submit changes for improving this publication on DA Form 2028 and forward it to Commander, United States Army Combined Arms Support Command, ATTN: ATCL-A, 401 1st Street, Suite 229, Fort Lee, Virginia 23801.

Unless otherwise stated, masculine nouns and pronouns refer to both women and men.  $\$ 

### Chapter 1

### **Unit Training**

- **1-1. GENERAL**. This mission training plan (MTP) provides the commander and leaders with guidance on how to train the key missions of the unit. The specific details of the unit's training program depend on the following factors:
  - a. Unit's mission-essential task list (METL).
  - b. Chain of command training directives and guidance.
  - c. Training priorities of the unit.
  - d. Availability of training resources and areas.
- **1-2. SUPPORTING MATERIAL**. This MTP describes a critical mission-oriented unit training program that is part of the next higher echelon's training program. This unit's training program consists of:
- a. ARTEP Headquarters, Separate Brigade, Command Group-MTP indicates the relationship of the next higher headquarters training program to the unit's training program.
- b. The soldier training publications (STPs), consisting of soldier's manuals (SMs) and trainer's guides (TGs) for each military occupational specialty (MOS) authorized in the table of organization and equipment (TOE) for the unit.
  - c. The soldier's manuals of common tasks (SMCTs).
- d. The military qualification standards (MQS) -I and MQS-II manuals for company grade officers.
- Figure 1-1 illustrates the relationship of these supporting publications.
- **1-3. CONTENTS**. This MTP is organized into six chapters and two appendices:
- a. Chapter 1, Unit Training, provides the explanation and organization of this MTP. This chapter explains how to use this MTP in establishing an effective training program.
- b. Chapter 2, Training Matrix, shows the relationship between missions and collective tasks.

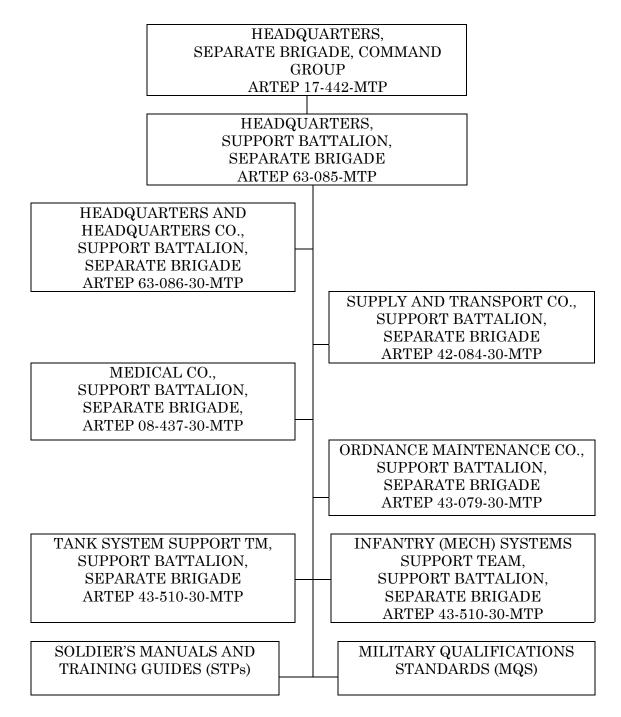


Figure 1-1. MTP Echelon Relationship Diagram

- c. Chapter 3, Mission Outline, presents a graphic portrayal of the relationship between missions and their subordinate tasks.
- d. Chapter 4, Training Exercises, consists of a field training exercise (FTX) and supporting situational training exercises (STXs). This chapter provides training information and a preconstructed scenario for each exercise. These

exercises can serve as part of an internal or external evaluation and may be modified to suit the training needs of the unit.

- e. Chapter 5, Training and Evaluation Outlines (T&EOs), provides the training and evaluation criteria for tasks that the unit must master to effectively perform its mission. Each task has a training and evaluation outline that identifies task steps, performance measures, and individual and leader tasks. Selected combinations of missions and their tasks comprise the training exercises in Chapter 4. Note: Some task steps within the T&EO may require modifications based on the digitized or analog equipment available to your unit.
- f. Chapter 6, External Evaluations, explains how to evaluate training and assess evaluation results. It includes sample worksheets, summary sheets, and evaluation scenarios.
- g. Appendix A, Combined Arms Training Strategy, provides user information, a description of the training strategy, and a task template.
- h. Appendix B, provides a description of the Army Universal Task List (AUTL).
- 1-4. MISSIONS. This MTP covers the specified missions found in the TOE and implied missions that this unit must perform in order to accomplish them. The critical wartime mission, Provide logistics and combat health services (CHS) Support to the brigade support area (BSA) is the focal mission for this unit. The commander may supplement these missions with his own. The following is a listing of missions for this unit:

### a. Missions.

- (1) 63-1-E0002 Supervise Deployment of Subordinate Elements to a New Theater of Operations.
- (2) 63-1-E0005 Supervise Relocation of Subordinate Elements and Sustainment Resources.
- (3) 63-1-E0006 Supervise Establishment of Subordinate Bases and Facilities.
- (4) 63-1-E0013 Plan Logistics and Combat Health Services (CHS) for Elements in the Division Support Area.
  - (5) 63-1-E0014 Supervise Logistics and CHS Activities.
  - (6) 63-1-E0008 Supervise Force Protection Activities.

- (7) 63-1-E0009 Supervise Redeployment of Subordinate Elements to Home Station.
- b. Each of these missions may be trained individually or jointly with other missions. Training is based on the criteria described in the T&EOs. Several T&EOs can be trained as an STX. Various combinations of STXs can be used to develop an FTX for the unit to practice its entire mission responsibility. Several STXs can be developed into an external evaluation designed by the next higher echelon to evaluate the unit's ability to perform multiple missions under stress in a realistic environment.
- c. Leader tasks that support the unit's missions are trained through STP and Officer Foundation System (OFS) training, battle simulations, and execution of the unit's missions.
- d. Individual tasks that support collective tasks are mastered by training to standards listed in the appropriate STP.
- **1-5. PRINCIPLES OF TRAINING**. This MTP is based on the training principles found in FM 25-100 and FM 25-101. For further information, see Paragraph 1-7 below.
- 1-6. TRAINING STRATEGY. The training program developed and executed by a unit to train to standards in its critical missions is a component of the Army's Combined Arms Training Strategy (CATS). The purpose of the CATS is to provide direction and guidance on how the total Army trains and identifies the resources required to support that training. CATS provides the tools that enable the Army to focus and manage training in an integrated manner. Central to the CATS is a series of proponent-generated unit and institutional strategies that describe the training and training resources required to train to standard.
- a. The unit training strategies central to CATS provide the commander with a descriptive "menu" for training reflecting that while there is an optimal way to train to standard, it is unlikely that all units in the Army have the exact mix of resources required to execute an optimal training strategy.
- b. A unit's training strategy is composed of three separate training strategies. When integrated with the training tasks found in the MTP, they form a comprehensive and focused training strategy that allows the unit to train to standard. The elements of a unit's training strategy are:
- (1) Combined Arms Training Strategy. CATS is intended to provide a set of recommended training frequencies for key training events in a unit and depict those resources required to support the training events.

- (2) Gunnery Strategy. The gunnery strategy is built around weapon systems found in the unit, provides an annual training plan, and depicts resources required to support weapons training. Data for the gunnery strategy comes from the Standards in Training Commission (STRAC) manual or appropriate field manual (FM).
- (3) Soldier Strategy. The soldier strategy provides an annual plan for training and maintaining skills at the individual level and lists the resources required to train a soldier.
- c. A critical element in the unit training strategy is the identification of critical training gates. Critical training gates are defined as training events that must be conducted to standard before moving on to a more difficult or resource intensive training event or task. Training gates follow the crawl, walk, run training methodology. For instance, if the unit training strategy calls for conducting a FTX and a STX has been identified as a critical training gate for the FTX, the training tasks contained in the STX must be trained to standard prior to conducting the FTX. Standards for all tasks must be clearly defined so the trainer can assess the preparedness of his soldiers, or unit(s), to move on to more complex training events. The provision for critical training gates recognizes that the unit's METL and the commander's assessment of his unit's training status will determine the selection and timing of the collective training exercises in a specific unit's training strategy.
- d. When developing the unit's training plan, the commander identifies the training tasks from the MTP required to train his METL.
- **1-7. CONDUCTING TRAINING**. This MTP is designed to facilitate the planning, preparation, and conduct of unit training as explained in FM 25-100 and FM 25-101.
- a. The commander assigns the missions and tasks for training based on his METL and the training guidance from the next higher headquarters. Trainers must plan and execute training in support of this guidance.
- b. The commander reviews the mission outline in Chapter 3 to determine whether the FTX and STXs provided will support, or can be modified to support, the senior commander's guidance. If they do not support the guidance or need to be modified, refer to the matrix in Chapter 2. The matrix provides a listing of collective tasks that must be mastered to perform the mission.
- c. The commander prioritizes the tasks that need training. He never has time to train everything. He must orient on the greatest challenges and most difficult sustainment skills.

- d. The commander integrates training tasks into the training schedule by the following:
- (1) List the tasks in the priority and frequency they need to be trained.
- (2) Determine the amount of time required and how multi-echelon training can be used for the best results.
  - (3) Determine where the training can take place.
- (4) Determine who is responsible for what. The leader of the element being trained must always be involved.
- (5) Organize his requirements into blocks of time and training vehicles.
- e. The commander must approve the list of tasks to be trained and schedule them on the unit training schedule.
- f. The commander must determine the equipment, supplies, personnel, facilities, and other resources needed to conduct the training.
- g. The commander must keep subordinate leaders informed and oversee their training. The training standards must be rigidly enforced.
- 1-8. FORCE PROTECTION (RISK MANAGEMENT and SAFETY). Leaders must understand the importance of using risk management and safety programs in conserving combat power and resources. These are not add-on features to the decision making process but rather fully integrated elements of planning and executing operations, to include training events. Factors which impact on the accidental losses experienced in operations include: an ever-changing operational environment; the effects of fast-paced, high operational tempo (OPTEMPO) and high personnel tempo (PERSTEMPO) on unit and human performance; equipment failure and support failure; and the effects of the physical environment. Training events may mimic some of the characteristics of a wartime environment, and leaders will be challenged by the uncertainty, ambiguity, and friction, which create both opportunities and hazards.
- a. Risk management is the process of identifying, assessing, and controlling risks arising from operational factors and making decisions that balance risk costs with mission benefits. It is fundamental in developing confident and competent leaders and units. Risk is characterized by both the probability and severity of a potential loss that may result from hazards due to the presence of an enemy, an adversary, or some other hazardous condition. The risk management

process acts to conserve combat power and resources. Managing risk requires educated judgement and professional competence. Risk management is a way to put more realism into training without paying the price in deaths, injuries, or damaged equipment. Both leaders and staff manage risk. The staff seeks to identify hazards associated with their areas of expertise, and recommend controls to reduce the risk. Leaders and individual soldiers become the assessors for everchanging hazards such as those associated with environment (weather; visibility; contaminated items, air, water and soil), equipment readiness, individual and unit experience, and fatigue. Leaders advise the chain of command on risks and risk reduction measures. IAW FM 100-14, *Risk Management*, the basic principles that provide a framework for implementing the risk management processes are:

- (1) Integrate risk management into mission planning, preparation, and execution. This requires the ongoing identification and assessment of hazards and risks. Leaders and staffs integrate control measures into plans and estimates and implement those controls continuously.
- (2) Make decisions at the appropriate level in the chain of command. Leaders and subordinates are provided the guidance necessary to determine what level and types of risk are to be managed at what level of command.
- (3) Accept no unnecessary risk. Commanders, at the appropriate level and with consideration of the impact of available controls, analyze the residual risks against mission expectations. The commander alone accepts risks only if the benefits outweigh the potential costs or losses.
- (4) Observe regulatory restrictions and guidelines. Risk controls required by law, such as life safety and fire protection codes, physical security, transport and disposal of hazardous materials, and storage of classified material, will be enforced.
- b. Risk management is a five-step cyclic process that is easily integrated into the decision-making process outlined in FM 101-5. The five steps are:
- (1) Identify Hazards. Identify the probable hazards for the missions. A hazard is an actual or potential condition where exposure to the hazard can result in injury, illness, or death to personnel; damage or loss of equipment or property; degradation to the mission. The factors of METT-TC provide a sound framework for identifying hazards.
- (2) Assess Hazards. Examine each hazard in terms of the probability and the severity of the potential outcomes to determine the risk level that can result from exposure to the hazard. The end result is an estimate of risk from each hazard and an estimate of the overall risk from hazards that cannot be

eliminated. The Hazard Probability Chart (Figure 1-2), Hazard Severity Chart (Figure 1-3), Risk Assessment Matrix (Figure 1-4), and Levels of Risk Chart (Figure 1-5) combine to form a tool for assessing hazards.

(a) Figure 1-2, Hazard Probability Chart, defines the terms used to describe <u>how often</u> an element of the unit is likely to experience a condition.

FREQUENT	(A) Occurs very often, continuously experienced		
Single item	Occurs very often in service life. Expected to occur several times		
	over duration of a specific mission or operation. Always occurs.		
Fleet or inventory of	Occurs continuously during a specific mission or operation, or		
items	over a service life.		
Individual soldier	Occurs very often in career. Expected to occur several times		
	during mission or operation. Always occurs.		
All soldiers exposed	Occurs continuously during a specific mission or operation.		
	LIKELY (B) Occurs several times		
Single item	Occurs several times in service life. Expected to occur during a		
	specific mission or operation.		
Fleet or inventory of	Occurs at a high rate, but experienced intermittently (regular		
items	intervals, generally often).		
Individual soldier	Occurs several times in career. Expected to occur during a		
	specific mission or operation.		
All soldiers exposed	Occurs at a high rate, but experienced intermittently.		
0	CCASIONAL (C) Occurs sporadically		
Single item	Occurs sometimes in service life. May occur as often as not		
	during a specific mission or operation.		
Fleet or inventory of	Occurs several times in service life.		
items			
Individual soldier	Occurs sometimes in career. May or may not occur during a		
	specific mission or operation.		
All soldiers exposed	Occurs sporadically (irregularly, sparsely, or sometimes).		
SELDOM (I	P) Remotely possible; could occur at some time		
Single item	Occurs in service life, but only remotely possible. Not expected to		
	occur during a specific mission or operation.		
Fleet or inventory of	Occurs as isolated incidents. Possible to occur sometime in service		
items	life, but rarely. Usually does not occur.		
Individual soldier	Occurs as isolated incident during a career. Remotely possible,		
	but not expected to occur during a specific mission or operation.		
All soldiers exposed	Occurs rarely within exposed population as isolated incidents.		

UNLIKELY (1	E) Can assume will not occur, but not impossible
Single item	Occurrence not impossible but can assume will almost never occur in service life. Can assume will not occur during a specific mission or operation.
Fleet or inventory of	Occurs very rarely (almost never or improbable). Incidents may
items	occur over service life.
Individual soldier	Occurrence not impossible but may assume will not occur in
	career or during a specific mission or operation.
All soldiers exposed	Occurs very rarely, but not impossible.

Figure 1-2. Hazard Probability Chart

(b) Figure 1-3, Hazard Severity Chart, defines the terms used to describe <u>how great</u> an impact the element suffers when it experiences a condition.

	Hazard Severity
CATASTROPHIC (I)	Loss of ability to accomplish the mission or mission failure.
	Death or permanent total disability (accident risk). Loss of major or mission-critical system or equipment. Major
	property (facility) damage. Severe environmental damage.
	Mission-critical security failure. Unacceptable collateral
	damage.
CRITICAL (II)	Significantly (severely) degraded mission capability or unit
	readiness. Permanent partial disability, total disability,
	temporary total disability exceeding 3 months time (accident
	risk). Extensive (major) damage to equipment or systems.
	Significant damage to property or the environment. Security
	failure. Significant collateral damage.
MARGINAL (III)	Degraded mission capability or unit readiness. Minor damage
	to equipment or systems, property, or the environment. Lost
	day due to injury or illness not exceeding 3 months (accident
	risk). Minor damage to property or the environment.
NEGLIGIBLE (IV)	Little or no adverse impact on mission capability. First aid or
	minor medical treatment (accident risk). Slight equipment or
	system damage, but fully functional and serviceable. Little or
	no property or environmental damage.

Figure 1-3. Hazard Severity Chart

(c) Figure 1-4, Risk Assessment Matrix, <u>helps calculate the risk exposure</u> the element experiences when a specific level of severity is encountered at a given frequency. The chart describes the intersection of information from the two preceding charts, Figure 1-2 and Figure 1-3.

		Risk A	ssessmen	t Matrix		
		PROBABILITY (see Figure 1-2)				
SEVERITY		Frequent	Likely	Occasional	Seldom	Unlikel
(see Figure 1-3)		Ā	В	$\mathbf{C}$	D	y
						E
Catastrophic	$\mathbf{I}$	${f E}$	${f E}$	H	H	M
Critical	II	E H H M L				
Marginal	III	H M M L L				L
Negligible	IV	M L L L L				
E – Extremely H H – High Risk	ligh Ri	isk		– Moderate Risl – Low Risk	X	

Figure 1-4. Risk Assessment Matrix

(d) Figure 1-5, Levels of Risk Chart, <u>describes what impact</u> the element experiences when the risk exposure found in Figure 1-4 is applied. The chart also provides descriptive examples of the level of risk.

	Levels of Risk
E- Extremely High:	Example:
Loss of ability to accomplish the	A commander finds that one of his implied tasks to
mission if hazards occur during the	relocate to a new site involves crossing a normally
mission. A frequent or likely	shallow riverbed. After looking at the factors of
probability of <i>catastrophic</i> loss (IA or	METT-TC, he discovers that 3 days of heavy rains
IB) or frequent probability of critical	have raised the water level to flood stage, with
loss (IIIA) exists.	currents far in excess of his ability to safely ford the
	river. After review of the situation with his staff, he
	determines the accident risk is extremely high
	because of the likely probability and catastrophic
	severity of losing vehicles and killing soldiers.
	Other COAs must be developed.

### H-High:

Significant degradation of mission capabilities in terms of the required inability mission standard, accomplish all parts of the mission, or inability to complete the mission to standard if hazards occur during the mission. Occasional to seldom probability of catastrophic loss (IC or ID) exists. A likely to occasional probability exists of a critical loss (IIB or IIC) occurring. Frequent probability of marginal losses (IIIA) exists.

### M- Moderate:

Noticeable degradation of mission capabilities in terms of the required mission standard if hazards occur during the mission. An *unlikely* probability of *catastrophic* loss (IE) exists. The probability of a *critical* loss is *seldom* (IID). *Marginal* losses occur with a *likely* or *occasional* probability (IIIB or IIIC). A *frequent* probability of *negligible* (IVA) losses exists.

### Example:

In preparation for a relocation to a new operating site, the advanced party provides intelligence indicating that the enemy presence and combat power is much greater than planning guidance allowed for. The new information results in revised casualty estimates of significant losses if his unit is ambushed enroute, and critical losses would be incurred if the unit engaged in prolonged contact. The original relocation plan has become a *high risk* situation. The commander and staff must seek higher headquarter guidance and develop other COAs.

### Example:

A commander has been directed to set up support operations in an industrial zone near an urban center. Travel time to perform support missions is increased due to local traffic. Instigators in the local populace have been pelting security forces with garbage, rocks and occasional molotov cocktails. Other units have had personnel suffer burns, cuts and occasional fractures. Leaders seem to be targeted most frequently. Roadblocks are regularly fabricated from building debris and burning tires. Fumes are major respiratory irritants. Otherwise, the instigators appear to have little to no access to weapons systems. Political considerations severely limit the military force that can be exerted on the The commander realizes that the instigators. insurgents can cause catastrophic damage if bulk POL is fire bombed, but site access is highly *unlikely* given the facilities and security details available.

### L-Low:

Expected losses have little or no impact on accomplishing the mission. The probability of *critical* loss is *unlikely* (IIE), while that of *marginal* loss is *seldom* (IIID) or *unlikely* (IIIE). The probability of a *negligible* loss is *likely* or *less* (IVB through IVE).

### Example:

The unit is relocating to a new operational area in a desert environment, and is overtaken by nightfall before reaching the objective area. The terrain is flat, open and the road network is in generally good condition. Visibility is good with clear skies, near full moon, and no obstruction. No enemy presence has been reported in the area. Troops are moderately rested, although some have been suffering flu-like symptoms. All drivers and most of the other unit personnel are well trained in the use of night vision devices. The commander estimates that it is unlikely that his unit will incur losses of critical severity by being surprised by enemy or lose critical manpower/ equipment due to an accident. The commander estimates that the risk to his force in continuing a nighttime move is low.

### Figure 1-5. Levels of Risk Chart

- (3) Develop Controls and Make Risk Decisions. Controls fall into three basic categories educational controls, physical controls and avoidance. These controls must be effective, and to be effective they must be suitable, feasible, and acceptable. After the controls are developed and accepted, the leader determines the residual risk for each hazard and the cumulative effect of residual risks on the mission. Weigh the risk against the benefits of performing the operations and make the risk decision. Accept no unnecessary risks and make any residual risk decisions at the proper level of command. Apply the Appendix from FM 100-14.
- (4) Implement Controls. Integrate specific controls into plans, OPLANs, OPORDs, SOPs, and rehearsals. Communicate controls to the individual soldier, augmentation personnel to include personnel that are authorized contractors, Non-Governmental Organizations (NGOs), Private Volunteer Organizations (PVOs), and media.
- (5) Supervise and Evaluate. Ensure that subordinates understand how to execute risk controls, and supervise to ensure standards and controls are enforced. Determine the effectiveness of controls in reducing the probability and effect of hazards. Develop the lessons learned, and disseminate the findings.
- c. Safety also is a component of force protection. Safety protects the force and preserves resources through accident prevention and risk management. Commanders, leaders, and soldiers use risk assessment and management to tie force protection into the mission. Risk management assigns responsibility, institutionalizes the commander's review of operational safety, and leads to decision

making at a level of command appropriate to the risk. The objective of safety is to help units protect combat power through accident prevention, which enables units to win fast and decisively with minimum losses. A good accident prevention program requires the ongoing review of unit operations and training during planning, preparation, execution, and follow-up to detect hazards and recommend controls and methods of preventing injury to personnel and damage to equipment and the environment. Eliminate hazards on a "worst first" basis. When safety is fully integrated in a unit, soldier errors, equipment breakdowns, and other negative effects are minimized. Performing to standard is one of the key steps in preventing accidents. Safety is an integral part of all combat operations and begins with readiness. Readiness depends on a unit's ability to perform its mission essential task list (METL) to standard. Readiness standards addressed during METL assessment are:

- (1) Soldiers with the self-discipline to consistently perform tasks to standard.
  - (2) Leaders who are ready, willing, and able to enforce standards.
  - (3) Training that provides skills needed for performing to standard.
- (4) Standards and procedures for task performance that are clear and practical.
- (5) Support for task performance, including equipment, personnel, maintenance, facilities, and service.
- d. Safety demands involvement of the total chain of command in planning, preparing, executing, and evaluating training. The chain of command responsibilities include:
  - (1) Commanders, who must:
    - (a) Seek optimum, not adequate, performance.
    - (b) Specify the risk acceptable to accomplish the mission.
    - (c) Select risk reductions provided by staff.
- (d) Accept or reject residual risk, based on the benefit to be derived.
- (e) Train and motivate leaders at all levels to effectively use risk management concepts.

### (2) Staff, who must:

- (a) Assist the commander in assessing risks and developing risk reduction options for training.
- (b) Integrate risk controls in plans, orders, METL standards, and performance measures.
- (c) Eliminate unnecessary safety restrictions that diminishes training effectiveness.
- (d) Assess safety performance during training; evaluate safety performance during after action reviews (AARs).
  - (3) Subordinate leaders, who must:
- (a) Apply consistently effective risk management concepts and methods to operations they lead.
- (b) Report risk issues beyond their control or authority to their superiors.
  - (4) Individual soldiers, who must:
- (a) Report unsafe conditions and act to correct the situation when possible.
- (b) Establish a buddy system to keep a safety watch on one another.
  - (c) Take responsibility for personal safety.
  - (d) Work as a team member.
  - (e) Modify their own risk behavior.
- e. Accident prevention requires that units and individuals observe the following guidance:
  - (1) Train for the task.
  - (2) Beware of overconfidence.
  - (3) Don't play around.

- (4) Be attentive, incorporate rest breaks, and avoid overtired status.
- (5) Check equipment and fully perform PMCS.
- (6) Use equipment and tools correctly.
- (7) Be physically capable for the task.
- (8) Know how to safely perform the task. Develop good habits.
- (9) Promote a safety conscious attitude.
- f. Death, serious injury, damaged or destroyed equipment and the loss of mission capability may result if personnel fail to observe safety precautions. The first five areas listed below account for more than half of all Army accidents during combat and tactical operations. Potential safety hazards are found in, but are not limited to, the following areas:
- (1) Vehicle Operations. Factors involve excessive speed, weather, traffic conditions, recklessness, fatigue, unfamiliarity with roads and untrained and inexperienced drivers. Ground guides are mandatory during movement in bivouac and assembly areas, when backing and during periods of limited visibility. Failure to correctly do preventive maintenance, especially for brakes and lights, contribute to accidents as well.
- (2) Sports and Recreation. Drowning is the leading cause of fatalities in this category. Basketball and touch football are the largest contributors to injury, usually due to lack of supervision and playing by "combat rules". While these accidents typically are not severe, they do reduce the effectiveness of a soldier.
- (3) Material Handling. These accidents occur when an object is too large or heavy to handle for the individual(s) attempting to move it, or when trying to move material when visibility is obstructed/impaired. Results include muscle and back injury, crushing of personnel and equipment, and miscellaneous damage to dropped loads. Additional injuries occur when steel banding, cut under tension, snaps free and whips into personnel. Leather gloves and face shields are required. Overconfidence in one's ability, a lack of planning and fatigue are contributing factors to accidents. Turn all vehicles off when loading, practice safe lift techniques (using the leg muscles not the back), and stay within load limits for MHE, slings, racks and platforms, and individual lift capabilities. Remove loose clothing, ID tags, and jewelry to prevent being dragged into moving parts. Hazardous materials must be so marked, the Material Safety Data Sheets (MSDS) readily available, and the Hazardous Release emergency plan be well rehearsed, to include communications of the danger.

- (4) Maintenance. The accidents are as diverse as the tasks; failure to follow procedures, improper use of tools, personal fatigue, and prolonged exposure to hazardous conditions (exhausts, burns from contact with both hot and extremely cold surfaces, chemical products and fumes, high voltage, debris driven by compressed air, welding arc, jewelry caught in machinery) are common factors. Electricity is unlike most other dangers because it gives no warning, has no symptoms, and its effects are immediate. It can cause severe burns, unconsciousness, nerve and brain injury, and death. Remove power and prevent accidental reconnections before any maintenance is done on electrical equipment. Never initiate a rescue until all power is confirmed to be off.
- (5) Tactical Parachuting. Poor parachute landing falls (PLFs) usually cause the injuries, but fatalities are often due to weather related loss of control.
- (6) Ammunition and Explosives. Mishandling, disassembly, unauthorized use and improper storage of ammunition and explosives result in fewer but more fatalities per incident. This category includes explosive souvenirs taken from battlefields or ranges. Post training shakedown inspections are a must. Grenades have a killing radius that make it dangerous to both enemy and friendly forces; train and enforce standards.
- (7) Field Expedients. The use of field expedient methods and materials are inherently more risky than standardized methods and approved materials. The need to consider them often traces back to inadequate planning or supply system problems. Be suspicious of shortcuts.
- (8) Field Heaters, Stoves and Engines. Combustion systems must be shut off before refueling. Only authorized fuels should be provided and used. Improper use generates flash fires and poisonous accumulation of fumes. Carbon monoxide occurs in the exhaust fumes of burning heaters and internal combustion engines. A lethal, odorless, and colorless gas, carbon monoxide exposure produces symptoms of headaches, dizziness, loss of muscular control, sleepiness, and coma. Brain damage or death can result from heavy exposure. The chemical/biological mask will not protect you from carbon monoxide poisoning.
- (9) POL and Solvent Storage and Handling. Petroleum, Oil and Lubricants (POL) handlers must be well trained and supervised to prevent catastrophic injury to both personnel and equipment, especially in storage and transfer operations. Static discharge grounding procedures must be rigorously applied. Fuel and solvents are flammable and caustic to skin and eyes, and toxic in the respiratory tract. Injuries include possible nerve damage, cancer, organ failure, birth defects as well as skin irritation and eye damage. Absolute adherence to environmentally sound disposal techniques is required. Protective Clothing and Equipment (PCE) must be issued and used while handling these products. Skin/eye

protection is required. Avoid repeated/prolonged contact. Use only in well ventilated areas. Keep away from open flames or other sources of ignition. The flash point of dry cleaning solvent P-D 680 Type III is 138 degrees F. Clothing can become flammable if soaked with these products. Post FUEL FLAMMABLE/NO SMOKING signs around the area. Suitable fire extinguishers must be present. Vapors can be highly explosive in a confined space.

- (10) Soldier Fatigue. Soldiers suffering from sleep loss experience various symptoms of fatigue, including decreased coordination, narrowed attention span, and reduced adherence to standards of performance. Sleep plans are essential, and sleep areas must be controlled to prevent soldiers from being crushed by moving vehicles or being poisoned by fumes from idling motors.
- (11) Water Operations. Plan very carefully; the risk of drowning and equipment loss is very significant during water operations. Weak swimmers should be paired with strong ones and monitored closely. Equipment should be secured and floated, not carried by individuals, SEP BDEoss the water. Float devices and safety lines further moderate risk.
- (12) Weapons. Accidents with weapons frequently occur when cleaning or clearing weapons, entering or exiting vehicles, or running with loaded rifles. Guidance for weapons handling and loading must be provided and strictly enforced. Weapons not essential for the current mission should not be loaded.
- Weather-related Casualties. Unit effectiveness is lost quickly (13)through weather-related casualties such as heat stroke, frostbite, and hypothermia. The seriousness of the injury is related to a combination of temperature, air velocity, duration of exposure, moisture and individual status. Snow blindness is a burn of the retina caused by ultra violet light reflected off snow, and similar effects may be experienced in desert environments. Operating vehicles in extreme environments requires additional preparation and modification of driving techniques. Instruct soldiers in awareness, prevention and first aid for weatherrelated injuries, and for constant assessment of changing conditions. Catastrophic losses may be experienced as a result of tornado, hurricane, thunderstorm and sheer winds. Individuals must seek shelter from flying debris, going to the lowest level possible within a structure or when out in the open. During electrical storms avoid wide open spaces, hills, isolated trees and towers, metal objects, power lines and wires, and water bodies.
- (14) Electrical Shock. Death, injury and destruction of equipment are the potential results of electrical shock. Sources of electric shock range the gamut from static electricity, batteries, generator and communications equipment, power lines, and electrical storms. Cables, wires, antennas, metal objects, graphite, water and any wet material are good conductors of electricity. Fiberglass and rubber are good insulators. Use Ground Fault Circuit Interrupters (GFCI) and

grounding rods designed and installed IAW the specific Technical Manual for the static discharge systems, generators, power distribution networks, and communication systems in use.

- (15) Insects, Snakes and Poisonous Plants. Individual soldiers may experience significant discomfort and injury from adverse contact with wildlife. Death is possible, especially if the individual has an allergic reaction to the toxin. Each operational area will have its own specific threats, and the unit must coach its members to recognize, prevent contact and apply the appropriate first aid. Examples of threats include spiders, bees, wasps and hornets, snakes, scorpions, jellyfish, poison ivy, poison oak and poison sumac.
- (16) Personal Hydration, Hygiene and Sanitation. Unit readiness is greatly dependent on individual soldier health, which requires observance of basic rules for fluid replacement and the prevention of germ transfer and incubation. Potable water only is used for drinking and personal washing. Handwash stations, with soap, must be available and used at communal latrines and before entering food service operations. Minor cuts and abrasions become major injuries if left unattended. Foot care is critical in wet-cold environments. Effective April 1998, the Surgeon General revised the fluid replacement guidelines as shown in Figure 1-6, Fluid Replacement Guidelines. Both minimum and maximum amounts are critical values; too much is as dangerous as too little.
- g. Fratricide prevention is a component of force protection and is closely related to safety. Fratricide is the employment of weapons, with the intent to kill the enemy or destroy his equipment that results in unforeseen and unintentional death, injury, or damage to friendly personnel or equipment. Fratricide is, by definition, an accident. Risk assessment and management is the mechanism with which the incidence of fratricide can be controlled. The primary causes are:
- (1) Direct Fire Control Plan Failures. These occur when units fail to develop defensive and, particularly, offensive fire control plans.
- (2) Land Navigation Failures. These results when units stray out of sector, report wrong locations, and become disoriented.
- (3) Combat Identification Failures. These failures include gunners or pilots being unable to distinguish thermal and optical signatures near the maximum range of their sighting systems; and units in proximity mistaking each other for the enemy under limited visibility conditions.
- (4) Inadequate Control Measures. Units fail to disseminate the minimum maneuver and fire support control measures necessary to tie control measures to recognizable terrain or events.

## Fluid Replacement Guidelines for Warm-Weather Training (Average Acclimated Soldier Wearing Hot-Weather BDU)

		Easy	Work	Modera	ate Work	Hard '	Work
Heat	WBGT	Work/	Water	Work/	Water	Work/	Water
Category	${}^{\circ}\mathbf{F}$	Rest*	$\mathbf{Per}$	Rest*	Per Hour	Rest*	$\mathbf{Per}$
			Hour				Hour
1	78-81.9	No Limit	$0.5~\mathrm{qt}$	No Limit	$0.75~\mathrm{qt}$	40/20	$0.75~\mathrm{qt}$
						min	
2	82-84.9	No Limit	$0.5~\mathrm{qt}$	50/10	$0.75 \mathrm{~qt}$	30/30	1 qt
				min		min	
3	85-87.9	No Limit	$0.75 \mathrm{~qt}$	40/20	$0.75 \mathrm{~qt}$	30/30	1 qt
				min		min	
4	88-89.9	No Limit	$0.75 \mathrm{~qt}$	30/30	$0.75~\mathrm{qt}$	20/40	1 qt
				min		min	
5	≥ 90	50/10	$1~\mathrm{qt}$	20/40	1 qt	10/50	1 qt
		min		min		min	

<sup>\*</sup> Rest means minimal physical activity (sitting or standing) and should be accomplished in the shade if possible

Note 1: The work/rest times and fluid replacement volumes will sustain performance and hydration for at least 4 hours of work in the specified heat category. Individual water needs will vary  $\pm 0.25$  quart per hour.

Note 2: **CAUTION:** Hourly fluid intake should not exceed 1.5 quarts. Daily fluid intake should not exceed 12 quarts.

Note 3: MOPP gear or body armor adds 10°F to Wet Bulb Globe Temperature (WBGT)

Examples:

Easy Work	Moderate Work	Hard Work	
Weapon Maintenance	Walking loose sand at 2.5 mph,	Walking hard	
Walking hard surface at 2.5 mph,	no load	surface at 3.5 mph,	
∠ 30 pound load	Walking hard surface at 3.5	≥ 40 pound load	
Manual of arms	mph, ∠ 40 pound load	Walking loose sand	
Marksmanship training	Calisthenics	at 2.5 mph, with	
Drill and ceremony	Patrolling	load	
	Individual movement technique;		
	i.e., low crawl, high crawl.		
	Defensive position construction		
	Field assaults		

Note: Soldiers who are overweight, dieting, or have been past heat casualties are more prone to heat injuries. As a result, they must be identified and their activities must be closely monitored.

### Figure 1-6. Fluid Replacement Guidelines

(5) Reporting Communication Failures. Units at all levels face problems in generating timely, accurate, and complete reports as locations and tactical situations change.

- (6) Weapons Error. Lapses in individual discipline lead to gunnery errors, accidental discharges, mistakes with explosives and hand grenades, and similar incidents.
- (7) Battlefield Hazards. Unexploded ordnance, unmarked or unrecorded minefields, family of scatterable mines (FASCAM), and booby traps litter the battlefield. Failure to mark, remove, record, or anticipate these hazards increases the risk of friendly casualties.
- h. Fratricide results in unacceptable losses and increases the risk of mission failure. Fratricide undermines the unit's ability to survive and function. Units experiencing fratricide observe these consequences:
  - (1) Loss of confidence in the unit leadership.
  - (2) Increasing self-doubt among leaders.
  - (3) Hesitation to use supporting combat systems.
  - (4) Over supervision of units.
  - (5) Hesitation to conduct night operations.
  - (6) Loss of aggressiveness during fire and maneuver.
  - (7) Loss of initiative.
  - (8) Disrupted operations.
  - (9) General degradation of cohesiveness, morale, and combat power.
- 1-9. ENVIRONMENTAL PROTECTION. Protection of natural resources is an ever-increasing concern to the Army. It is the responsibility of all unit leaders to decrease, and if possible, eliminate damage to the environment when conducting training. Use TC 5-400 *Unit Leaders Handbook For Environmental Stewardship* as a reference. Environmental risk management parallels safety risk management and is based on the same philosophy as safety risk management. Environmental risk management consists of the following steps:
- a. Identify Hazards. Identify potential sources for environmental degradation during analysis of mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC) factors. This requires identification of environmental hazards. An environmental hazard is a condition with the potential

for polluting air, soil, or water and/or destroying life forms or cultural and historical artifacts.

- b. Assess the Hazard. Analyze potential severity of environmental degradation using environmental risk assessment matrixes such as the one found on the following page (Figure 1-7). Severity of environmental degradation is considered when determining the potential effect an operation will have on the environment. The risk impact value is defined as an indicator of the severity of environmental degradation. Quantify the risk to the environment resulting from the operation as extremely high, high, medium, or low, using the environmental risk assessment matrixes.
- c. Make Environmental Risk Decisions. Make decisions and develop measures to reduce high environmental risks.
- d. Brief Chain of Command. Brief chain of command (to include installation environmental office, if applicable) on proposed plans and pertinent high-risk environmental matrixes. Risk decisions are made at a level of command that corresponds to the degree of risk.
- e. Implement Controls. Implement environmental protection measures by integrating them into plans, orders, SOPs, training performance standards, and rehearsals.
  - f. Supervise. Supervise and enforce environmental protection standards.
- g. Environmental damage has many wide-ranging consequences. The complete success of the tactical mission depends on your environmental awareness. Leaders and soldiers must be aware of the ramifications of their actions on the environment, which, in turn, reflects upon the overall mission. Prevention of spills and improper disposal of hazardous waste is everyone's responsibility. Know the proper procedures for preventing and reporting oil or fuel spills IAW local unit SOP.

Environmental	Risk A	ssessn	nent M	atrix			
Environmental	area			Rati	Rating:		
Unit operations			Risk I	mpact			
Movement of heavy vehicle/systems	5	4	3	2	1	0	
Movement of personnel and light vehicles/systems	5	4	3	2	1	0	
Assembly area activities	5	4	3	2	1	0	
Field maintenance of equipment	5	4	3	2	1	0	
Garrison maintenance of equipment	5	4	3	2	1	0	

### **Environmental Risk Assessment Worksheet**

5-Severe 4-Heavy 3-Substantial 2-Modest 1-Slight 0-Undetectable

	Movement of heavy vehicles/systems	Movement of personnel and light systems	Assembly area activities	Field maintenance of equipment	Garrison maintenance of equipment	Risk rating
Air pollution						
Archeological and historical sites						
Hazardous material/waste						
Noise pollution						
Threatened/endangered species						
Water pollution						
Wetland protection						
Overall rating						

### Overall Environmental Risk Assessment Form

nage
none Appropriate level Appropriate level
nt Division Cdr MACOM Cdr
a

Figure 1-7. Environmental Risk Assessment Matrix

- **1-10. EVALUATION**. The T&EOs in Chapter 5 describe standards that must be met for each task.
- a. Evaluations can be internal or external. Internal evaluations are conducted at all levels. They must be inherent in all training. External evaluations are usually more formal and are normally conducted by a headquarters two levels above the unit being evaluated. (See Chapter 6, External Evaluations.)
- b. A critical weakness in training is the failure to evaluate each task every time it is executed. The ARTEP concept is based on simultaneous training and evaluation. Too often, leaders do not practice continuous evaluation. Often, soldiers or small units are trained to perform a task to standard; then later, when they execute that task as part of an exercise, they execute it poorly or incorrectly and are not corrected. For this program to work, trainers and leaders must continually evaluate training during execution.
- c. Leaders should emphasize direct, on-the-spot evaluations. Correcting poor performance during individual or small group training is easy to do. In higher-level exercises it is usually not feasible to do this with outside evaluators, but the opportunity for correction should not be overlooked. Plan AARs at frequent, logical intervals during the exercises (usually after the completion of a major subordinate task). This is a proven technique that allows you to correct performance shortcomings while they are still fresh in everyone's mind and prevents reinforcement of bad habits.
- d. FM 25-101 provides detailed instructions for conducting an AAR and detailed guidance on coaching and critiquing during training.
- 1-11. FEEDBACK. Recommendations for improvement of this MTP are requested. Feedback will help to ensure that this MTP answers the training needs of units in the field and parallel requirements by training and combat developers. There is a questionnaire at the end of this MTP to make it easier to send recommendations and comments.

### **CHAPTER 2**

### **Training Matrixes**

- 2-1. <u>General</u>. The training Matrix assists the commander in planning the training of his unit's personnel.
- 2-2. <u>Mission to Collective Tasks Matrix</u>. This matrix (Figure 2-2), identifies the missions and their supporting collective tasks. The tasks are listed under the appropriate BOS which are indicated by an **X** in the matrix. The BOS used in this matrix are defined in TRADOC Pam 11-9. A specific mission is trained by identifying collective tasks in the vertical column for the mission. Based on the proficiency of the unit, training is focused on operational weaknesses.

The mission identification table listed below (Figure 2-1) provides mission identification for the unit.

### Mission Identification Table **Mission Title** Supervise Deployment (63-1-E0002) Supervise Relocation (63-1-E0005)• Supervise Establishment (63-1-E0006) • Supervise Force Protection (63-1-E0008)• Supervise Redeployment (63-1-E0009)· Plan Logistics and Combat Health Service Support Operations (63-1-E0013) Supervise Logistics and Combat Health Services Support (63-1-E0014)

Figure 2-1. Mission Identification Table.

C	Collective Tasks	63-1-E0002	63-1-E0005	63-1-E0006	63-1-E0008		
Develop Ir	Develop Intelligence						
63-1-4051	Provide Intelligence Support	Х			X		
Deploy/Co	Deploy/Conduct Maneuver						
63-1-4015	Perform Battalion Advance/Quartering Party Activities	х	x	X	x		

С	Collective Tasks	63-1-E0002	63-1-E0005	63-1-E0006	63-1-E0008
63-1-4016	Establish Battalion Command Post (Forward)		х	х	X
63-1-4018	Coordinate Movement of Subordinate Elements	X	х	х	X
63-1-4019	Supervise Establishment of Subordinate Elements and Battalion Headquarters			Х	
63-1-4153	Establish Administrative Areas and Logistics Operations Center (ALOC) (Sep Bde)			Х	
63-1-4850	Direct Deployment Alert Activities	X			
63-1-4851	Establish the Emergency Operations Center	X			
63-1-4852	Operate the Emergency Operations Center	X			
63-1-4853	Supervise Battalion Deployment/Redeploym ent Activities	X			
63-1-4854	Update Movement Plan/Order	X			
63-1-4855	Coordinate Soldier Readiness Program Processing Support	X			
63-1-4856	Provide Deployment Human Resources Support	X			
63-1-4857	Coordinate Family Assistance Support	X			
63-1-4858	Coordinate Deployment Training Support	X			
63-1-4859	Perform Deployment Intelligence Support Functions	X			
63-1-4860	Provide Deployment Logistics Support	X			
63-1-4861	Perform Deployment Advance Party Activities	X			
63-1-4862	Coordinate Onward Movement	X			
63-1-4863	Coordinate Rear Detachment Support	X			
63-1-4864	Perform Home Station Rear Detachment Activities	X			
63-1-4865	Coordinate Reconstitution for Redeployment				
63-1-4866	Prepare Redeployment Movement Plan/Order	X			
63-1-4867	Provide Redeployment Support	Х			
63-1-4868	Perform Redeployment Advance Party Activities				

С	Collective Tasks	63-1-E0002	63-1-E0005	63-1-E0006	63-1-E0008
63-1-4869	Perform Theater Rear Detachment Activities				
63-1-4870	Coordinate Home Station Activities				
63-1-4871	Direct Integration Activities	X			
63-1-4872	Plan Battalion Deployment in a Peacetime Environment	X			
Protect the	e Force				
63-1-4038	Supervise Operations Security Program	X	X	X	Х
63-1-4040	Supervise Nuclear, Biological, and Chemical Defense Operations		x	x	х
Perform C	SS and Sustainment				
63-1-4024	Prepare Continuity of Operations Plan				
63-1-4035	Assist in Regeneration Assessments				
63-1-4036	Coordinate Support for Regeneration Activities				
63-1-4042	Provide Human Resources Support - Personnel Services				
63-1-4043	Provide Human Resources Support - Administrative Services				
63-1-4044	Conduct Command Religious Support Program	X	x	x	х
63-1-4105	Manage Class IX Materiel Section				
63-1-4112	Manage Combat Service Support Automation				
63-1-4114	Conduct Brigade Materiel Management Center				
63-1-4115	Manage Class III and Water (Bulk) (SEP)				
63-1-4116	Manage Class V (SEP)				
63-1-4117	Manage Class VII (Property Book) (SEP)				
63-1-4118	Management Class I, II, III(P), and IV (SEP)				
63-1-4119	Manage Class IX Materiel Section (SEP)				
63-1-4120	Manage Combat Service Support Automation (SEP)				
63-1-4155	Assist in Regeneration Assessments (Sep Bde)				
63-1-4303	Conduct Battlefield Stress Reduction and Prevention Procedures	X	X	X	х

C	Collective Tasks	63-1-E0002	63-1-E0005	63-1-E0006	63-1-E0008
63-1-4326	Perform Risk Management Procedures	Х	x	x	х
Exercise C	Command and Control				
63-1-4001	Conduct Mission Analysis		Х	Х	X
63-1-4002	Conduct Intelligence Preparation of the Battlefield		х	x	х
63-1-4003	Formulate Feasible Courses of Action		Х	X	x
63-1-4004	Develop Intelligence Estimate	X			
63-1-4005	Develop Personnel Estimate				
63-1-4006	Develop Logistics Estimate				
63-1-4007	Develop Support Operations Estimate			X	
63-1-4008	Develop Supporting Commander's (Operations) Estimate				
63-1-4009	Prepare Operations Plan/Operations Order and Annexes				
63-1-4010	Develop Road Movement Order		Х	X	Х
63-1-4011	Develop Occupation Plan		Х	X	Х
63-1-4012	Plan Battalion Area Tactical Operations			X	Х
63-1-4014	Plan Rear Operations				X
63-1-4017	Establish Communications	Х	Х	х	Х
63-1-4022	Operate the Support Area of Logistics Operations Center			х	
63-1-4037	Operate Tactical Support Area of the Logistics Operations Center		х	х	х
63-1-4041	Maintain Communications	Х	х	х	Х
63-1-4045	Provide Command and Control	Х	х	Х	Х
63-1-4050	Operate Base Cluster Operations Center	Х		Х	Х
63-1-4052	Direct Response to Threat Actions				Х
63-1-4053	Direct Area Damage Control Operations				Х
63-1-4150	Conduct Mission Analysis (Sep Bde)				
63-1-4151	Develop Supporting Commander's [Operations] Estimate (Sep Bde)				

C	Collective Tasks	63-1-E0002	63-1-E0005	63-1-E0006	63-1-E0008
63-1-4154	Operate the Support Area of Logistics Operations Center (Sep Bde)			Х	
63-1-4156	Conduct Support Operations (Sep Bde)				
63-1-4873	Plan Battalion Deployment Upon Receipt of a Warning Order	X			
63-1-4874	Plan Battalion Redeployment				

С	ollective Tasks	63-1-E0009	63-1-E0013	63-1-E0014
Develop In	telligence			
63-1-4051	Provide Intelligence Support			X
Deploy/Co	nduct Maneuver			
63-1-4015	Perform Battalion Advance/Quartering Party Activities	Х		
63-1-4016	Establish Battalion Command Post (Forward)			
63-1-4018	Coordinate Movement of Subordinate Elements	X		X
63-1-4019	Supervise Establishment of Subordinate Elements and Battalion Headquarters			
63-1-4153	Establish Administrative Areas and Logistics Operations Center (ALOC) (Sep Bde)			
63-1-4850	Direct Deployment Alert Activities			
63-1-4851	Establish the Emergency Operations Center			
63-1-4852	Operate the Emergency Operations Center			
63-1-4853	Supervise Battalion Deployment/Redeploym ent Activities	X		
63-1-4854	Update Movement Plan/Order			
63-1-4855	Coordinate Soldier Readiness Program Processing Support			
63-1-4856	Provide Deployment Human Resources Support			
63-1-4857	Coordinate Family Assistance Support	X		
63-1-4858	Coordinate Deployment Training Support			
63-1-4859	Perform Deployment Intelligence Support Functions			
63-1-4860	Provide Deployment Logistics Support			
63-1-4861	Perform Deployment Advance Party Activities			
63-1-4862	Coordinate Onward Movement			
63-1-4863	Coordinate Rear Detachment Support			
63-1-4864	Perform Home Station Rear Detachment Activities			

C	ollective Tasks	63-1-E0009	63-1-E0013	63-1-E0014
63-1-4865	Coordinate Reconstitution for Redeployment	Х		
63-1-4866	Prepare Redeployment Movement Plan/Order	X		
63-1-4867	Provide Redeployment Support	X		
63-1-4868	Perform Redeployment Advance Party Activities	X		
63-1-4869	Perform Theater Rear Detachment Activities	X		
63-1-4870	Coordinate Home Station Activities	X		
63-1-4871	Direct Integration Activities			
63-1-4872	Plan Battalion Deployment in a Peacetime Environment			
Protect the	e Force			
63-1-4038	Supervise Operations Security Program	X	X	X
63-1-4040	Supervise Nuclear, Biological, and Chemical Defense Operations			X
Perform C	SS and Sustainment			
63-1-4024	Prepare Continuity of Operations Plan		X	
63-1-4035	Assist in Regeneration Assessments			X
63-1-4036	Coordinate Support for Regeneration Activities			X
63-1-4042	Provide Human Resources Support - Personnel Services			X
63-1-4043	Provide Human Resources Support - Administrative Services			X
63-1-4044	Conduct Command Religious Support Program	x		X
63-1-4105	Manage Class IX Materiel Section			X
63-1-4112	Manage Combat Service Support Automation			Х
63-1-4114	Conduct Brigade Materiel Management Center			х
63-1-4115	Manage Class III and Water (Bulk) (SEP)			X
63-1-4116	Manage Class V (SEP)			Х
63-1-4117	Manage Class VII (Property Book) (SEP)			Х
63-1-4118	Management Class I, II, III(P), and IV (SEP)			X

С	ollective Tasks	63-1-E0009	63-1-E0013	63-1-E0014
63-1-4119	Manage Class IX Materiel Section (SEP)			Х
63-1-4120	Manage Combat Service Support Automation (SEP)			X
63-1-4155	Assist in Regeneration Assessments (Sep Bde)			х
63-1-4303	Conduct Battlefield Stress Reduction and Prevention Procedures	X		X
63-1-4326	Perform Risk Management Procedures	X		X
Exercise C	Command and Control		_	
63-1-4001	Conduct Mission Analysis		х	
63-1-4002	Conduct Intelligence Preparation of the Battlefield		х	
63-1-4003	Formulate Feasible Courses of Action		Х	
63-1-4004	Develop Intelligence Estimate		Х	
63-1-4005	Develop Personnel Estimate		Х	
63-1-4006	Develop Logistics Estimate		Х	
63-1-4007	Develop Support Operations Estimate		Х	
63-1-4008	Develop Supporting Commander's (Operations) Estimate		Х	
63-1-4009	Prepare Operations Plan/Operations Order and Annexes		Х	
63-1-4010	Develop Road Movement Order		X	
63-1-4011	Develop Occupation Plan		X	
63-1-4012	Plan Battalion Area Tactical Operations		Х	
63-1-4014	Plan Rear Operations		X	
63-1-4017	Establish Communications			
63-1-4022	Operate the Support Area of Logistics Operations Center			X
63-1-4037	Operate Tactical Support Area of the Logistics Operations Center			x
63-1-4041	Maintain Communications			х
63-1-4045	Provide Command and Control	X		х
63-1-4050	Operate Base Cluster Operations Center			

Collective Tasks		63-1-E0009	63-1-E0013	63-1-E0014
63-1-4052	Direct Response to Threat Actions			
63-1-4053	Direct Area Damage Control Operations			
63-1-4150	Conduct Mission Analysis (Sep Bde)		X	
63-1-4151	Develop Supporting Commander's [Operations] Estimate (Sep Bde)		х	
63-1-4154	Operate the Support Area of Logistics Operations Center (Sep Bde)			Х
63-1-4156	Conduct Support Operations (Sep Bde)			X
63-1-4873	Plan Battalion Deployment Upon Receipt of a Warning Order			
63-1-4874	Plan Battalion Redeployment	Х		

Figure 2-2. Collective Task to Missions.

# Chapter 3

# **Training Plans**

- **3-1. GENERAL**. This chapter describes how to use the MTP to develop Battalion-level training plans and provides a mission outline. It is designed to assist commanders in preparing training plans for critical wartime missions. FM 25-100 and FM 25-101 provide detailed information on training management and should be used with the MTP for developing battalion training plans.
- **3-2. LONG-RANGE PLANNING**. Long-range planning allows commanders to provide timely input to the Army's various training resource systems and general direction for training programs.
- a. Develop the Unit METL. The first step in developing a METL is analyzing all specified and implied missions and other guidance. Next, the unit's wartime mission is restated. After analyzing the unit's missions and external directives, a list of tasks is identified which must be accomplished if the unit is to successfully accomplish its wartime mission. Subordinate commanders and key NCOs participate in selecting the tasks. The task list is developed using the missions contained in Chapter 2 of the MTP, missions assigned to the battalion by contingency plans and missions directed by higher unit commander's guidance. The commander reviews the task list and selects tasks that are essential to the unit's wartime mission. The selected tasks are forwarded to higher unit headquarters. The final approved task list becomes the unit's METL, Figure 3-1.
  - (1) **DEVELOP INTELLIGENCE.** Provide Intelligence Support
  - (2) DEPLOY/CONDUCT MANEUVER.
    - 1. Direct Deployment Alert Activities
    - 2. Establish the Emergency Operations Center
    - 3. Operate the Emergency Operations Center
    - 4. Supervise Battalion Deployment/Redeployment Activities
    - 5. Update Movement Plan/Order
    - 6. Coordinate SRP Processing Support
    - 7. Provide Deployment Personnel and Administrative Services
    - 8. Coordinate Family Assistance Support
    - 9. Coordinate Deployment Training

Figure 3-1. Example Battalion METL

## (3) PROTECT THE FORCE.

- 1. Supervise Operations Security Program
- 2. Supervise NBC Defense Operations

# (4) PERFORM CSS AND SUSTAINMENT.

- 1. Coordinate Class V Support
- 2. Coordinate Class III Support
- 3. Coordinate Maintenance Support
- 4. Coordinate Class II, IV, VII and IX Support
- 5. Coordinate Class I, VI, and Water Support
- 6. Coordinate Combat Health Service Support
- 7. Coordinate Field Services Support
- 8. Prepare Continuity of Operations Plan

# (5) EXERCISE COMMAND AND CONTROL.

- 1. Conduct Mission Analysis
- 2. Maintain Current Estimate of the Situation
- 3. Prepare Battalion OPLAN/OPORD
- 4. Maintain Communications

# Figure 3-1. Example Battalion METL (continued)

- b. Establish Training Objectives. After the METL is identified, the commander establishes training objectives. The training objectives are conditions and standards that describe the situation or environment and ultimate outcome criteria the unit must meet to successfully perform the tasks. Training objectives and standards for METL can be obtained from the MTP, STP, and higher unit headquarters guidance and local SOPs.
- c. Conduct Training Assessment. The training assessment is the commander's continuous comparison of the unit's current proficiency with the proficiency required to fight and win on the battlefield. The commander, his staff, and subordinate commanders assess the organization's current proficiency on mission essential tasks against the required standard. The commander then indicates the current proficiency by rating each task as "T" (Trained), "P" (Need Practice), "U" (Untrained), or "?" (Unknown). The outcome of the training assessment identifies the unit's training requirements, Figure 3-2.

	CURRENT TRAINING STATUS ARMY UNIVERSAL TASK LIST							
	DEVELOP INTELLIGENCE	DEPLOY/CONDUCT MANEUVER	EMPLOY FIRES	PERFORM CSS AND SUSTAINMENT	EXERCISE COMMAND AND CONTROL	PROTECT THE FORCE		
MISSION ESSENTIAL TASK								
Direct Deployment Alert Activities	Т	Р	Р	Т	Т	?		
Coordinate Movement of Subordinate Elements	P	Р	Р	Р	P	Р		
Plan Rear Operations	Т	P	Т	Т	Т	Т		
Coordinate Class V Support	P	U	P	?	?	?		
Legend	T -	Trained		U	ا - Untrair	ned		
	P -	Need Prac	etice	?	- Status U	Inknown		

Figure 3-2. Sample Commander's Training Assessment

- d. Develop Training Strategy and Commander's Guidance. The training strategy is developed using the outcome from the training assessment. With the training strategy, the commander and his staff establish training priorities by determining the minimum frequency each mission essential will be trained during the upcoming planning period. It includes the commander's guidance, which also includes the commander's training vision. To develop unit goals, the commander must:
  - (1) Review higher echelon commander's goals.
- (2) Spell out, in real-world terms, what the battalion will do to comply with the goals of higher echelon commanders.
- (3) List his own goals for the unit in broad terms. Figure 3-3 provides a sample of battalion goals.

Attain and sustain proficiency in all MTP missions.

Maintain a 90 percent OR rate.

Attain and sustain 100 percent individual and crew-served weapons qualifications.

Support brigade offensive operations.

Figure 3-3. Example Battalion Goals

e. Establish Training Priorities. Priorities are established for training METL tasks by basing the priorities on training status, the criticality of the task and the relative training emphasis the task should receive. Figure 3-4 provides a sample training priority list.

TASK	SOURCE	TRAINING PRIORITY
Coordinate Support for Regeneration Activities	MTP	3
Provide Command and Control	MTP	1
Conduct Mission Analysis	MTP	4
Prepare Operations Plan/Operations Order and Annexes	MTP	2
Plan Rear Operations	MTP	5

Figure 3-4. Example Training Priority List

- f. Prepare Long-Range Training Calendars. The long-range training calendar is the coordinating tool for long-range planning. It is structured by long-range events to identify time periods available for training mission essential tasks. The long-range planning calendar projects the training events and activities of the battalion's training program for the upcoming 12 to 24 months. To prepare a long-range calendar, follow the steps outlined below:
- (1) Select training events and activities to train the missions. The Battalion Commander must project events that will enable him to achieve his goals.

- (2) Assign time for subordinate units to train. Subordinate leaders must be allowed to develop their training programs in support of the battalion's training program.
- (3) Examine various training alternatives to make optimum use of the training support available to the unit. Available training resources must be compared against brigade directed training, Brigade directed training events, and subordinate level projected training events. Resourcing tools available to the Support Battalion commander are CATS, operational tempo (OPTEMPO), and STRAC.
  - (4) Obtain Brigade headquarters approval of long-range plans.
- (5) Issue Guidance. Training guidance is issued to the staff and subordinate units with the long-range training calendar. This training guidance supplements the long-range training calendar and generally includes:
  - (a) Training policies.
  - (b) Types of mandatory training.
  - (c) Training resource guidance.
  - (d) Quotas for centralized training (schools).
  - (e) Training goals.
- **3-3. SHORT-RANGE PLANNING**. A short-range plan is prepared to address the immediate future (three months). Short-range planning develops specific training objectives based on goals and guidance prepared during long-range planning. The short-range plan adds more detail and may modify the long-range plan based on current assessments. Prepare the short-range plan as described below:
- a. Review the training program, current unit proficiency, resources, and training environment.
- (1) Review the training program described in the long-range planning process. This review determines if assessments made during long-range planning are still valid.
- (2) Review previous short-range planning calendars for training accomplished, training preempted and lesson learned.
  - (3) Review current unit proficiency to update priorities.

- (4) Review resources to determine if it is still possible to execute the program described on the long-range planning calendar.
- (5) Review training environment again in this phase of planning because it takes on added importance as training events and activities approach. Factors that affect the training environment and that collectively impact on the training program are:
  - (a) Personnel assigned.
  - (b) Personnel turbulence.
  - (c) Morale.
  - (d) Education programs.
  - (e) Mandatory training.
  - (f) Visits, inspections, and tests.
  - (g) Supplies and equipment.
  - (h) Non-mission-related activities.
  - (i) Other programs.
- b. Develop a detailed plan of action for short-range training plans. Prepare the detailed plan of action as described below:
- (1) Examine events scheduled on the long-range training plan to determine if they are still valid.
- (2) Transfer valid events to a short-range training planning calendar.
  - (3) Determine desired outcomes for scheduled events.
- (4) Analyze missions to determine related individual, leader, and collective tasks.
- (5) Determine if there are weaknesses. Select tasks to correct these identified weaknesses and to sustain selected individual, leader, and unit strengths, as necessary.

- (6) Select the specific training objectives for missions and tasks to be trained. The T&EOs in Chapter 5 provide the commander with training objectives.
- (7) Prepare a short-range training planning calendar or three monthly schedules. The short-range training planning calendar provides a detailed plan of actions for the specified period.
- (8) Review short-range plans with higher and adjacent headquarters.
- (9) Issue guidance. This guidance specifically addresses how training will be accomplished.
- **3-4. NEAR-TERM PLANNING**. The final phase of planning is the execution of training. Using the short-range plan, prepare weekly training schedules.
- a. Review the training program, unit proficiency, resources, and training environment. As in long-range and short-range planning, this review determines if previous assessments are valid.
- b. Finalize plans based upon the review of the battalion's training program. Determine the best sequence for training tasks, and complete the final coordination of the training events and activities.
- c. Prepare trainers, observer controllers (OCs), opposing force (OPFOR), and support personnel to know what is to be trained, why it is being trained and what their role in the training will be.
- 3-5. TRAINING THE BATTALION HEADQUARTERS. Planning training for battalion headquarters personnel presents the commander with unique challenges. The most severe challenges are those that have to do with the time and availability of personnel. The battalion staff and headquarters personnel are normally very involved in day-to-day operations and support of subordinate unit training. It is difficult to find time to adequately address the training needs of these elements. Nonetheless, these elements must be capable of fulfilling their roles for the battalion to perform its wartime mission. The strategy selected by the commander for training these elements must include effective methods for training individuals, leaders, and units.
  - a. Training the battalion (Staff Training).
- (1) Training the staff presents the greatest challenges within a constrained training environment. This MTP identifies the training objectives for

OPORD.

the battalion staff. The staff has numerous tasks to master to be effective. Examples of tasks that any staff must perform are:

- (a) Analyze terrain and threat information.
- (b) Function as an effective team.
- (c) Exchange information.
- (d) Prepare estimates of the situation.
- (e) Provide logistics and CHS input into the battalion
- (f) Give appraisals.
  - (g) Make recommendations and decisions.
  - (h) Prepare operations plans (OPLANs).
  - (i) Issue orders.
  - (j) Coordinate and control unit operations.
  - (k) Supervise subordinate units.
- (2) The strategy used to train the staff will vary based on the considerations used in planning training (levels of proficiency, training support available, etc.). FM 25-101 contains detailed information on the conduct of exercises. Some methods of staff training include the following exercises.
- (a) TEWT. Tactical exercise without troops (TEWTs) are low-cost, low overhead exercises conducted in the field on actual terrain suitable for training units for specific missions. TEWTs are used by commanders to train subordinate leaders and staffs to analyze terrain and plan for the conduct of unit missions.
- (b) MAPEX. Map exercise (MAPEX) is a low-overhead training exercise that allows commanders to train their staffs to perform essential integrating and control functions to support their decisions under wartime conditions. MAPEXs may be used to train the staff to exchange information, prepare estimates, give appraisals, make recommendations and decisions, prepare plans, and issue orders.

- (c) CPX. Command post exercises (CPXs) are medium-cost, medium overhead training exercises that may be conducted in garrison or a field location. CPXs normally use battle simulations to drive the staff actions.
- (d) FTX. Field training exercises (FTXs) are high-cost, high overhead exercises conducted in the field under simulated combat conditions. A unit-conducted FTX exercises the staff in coordination, control, and supervision of battalion operations. Unit-conducted FTXs provide the best opportunity for the staff to combine all of its skills and perform as it would in wartime, responding to both higher and lower levels.
- (3) At battalion level, a method to optimize staff and unit training is to integrate TEWTs, MAPEXs, CPXs, CFXs, and combined arms live fire exercise (CALFEXs) while preparing plans and orders for upcoming Support Battalion FTXs. This process exercises the entire spectrum of the staff effectively and makes optimum use of unit field training time. Each unit is different and only the commander can determine the best method of training his staff.
- b. Training the Battalion. Training the Battalion is a complex process requiring both unit and staff training programs. Normal day-to-day operations place a unique burden on the Battalion Commander to accomplish training. Elements cross staff lines and responsibilities. The Battalion XO and Command Sergeant Major (CSM) coordinate with the battalion and Headquarters Troop Commanders to ensure individual soldiering tasks are being mastered.
- **3-6. DEVELOPMENT OF TRAINING EXERCISES**. Chapter 4 provides sample exercises for the battalion to use or modify to meet specific training needs. Since only a sample FTX is contained in the MTP, it is necessary for the battalion to develop exercises for its own use. Chapter 4 provides general procedures for the battalion staff to use when preparing the battalion FTX and supporting STXs. Exercise plans are normally formulated during preparation of the short-range plan. Staff exercise planners and developers should, as a minimum, consider the following:
- a. Selection of Missions and Tasks for Training. This should have been accomplished during development of the long-range plan.
  - b. Site Selection. Confirm selection of a training area.
- c. Scenario Development. After missions and tasks are selected, a detailed scenario for the exercise should be established by:
- (1) Listing the missions and tasks in the preferred sequence of occurrence.

- (2) Identifying events necessary for the control of the exercise. These events would normally include issuance of orders, AARs, and any other administrative or logistics action necessary to conduct the exercise.
- (3) Preparing exercise overlays that show the sequence of actions and terrain to be used for each event.
- (4) Determining the estimated time for each event using the overlay and scenario. The total time is determined to ensure that the scenario can be completed in the time allocated for the exercise.
- d. Selection of OCs and OPFOR. OCs and OPFOR are normally required for every FTX and for STXs when Multiple Integrated Laser Engagement Simulation (MILES) are used. It is difficult for a battalion headquarters to provide these from its own resources. When OCs and OPFOR must be provided from within the Battalion, troop leaders may have to serve as the OCs for their units and the OPFOR may be selected form personnel or units not essential for attainment of the exercise objectives. Ideally, the battalion should provide OCs and OPFOR.
- e. Preparation of Control Plan. Control plans are developed to coordinate the actions of training units, OPFOR, and OCs. The scenarios used and a detailed control plan is prepared. The control plan should consist of:
  - (1) Detailed schedules of OPFOR actions.
  - (2) Detailed instructions for the OPFOR.
  - (3) Detailed schedule of activities for units.
- (4) Operations Orders (OPORDs) and Fragmentary Orders (FRAGOs) for friendly units. Normally, friendly unit actions are controlled through the issuance of OPORDs and FRAGOs.
- f. Preparation of the Evaluation Plan. All training is evaluated, either internally or externally. The evaluation plan identifies the tasks to be evaluated, by whom, and at what time. The evaluation will consist of:
  - (1) Specific instructions for OCs.
  - (2) A sequential list of T&EOs to be evaluated by each OC.
  - (3) Detailed time schedule for evaluation and AARs.
- **3-7. MISSION OUTLINE**. The mission outline is designed to provide a graphic portrayal of the relationship of the critical wartime mission to FTXs and STXs.

This outline should assist the commander and staff in the preparation of training plans. Figure 3-5 is a sample mission outline for the battalion.

# HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTRY SEPARATE BRIGADES MISSION OUTLINE

# $\frac{FTX}{PROVIDE\ LOGISTICS\ AND\ COMBAT\ HEALTH\ SERVICES\ TO\ THE}\\ \underline{BRIGADE\ SUPPORT\ AREA}$

STX 63-1-E0002 Supervise Deployment Operations	
Establish Communications	63-1-4017
Supervise Operations Security Program	63-1-4038
Combat Battlefield Stress	63-1-4303
Perform Risk Management Procedures	63-1-4326
Direct Deployment Activities	63-1-4850
Establish the Emergency Operations Center	63-1-4851
Operate the Emergency Operations Center	63 - 1 - 4852
Supervise Battalion Deployment/Redeployment Activities	63-1-4853
Update Movement Plan/Order	63-1-4854
Coordinate Soldier Readiness Program Processing	63 - 1 - 4855
Provide Deployment Personnel and Administrative Services Support	63-1-4856
Coordinate Family Assistance Support	63 - 1 - 4857
Coordinate Deployment Training Support	63-1-4858
Perform Deployment Intelligence Support Functions	63-1-4859
Provide Deployment Logistics Support	63-1-4860
Perform Deployment Advance Party Activities	63-1-4861
Coordinate Onward Movement	63-1-4862
Coordinate Rear Detachment Support	63-1-4863
Coordinate Home Station Rear Detachment Activities	63-1-4864
Direct Integration Activities	63-1-4871
Plan Battalion Deployment in a Peacetime Environment	63-1-4872
Plan Battalion Deployment Upon Receipt of a Warning Order	63-1-4873

Figure 3-5. Sample Mission Outline for the Headquarters, Support Battalion, Heavy and Infantry Separate Brigades

# <u>FTX</u> PROVIDE LOGISTICS AND COMBAT HEALTH SERVICES TO THE BRIGADE SUPPORT AREA

STX 63-1-E0005 Supervise Relocation	
Develop Road Movement Order	63-1-4010
Perform Battalion Advance/Quartering Party Activities	63-1-4015
Establish Battalion Command Post (Forward)	63-1-4016
Establish Communications	63-1-4017
Coordinate Movement of Subordinate Elements	63-1-4018
Supervise Operations Security Program	63-1-4038
Combat Battlefield Stress	63-1-4303
Perform Risk Management Procedures	63-1-4326

STX 63-1-E0006 Supervise Establishment	
Perform Battalion Advance/Quartering Party Activities	63-1-4015
Establish Battalion Command Post (Forward)	63-1-4016
Establish Communications	63-1-4017
Supervise Establishment of Subordinate Elements And Battalion	63-1-4019
Headquarters	
Establish Logistics Operations Center And Administrative Areas	63-1-4020
Operate the Support Area of the Logistics Operations Center	63-1-4022
Operate the Tactical Area of the Logistics Operations	63-1-4037
Supervise Operations Security Program	63-1-4038
Supervise Nuclear, Biological And Chemical Operations	63-1-4040
Maintain Communications	63-1-4041
Provide Command And Control	63-1-4045
Operate Base Cluster Operations Center	63-1-4050
Combat Battlefield Stress	63-1-4303
Perform Risk Management	63-1-4326

Figure 3-5. Sample Mission Outline for the Headquarters, Support Battalion, Heavy and Infantry Separate Brigades (continued)

# $\frac{\underline{FTX}}{\underline{PROVIDE\ LOGISTICS\ AND\ COMBAT\ HEALTH\ SERVICES\ TO\ THE}}\\ \underline{BRIGADE\ SUPPORT\ AREA}$

STX 63-1-E0013 Plan Logistics and CHS Operations	
Conduct Mission Analysis	63-1-4001
Conduct Intelligence Preparation of the Battlefield	63-1-4002
Formulate Feasible Courses of Action	63-1-4003
Develop Intelligence Estimate	63-1-4004
Develop Personnel Estimate	63-1-4005
Develop Logistics Estimate	63-1-4006
Develop Support Operations Estimate	63-1-4007
Develop Supporting Commander's (Operations) Estimate	63-1-4008
Prepare Operations Plan/Operations Order and Annexes	63-1-4009
Develop Road Movement Order	63-1-4010
Develop Occupation Plan	63-1-4011
Plan Battalion Area Tactical Operations	63-1-4012
Plan Rear Area Operations	63-1-4014
Establish Communications	63-1-4017
Prepare Continuity of Operations Plan	63-1-4024
Supervise Operations Security Program	63-1-4038
Maintain Communications	63-1-4041
Provide Command and Control	63-1-4045
Provide Intelligence Support	63-1-4051
Conduct Brigade Materiel Management Center Operations	63-1-4114
Manage Class III and Water (Bulk) (SEP)	63-1-4115
Manage Class V (SEP)	63-1-4116
Manage Class VII and Property Book (SEP)	63-1-4117
Manage Class I, II, III(P), and IV (SEP)	63-1-4118
Manage Materiel Section	63-1-4105
Manage Combat Service Support Automation	63-1-4112
Combat Battlefield Stress	63-1-4303
Perform Risk Management Procedures	63-1-4326

Figure 3-5. Sample Mission Outline for the Headquarters, Support Battalion, Heavy and Infantry Separate Brigades (continued)

# PROVIDE LOGISTICS AND COMBAT HEALTH SERVICES TO THE BRIGADE SUPPORT AREA

STX 63-1-E0014 – Supervise Logistics and CHS Operations			
Operate Logistics Support Area of the Logistics Operations Center	63-1-4022		
Assist in Regeneration Assessments	63-1-4035		
Coordinate Support For Regeneration Activities	63-1-4036		
Operate Tactical Support Area of the Logistics Operations Center	63-1-4037		
Supervise Operations Security Program	63-1-4038		
Maintain Communications	63-1-4041		
Provide Personnel Support	63-1-4042		
Provide Administrative Support	63-1-4043		
Conduct Command Religious Support Program	63-1-4044		
Provide Command and Control	63-1-4045		
Conduct Support Operations	63-1-4113		
Combat Battlefield Stress	63-1-4303		
Perform Risk Management Procedures	63-1-4326		

STX 63-1-E0008 – Supervise Force Protection	n
Plan Battalion Area Tactical Operations	63-1-4012
Plan Rear Area Operations	63-1-4014
Supervise Operations Security Program	63-1-4038
Supervise Nuclear, Biological and Chemical Operations	63-1-4040
Maintain Communications	63-1-4041
Provide Command and Control	63-1-4045
Operate Base Cluster Operations Center	63-1-4050
Provide Intelligence Support	63-1-4051
Direct Response to Threat Actions	63-1-4052
Direct Area Damage Control Operations	63-1-4053
Combat Battlefield Stress	63-1-4303
Perform Risk Management Procedures	63-1-4326

Figure 3-5. Sample Mission Outline for the Headquarters, Support Battalion, Heavy and Infantry Separate Brigades (continued)

# PROVIDE LOGISTICS AND COMBAT HEALTH SERVICES TO THE BRIGADE SUPPORT AREA

STX 63-1-E0009 Supervise Redeployment of Subordinate Elements to Home Station		
Perform Battalion Advance/Quartering Party Activities	63-1-4015	
Supervise Operations Security Program	63-1-4038	
Supervise Battalion Redeployment Activities	63-1-4853	
Coordinate Reconstitution for Redeployment	63-1-4865	
Prepare Redeployment Movement Plan/Order	63-1-4866	
Provide Redeployment Support	63-1-4867	
Perform Redeployment Advance Party Activities 63-1-		
Perform Theater Rear Detachment Activities	63-1-4869	
Coordinate Home Station Activities	63-1-4870	
Plan Battalion Redeployment	63-1-4874	

Figure 3-5. Sample Mission Outline for the Headquarters, Support Battalion, Heavy and Infantry Separate Brigades

# Chapter 4

# **Training Exercises**

4-1. GENERAL. Training exercises are used to train personnel in the performance of collective tasks. This MTP has two types of exercises: FTX and STX. These exercises assist the Support Battalion (SPE BDE) Commander in developing, sustaining, and evaluating the unit's mission proficiency. This chapter of the MTP contains one FTX and eight STXs (see Table 4-1)

Table 4-1. List of Exercises				
Mission Number	Title	Page		
FTX	Provide Logistics and Combat Health Services (CHS) to	4-4		
	the Brigade Support Area (BSA)			
63-1-E0002	Supervise Deployment	4-17		
63-1-E0005	Supervise Relocation	4-23		
63-1-E0006	Supervise Establishment	4-30		
63-1-E0013	Plan Logistics and CHS Operations	4-37		
63-1-E0014	Supervise Logistics and CHS Operations	4-45		
63-1-E0008	Supervise Force Protection	4-55		
63-1-E0009	Supervise Redeployment	4-63		

- **4-2. FIELD TRAINING EXERCISE**. The FTX is designed to provide a training method for the Headquarters (HQ), Support Battalion train its personnel to perform its overall critical wartime mission. This FTX provides a logical sequence for the performance of tasks previously trained in the STXs. The overall critical wartime mission provides the FTX orientation for HQ, Support Battalion training. The FTX should be conducted when the supported units are conducting an FTX.
- **4-3. SITUATIONAL TRAINING EXERCISE**. The STX is a short, scenariodriven, mission-oriented tactical exercise used to train a group of closely related and collective tasks. The commander, based on local METT-TC and available personnel and equipment, may modify the STX. The STX provides the information for training personnel to perform the missions that make up the overall critical wartime mission. The STX performs the following functions:
  - a. Provides repetitive training on the missions.
  - b. Allows training to focus on identified weaknesses.

- c. Allows the HQ, Support Battalion to practice each supporting mission before the critical wartime mission.
- d. Saves time by providing a majority of information needed to develop a method for training.
- **4-4. SAFETY**. During any training exercises, soldiers and leaders must be safety conscious. Evaluators and trainers have the responsibility to ensure that all training is conducted within established safety constraints. Prior to each exercise, all personnel will be briefed on specific safety measures that are to be taken during execution. See Chapter 1 paragraph 1-8 for specific safety concerns and details on risk management.

#### 4-5. VISUALIZATION.

- a. Battle command is the art of battle decision making and leading. It includes controlling operations and motivating soldiers and their organizations into action to accomplish missions. Armed with the knowledge of the current state and the desired end state, commanders visualize those actions necessary to achieve the desired future state and then translate that visualization into action. It includes the following:
  - Assigning missions.
  - Prioritizing and allocating resources.
  - Selecting the critical time and place to act.
  - Knowing how and when to make adjustments during the fight.
- b. Battlefield visualization is the mental process that supports the commander's decision making process and his ability to anticipate support requirements. Using a vision of proposed support of combat operations allows the commander to know when, and if a decision should be made. It is a continuous process that commences with the receipt of a warning order and continues through the end of an operation.
- c. Digital information systems have the capability of providing a clearer picture to the commander. Digital systems enhance the commander's ability to have an understanding of the current state of friendly and enemy forces. This extends beyond the knowledge of their physical location and includes environmental, readiness and human considerations. It includes the ability to see and understand the dynamic relationship between supporter and supported as the commander leads his subordinate elements through the sequence of events.

d. The available digital information systems enhance the commander's situational awareness by providing him with an unprecedented level of friendly and enemy information. Commanders must recognize that the common, relevant picture that is produced by a myriad of information systems represent both known and estimated information, and is possibly flawed by human input. The commander must tailor this information with his judgment, intuition and experience.

# HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTRY SEPARATE BRIGADES, FIELD TRAINING EXERCISE PROVIDE LOGISTICS AND COMBAT HEALTH SERVICES TO THE BRIGADE SUPPORT AREA

1. Objective. This FTX is designed to provide HQ, Support Battalion staff and key leaders with training in their critical wartime mission: Provide Logistics and Combat Health Services (CHS) to the Brigade Support Area (BSA). The headquarters must become proficient in the supervision of subordinate elements deployment operations and supervision of the relocation of subordinate elements and sustainment resources to a new operating area. The unit must become proficient in the supervision of the establishment of subordinate bases and facilities and planning, controlling and supervising logistics and combat health services for brigade units operating in the brigade rear. The unit must also become proficient in the supervision of force protection activities and the redeployment of subordinate elements to home station.

## 2. Interface.

- a. This FTX supports the Separate Brigade FTX <u>Support Brigade</u> Tactical Operations.
- b. Training the following Support Battalion's STXs supports this FTX Provide Logistics and CHS to the BSA.

(1)	STX 63-1-E0002	Supervise Deployment.
(2)	STX 63-1-E0013	Plan Logistics and CHS Operations.
(3)	STX 63-1-E0005	Supervise Relocation.
(4)	STX 63-1-E0006	Supervise Establishment.
(5)	STX 63-1-E0014	Supervise Logistics and CHS Operations.
(6)	STX 63-1-E0008	Supervise Force Protection.
(7)	STX 63-1-E0009	Supervise Redeployment.

c. Training in the following Company FTXs supports this FTX:

- (1) <u>Provide Support Battalion Supply, Limited Services, and Designated and Reinforcing Class III Support</u> (Supply and Transport Company).
- (2) <u>Provide Field Maintenance to Units in the BSA</u> (Ordnance Maintenance Company).
- (3) <u>Provide Truck Transportation for Cargo and Personnel (Supply and Transport Company).</u>
  - (4) Provide CHS to the BSA (Medical Company)
- (5) <u>Perform Life Support Functions</u> (Headquarters and Headquarters Company).

# 3. Training Enhancers.

- a. The training matrices in Chapter 2 show the collective tasks that must be mastered in order to perform HQ, Support Battalion missions.
- b. Training in the following areas will improve the Support Battalion's ability to perform its missions:
  - (1) Providing command and control of organic and attached units.
- (2) Planning, coordinating and supervising direct support maintenance, supply, transportation, combat health services, and field services support in support of brigade troops operating in the brigade rear.
- (3) Planning, directing, and supervising administration, training, security and logistics support for units organic or attached to the brigade, to include mortuary affairs activities for the brigade rear area.
- (4) These tasks from Chapter 5 are listed in Table 4-3. It is important that a habitual and closely coordinated annual training plan be developed and adhered to between supporter and supported. This training may be conducted in garrison and the local training area (LTA) by the following methods:
- (a) Map Exercise (MAPEX) combined with a sand table exercise. Simulations and games should be developed to teach leaders as part of a continuing officer and NCO development program. A MAPEX, when used, should be combined with a sand table exercise. A map of the actual area where the FTX is to be conducted and a sand table model to match the actual terrain should be used, if possible.

- (b) Tactical Exercise Without Troops (TEWT). The TEWT allows leaders and key personnel to practice critical analytical skills.
- (c) Communications Exercise (COMEX)/Situational Awareness Exercise. These exercises allow units to practice battle command information procedures and logistics and CHS operations. Training scenarios call for maximum use of Army Tactical Command and Control System (ATCCS), Tactical Internet (TI), Movement Tracking System (MTS), and Logistics and CHS Standard Army Management Information Systems (STAMIS). Intelligence reports are disseminated using All Source Analysis System-Remote WorkStation (ASAS-RWS). Warning orders, task organizations, fragmentary orders and graphics are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support Control System (CSSCS) provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supply, services and personnel that the commander deems crucial to the success of an operation.
- (d) The HQ, Support Battalion should practice continuity of operations (COOP) techniques and procedures in order to develop manual procedures for use in the event of automation or communication failure or disruption due to enemy action.
- (e) Classroom activities. Classroom activities foster a common understanding of the missions, events and responses.
- (5) Establishing an aggressive spirit in leaders and subordinate units to further enhance training. An aggressive spirit can be fostered by the following activities:
- (a) Aggressive unit sports and physical fitness program. Such activity should be conducted with members of the supported unit whenever possible.
  - (b) Leader or individual confidence courses.
- (c) Appropriate training films that have a positive, aggressive effect on the soldiers.
- (d) Awareness of Support Battalion heritage and that of the brigade.

- (e) Partnership activity and training exchange programs between and among members of the Support Battalion and the supported units. For example, the supported units have the expertise to teach combat and combat support related skills to members of the Support Battalion. The Support Battalion, in turn, has the capability to teach logistics and combat health services related skills to members of those units. Such activity will foster the mutual respect and trust needed on future non-linear battlefields.
- c. The Support Battalion training cycle should be synchronized with those of the units that the Support Battalion habitually supports. It is important that a habitual and closely coordinated annual training plan be developed and adhered to between supporting and supported units.
- d. This exercise begins with the receipt of a warning order and ends after restoration of the Support Battalion to home station. Figure 4-1 illustrates the general sequence of tasks performed in this exercise. Table 4-2 is a suggested scenario.
- e. This exercise may be conducted under several options. These options are not all inclusive, and can be exercised in various combinations.
  - (1) Conditional options, in support of:
    - (a) Offensive operations.
    - (b) Defensive operations.
    - (c) Retrograde operations.
    - (d) Day or night operations.
    - (e) Stability and support operations.
    - (f) NBC environment.

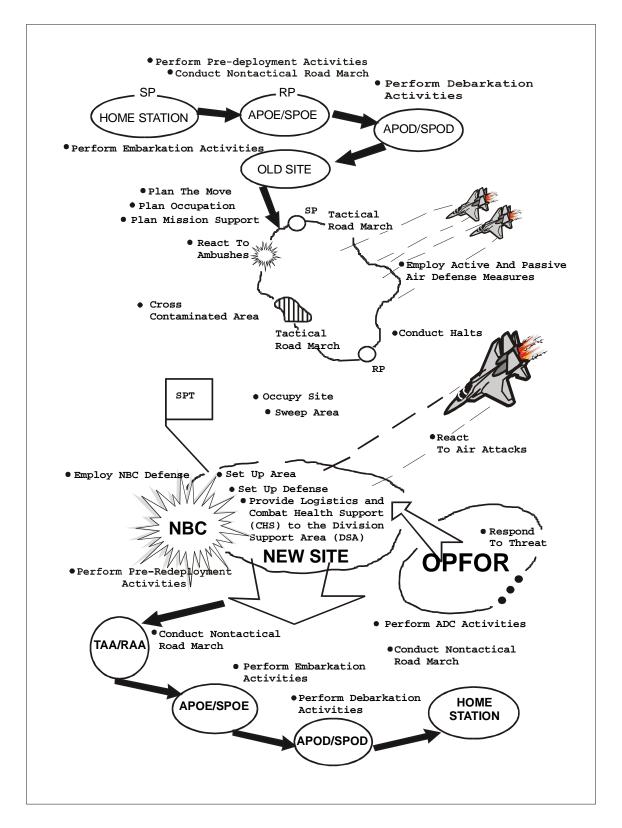


Figure 4-1. General Scenario Illustration

Table 4-2. Headquarters, Support Battalion (SEP BDE) FTX,
Provide Logistics and Combat Health Services to the Brigade Support Area

<u>EVENT</u>	ACTION	ESTIMA'	red time
1.	Receive and verify warning order		10 min
2.	Direct deployment alert activities		10 min
3.	Establish the emergency operations center	$2~\mathrm{hrs}$	
4.	*Operate the emergency operations center	$10~\mathrm{hrs}$	
5.	Supervise Support Battalion deployment activities	$3~\mathrm{hrs}$	
6.	Coordinate soldier readiness program (SRP) support	3 hrs	
7.	*Provide deployment personnel and administrative support	4 hrs	
8.	*Coordinate family assistance plan	$2~\mathrm{hrs}$	
9.	Coordinate deployment training support	2 hrs	
10.	Perform deployment intelligence support functions	$2~\mathrm{hrs}$	
11.	*Provide deployment logistics support	8 hrs	
12.	Update movement plan/order	$1~\mathrm{hr}$	
13.	Coordinate rear detachment support	$2~\mathrm{hrs}$	
14.	Perform home station rear detachment activities	$2~\mathrm{hrs}$	
15.	*Coordinate relocation of subordinate elements	$3~\mathrm{hrs}$	
16.	*Supervise relocation of subordinate elements	$4~\mathrm{hrs}$	
17.	Perform deployment advance party activities	$4~\mathrm{hrs}$	
18.	AAR	$1~\mathrm{hr}$	
19.	Perform Support Battalion advance/quartering party activities	4 hrs	
20.	Establish Support Battalion command post (forward)	2 hrs	
21.	Coordinate onward movement	$1~\mathrm{hr}$	
22.	Supervise road march	$1~\mathrm{hr}$	
23.	Respond to threat interdictions		40 min
24.	Monitor units' crossings at release points		10 min
25.	Supervise establishment of subordinate elements and HQ, Support Battalion	6 hrs	
26.	AAR	1 hr	
27.	Conduct mission analysis	1 hr	
28.	Develop staff estimates	1 hr	
29.	Prepare operations order/plan and annexes	1 hr	
30.	AAR	1 hr	

Table 4-2. Headquarters, Support Battalion (SEP BDE) FTX,
Provide Logistics and Combat Health Services
to the Brigade Support Area (continued)

<b>EVENT</b>	ACTION	ESTIMAT	TED TIME
31.	** Supervise logistics and CHS activities	35 hrs	
32.	*Respond to threat interdictions	4 1	40 min
33.	AAR	1 hr	
34.	*Direct force protection during Level II/III attacks		30 min
35.	*Direct defense responses		30 min
36.	*Supervise damage assessment	$2~\mathrm{hrs}$	
37.	*Direct restoration of support	$2~\mathrm{hrs}$	
38.	AAR	1 hr	
39.	Receive warning order for redeployment		10 min
40.	Coordinate reconstitution for deployment	$2~\mathrm{hrs}$	
41.	Prepare redeployment movement plan/order	1 hr	
42.	Supervise Support Battalion redeployment activities	2 hrs	
43.	Provide redeployment support	$2~\mathrm{hrs}$	
44.	Perform redeployment advance party activities	$2~\mathrm{hrs}$	
45.	Perform theater rear detachment activities	$2~\mathrm{hrs}$	
46.	Coordinate home station activities	$2~\mathrm{hrs}$	
47.	AAR-Final	$2~\mathrm{hrs}$	

Total Time: 94 hrs 20 min

NOTE 1: Events will be performed to standard, not time limitation. The time required to train an event will vary based on METT-TC factors and the training proficiency of the unit.

NOTE 2: Additional time is required if large portions of the exercise are conducted at night, under limited visibility or under mission oriented protective posture (MOPP) conditions.

NOTE 3: Time must be added to this exercise (sleeping time, eating time, and travel time to and from the training area).

\*Indicates time is not added to the total time because tasks are performed simultaneously with other tasks.

\*\*Remains operational during the entire exercise.

# (2) Operational options.

- (a) Supervise force protection activities (develop force protection plan, plan Support Battalion area tactical operations, and direct response to threat actions).
- (b) Supervise logistics and CHS activities (establish logistics and CHS areas, provide logistics and CHS to brigade units operating in the brigade area).
- (c) Supervise force projection operations (supervise deployment, onward movement and redeployment of equipment and personnel).

### 4. General Situation.

- a. The multifunctional Support Battalion is the logistics and CHS provider in the brigade area. The Support Battalion provides direct support (DS) supply, transportation, maintenance, and medical support to Support Battalion subordinate company and attached units that operate in the brigade area. Supported units include Brigade Headquarters, Support Battalion Headquarters, Brigade Field Artillery Headquarters, Multiple Launch Rocket System (MLRS) Battalion, Air Defense Artillery (ADA) Battalion, Military Intelligence (MI) Battalion, Signal Battalion, Military Police (MP) Company, and attached units in the brigade area. It provides CHS and combat health logistics support on an area basis to brigade companies and transportation support to the entire brigade. When augmented, it provides field services in the brigade area. The Support Battalion is capable of providing limited reinforcing support (Class III bulk and transportation support only) to the maneuver Battalions and Support Battalion (SPE BDE).
- b. The headquarters staff is charged with supervising deployment of subordinate elements to new a theater of operations; supervising relocation and establishment of subordinate elements and facilities in a new area; planning and supervising direct and habitual logistics and CHS operations in support of designated units. The headquarters staff is also responsible for supervision of force protection activities and redeployment of the Support Battalion to home station.
- c. The brigade has been alerted for strategic deployment to a potentially hostile country. The HQ, Support Battalion must deploy to provide command, control, communications and situational awareness to subordinate elements and supervise logistics and combat health services activities in support of units operating in the brigade rear. Support Battalion personnel will deploy by air and equipment will deploy by sea and air. OPFOR is capable of inflicting Levels I, II, and III attacks and employing weapons of mass destruction at sea and aerial ports

of debarkation, staging and marshaling areas, and along main supply routes. HQ, Support Battalion is prepared for OPFOR activity during reception, staging, onward movement and integration (RSO&I) operations, establishment of the Brigade Support Area and during logistics and CHS operations.

- d. HQ, brigade will provide guidance to the HQ, Support Battalion when a level II/III threat is anticipated. Upon notification of a Level II/III attack, HQ, Support Battalion will cease logistics operations (medical activities will continue) and supervise force protection activities within the Support Battalion until battle hand over to military police units or a tactical combat force (TCF) is accomplished.
- e. This exercise is conducted under all environmental conditions, both day and night. The Support Battalion will operate under threat of enemy assault by weapons of mass destruction, ground or air attack, indirect conventional fires, and electronic warfare.
- f. The HQ, Support Battalion should be prepared to move by "leapfrogging" while continuing to provide required logistics and CHS as discussed in paragraph 4a above.
- g. The Support Battalion should be prepared to relocate at least every 48 hours.

## 5. Special Situation.

a. The Brigade Commander has issued the following warning order to the Support Battalion Commander:

"Be prepared to deploy the Support Battalion OCONUS and establish subordinate elements and facilities at a new operating site to support the brigade and attached units during combat operations. Be prepared to support within ------hours of arrival. Coordinate with the Brigade G4, Brigade Support Operations and supported unit S4s on logistics and CHS requirements. Coordinate with G3/S3 channels to obtain task organization information."

b. Support Battalion Commander issues the following instructions to his staff:

"We are being deployed to support brigade and attached elements in ------, vicinity -----, coordinates ------ and must be prepared to support combat operations within ----- hours of arrival. Begin your planning process for deploying subordinate elements, relocating to our area of operations, establishing subordinate bases and facilities, supervising logistics and CHS activities, and supervising force protection activities. This exercise will begin with receipt of a warning order from me and end upon notification from me."

# 6. Support Requirements.

- a. Minimum Trainers/Evaluators. The Battalion commander, who will be the trainer and also the primary evaluator, will conduct this exercise. If possible, there should be an evaluator with each staff section and subordinate unit. At least one other evaluator is required with the OPFOR. Evaluators may be requested from the Brigade or sister support maneuver organizations.
- b. Vehicles/Communications. Analog and digital communications equipment are needed for controllers/evaluators and the primary trainer. Radios and digital means of communication are required for OPFOR vehicles during operations. Each controller/evaluator reports directly to the primary trainer.
- c. Opposing Force. An OPFOR platoon (+) and one aircraft are required for the exercise for Level II/III threat activities. The OPFOR should be well trained in patrolling, assault, and guerrilla tactics. The OPFOR should have specific missions in the Support Battalion area.
- d. Maneuver Area. Depending upon the LTA, it is desirable to have a training area with minimum dimensions of 6 by 20 kilometers. A road network is required that allows a road march of at least 10 kilometers.
- e. Master Incident List (MIL). During the FTX, items should be continually fed into proper channels. Input from supported units S4s, subordinate and attached units, and the brigade staff causes responses from the unit. A major purpose of this FTX is to drive unit and subordinate elements to a simulated combat level of support requirements. The appropriate ATCCS battlefield functional area control system (BFACS) should serve as the primary vehicle to distribute items from the MIL. Input MIL using the appropriate BFACS, CSSCS, MTS, analog, and digital communications

- f. Using Units. In order to perform certain phases of this exercise, elements of the supported unit staff, brigade staff, attached units, and subordinate units of the Support Battalion must participate.
- g. Consolidated Support Requirements. Battalion support requirements can be calculated by adding the sum of the requirements for each subordinate unit FTX when these elements participate; the requirements for the headquarters detachment include the HQ elements. Table 6-2, found in Chapter 6, provides the allocation rules used to compute the support requirements.
- 7. Training and Evaluation Outline Sequence. Table 4-3 lists the T&EOs that are to be used by the OCs.

Table 4-3. T&EOs from Chapter 5 to Use in Evaluating this FTX, Provide Logistics and Combat Health Services (CHS)		
TASK	TASK NUMBER	PAGE
Conduct Mission Analysis	63-1-4001	5-160
Conduct Intelligence Reparation of the Battlefield	63-1-4002	5-163
Formulate Feasible Courses of Action	63-1-4003	5-166
Develop Intelligence Estimate	63-1-4004	5-169
Develop Personnel Estimate	63-1-4005	5-173
Develop Logistics Estimate	63-1-4006	5-177
Develop Support Operations Estimate	63-1-4007	5-181
Develop Supporting Commander's (Operations) Estimate	63-1-4008	5-185
Prepare Operations Plan/Operations Order And Annexes	63-1-4009	5-190
Develop Road Movement Order	63-1-4010	5-194
Develop Occupation Plan	63-1-4011	5-199
Plan Battalion Area Tactical Operations	63-1-4012	5-202
Plan Rear Area Operations	63-1-4014	5-205
Perform Battalion Advance/Quartering Party Activities	63-1-4015	5-8
Establish Battalion Command Post (Forward)	63-1-4016	5-12
Establish Communications	63-1-4017	5-209
Coordinate Movement of Subordinate Units	63-1-4018	5-15
Supervise Establishment of Subordinate Elements and	63-1-4019	5-18
Battalion Headquarters		
Establish Logistics Operations Center and Administrative	63-1-4020	5-21
Areas		
Operate Logistics Support Area of the Logistics Operations	63-1-4022	5-212
Center		
Prepare Continuity of Operations Plan	63-1-4024	5-89
Assist in Regeneration Assessment	63-1-4035	5-123
Coordinate Support for Regeneration Activities	63-1-4036	5-125

Table 4-3. T&EOs from Chapter 5 to Use for Evalu Provide Logistics and Combat Health Services (CH		
TASK	TASK NUMBER	PAGE
Operate the Tactical Area of the Logistics Operations Center	63-1-4037	5-217
Supervise Operations Security Program	63-1-4038	5-81
Supervise Nuclear, Biological, and Chemical Operations	63-1-4040	5-84
Maintain Communications	63-1-4041	5-220
Provide Personnel Support	63-1-4042	5-127
Provide Administrative Service Support	63-1-4043	5-130
Conduct Command Religious Support Program	63-1-4044	5-133
Provide Command and Control	63-1-4045	5-224
Operate Base Cluster Operations Center	63-1-4050	5-226
Provide Intelligence Support	63-1-4051	5-5
Direct Response to Threat Actions	63-1-4052	5-229
Direct Area Damage Control Operations	63-1-4053	5-232
Conduct Brigade Materiel Management Center Operations	63-1-4114	5-136
Manage Class III and Water (Bulk) (SEP)	63-1-4115	5-138
Manage Class V	63-1-4116	5-141
Manage Class VII and Property Book (SEP)	63-1-4117	5-143
Management Class I, II, III(P), and IV (SEP)	63-1-4118	5-146
Manage Materiel	63-1-4105	5-149
Manage Combat Service Support Automation	63-1-4112	5-235
Conduct Support Operations	63-1-4113	5-226
Combat Battlefield Stress	63-1-4303	5 - 155
Perform Risk Management Procedures	63-1-4326	5-158
Direct Deployment Activities	63-1-4850	5-24
Establish the Emergency Operations Center	63-1-4851	5-26
Operate the Emergency Operations Center	63 - 1 - 4852	5-28
Supervise Battalion Deployment/Redeployment Activities	63-1-4853	5-31
Update Movement Plan/Order	63-1-4854	5-34
Coordinate Soldier Readiness Program Processing Support	63-1-4855	5-36
Provide Deployment Personnel and Administrative Services	63-1-4856	5-38
Support		
Coordinate Family Assistance Support	63 - 1 - 4857	5-41
Coordinate Deployment Training Support	63-1-4858	5-43
Perform Deployment Intelligence Support Functions	63-1-4859	5-45
Provide Deployment Logistics Support	63-1-4860	5-48
Perform Deployment Advance Party Activities	63-1-4861	5-52
Coordinate Onward Movement	63-1-4862	5-54
Coordinate Rear Detachment Support	63-1-4863	5-56
Coordinate Home Station Rear Detachment Activities	63-1-4864	5-58
Coordinate Reconstitution for Redeployment	63-1-4865	5-60

Table 4-3. T&EOs from Chapter 5 to Use in Evaluating this FTX, Provide Logistics and Combat Health Services (CHS) (continued)		
TASK	TASK NUMBER	PAGE
Prepare Redeployment Movement Plan/Order	63-1-4866	5-62
Provide Redeployment Support	63-1-4867	5-64
Coordinate Rear Detachment Support	63-1-4863	5-56
Perform Redeployment Advance Party Activities	63-1-4868	5-68
Perform Theater Rear Detachment Activities	63-1-4869	5-70
Coordinate Home Station Activities	63-1-4870	5-73
Direct Integration Activities	63-1-4871	5-76
Plan Battalion Deployment in a Peacetime Environment	63-1-4872	5-78
Plan Battalion Deployment upon Receipt of a Warning Order	63-1-4873	5-237
Plan Battalion Redeployment	63-1-4874	5-239

# HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE DEPLOYMENT STX 63-1-E0002

1. Objective. This STX trains the HQ, Support Battalion staff and key leaders in supervising the deployment of subordinate elements to a new theater of operations. This STX also provides the commander, key leaders and staff with practice in planning, controlling and coordinating subordinate unit deployment activities. The unit must become proficient in planning and preparing subordinate units for force projection operations.

### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the BSA.
- b. This STX supports the Brigade STX <u>Supervise Deployment of Subordinate Elements to a New Theater of Operations.</u>
- c. This STX can be used to plan and implement the deployment of subordinate elements to a new theater of operations as part of a command post exercise (CPX) or FTX. If this STX is used with all or some subordinate elements, the corresponding company and detachment STX should be trained prior to the battalion exercise.
- d. This STX is supported by company and detachment-level STX <u>Deploy Unit to a New Theater of Operation.</u>

# 3. Training.

- a. Leader Training.
- (1) This STX can be used to plan and supervise deployment (land, sea, or air) of the Support Battalion as a part of an FTX or CPX.
- (2) During classroom activities, the use of the Tactical Standing Operating Procedures (TSOP) and the responsibilities and procedures outlined in FMs 55-10, 55-65, 63-21-1, 63-2-2, and 100-17; and ARs 220-10, 700-84 and 750-1 should be discussed and the T&EOs listed in this STX should be reviewed.

- (3) The leader should use a map of the area where the STX is to be conducted and a sand table model to match the actual terrain, if possible.
- (4) CPX, Command Field Exercises (CFX), and TEWTs provide ground training for leaders. Situational awareness should be maintained throughout this STX using the real time capability of digital communications architecture.
- (5) Simulations and games are developed to teach leaders as part of a continuing officer and noncommissioned officer (NCO) development program. They are also used to exercise command, control and situational awareness at various command and staff levels.
  - (6) Tips for leader training.
- (a) Leaders should familiarize themselves with the procedures for planning, coordinating and executing deployment operations.
- (b) Leaders should conduct a personal reconnaissance of the training area where deployment activities will take place.
- (c) Leaders should review the Support Battalion, installation, and Brigade deployment SOPs.

# b. Tips for Training.

- (1) After the HQ, Support Battalion demonstrates proficiency for the tasks in table 4-5, this STX can be trained under several options.
  - (a) Inclement weather.
  - (b) Various unit category levels.
  - (c) Different modes of transportation.
  - (d) With or without OPFOR interdiction.
  - (e) With or without NBC conditions.
  - (f) Day or night.
- (g) Deployment using single or multiple modes of transportation.

- (2) The HQ, Support Battalion must become proficient in the doctrine, SOP and TTP of planning, coordinating and executing deployment activities before attempting complex options.
- (3) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of an FTX.

# 4. Training Enhancers.

- a. The Support Battalion Commander, in coordination with HQ, brigade and installation support elements, secures deployment guidance/orders, pertinent plans/SOPs and reviews deployment contingency plans.
- b. Subordinate unit commanders update unit deployment plans in coordination with HQ, Support Battalion, and installation support elements.
- c. The Brigade S2/S3 provides the HQ, Support Battalion with the deployment sequence.
- d. Unless otherwise approved by the senior OC, all reports and recommendations should be provided in hard copy to the senior for evaluation.
- e. This exercise begins with the receipt of a deployment warning order and ends when the Support Battalion is established in the theater of operations. AARs are conducted as shown in Table 4-4. This table includes a suggested scenario.

Table 4-4 Headquarters, Support Battalion STX 63-1-E0002, Supervise Deployment			
EVENT	ACTION	ESTIMATI	ED TIME
1.	Receive and verify Warning Order		10 min
2.	Direct deployment alert activities		10 min
3.	Establish the Emergency Operations Center	$2~\mathrm{hrs}$	
4.	*Operate the Emergency Operations Center	$10~\mathrm{hrs}$	
5.	Supervise Battalion deployment activities	3 hrs	
6.	Coordinate SRP support	$3~\mathrm{hrs}$	
7.	*Provide deployment personnel and	$4~\mathrm{hrs}$	
	administrative support		
8.	*Coordinate family assistance plan	2 hr	

Table 4-4. Headquarters, Support Battalion
STX 63-1-E0002, Supervise Deployment (continued)

<b>EVENT</b>	ACTION	ESTIMATED TIME
9.	Coordinate deployment training support	$2~\mathrm{hr}$
10.	Perform deployment intelligence support functions	2 hr
11.	*Provide deployment logistics support	8 hrs
12.	Update movement plan/order	1 hr
13.	Coordinate rear detachment support	$2~\mathrm{hrs}$
14.	Perform home station rear detachment activities	2 hrs
15.	*Coordinate movement of subordinate elements	3 hrs
16.	*Supervise relocation of subordinate elements	$4~\mathrm{hrs}$
17.	Perform deployment advance party activities	4 hrs
18.	AAR	1 hr

Total Time: 22 hrs 20 min

Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the unit.

### 5. General Situation.

- a. The HQ, Support Battalion is currently deployed at its home station. The HQ, Support Battalion is under the command and control of HQ, Brigade.
  - b. Unit commanders provide personnel and equipment status reports.
  - c. The installation provides required deployment support.
- d. Aerial port of debarkation (APODs), seaport of debarkation (SPODs) and the outside of the continental United State (OCONUS) location are identified.

# **6. FRAGO.** The commander issues the following FRAGO:

<sup>\*</sup> Indicates time is not added to the total time because tasks are performed simultaneously with other tasks.

"We have been alerted to deploy OCONUS to support brigade units in a new OCONUS location, in ------ vicinity ------, grid coordinates-----. Begin your planning process to prepare the Support Battalion for deployment. Be prepared to deploy within ----- hours. I will conduct an AAR after the conclusion of this STX."

### 7. Support Requirements.

a. Minimum Trainer and OCs. This exercise should be conducted with the Battalion commander or Battalion XO as the trainer and primary OC. Because of the detail required in evaluating the details of deployment, a minimum of one OC per staff section is required. The trainers and OCs monitor and evaluate the accuracy of the data, the soundness of planning and recommendations and the thoroughness of coordination.

### b. Opposing Force:

- (1) The OPFOR is not required for this situational training exercise.
- (2) The OPFOR should have specific missions and be controlled whenever used.
- (3) The MILES can be used or the OCs can assess damage to facilities, equipment, and personnel casualties.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used. When OPFOR is employed, a vehicle and analog and digital communications for the OCs are used. The senior trainer/OC requires communications to provide input from the MIL.
- d. Maneuver Area. Depending upon the LTA, it is desirable to have an adequate training area for setting up operations, which is 6 by 20 kilometers. A road network is required that allows a road march of at least 10 kilometers.
- e. Master Incident List. During this STX, MIL is essential to provide input to drive staff actions. Input MIL using the appropriate BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the Battalion HQ elements.

# 8. **T&EO Sequence.** Table 4-5 lists the T&EOs for this STX.

Table 4-5. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0002, Supervise Deployment (continued)			
TASK	TASK	PAGE	
	NUMBER		
Supervise Operations Security Program	63-1-4038	5-81	
Direct Deployment Activities	63 - 1 - 4850	5-24	
Establish the Emergency Operations Center	63-1-4851	5-26	
Operate the Emergency Operations Center	63-1-4852	5-28	
Supervise Battalion Deployment/Redeployment Activities	63-1-4853	5-31	
Update Movement Plan/Order	63-1-4854	5-34	
Coordinate Soldier Readiness Program Processing Support	63-1-4855	5-36	
Provide Deployment Personnel and Administrative Services	63-1-4856	5-38	
Support			
Coordinate Family Assistance Support	63-1-4857	5-41	
Coordinate Deployment Training Support	63-1-4858	5-43	
Perform Deployment Intelligence Support Functions	63-1-4859	5-45	
Provide Deployment Logistics Support	63-1-4860	5-48	
Perform Deployment Advance Party Activities	63-1-4861	5-52	
Coordinate Onward Movement	63-1-4862	5-54	
Coordinate Rear Detachment Support	63-1-4863	5-56	
Coordinate Home Station Rear Detachment Activities	63-1-4864	5-58	
Direct Integration Activities	63-1-4871	5-76	
Plan Battalion Deployment in a Peacetime Environment	63-1-4872	5-78	
Plan Battalion Deployment Upon Receipt of a Warning	63-1-4873	5-237	
Order			

# HEADQUARTERS, SUPPORT BATTALION HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE RELOCATION STX 63-1-E0005

1. Objective. This STX is designed to train the Support Battalion Commander, staff and other key leaders in planning and coordinating the relocation of subordinate elements and sustainment resources. The staff must become proficient in selecting routes, directing reconnaissance/quartering/advance party operations, coordinating required support for the move, monitoring the movement of subordinate units, and coordinating logistics and CHS for supported, subordinate and attached elements while moving. This STX combines the elements of column formations, movement control, situational awareness, logistics and CHS considerations, communications and force protection procedures necessary to accomplish relocation to a new operating site.

#### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the Support Battalion.
  - b. This STX supports the Brigade STX Supervise Relocation.
- c. The STX can be used to plan and implement movement of the HQ, Support Battalion and subordinate elements and facilities as part of a CPX or FTX. If this STX is used with all or some subordinate elements, the corresponding company and detachment STX should be trained prior to the Battalion exercise.
- d. This STX is supported by company and detachment-level STX Supervise Relocation.

#### 3. Training.

- a. Leader Training.
- (1) During classroom activities, the use of FMs 55-30, 63-21-1, 63-2-2, 101-5, 101-5-1, and the TSOP and responsibilities and procedures outlined in the T&EOs listed in this STX should be reviewed.
- (2) Leaders should use a map of the actual area where the STX is to be conducted, and a sand table model to match the actual terrain, if possible. A

MAPEX assist in terrain analysis, route selection, selection of operating areas, and the determination of potential OPFOR points of contact.

- (3) A CPX can be conducted in garrison or at a field site. This exercise facilitates communications setup to include establishment of digital links, correct communications procedures, and use of the TSOP.
- (4) A TEWT can be conducted at a field site. Leader representatives from subordinate and attached units should participate. The exercise should emphasize terrain analysis, staff coordination, route selection, leadership procedures, and movement planning as part of a leader's professional development.
- (5) Simulations and games teach leaders as part of a continuing officer and NCO development program. They are also used to exercise command and control at various command and staff levels.
- (6) Situational awareness should be maintained throughout the movement process using the real time on the move capability of ATCCS and MTS.
  - (7) Tips for leader training.
- (a) Leaders should familiarize themselves with the procedures for planning and executing movement and preparing movement annexes/orders (FMs 55-30, 101-5 and 101-5).
- (b) The HQ, Support Battalion and Brigade TSOPs should be reviewed.
- (c) A personal reconnaissance should be conducted, if possible, of the training area where movement and establishment will be performed.
- (d) The leader tasks which must be trained or executed by the senior trainer (Support Battalion Commander or XO) with this STX are: conduct mission analysis, issue planning guidance, establish priorities for movement, approve movement order/annex and supervise the activities of the staff.

## b. Tips for Training.

- (1) After the HQ, Support Battalion demonstrates proficiency for the tasks in Table 4-7 and leaders have been trained in the leader tasks, this STX can be trained under several options:
  - (a) With or without OPFOR interdictions.

- (b) With or without NBC conditions.
- (c) In a field or MOUT environment.
- (d) Elements moving over a single or multiple routes.
- (e) Movement by road or cross-country.
- (2) The staff must become proficient in the TSOP, doctrine and tactics, techniques and procedures (TTP) for establishing and maintaining situational awareness during movement and in planning and coordinating, and controlling the relocation of subordinate elements and facilities before attempting complex actions.
- (3) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of an FTX.
- (4) When using an OPFOR, the OPFOR evaluator/controller must exercise close control over the actions of the OPFOR. The trainers must set out specific OPFOR tasks with an overall objective of placing maximum stress on the HQ, Support Battalion. OPFOR will not be employed unless this STX is used as part of a FTX.

### 4. Training Enhancers.

a. The commander determines movement priorities based upon Brigade Commander's guidance, type of operations or based upon his own judgment. The enemy operations are based upon his own judgment. Intelligence reports are disseminated using All Source Analysis System-Remote WorkStation (ASAS-RWS). Warning orders, graphics, task organizations, and fragmentary orders are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support System (CSSCS) provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supplies, services, and personnel that the commander deems critical to the success of an operation. Movement tracking and position locating devices are used throughout the move. Requirements from the brigade staff and supported units should be incorporated into the movement plan. The enemy situation will affect the security requirements.

- b. The staff sections plan the move, and prepare the movement order/annex. The HQ, Support Battalion S2/3 Section leads this task with input from other staff sections.
- c. Staff recommendations are provided in hard copy to the HQ, Support Battalion S2/3 for evaluation.
- d. All reports should be submitted in hard copy to the senior trainer for evaluation.
- e. The HQ, Support Battalion should be able to relocate at least 48 hours as a standard capability.
- f. In considering the proficiency of the staff, the following sequential guidance can be used in the AAR:
- (1) Did the movement plan conform to the commander's guidance? Did the staff properly react to all deviations from the movement order?
- (2) Did the subordinate units implement the movement plan properly? Did the OPFOR cause the desired reaction or enhance training?
- g. Deficiencies identified in (1) above should be traced to staff weaknesses. Those identified in (2) above are unit weaknesses. If the plan is satisfactory but the unit execution is poor, then, more frequent moves during FTX or company and detachment-level STX are required.
- h. This exercise begins with the assignment of responsibility for the movement annex and ends when the last subordinate unit has crossed the RP. AARs are conducted after preparation of the movement annex and after all units cross RP. Table 4-6 is a suggested scenario.

Table 4-6. Headquarters, Support Battalion STX 63-1-E0005, Supervise Relocation			
<u>EVENT</u>	ACTION	ESTIMATED TIME	
1.	Select new area	2 hrs	
2.	Coordinate route recon(s)	1 hr 30 min	
3.	Staff input	1 hr	
4.	Prepare movement annex	1 hr	
5.	AAR	1 hr	

Table 4-6. Headquarters, Support Battalion STX 63-1-E0005, Supervise Relocation (continued)			
6.	Implement annex	1 hr	
7.	Coordinate road march(es)	1 hr	
8.	OPFOR activity	1 hr	
9.	AAR	1 hr	
10.	$\operatorname{Cross} \operatorname{RP}$	10 min	
11.	AAR	1 hr	
Total Time: 11 hrs 40 min			

Total Time. IT ms 40 mm

NOTE: Events will be trained to standards, not time limitations. The time needed to train an event will vary based on METT-TC factors and the training proficiency of the unit.

#### 5. General Situation.

- a. The HQ, Support Battalion is deployed in a combat zone. The Support Battalion mission is to provide logistics and CHS to the BSA. After receiving guidance from the Brigade Commander, the Support Battalion Commander has decided to relocate subordinate elements and facilities to a new operating area.
  - b. Pertinent maps and engineer overlays are available.
  - c. Route reconnaissance is performed by the subordinate units.
- d. The OPFOR is capable of launching air attacks, ground attacks, indirect conventional fires, employing weapon of mass destruction and engaging in electronic warfare.
  - e. Major deviations from the movement annex occur.
  - f. This exercise is conducted in all environmental conditions.

#### 6. FRAGO.

a. The Support Battalion Commander is conducting a staff meeting. The following guidance is given to the staff:

"The HQ, Support Battalion will relocate subordinate elements and sustainment resources to the vicinity of ----, coordinates -----Battalion must cross the SP NLT----. Conduct route reconnaissance, select routes, organize units for move, and prepare movement annex/order, to be published, NLT ----. Plan to arrive at new location NLT ----. We must be responsive to supported units even during convoy operations. Maintain voice and digital communications with the Headquarters Company, Supply and Transport Company, Medical Company, Ordnance Maintenance Company, Tank System Support Team and Infantry (Mech) System Support Team, supported units' S3s and S4s, and the Brigade S3 and Support Operations Office. Be prepared to provide logistics and CHS to support the relocation of supported units. S3, you have the lead. The enemy has the capability to interdict our unit convoys and serials along the entire main supply route. Maintain march discipline and proper distance between unit convoys and serials. Use MTS to maintain situational awareness and to control movement throughout the relocation. Direct all units to be prepared for immediate action drill in case of ambush, and using digital communications, report to me enemy activity or any other activity that impedes the progress of the battalion. Uniform for all subordinate and attached units is MOPP2. Brigade S2/3 states contaminated area on current route of march vicinity -----. Reroute units at checkpoint ---- to the alternate MSR and have them report in upon closure at the new location."

# 7. Support Requirements.

a. Minimum Trainer and OCs. This exercise should be conducted with the commander as the trainer and primary OC. If this STX is conducted for the HQ, Support Battalion staff only, a maximum of 4 OCs is needed. If it is conducted as part of an FTX, the total additional number of OCs needed is the sum of those needed for each subordinate unit STX.

## b. Opposing Force:

- (1) The OPFOR should not be more than platoon size with crew-served weapons.
- (2) OPFOR should be well trained in threat tactics, have specific missions and be controlled when used.
- (3) The MILES can be used, or the OC can assess damage to the Support Battalion.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used. When OPFOR is employed, a

vehicle and digital communications are needed for the OC. The senior trainer or OC will require analog and digital communications for providing input from the MIL.

- d. Maneuver Area. A maneuver area is not required if this STX is conducted as a staff STX. If conducted as part of a Support Battalion FTX, a training area is required that can support the number of vehicles, equipment and operational areas. It is desirable to have an adequate training area that is 6 by 20 kilometers. Vehicles should be spaced 25 meters apart. Vegetation and terrain should allow for cover and concealment of facilities, vehicles, and equipment. Light and noise discipline should be followed within specified safety constraints.
- e. Master Incident List. During the STX, MIL is essential to provide input to drive HQ, Support Battalion actions. Input MIL using appropriate BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the HQ, Support Battalion elements.

# 8. **T&EO Sequence.** Table 4-7 lists the T&EOs for this STX.

Table 4-7. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0005, Supervise Relocation			
TASK	TASK NUMBER	PAGE	
Develop Road Movement Order Develop Occupation Plan Perform Battalion Advance/Quartering Party Activities Establish Battalion Command Post (Forward) Establish Communications Coordinate Movement of Subordinate Elements Operate Tactical Support Area of the Logistics Operations Center	63-1-4010 63-1-4011 63-1-4015 63-1-4016 63-1-4017 63-1-4018 63-1-4037	5-194 5-199 5-8 5-12 5-1209 5-15 5-217	
Supervise Operations Security Program Maintain Communications Provide Command and Control Combat Battlefield Stress Perform Risk Management Procedures	63-1-4038 63-1-4041 63-1-4045 63-1-4303 63-1-4326	5-81 5-220 5-224 5-155 5-158	

# HEADQUARTERS, SUPPORT BATTALION HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE ESTABLISHMENT STX 63-1-E0006

1. Objective. This STX is designed to train the Support Battalion Commander, staff and other key leaders with practice in planning, coordinating, and supervising the establishment of subordinate bases and facilities in support of brigade units operating in the brigade rear. The staff must become proficient in planning the occupation of the new area, coordinating advance/quartering party activities, supervising the establishment of subordinate bases and facilities, establishing and maintaining analog and digital communications and force protection activities. This STX combines the elements of planning, coordinating those functions to occupy a new area.

## 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the Support Battalion.
  - b. This STX supports the Brigade STX Supervise Establishment.
- c. This STX can be used to plan and implement the establishment of Support Battalion bases and facilities as part of a CPX or FTX. If this STX is used with all or some subordinate elements, the corresponding troop and detachment STX should be trained prior to the Battalion exercise.
- d. This STX is supported by company-level STX  $\underline{\text{Supervise}}$  Establishment.

#### 3. Training.

- a. Leader Training.
- (1) During classroom activities, the use of the TSOP and responsibilities and procedures outlined in FMs 63-2-2, 63-21-1, 101-5 and the T&EOs listed in this STX should be reviewed.
- (2) CPX, CFX, and TEWT provide ground training for leaders when the STX area is used. Leaders should use a map of the actual area where the STX is to be conducted, and a sand table model to match the actual terrain, if possible.

MAPEX assist in terrain analysis, staff coordination, selection of defensive positions, selection of operating areas and OPFOR points of contact.

- (3) Games and simulations are developed to teach leaders as part of a continuing officer and NCO development program. They also are used to exercise command, control and situational awareness at various commands and staff levels.
- (4) A communications and situational awareness exercise can be conducted in garrison or a field site and is used to establish analog and digital communications operations and procedures to establish a common, relevant picture and to use correct communications procedures.
- (5) A CPX can be conducted in garrison or at a field site. A CPX facilitates the set up of the Logistics Operations Center with its communications nodes, improves staff coordination procedures, and trains the staff in the use of the TSOP.

#### (5) Tips for leader training.

- (a) Leaders should familiarize themselves with the doctrinal procedures and TTP for planning and executing establishment of the Support Battalion and other support facilities.
- (b) The HQ, Support Battalion and Brigade TSOP should be reviewed.
- (c) A personal reconnaissance should be conducted, if possible, of the training area that the establishment of the Support Battalion will be performed.
- (d) The leader tasks which must be trained or executed by the senior trainer (Support Battalion Commander or XO) with this STX are analyzing the Brigade and supported units task organization missions, providing planning guidance, approving the Support Battalion layout plan and force protection plan, and supervising the activities of the staff.

#### b. Tips for Training.

- (1) After the HQ, Support Battalion demonstrates proficiency in the tasks in Table 4-9 and the leaders have been trained in the leader tasks, this STX can be trained under several options:
  - (a) With or without OPFOR interdictions.
  - (b) With or without NBC conditions.

- (c) In a field or MOUT environment.
- (d) Day or night.
- (2) The staff must become proficient in the basics of planning and supervising the establishment of subordinate bases and facilities before attempting complex options.
- (3) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of an FTX.
- (4) When using OPFOR, the OPFOR evaluator/controller must exercise close control over the actions of the OPFOR. The trainer must set up specific OPFOR tasks with an overall objective of placing maximum stress on the HQ, Support Battalion. OPFOR will not be employed unless this STX is used as part of a FTX.

# 4. Training Enhancers.

- The Support Battalion Commander provides planning guidance based upon the Brigade Commander's guidance or based upon his or her own judgment. The type of operations to be conducted determines the degree of site permanency that will be accomplished. The enemy situation will affect force protection requirements. Intelligence reports are disseminated using All Source Analysis System-Remote WorkStation (ASAS-RWS). Warning orders, graphics, task organizations, and fragmentary orders are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support System (CSSCS) provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supplies, services, and personnel that the commander deems critical to the success of an operation. The unit must be prepared at any time to defend against air, ground, or terrorist attacks during daylight or darkness, and to respond appropriately to enemy or friendly NBC operations.
- b. The staff sections develop layout plans and supervise its implementation. The S2/3 is the proponent for this supporting mission with input from other staff sections and supported units. He establishes the new operating site in accordance with (IAW) the Support Battalion TSOP, S3 and Support Operations Brigade Officers are notified that the Support Battalion is prepared to perform its operational mission.

- c. Unless otherwise approved by the chief OC, all reports and recommendations should be provided in hard copy to the senior trainer for evaluation.
- d. In considering the proficiency of the staff, the following sequential guidance can be used:
  - (1) Did the occupation plan conform to the commander's guidance?
- (2) Did the subordinate units implement the occupation plan properly?
- e. Deficiencies identified in (1) above should be traced to staff weaknesses. Those identified in (2) above are unit weaknesses. If the plan is satisfactory but the unit execution is poor, then, more frequent establishments during FTX or company-level STX are required.
- f. This exercise begins when the Support Battalion advance/quartering party arrives at the new site and ends when the Support Battalion operational areas are established. AARs are conducted as shown in Table 4-8. This table includes a suggested scenario.

Table 4-8. Headquarters, Support Battalion STX 63-1-E0006, Supervise Establishment			
<u>EVENT</u>	ACTION	ESTIMATED TIME	
1.	Occupy new area of operations	1 hr	
2.	Formulate tentative layout plan	1 hr	
3.	AAR	1 hr	
4.	Set up the Logistics Operations Center (LOC)	$2~\mathrm{hrs}$	
5.	Set up administrative and bivouac areas	$2~\mathrm{hrs}$	
6.	Supervise establishment of subordinate bases and facilities.	2 hrs	
7.	AAR	1 hr	
	Total Time: 10 hrs		
MOME E			

NOTE: Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the Battalion staff.

#### 5. General Situation.

- a. The HQ, Support Battalion is deployed in a combat zone. The Support Battalion mission is to provide logistics and combat health services to the brigade support area.
- b. Maps of the new area of operations (AO) and an NBC vulnerability analysis are available.
  - c. The new AO may be in a field or MOUT environment.
- d. The Support Battalion advance/quartering party has arrived at the new AO.
- e. Subordinate units have arrived at the new AO and are ready to establish operations in support of offensive, defensive, or static operations. Subordinate units are prepared to defend at any time during the establishment.
- f. The location of the tactical operations center (TOC) and logistics operations center (LOC) have been identified.
  - g. The communications plan is available.

#### 6. FRAGO.

a. The Support Battalion Commander is conducting a staff meeting. The following guidance is given:

"We will support brigade units operating in the brigade rear from our current location for the next two days. The enemy is capable of mounting aerial and ground attacks throughout brigade rear areas and is also capable of bringing indirect fire upon us. I want the Logistics Operations Center set up and operational immediately followed by administrative and bivouac areas. S6, get voice and digital commo links in quickly with corps support units, HQ, Brigade, Ordnance Maintenance Company, Supply and Transport Company, Medical Company, Tank Systems Support Team, Infantry (Mech) System Support Team and S3s and S4s of supported units. Support Operations; begin locking, loading, and linking elements of the distribution system. Incorporate the locations of COSCOM CSS units in brigade rear, as well as unit areas and logistics release points for all Support

Battalion subordinate and supported units down to company or battery level. S3, direct all subordinate and attached units to use cover and concealment to mask our

activities and strict enforcement of light and noise discipline. Have them place LPs and OPs far enough out to give adequate warning. Uniform remains MOPP2 for all assigned and attached personnel based on reports of enemy threat activities."

#### b. The Support Battalion Commander issues the following instructions:

"Now begin your planning process for establishing subordinate elements and facilities. Keep in mind that we are still required to support brigade troops even as we establish ourselves. Plan accordingly and maintain digital communications with supported and supporting units. This exercise ends when you have established Support Battalion operational areas. You should conduct an AAR once the plan is completed and after the area is prepared to support combat operations. If necessary, the exercise will be run again, until I am satisfied with the staff's performance."

### 7. Support Requirements.

a. Minimum Trainer/Evaluators. This exercise should be conducted with the Battalion Commander or XO as the senior internal evaluator. If the STX is conducted for the Battalion headquarters staff, then one evaluator per staff section is required. If the STX is conducted as part of a Battalion FTX, the required additional evaluators should be the sum of evaluators of each subordinate unit STX.

#### b. Opposing Force:

- (1) The OPFOR may or may not be required when the exercise is conducted as part of a STX. The OPFOR should be used if the exercise is part of a Battalion FTX.
- (2) OPFOR should be well trained in threat tactics, have specific missions and be controlled when used.
- (3) The MILES can be used, or the OC can assess damage to the Support Battalion.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used. When OPFOR is employed, a vehicle and analog and digital communications are needed for the OC. The senior trainer or OC will require digital communications for providing input from the MIL.
- d. Maneuver Area. A training area of sufficient size to support the number of vehicles and equipment in a tentative Battalion AO is required. Vehicle

should be spaced a minimum of 25 meters apart. Vegetation and terrain should allow cover and concealment for facilities, vehicles and equipment.

- e. Master Incident List. During the STX, MIL is essential to provide input to drive staff actions. Input MIL using the appropriate BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; The requirements for the headquarters troop include the Battalion HQ elements.

Table 4-9. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0006, Supervise Establishment		
TASK	TASK	PAGE
	NUMBER	
Perform Battalion Advance/Quartering Party Activities	63-1-4015	5-8
Establish Battalion Command Post (Forward)	63-1-4016	5-12
Establish Communications	63-1-4017	5-209
Supervise Establishment of Subordinate Elements and	63-1-4019	5-18
Battalion Headquarters		
Establish Logistics Operations Center and Administrative	63-1-4020	5-21
Areas		
Operate the Support Area of the Logistics Operations	63-1-4022	5-212
Center		
Operate the Tactical Area of Logistics Operations Center	63-1-4037	5-217
Supervise Nuclear, Chemical and Chemical Operations	63-1-4040	84
Maintain Communications	63-1-4041	5-220
Provide Command and Control	63-1-4045	5-224
Operate Base Cluster Operations Center	63-1-4050	5-226
Combat Battlefield Stress	63-1-4303	5-155
Perform Risk Management	63-1-4326	5-158

# HEADQUARTERS, SUPPORT BATTALION HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE PLAN LOGISTICS AND COMBAT HEALTH SERVICES OPERATIONS STX 63-1-E0013

1. Objective. This STX trains the HQ, Support Battalion staff and other key members to develop operational plans in support of supported units in combat operations. The staff must become proficient in analyzing the mission; developing logistics and CHS requirements, developing distribution systems, developing the intelligence, personnel, logistics, support operations and operation's (commander's) estimate; and developing the OPLAN/OPORD. The staff must be able to successfully plan the relocation and establishment of subordinate elements and facilities in a new area and Support Battalion force protection activities. This STX combines the elements of planning, coordinating, and preparing those operational plans and distribution systems necessary to provide logistics and CHS for various types of combat operations.

#### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the BSA.
- b. This STX supports the Brigade STXs <u>Plan Logistics and Combat Health Services Operations.</u>
  - c. This STX can be used as a CPX to develop plans.
  - d. This STX has no corresponding STX at troop.

#### 3. Training.

- a. Leader Training.
  - (1) This STX can be used as part of a CPX or FTX.
- (2) During classroom activities, the use of the TSOP and responsibilities and procedures outlined in FMs 63-2-2, 63-21-1, 100-10, 101-5-1, 101-5 should be discussed, and the T&EOs listed in this STX should be reviewed.
- (3) CPXs, CFXs, and TEWTs provide ground training for leaders when selected STXs are used. A CPX facilitates analog and digital communications set up, practice of HQ, Support Battalion, TSOP, and staff coordinating procedures.

- Exercise practices battle command information procedures and operations, and logistics and combat health services coordination. Units practice these mission tasks using appropriate automation systems, to include Combat Service Support Control System (CSSCS), Movement Tracking System (MTS), and other ATCCS battlefield functional area control systems, and logistics and combat health services Standard Army Management Information Systems (STAMIS). CSSCS provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supply, services and personnel that the commander deems crucial to the success of an operation. CSSCS supports the decision making process with course of action (COA) analysis. The staff can analyze up to three COAs for a 5-day period. Variables include combat posture, task organization, miles traveled and geographical region.
- (5) Simulations and games developed to teach leaders as part of a continuing officer and NCO development program. A MAPEX, when used, should be combined with a sand table exercise. A map of the actual area where the STX is to be conducted and a sand table model to match the actual terrain should be used, if possible.
  - (6) Tips for leader training.
- (a) Leaders should familiarize themselves with the procedures for preparing plans and orders.
  - (b) The HQ, Support Battalion TSOP should be reviewed.
- (c) A personal reconnaissance should be conducted, if possible, of the training area where movement and establishment will be performed.
- (d) Leaders should familiarize themselves with the CSSCS database of unit personnel and equipment authorizations and unit and equipment planning factors. Leaders should familiarize themselves with the Baseline Resource Item List (BRIL) and techniques to determine critical items for inclusion into the Commander's Tracked Items List (CTIL). CSSCS provides situational awareness of critical elements within supply Classes I, II/IV, IIIB, IIIP, V, VII, VIII and personnel strength management. Maintenance, transportation, and medical functionality are a few features to be added as the system matures.
- (e) A personal reconnaissance should be conducted of the training area where the plan will be carried out, if possible.

(f) The leader tasks which must be trained or executed by the senior trainer (Support Battalion Commander or Executive Officer (XO)) with this STX are: conduct mission analysis, restate the mission, issue planning guidance, supervise staff coordination, analyze staff estimates, prepare commander's estimate, and approve plans/orders.

#### b. Tips for Training.

- (1) After the HQ, Support Battalion demonstrates proficiency for the tasks in Table 4-11, this STX can be trained under several options
  - (a) Offensive operations.
  - (b) With or without OPFOR interdictions.
- (c) With or without Nuclear, Biological, Chemical (NBC) environment.
  - (d) Defensive operations.
  - (e) Retrograde operations.
  - (f) Support and stability operations.
- (2) The HQ, Support Battalion must become proficient in establishing and maintaining situational awareness, working as a staff to develop completed staff products, and using CSSCS, logistics and medical STAMIS and other BFACS to plan and manage logistics and CHS distribution systems before attempting complex actions.
- (3) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of an FTX.

#### 4. Training Enhancers.

a. The senior trainer completes the mission analysis and issues guidance based on supported/higher commander's guidance or based upon his own judgment. Intelligence reports are disseminated using All Source Analysis System-Remote Work Station (ASAS-RWS). Warning orders, task organizations, fragmentary orders and graphics are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support System (CSSCS) provides a concise picture of unit requirements and

support capabilities by collecting, processing, and displaying information on key items of supplies, services, and personnel that the commander deems critical to the success of an operation.

- b. Staff estimates and recommendations are provided in hard copy to the senior trainer for evaluation.
- c. Unless otherwise approved by the chief OC, all reports and recommendations should be provided in hard copy to the senior trainer for evaluation.
- d. The Support Battalion should be able to relocate at least once every 48 hours.
- e. The HQ, Support Battalion Intelligence and Operations Officer (S2/S3) should complete the OPLAN/OPORD and provide a hard copy to the senior trainer for evaluation.

#### 5. General Situation.

- a. The Support Battalion is deployed in a combat zone. The Support Battalion mission is to provide logistics and CHS to the brigade support area. The Support Battalion Commander has received a warning order from the Brigade Commander with a task organization list of supported units.
- b. The Brigade Commander's planning guidance and restated mission guidance have been reviewed. The Support Battalion Commander has provided his planning guidance. The Brigade Commander's estimate has been received and is used as a basis for the development of the operations estimate.
- c. This exercise begins with receipt of a warning order and ends when OPORD/OPLAN is prepared. AARs are conducted after completion of staff estimates, after a course of action is selected, and after OPORD/OPLAN briefing. Table 4-6 is a suggested scenario.

Table 4-10. Headquarters, Support Battalion
STX 63-1-E0013, Plan Logistics and Combat Health Services Operations

EVENT	ACTION	ESTIMATED TIME	! !
1.	Conduct mission analysis	3 hrs	
2.	Develop staff estimates	1 hr	
3.	AAR	1 hr	
4.	Select courses of action	1 hr	
5.	AAR	1 hr	
6.	Preparation of OPLAN/OPORD	2 hrs	
7.	Briefing of OPLAN/OPORD	1 hr	
8.	Approval of OPLAN/ORORD	10 min	
9.	AAR	1 hr	
10.	Preparation of Annexes	1 hr	
11.	Approval of Annexes	10 min	
12.	AAR	1 hr	
	Total Time: 13 hrs 20 min		

NOTE: Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the unit.

- d. Pertinent maps and engineer overlays are available for planning.
- e. The new area of operations may be a field or military operations in urban terrain (MOUT) environment.
- f. A listing of task force organization has been secured and is the basis for projected logistics and CHS requirements.
- g. The defense of subordinate elements and facilities will be based on a base cluster concept. The OPFOR has the potential to employ tactical air, indirect conventional fires, weapons of mass destruction, airborne, and airmobile regular and irregular army units.
- h. This exercise is conducted in all environmental conditions, including Level I threat and NBC attack.

### 6. Special Situation.

a. The Support Battalion Commander is conducting a staff meeting with his key staff members and unit commanders:

"The brigade anticipates conducting an ------- operation within --- hours. Our supported units will be conducting ------- operations to support the brigade commander's scheme of maneuver. Operations are estimated to last approximately --- hours and will commence in the vicinity of ------; the final objective is-------. The Support Battalion mission is to provide logistics and CHS from ------ (grid coordinates) on behalf of brigade units operating in the brigade rear". Priority of support is initially to the ---- Battalion."

b. The Support Battalion Commander issues the following instructions:

"Begin your planning process for developing plans and distribution systems for this mission. I want a seamless and synchronized flow of materiel and other sustainment resources from echelons above brigade to supported units and Support Battalion subordinate units with a minimum of double handling of cargo or customer wait time. I want maintenance managers to strictly supervise repair cycle time on all items on the Commander's Tracked Items List. Make maximum use of throughput and transload operations down to supported Battalion, troop or battery level. CSSCS give us an unprecedented ability to analyze courses of action, see the battlefield as it unfolds, and anticipate and project requirements, and not just react to them. Movement tracking capability enables us to support the throughput of sustainment resources with precision down to unit level logistics release point or weapons systems level. I want systems in place to establish and maintain asset and in-transit visibility of materiel in the distribution system to enable rapid direct, redirect, cross-leveling or massing of logistics and CHS at critical points within the Support Battalion area of responsibility. Further information will be disseminated as courses of action are selected; after OPLAN/OPORD briefing, and after the approval of annexes. If necessary, repeat any portion of the exercise until your performance is satisfactory."

# 7. Support Requirements.

a. Minimum Trainer/OCs. This exercise should be conducted with the Battalion commander or XO as the trainer and primary OC. Because of the detail required in evaluating staff estimates, a minimum of one trainer/OCs per staff section is required. The trainers/evaluators monitor and evaluate the accuracy of the estimates, the soundness of recommendations, and the thoroughness of coordination.

- b. Opposing Force:
- (1) OPFOR may or may not be required when the exercise is conducted as part of a CPX. OPFOR should be used if the exercise is part of an FTX.
- (2) OPFOR should have specific missions and be controlled when used.
- (3) MILES can be used, or the OC can assess damage to the Support Battalion.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used. When an OPFOR is employed, a vehicle, radio and digital communications are needed for the OCs.
  - d. Maneuver Area. Not required when this STX is used as a CPX.
- e. Master Incident List. During the STX, MIL is essential to provide input to drive HQ, Support Battalion actions. Input MIL using the appropriate BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the HQ, Support Battalion elements.
- 8. **T&EO Sequence.** Table 4-11 lists the T&EOs for this STX.

Table 4-11. T&Eos from Chapter 5 to Use in Evaluating STX 63-1-E0013, Plan Logistics and Combat Health Service Operations		
TASK	TASK NUMBER	PAGE
Conduct Mission Analysis	63-1-4001	5-160
Conduct Intelligence Preparation of the Battlefield	63-1-4002	5-163
Formulate Feasible Courses of Action	63-1-4003	5-166
Develop Intelligence Estimate	63-1-4004	5-169
Develop Personnel Estimate	63-1-4005	5-173
Develop Logistics Estimate	63-1-4006	5-177
Develop Support Operations Estimate	63-1-4007	5-181
Develop Supporting Commander's (Operations) Estimate	63-1-4008	5-185

Table 4-11. T&Eos from Chapter 5 to Use in Evaluating STX 63-1-E0013, Plan Logistics and Combat Health Services Operations (continued)			
TASK		PAGE	
	NUMBER		
Prepare Operations Plan/Operations Order And Annexes	63-1-4009	5-190	
Develop Road Movement Order	63-1-4010	5-194	
Develop Occupation Plan	63-1-4011	5-199	
Plan Battalion Area Tactical Operations	63-1-4012	5-202	
Plan Rear Area Operations	63-1-4014	5-205	
Establish Communications	63-1-4017	5-209	
Prepare Continuity of Operations Plan	63-1-4024	5-89	
Supervise Operations Security Program	63-1-4038	5-81	
Maintain Communications	63-1-4041	5-220	
Provide Command and Control	63-1-4045	5-224	
Provide Intelligence Support	63-1-4051	5-5	
Combat Battlefield Stress	63-1-4303	5 - 155	
Perform Risk Management Procedures	63-1-4326	5-158	

# HEADQUARTERS, SUPPORT BATTALION HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE LOGISTICS AND COMBAT HEALTH SERVICE OPERATIONS STX 63-1-E0014

1. Objective. This STX is designed to train the Support Battalion Commander, staff and other key members with practice in establishing situational awareness and planning, coordinating, and command and control of subordinate units in support of brigade units operating in the BSA. The staff must become proficient in gaining total asset visibility of sustainment resources and the distribution system operating in support of the brigade. The staff must become proficient in planning and coordinating internal and external logistics and CHS operations; providing intelligence; supervising operations security (OPSEC) and NBC defense operations; and providing personnel service support, administrative support and command and control. This STX combines the elements of distribution management, planning, coordination, and supervision necessary to provide logistics and CHS to the BSA.

#### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the BSA.
- b. This STX supports the Brigade STXs <u>Supervise Logistics and Combat Health Services Operations.</u>
- c. This STX can be used to plan, coordinate and provide command, control and situational awareness of logistics and CHS operations and drive distribution systems during supported unit tactical operations as part of a CPX or FTX. If this STX is used with all or some subordinate elements, the corresponding troop-level STX should be trained prior to the Battalion exercise.
- d. This STX is supported by troop level mission STX -
- a. <u>Receive, Store and Issue Class I, II, III, IV, VI, VII, IX and Water (Supply & Transport Company).</u>
- b. <u>Provide Direct Support, Base Shop, and On-Site Contact Maintenance Support</u> (Ordnance Maintenance Company).
- c. <u>Perform Combat Health Services Operations</u> (Medical Company, Brigade Support Battalion).

d <u>Perform Life Support Functions</u> (Headquarters and Headquarters Company).

# 3. Training.

#### a. Leader Training.

- (1) Classroom activities that discuss use of SOP, CSS responsibilities and procedures outlined in FMs 8-15, 9-43-1, 9-43-2, 55-30, 63-2-2, 63-21-1, 100-10, 101-5, 101-5-1 and a review of the T&EO listed in this STX.
- (2) A MAPEX, when used, should be combined with a sand table exercise. If possible, a MAPEX of the location where the STX will be conducted should be used to teach staff teamwork, terrain analysis, selection of operating areas and defensive positions, and OPFOR avenues of approach.
- (3) A CPX can be conducted in garrison or at a field site. This exercise allows units to practice the set up of analog and digital communications, as well as the proper use of communications procedures. A CPX also improves staff coordination procedures and trains the staff in the use of the TSOP.
- (4) A Communications Exercise (COMEX)/Situational Awareness Exercise is used to practice battle command information procedures and operations, and logistics and combat health services operations. Units practice their mission tasks using appropriate automation systems, to include Combat Service Support Control System (CSSCS), Movement Tracking System (MTS) and other ATCCS battlefield functional area control systems and logistics and combat health services Standard Army Management Information Systems (STAMIS). The HQ, Support Battalion should practice continuity of operations (COOP) techniques and procedures in order to develop manual procedures for use in the event of communication or automation failure or disruption due to enemy action.
- (5) The Army Tactical Command and Control System (ATCCS) integrates five of the seven battlefield operating systems (BOS), maneuver, fire support, air defense, combat service support, and Intelligence that the Brigade/Support Battalion has the capability to interface with. Each of these functional areas is supported by a control system designed to provide leaders and planners with information to effectively plan, coordinate, control, and support the battle. These BOS control systems are oriented toward combat operations and provide the commander and staff with situational information and decision support in executing the.
- (6) CSSCS is the CSS component of Army Tactical Command and Control System (ATCCS). CSSCS provides a concise picture of unit requirements

and support capabilities by collecting, processing, and displaying information on key items of supply, services, and personnel that the commander deems crucial to the success of an operation. CSSCS supports the decision making process with course of action (COA) analysis. The staff can analyze up to 3 COAs for a 5-day period. Variables include combat posture, brigade task organization, miles traveled, and geographical region.

- (7) A TEWT can be conducted at a field site. Leader representatives from subordinate and attached units should participate in the exercise. The exercise should emphasize terrain analysis, staff coordination, site selection, leadership procedures, and defense planning and coordination as part of a leader's professional development program.
- (8) Games and simulations are developed to teach leaders as part of a continuing officer and NCO development program. They also are used to exercise command and control at various staff levels.

#### (9) Tips for leader training.

- (a) Leaders should familiarize themselves with the procedures for the following tasks: coordinating logistics and CHS requirements, movement control procedures, providing internal logistics and CHS to Support Battalion subordinate and attached units; and using and maintaining digitally generated and manual status reports. (Review FMs 63-2-2, 63-21-1, 8-15, 55-10, 100-10, and 63-3.)
- (b) The HQ, Support Battalion and HQ, Brigade TSOPs should be reviewed.
- (c) A personal reconnaissance should be conducted of the training area that the CSS operations would be performed, if possible.
- (d) The following leader tasks must be trained or executed by the senior trainer (Support Battalion Commander or XO) include: Command and control of subordinate units, supervision of staff functions, identification of specified, implied and essential tasks in the Brigade OPORD; establishment of support priorities in accordance with the OPORD; approval of staff recommendations, and provision recommendations to the Brigade Commander.

#### b. Tips for Training.

(1) After the HQ, Support Battalion has demonstrates proficiency in the tasks listed in Table 4-13, and leaders have been trained in the leader tasks, this STX can be trained under several options:

- (a) In a field or MOUT environment.
- (b) With or without NBC environment.
- (c) Day or night.
- (d) With or without OPFOR interdictions.
- (e) Offensive, defensive, or retrograde operations.
- (2) The staff must become proficient in gaining total asset visibility of sustainment resources, and planning, coordinating and supervising internal and external logistics and CHS operations before attempting complex options.
- (3) In giving his guidance and possible courses of action, the senior trainer should offer variations. Some variations are listed below.
- (a) Secure local area terrain features that could adversely affect the support mission.
  - (b) Increase the size of the supported force.
  - (c) Support multinational element.
  - (d) Support non-linear or deep operations.
  - (e) Apply automation constraints (exercise COOP).
- (4) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of FTX.
- (5) When using OPFOR, the OPFOR evaluator/controller must exercise close control over the actions of the OPFOR. The trainer must set up specific OPFOR tasks with an overall objective to develop appropriate staff and subordinate unit responses. OPFOR should not be employed unless this STX is conducted with subordinate units.

#### 4. Training Enhancers.

- a. The commander provides planning guidance, establishes logistics and combat health services priorities, and selects logistics and combat health services options based upon the Brigade Commander's concept of operations or based upon his own judgment. The type of operations is based upon his own judgment. The type of operations determines the support scheme and priorities of support. Intelligence reports are disseminated using All Source Analysis System-Remote WorkStation (ASAS-RWS). Warning orders, task organizations, and Fragmentary Orders are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support System (CSSCS) provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supplies, services, and personnel that the commander deems critical to the success of an operation.
- b. Support considerations for offensive, defensive and retrograde operations are found in FMs 63-2-2, and 63-21-1.
- c. Staff recommendations are provided in hard copy to the senior trainer for evaluation.
- d. All reports should be submitted in hard copy to the senior trainer for evaluation.
- e. The Support Operations Officer, in conjunction with other staff sections, develops the external support plan. The Support Battalion staff implements the plan and monitors its progress using analog and digital communications and logistics and CHS STAMIS.
- f. In considering the proficiency of the staff, the following sequential guidance can be used:
- (1) Did the HQ, Support Battalion logistics and CHS plans conform to the Support Battalion and Brigade Commander's guidance?
- (2) Did the subordinate units implement the HQ, Support Battalion logistics and CHS plan properly?
- (3) Did the HQ, Support Battalion logistics and CHS plans adequately meet the needs of supported and attached units?

- g. Deficiencies identified in (1) and (3) above should be traced to staff weaknesses. Those identified in (2) above are unit weaknesses. If the plan is satisfactory but the unit execution is poor, then more frequent performances of support missions during FTX or troop and detachment-level STX are required.
- h. This exercise begins with the assignment of responsibility for developing the service support annex and ends when bases and facilities are under a Level II/III threat. AARs are conducted after staff input, after dissemination of the support plan, and a final AAR after implementation of plan. Table 4-12 is a suggested scenario.

Table 4-12. Headquarters, Support Battalion STX 63-1-E0014, Supervise Logistics and Combat Health Services Operations			
<b>EVENT</b>	ACTION	ESTIMA	ATED TIME
1.	Issue commander's guidance		30 min
2.	Determine requirements and sustainment resources.	1 hr	30 min
3.	Input staff analysis		30 min
4.	AAR		30 min
5.	Develop tentative logistics support plan and combat health services plan	4 hrs	
6.	Brief commander		30 min
7.	Disseminate plan		30 min
8.	AAR	1 hr	
9.	Develop internal logistics support plan and combat health services plan	2 hrs	
10.	Monitor implementation	$1~\mathrm{hr}$	
11.	Monitor operations and make adjustments	$8~\mathrm{hrs}$	
12.	Anticipate future requirements	1 hr	
13.	Respond to sighting OPFOR		15 min
14.	Respond to CSS degradation	1 hr	
15.	Maintain priority of logistics support	1 hr	
16.	Respond to intensifying rear operations		45 min
17.	Conduct final AAR	$1~\mathrm{hr}$	

Total Time: 25 hrs

NOTE: Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the Battalion staff.

#### 5. General Situation.

- a. The HQ, Support Battalion is deployed in a combat zone. The Support Battalion mission is to provide logistics and CHS to the Brigade Support Area.
- b. The Support Battalion Commander has issued a mission statement. The Support Battalion staff and key leaders are assembled to begin planning.
- c. The Brigade OPLAN/OPORD is available and digitally displayed using the Maneuver Control System (MCS). Support Battalion status reports of personnel, CHS, transportation, supply and maintenance capabilities and sustainment resources are available using CSSCS.
- d. After the planning phase, brigade combat operations commence. Requirements are generated by brigade units. Some brigade units require designated and/or reinforcing support. Field maintenance is conducted as far forward as possible using DS maintenance Support Teams positioned in unit support areas. Maximum use is made of throughput and transload of sustainment stocks from higher echelon logistics bases and facilities down to the lowest level DSU or customer logistics release point. Corps combat service support units are operational and provide throughput support to the Support Battalion.
- e. CSSCS, other BFACS, and TI systems provide situational awareness to enable a common, relevant picture of the combat posture of the supported units. MTS enables precision throughput of sustainment stocks to Support Battalion direct support units. MTS also enables MSTs to deploy to unit support areas with precision.
- f. Intelligence information on the tactical situation is digitally disseminated from Brigade to the Support Battalion S2/S3 Section using the All Source Analysis System-Remote WorkStation (ASAS-RWS). OPSEC and physical security measures have been implemented by the Battalion.
- g. The OPFOR may be in the form of conventional or unconventional forces and have the capability of intelligence gathering, overt and covert attacks. The OPSEC program is a passive defensive measure. Local security is maintained by the use of OPSEC countermeasure techniques.

- h. OPFOR has the capability to launch an NBC attack. Isolated NBC incidents have occurred.
- i. Subordinate units' battle rosters have been received. Casualties, transfers and enemy prisoners of war (EPW) cause personnel adjustments.
- j. During this STX, brigade combat operations stabilize to a degree that administrative services can be provided.
  - k. The Support Battalion should be prepared to relocate every 48 hours.

#### 6. Special Situation.

a. The commander issues the following FRAGO:

"We will continue to support brigade units operating in the brigade rear for the next 2 days. Priority of support is to ------ Battalion. The enemy is capable of mounting attacks throughout the BSA and also of bringing indirect fire upon Support Battalion positions, bases and facilities. I want to maintain a seamless and synchronized flow of materiel and other sustainment resources to battalions, companies, and attached units with a minimum of double handling of cargo or customer wait time. I want maintenance managers to strictly enforce repair cycle time on all Class VII items on the Commander's Tracked Items List. maximum use of throughput and transload operations down to company level. CSSCS give us an unprecedented ability to see the battlefield as it unfolds, and allows us to anticipate and project requirements, not just react to them. Movement tracking capability enables us to support the throughput of sustainment resources to using units and maintenance support team operations with precision down to customer unit or weapons systems level. I want systems in place to establish and maintain asset and in-transit visibility of sustainment resources in the distribution system. I want to be able to rapidly direct, redirect, cross-level or mass logistics and combat health services at critical points within the Support Battalion area of responsibility. Continue to seek ways to maximize distribution of sustainment resources to supported units. I want to be updated on the status of support as soon as you encounter problems or there is a break in the distribution pipeline. Now begin your planning process for providing logistics and combat health services to for brigade units operating in the brigade rear."

b. The commander issues the following additional instructions:

"This exercise ends when subordinate elements and sustainment resources are threatened with a Level II/III attack. You should conduct AARs after staff input, at the completion of the logistics and CHS plan and at end of the exercise. If necessary, run the exercise again until I am satisfied with the staff's performance."

#### 7. Support Requirements.

a. Minimum Trainer/OCs. This exercise should be conducted with the Battalion commander or XO as the senior internal evaluator. If the STX is conducted for the Battalion headquarters staff, then one evaluator per staff section is required. If the STX is conducted as part of the Battalion FTX, the required additional evaluators should include the sum of evaluators of each subordinate unit STX.

#### b. Opposing Force:

- (1) The OPFOR is not required when exercise is conducted as a staff STX. OPFOR should be used if exercise is part of a Battalion FTX.
- (2) OPFOR should have specific missions and be controlled whenever used.
- (3) MILES can be used, or the controllers can assess damage to the units in the Support Battalion.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the headquarters are used. When OPFOR are employed, a vehicle and analog and digital communications are needed for the evaluator/controller.
- d. Maneuver Area. A training area of sufficient size is required to support the number of vehicles and equipment in a Support Battalion. Vehicles should be spaced a minimum of 25 meters apart. Vegetation and terrain should allow cover and concealment for facilities, vehicles and equipment.
- e. Master Incident List. During the STX, MIL is essential to provide input to drive staff actions. Input MIL using BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the HQ, Support Battalion elements.

# **8. T&EO Sequence.** Table 4-13 lists the T&EOs for this STX.

Table 4-13. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0014, Supervise Logistics and Combat Health Services Operations			
TASK	TASK NUMBER	PAGE	
Operate Logistics Support Area of the Logistics Operations	63-1-4022	5-235	
Center			
Assist in Regeneration Assessment	63-1-4035	5-154	
Coordinate Support for Regeneration Activities	63-1-4036	5-157	
Operate Tactical Support Area of the Logistics Operations	63-1-4037	5-240	
Center			
Supervise Operations Security Program	63-1-4038	5-104	
Maintain Communications	63-1-4041	5-244	
Provide Personnel Support	63-1-4042	5-160	
Provide Administrative Support	63-1-4043	5-164	
Conduct Command Religious Support Program	63-1-4044	5-168	
Provide Command and Control	63-1-4045	5-249	
Conduct Support Operations	63-1-4113	5-226	
Conduct Brigade Material Manage Center Operations	63-1-4114	5-138	
Manage Class V (SEP)	63-1-4116	5-141	
Manage Class VII (Property Book) (SEP)	63-1-4117	5-143	
Manage Class I, II, III(P), and IV (SEP)	63-1-4118	5-146	
Manage Material Section	63-1-4105	5-146	
Manage Combat Service support Automation	63-1-4112	5-155	
Combat Battlefield Stress	63-1-4303	5-171	
Perform Risk Management Procedures	63-1-4326	5-174	

# HEADQUARTERS, SUPPORT BATTALION, HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE FORCE PROTECTION STX 63-1-E0008

1. Objective. This STX provides the Support Battalion staff and key leaders practice in planning, coordinating and providing command, control and situational awareness of force protection activities in defense of Support Battalion bases and facilities. The staff must become proficient in planning force protection measures, establishing and coordinating base and base cluster defense, operating the base cluster operations center, directing responses to BSA threats, coordinating response forces, friendly indirect fire, close air support (CAS) and directing area damage control (ADC) operations. This STX combines the elements of planning, coordinating and directing procedures necessary to accomplish force protection activities.

#### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics</u> and CHS to the BSA.
  - b. This STX supports the Brigade STX Coordinate Force Protection.
- c. This STX is supported by company and detachment level STX <u>Defend Area</u>.

#### 3. Training.

- a. Leader Training.
- (1) This STX can be used to plan and implement force protection activities as a part of a CPX or FTX. If this STX is used with all or some subordinate Support Battalion units, the corresponding company STX should be trained prior to the Battalion exercise.
- (2) During classroom activities, the use of the TSOP and the responsibilities and procedures outlined in FMs 63-2-2 and 63-21-1 should be discussed and the T&EOs listed in this STX should be reviewed.
- (3) The leader should use a map of the area where the STX is to be conducted and a sand table model to match the actual terrain, if possible.

- (4) CPX, CFX, and TEWTs provide ground training for leaders when the exact area of the STXs is used.
- (5) Simulations and games teach leaders as part of a continuing officer and NCO development program.
- (6) Situational awareness should be maintained throughout this STX using the real time capability of ATCCS architecture.

#### (7) Tips for leader training.

- (a) Leaders should familiarize themselves with the procedures for planning and executing force protection activities.
- (b) Leaders should conduct a personal reconnaissance of the training area where force protection activities will take place.
- (c) Leaders should review the HQ, Support Battalion, Brigade, and supported unit force protection SOPs and OPORD.
- (d) The leader tasks which must be trained or executed by the senior (Support Battalion Commander or XO) with this STX are: approve defense plan, implement defense plan, identify decision point for commitment of response forces, and command, control and situational awareness of the defense area.

#### b. Tips for Training.

- (1) After the HQ, Support Battalion has demonstrated proficiency in the tasks in Table 4-15, this STX can be trained under several options.
  - (a) With or without NBC conditions.
  - (b) Simultaneous threats.
  - (c) Day or night.
- (2) The staff must become proficient in the doctrine and TTP of planning, coordinating and executing force protection activities before attempting complex options.
- (3) After proficiency in this STX is reached, the staff sustains proficiency by executing this STX as part of an FTX.

(4) When using OPFOR, the OPFOR evaluator/controller must exercise close control over the actions of the OPFOR. The trainer must set up specific OPFOR tasks with an overall objective of placing maximum stress upon the Support Battalion staff.

### 4. Training Enhancers.

- a. The commander provides planning guidance based upon the Brigade Commander's concept of operations or based upon his judgment. Intelligence reports are disseminated using All Source Analysis System-Remote WorkStation (ASAS-RWS). Warning orders, task organizations, and Fragmentary Orders are disseminated using Maneuver Control System (MCS). Air defense information is disseminated using Forward Air Defense Command, Control and Intelligence (FAADC2I). Coordinating friendly artillery fire is accomplished using Advanced Field Artillery Tactical Data System (AFATDS). Combat Service Support System (CSSCS) provides a concise picture of unit requirements and support capabilities by collecting, processing, and displaying information on key items of supplies, services, and personnel that the commander deems critical to the success of an operation.
- b. Unless otherwise approved by the chief OC, all reports and recommendations should be provided in hard copy to the senior for evaluation.
  - c. Force protection limitations and assumptions include:
- (1) The lack of unit mobility impedes the ability of sustainment bases to rapidly shift locations.
- (2) The lack of heavy weapons prevents the Support Battalion from decisively engaging and defeating a major enemy ground attack. Listening posts (LPs) and observation (OPs) must be located far enough forward of the perimeter and linked to give early warning, and the response force, friendly indirect fire or CAS should be committed as soon as the primary threat avenue is identified and the size of the threat exceeds Level 1.
- (3) Failing early notification, the defense should prevent penetration of subordinate element bases and facilities by committing the internal response force or shifting personnel from unengaged sectors of the perimeter.
- (4) Once the OPFOR has achieved penetration of the sustainment base, rally points within each troop area will allow commanders to regain control over their elements for the purpose of reestablishing organizational integrity prior to counterattacks to regain lost ground. Upon arrival of the TCF or Military Police (MP) units, base commander will handover responsibility for counterattack to the commander of the TCF, or MP unit. Base commander will place base personnel

under operational control of the counterattacking force for the purpose of regaining control of bases and facilities. Upon successful completion of the counterattack or instructions from the commander, TCF or MP unit, base personnel will revert to their original mission and command and control structure.

- d. These assumptions are based on the fact that when the enemy knows what type of units (CSS and CS) are grouped together, and where those units are located, they will become a prime target for threat weaponry.
- e. Brigade Assets will be committed as a response force against a Level II threat. The Support Battalion and brigade response forces will drive the OPFOR out of the area. Brigade response forces are coordinated and controlled by the Brigade S3 in rear areas.
- f. Brigade units are dependent upon the survival of the Support Battalion for their own sustainment. High-risk measures in defense of Support Battalion bases and facilities are justified and may be required in order to preserve the fighting force. These required measures include:
- (1) Total commitment of personnel to the defense until additional combat forces can be brought to bear.
- (2) Commitment of all available combat/combat support weaponry (including those in repair or stock) to preserve Support Battalion resources.
- (3) Supplies and equipment should be destroyed to prevent capture by threat forces.
  - g. There is no justification for abandonment of sustainment resources.
- h. Unit should not abandon sustainment bases and facilities without approval from Support Battalion Commander.
- i. In considering the proficiency of the staff, the following sequential guidance can be used:
- (1) Did the force protection plan conform to the commander's guidance?
- (2) Did the subordinate units properly implement the force protection plan?
- j. Deficiencies identified in (1) above should be traced to staff weaknesses. Those identified in (2) above are unit weaknesses. If the plan is

satisfactory but the unit execution is poor, then more frequent performances of force protection missions should be conducted during FTX or HQ -level STX.

k. This exercise begins with a Level II/III threat and ends once restoration of subordinate bases and facilities is completed. AARs are conducted after completion of ADC activities and after restoration operations. Table 4-14 is a suggested scenario.

Table 4-14. Headquarters, Support Battalion, STX 63-1-E0008, Supervise Force Protection					
EVENT	ACTION	ESTIMA	ATED TIME		
1.	Issue commander's guidance		10 min		
2.	Determine assets and requirements	1 hr			
3.	Input staff analysis	1 hr			
4.	Establish local security		20 min		
5.	Develop force protection plan	1 hr	30 min		
6.	Develop ADC plan	1 hr	30 min		
7.	AAR	1 hr			
8.	Brief commander		30 min		
9.	Disseminate plan		30 min		
10.	Detect enemy patrolling		30 min		
11.	Determine response		30 min		
12.	Level II attack	$2~\mathrm{hrs}$			
13.	Integrate MP response force	$2~\mathrm{hrs}$			
14.	Reorganization	$4~\mathrm{hrs}$			
16.	AAR	1 hr			
17.	Respond to Level III attack	1 hr			
18.	Defend	1 hr			
19.	Execute battle handover to TCF	1 hr			
20.	Coordinate Support Battalion elements OPCON to TCF	1 hr			
21.	Assess damage	$2~\mathrm{hrs}$			
22.	Conduct area damage control operations	$2~\mathrm{hrs}$			
23.	Continue logistics and CHS mission	$1~\mathrm{hr}$			
24.	AAR	1 hr			

#### Total Time 27 hrs 30 min

\* Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the Battalion staff.

#### 5. General Situation.

- a. The HQ, Support Battalion is forward deployed in a combat zone. The Support Battalion mission is to provide logistics and CHS to the BSA. Elements of the Support Battalion are in contact with enemy forces and the enemy has either infiltrated or air dropped platoon size (+) or larger forces to seek out command and control elements and support and facilities. A Level II or III threat condition is reached.
- b. The HQ, Support Battalion has the responsibility for the defense of the base cluster. The Support Battalion Commander is responsible for the defense of the base cluster against Level I and limited Level II attacks.
- c. Level II/III attacks are handed over to MP forces or a tactical combat force (TCF).
- d. The attack has caused heavy damage to BSA bases and facilities. ADC teams have been designated. Priorities have been established for ADC.
- e. The BSA bases and facilities are established IAW SOP and are supporting current brigade operations.
- f. The force protection plan is initiated with security elements in positions.

#### 6. Special Situation.

a. The Battalion commander is conducting a staff meeting where he provides the following guidance:

"The Brigade S2 has reported that troop and smaller-sized enemy units have begun operating throughout the brigade rear area. Their mission appears to be locating CSS and CS units and inflicting as much damage as possible. Some elements are mounted, however, most are dismounted. Notify all units to be prepared to repel any attack before it reaches the perimeter of our bases and facilities. Execute the force protection plan. Begin your planning process."

b. The Support Battalion Commander issues the following instructions:

"This exercise ends when the subordinate bases and facilities returns to normal operational status. You should conduct an ARR after the Force Protection Plan is completed, after reorganization and after completion of area damage control activities. If necessary, I will run the exercise again until I am satisfied with the staff's performance."

### 7. Support Requirements.

- a. Minimum Trainer and OCs. This exercise should be conducted with the Support Battalion Commander or XO as the trainer and primary OC. If the STX is conducted for the staff, one OC per staff section is required. If the STX is conducted as part of a FTX, the required additional evaluators should be the sum of all subordinate elements STX. Each OPFOR platoon should have one controller/evaluator to control activity, assess damage and casualties and evaluate tactics and techniques of Support Battalion personnel. An additional evaluator should accompany each response element and have similar responsibilities.
- b. Opposing Force. An OPFOR platoon (+) or company is required for the exercise for Level III activities. The OPFOR should be well-trained in patrolling and assault tactics and have specific missions within the BSA. During the conduct of an FTX both mounted and dismounted operations should be executed. The following guidelines assist in assessing damage:
  - (1) Any soldier that masks a firing weapon is a casualty.
- (2) Any soldier that remains exposed for longer than three consecutive seconds is a casualty.
- (3) Any soldier or vehicle within five meters of a grenade, unless protected by sump or cover is a casualty/destroyed.
- (4) Any vehicle or equipment that OPFOR comes within five meters is destroyed.

- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used.
- d. Maneuver Area. An established BSA should occupy an area between six and twenty kilometers square with the associated road network.
- e. Master Incident List. During this STX, the MIL is essential to provide input to drive HQ, Support Battalion actions. Input MIL using BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the HQ, Support Battalion elements.

### 8. **T&EO Sequence**. Table 4-15 lists the T&EOs for this STX.

Table 4-15. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0008, Supervise Force Protection				
TASK	TASK NUMBER	PAGE		
Plan Battalion Area Tactical Operations	63-1-4012	5-202		
Plan Rear Area Operations	63-1-4014	5-205		
Supervise Operations Security Program	63-1-4038	5-81		
Supervise Nuclear, Biological and Chemical Operations	63-1-4040	5-84		
Maintain Communications	63-1-4041	5-220		
Provide Command and Control	63-1-4045	5-224		
Operate Base Cluster Operations Center	63-1-4050	5-226		
Provide Intelligence Support	63-1-4051	5-5		
Direct Response to Threat Actions	63-1-4052	5-229		
Direct Area Damage Control Operations	63-1-4053	5-232		
Combat Battlefield Stress	63-1-4303	5-155		
Perform Risk Management Procedures)	63-1-4326	5-158		

# HEADQUARTERS, SUPPORT BATTALION HEAVY AND INFANTRY SEPARATE BRIGADES SITUATIONAL TRAINING EXERCISE SUPERVISE REDEPLOYMENT STX 63-1-E0009

1. Objective. This STX trains the Support Battalion Commander, staff and key leaders in supervising the redeployment of subordinate elements from a theater of operations to home station or a mobilization site. This STX also provides the commander and key leaders and staff with practice in planning, controlling and coordinating subordinate unit redeployment activities. The HQ, Support Battalion must become proficient in planning, coordinating and preparing subordinate units for force projection operations.

#### 2. Interface.

- a. This STX supports the HQ, Support Battalion FTX <u>Provide Logistics and</u> CHS to the BSA.
  - b. This STX supports the Brigade STX <u>Supervise Redeployment.</u>
- c. This STX can be used to plan and implement the redeployment of subordinate elements to home station as part of a CPX or FTX. If this STX is used with all or some subordinate elements, the corresponding troop STX should be trained prior to the Battalion exercise.
  - d. This STX is supported by company level STX Redeploy Unit.

#### 3. Training.

- a. Leader Training.
- (1) This STX can be used to plan and implement redeployment (land, sea, or air) of the Support Battalion as a part of an FTX or CPX.
- (2) During classroom activities, the use of the TSOP and the responsibilities and procedures outlined in FMs 55-10, 63-2-2, 63-21-1, and 100-17 series; and AR's 700-84 and 750-1 should be discussed and the T&EO listed in this STX should be reviewed.
- (3) The leader should use a map of the area where the STX is to be conducted and a sand table model to match the actual terrain, if possible.

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- (4) CPX, CFX, and TEWT provide ground training for leaders. STX support such exercises.
- (5) Simulations and games are developed to teach leaders as part of a continuing officer and NCO development program. They are also used to exercise command, control and situational awareness at various command and staff levels.
  - (6) Tips for leader training.
- (a) Leaders should familiarize themselves with the contingency plans and procedures for planning and executing redeployment operations.
- (b) Leaders should conduct a personal reconnaissance of the training area where redeployment training activities will take place.
- (c) Leaders should review the HQ, Support Battalion and higher echelon redeployment SOPs.
  - b. Tips for Training.
- (1) After the HQ, Support Battalion demonstrates proficiency for the tasks in Table 4-17, this STX can be trained under several options.
  - (a) Inclement weather.
  - (b) Various unit category levels.
  - (c) Different modes of transportation.
  - (d) Day or night.
  - (e) All environmental conditions
- (2) The HQ, Support Battalion must become proficient in the basics of planning and executing redeployment activities before attempting complex options.
- (3) After proficiency in this STX is reached, the HQ, Support Battalion sustains proficiency by executing this STX as part of an FTX.

### 4. Training Enhancers.

- a. The commander, in coordination with Headquarters Brigade, secures redeployment guidance/orders, pertinent plans/SOPs and reviews redeployment contingency plans.
- b. Subordinate unit commanders update unit redeployment plans in coordination with HQ, Support Battalion.
- c. The Brigade S2/S3 provides HQ, Support Battalion with the redeployment sequence data.
- d. Unless otherwise approved by the senior OC, all reports and recommendations should be provided in hard copy to the senior for evaluation.
- e. This exercise begins with the receipt of a redeployment warning order and ends when the Support Battalion is at home station. AARs are conducted as shown in Table 4-16. This table includes a suggested scenario.

<b>Table 4-16.</b>	Headquarter	s, Support Batta	lion
STX 63-1-	E0009, Superv	vise Redeployme	ent

<u>EVENT</u>	ACTION	ESTIMATED TIME
1.	Receive and verify Warning Order	10 min
2.	Coordinate reconstitution for redeployment	1 hr
3.	Prepare redeployment movement order/plan	$2~\mathrm{hrs}$
4.	Provide redeployment support	2 hrs
5.	Perform redeployment advance party activities	1 hr
6.	Perform theater rear detachment activities	2 hrs
7.	Coordinate home station activities	1 hr
8.	AAR	1 hr

Total Time: 10 hrs 10 min

Events will be trained to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the unit.

#### 5. General Situation.

- a. The HQ, Support Battalion is currently deployed in a theater of operations. The Support Battalion is under the command and control of HQ, Brigade.
  - b. Unit commanders provide personnel and equipment status reports.
- c. The MACOM logistics element provides required redeployment support.
- d. Aerial port of debarkation (APOE), seaport of debarkation (SPOE), and the continental United States (CONUS) location are identified.
- **6. FRAGO.** The Support Battalion Commander issues the following FRAGO:

"The Support Battalion will begin redeployment operations immediately. We must be prepared to provide support to brigade troops throughout their redeployment. S2/S3 you have the lead. All units will prepare personnel for redeployment to CONUS by air and equipment by sea and air. I want 100 percent personnel and equipment accountability. Begin making plans to retrograde excess supplies and materiel to EAC reclamation sites. Support Operations, I want to be briefed on the disposition of sustainment stocks remaining under control of Support Battalion subordinate units and in the hands of supported units, and attached elements. Coordinate turn in of excess sustainment stocks with Brigade Support Operations. Begin your planning process to prepare the Support Battalion for redeployment. Be prepared to move to the redeployment assembly area (RAA)/tactical assembly area (TAA) within ------ hours. I will conduct an AAR after the conclusion of this STX."

### 7. Support Requirements.

a. Minimum Trainer and OCs. This exercise should be conducted with the Battalion commander or XO as the trainer and primary OC. Because of the detail required in evaluating the details of redeployment, a minimum of one OC per staff section is required. The trainers and OCs monitor and evaluate the accuracy of the data, the soundness of planning and recommendations and the thoroughness of coordination.

#### b. Opposing Force:

(1) The OPFOR is not required for this situational training exercise.

- (2) The OPFOR should have specific missions and be controlled whenever used.
- (3) The MILES can be used or the OCs can assess damage to facilities, equipment and personnel casualties.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the Support Battalion are used. When OPFOR is employed, a vehicle and digital communications for the OCs are used. The senior trainer/OC requires digital communications to provide input from the MIL.
- d. Maneuver Area. Depending upon the LTA, it is desirable to have an adequate training area for operations, which is 6 by 20 kilometers. A road network is required that allows a road march of at least 10 kilometers.
- e. Master Incident List. During the STX, MIL is essential to provide input to drive staff actions. Input MIL using BFACS, TI, MTS, analog, and digital communications.
- f. Consolidated Support Requirements. Battalion requirements can be calculated by adding the sum of the requirements for each subordinate unit STX when these elements participate in the exercise; the requirements for the headquarters troop include the HQ, Support Battalion elements.

### 8. **T&EO Sequence.** Table 4-17 lists the T&EOs for this STX.

Table 4-17. T&EOs from Chapter 5 to Use in Evaluating STX 63-1-E0009, Supervise Redeployment				
TASK	TASK NUMBER	PAGE		
Perform Battalion Advance/Quartering Party Activities	63-1-4015	5-8		
Supervise Operations Security Program	63-1-4038	5-81		
Supervise Battalion Redeployment Activities	63-1-4853	5-31		
Coordinate Reconstitution for Redeployment	63-1-4865	5-60		
Prepare Redeployment Movement Plan/Order	63-1-4866	5-62		
Provide Redeployment Support	63-1-4867	5-64		
Perform Redeployment Advance Party Activities	63-1-4868	5-68		
Perform Theater Rear Detachment Activities	63-1-4869	5-70		
Coordinate Home Station Activities	63-1-4870	5-73		
Plan Battalion Redeployment	63-1-4874	5-239		

#### CHAPTER 5

### **Training and Evaluation Outlines**

- **5-1.** <u>Introduction</u>. This chapter contains the training and evaluation outlines for the unit. T&EOs are the foundation of the MTP and the collective training of the units. T&EOs are training objectives (task, conditions, and standards) for the collective tasks, which support critical wartime operations. The unit must master designated collective tasks to perform its critical wartime operations. T&EOs may be trained separately, in an STX, in an FTX, or in live-fire exercises. For collective live-fire standards, the trainer needs to refer to the applicable gunnery manual for the appropriate course of fire. Those standards and courses of fire need to be integrated into the training exercise.
- **5-2.** Structure. The T&EOs in this chapter are listed in Table 5-1. The Mission-to-Collective Task Matrix in Chapter 2 lists the T&EOs required to train the critical wartime missions according to their specific BOS.
- **5-3.** Format. The T&EOs are prepared for every collective task that supports critical wartime operation accomplishment. Each T&EO contains the following items:
  - **a. Element.** This identifies the unit or unit element(s) that performs the task.
- **b. Task.** This is a description of the action to be performed by the unit, and provides the task number.
- **c. References.** These are in parenthesis following the task number. The reference which contains the most information (primary reference) about the task is listed first and underlined. If there is only one reference do not underline the reference.
- **d. Iteration.** Used to identify how many times the task is performed and evaluated during training. The "M" identifies when the task is performed in MOPP4.
- **e. Commander/Leader Assessment.** This is used by the unit leadership to assess the proficiency of the unit in performing the task to standard. Assessments are subjective in nature and use all available evaluation data and submit leader input to develop an assessment of the organization's overall capability to accomplish the task. Use the following ratings:

- (1) T Trained. The unit is trained and has demonstrated its proficiency in accomplishing the task to wartime standards.
- (2) P Needs practice. The unit needs to practice the task. Performance has demonstrated that the unit does not achieve standard without some difficulty or has failed to perform some task steps to standard.
- (3) U Untrained. The unit can not demonstrate an ability to achieve wartime proficiency.
- **f. Condition.** A statement of the situation or environment in which the unit is to do the collective task.

#### g. Task standard.

- (1) The task standard states the performance criteria that a unit must achieve to successfully execute the task. This overall standard should be the focus of training. It should be understood by every soldier.
- (2) The trainer or evaluator determines the unit's training status using performance observation measurements (where applicable) and his judgment. The unit must be evaluated in the context of the METT-T conditions. These conditions should be as similar as possible for all evaluated elements. This will establish a common base line for unit performance.
- h. Task Steps and Performance Measures. This is a listing of actions that is required to complete the task. These actions are stated in terms of observable performance for evaluating training proficiency. The task steps are arranged sequentially along with supporting individual tasks and their reference. Leader tasks within each T&EO are indicated by an asterisk (\*). Under each task step are listed the performance measures that must be accomplished to correctly perform the task step. If the unit fails to correctly perform one of these task steps to standard, it has failed to achieve the overall task standard.
- **i. GO/NO-GO column.** This column is provided for annotating the platoon's performance of the task steps. Evaluate each performance measure for a task step and place an "X" in the appropriate column. A major portion of the performance measures must be marked a "GO" for the task step to be successfully performed.
- **j. Task performance/evaluation summary block.** This block provides the trainer a means of recording the total number of task steps and performance measures evaluated and those evaluated as "GO". It also provides the evaluator a means to rate the units demonstrated performance as a "GO" or "NO-GO". It also provides the leader with a historical record for five training iterations.

- **k. Supporting Individual Tasks.** This is a listing of all supporting individual tasks required to correctly perform the task. Listed are the reference, tasks number, and task title.
- **1. OPFOR standards.** These standards specify overall OPFOR performance for each collective task. These standards ensure that OPFOR soldiers accomplish meaningful training and force the training unit to perform its task to standard or "lose" to the OPFOR. The OPFOR standards specify <u>what</u> must be accomplished -- not <u>how</u> it must be accomplished. The OPFOR must always attain its task standards, using tactics consistent with the type of enemy they are portraying.
- **5-4.** <u>Use.</u> The T&EOs can be used to train or evaluate a single task. Several T&EOs can be used to train or evaluate a group of tasks such as an STX or FTX.

## **Training and Evaluation Outlines**

Develop Intelligence	
Provide Intelligence Support (63-1-4051)	5-6
Deploy/Conduct Maneuver	
Perform Battalion Advance/Quartering Party Activity	ies (63-1-4015)5-9
Establish Battalion Command Post (Forward) (63-1	
Coordinate Movement of Subordinate Elements (63-	-1-4018)5-16
Supervise Establishment of Subordinate Elements ar	nd Battalion
Headquarters (63-1-4019)	5-19
Establish Administrative Areas and Logistics Operat	tions Center (LOC)
(63-1-4020)	5-21
Establish Administrative Areas and Logistics Operat	tions Center (ALOC)
(Sep Bde) (63-1-4153)	5-24
Direct Deployment Alert Activities (63-1-4850)	5-27
Establish the Emergency Operations Center (63-1-4	851) 5-29
Operate the Emergency Operations Center (63-1-48	
Supervise Battalion Deployment/Redeployment Activ	
Update Movement Plan/Order (63-1-4854)	
Coordinate Soldier Readiness Program Processing Su	
Provide Deployment Human Resources Support (63	
Coordinate Family Assistance Support (63-1-4857)	
Coordinate Deployment Training Support (63-1-485	
Perform Deployment Intelligence Support Functions	
Provide Deployment Logistics Support (63-1-4860)	
Perform Deployment Advance Party Activities (63-1	
Coordinate Onward Movement (63-1-4862)	
Coordinate Rear Detachment Support (63-1-4863)	
Perform Home Station Rear Detachment Activities	· ·
Coordinate Reconstitution for Redeployment (63-1-4	1865)5-62

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Prepare Redeployment Movement Plan/Order (63-1-4866)	5-64
Provide Redeployment Support (63-1-4867)	
Perform Redeployment Advance Party Activities (63-1-4868)	5-69
Perform Theater Rear Detachment Activities (63-1-4869)	
Coordinate Home Station Activities (63-1-4870)	
Direct Integration Activities (63-1-4871)	
Plan Battalion Deployment in a Peacetime Environment (63-1-4872)	
Protect the Force	
Supervise Operations Security Program (63-1-4038)	5-82
Supervise Nuclear, Biological, and Chemical Defense Operations (63-1-	
4040)	5-85
Perform CSS and Sustainment	
Prepare Continuity of Operations Plan (63-1-4024)	5-90
Assist in Regeneration Assessments (63-1-4035)	
Coordinate Support for Regeneration Activities (63-1-4036)	5-95
Provide Human Resources Support - Personnel Services (63-1-4042)	5-97
Provide Human Resources Support - Administrative Services (63-1-404	
Conduct Command Religious Support Program (63-1-4044)	5-103
Manage Class IX Materiel Section (63-1-4105)	
Manage Combat Service Support Automation (63-1-4112)	5-115
Conduct Brigade Materiel Management Center (63-1-4114)	
Manage Class III and Water (Bulk) (SEP) (63-1-4115)	5-119
Manage Class V (SEP) (63-1-4116)	
Manage Class VII (Property Book) (SEP) (63-1-4117)	
Management Class I, II, III(P), and IV (SEP) (63-1-4118)	5-126
Manage Class IX Materiel Section (SEP) (63-1-4119)	5-132
Manage Combat Service Support Automation (SEP) (63-1-4120)	5-141
Assist in Regeneration Assessments (Sep Bde) (63-1-4155)	5-143
Conduct Battlefield Stress Reduction and Prevention Procedures (63-1-	
4303)	5-145
Perform Risk Management Procedures (63-1-4326)	5-147
Exercise Command and Control	
Conduct Mission Analysis (63-1-4001)	
Conduct Intelligence Preparation of the Battlefield (63-1-4002)	5-152
Formulate Feasible Courses of Action (63-1-4003)	5-155
Develop Intelligence Estimate (63-1-4004)	5-158
Develop Personnel Estimate (63-1-4005)	5-162
Develop Logistics Estimate (63-1-4006)	
Develop Support Operations Estimate (63-1-4007)	
Develop Supporting Commander's (Operations) Estimate (63-1-4008)	5-174
Prepare Operations Plan/Operations Order and Annexes (63-1-4009)	5-180
Develop Road Movement Order (63-1-4010)	
Develop Occupation Plan (63-1-4011)	5-189

Plan Battalion Area Tactical Operations (63-1-4012)	5-192
Plan Rear Operations (63-1-4014)	5-195
Establish Communications (63-1-4017)	5-199
Operate the Support Area of Logistics Operations Center (63-1-4022)	5-202
Operate Tactical Support Area of the Logistics Operations Center (63-1-	
4037)	5-206
Maintain Communications (63-1-4041)	5-209
Provide Command and Control (63-1-4045)	5-213
Operate Base Cluster Operations Center (63-1-4050)	5-215
Direct Response to Threat Actions (63-1-4052)	5-218
Direct Area Damage Control Operations (63-1-4053)	5-221
Conduct Support Operations (63-1-4113)	5-224
Conduct Mission Analysis (Sep Bde) (63-1-4150)	5-227
Develop Supporting Commander's [Operations] Estimate (Sep Bde) (63-	
1-4151)	5-230
Operate the Support Area of Logistics Operations Center (Sep Bde) (63-	
1-4154)	5-236
Conduct Support Operations (Sep Bde) (63-1-4156)	5-240
Plan Battalion Deployment Upon Receipt of a Warning Order (63-1-	
4873)	5-243
Plan Battalion Redeployment (63-1-4874)	5-245

Figure 5-1. List of T&EO's

**ELEMENT:** S2/S3 Section

**TASK:** Provide Intelligence Support (63-1-4051)

(<u>FM 34-1</u>) (AR 530-1) (FM 3-3) (FM 3-4) (FM 34-130) (FM 34-54)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Support operations have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog devices. The unit, higher, and lower TSOPs are available. Intelligence information on the tactical situation is disseminated from the higher HQ S2/3 Section and the supporting rear operations element. The commander, staff, and subordinate units require intelligence information for current operations and planning. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Intelligence is disseminated to appropriate agencies and elements IAW TSOP and OPORD. At MOPP4, performance degradation factors decrease the processing and dissemination of intelligence information.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section identifies information requirements using analog and/or digital devices.</li> <li>a. Identifies current intelligence information requirements.</li> <li>b. Lists priority intelligence requirements.</li> <li>c. Lists current intelligence holdings shortcomings.</li> </ol>		
<ul> <li>2. S2/3 Section assembles required intelligence information.</li> <li>a. Prepares information collection plan.</li> <li>b. Submits request for additional support to higher HQ S2/3 Section and supporting rear operations element using analog and/or digital communications.</li> <li>c. Revises collection plan to reflect current needs.</li> </ul>		
<ul> <li>3. S2/3 Section disseminates intelligence.</li> <li>a. Verifies reports for relevancy, reliability, and accuracy.</li> <li>b. Records intelligence information in journal.</li> <li>c. Identifies significant effects of weather.</li> <li>d. Records pertinent weather data.</li> <li>e. Maintains situational awareness at all times using analog and digital communications.</li> <li>f. Annotates analog/digital situation map with current friendly and enemy locations.</li> <li>g. Prepares INTSUM.</li> <li>h. Disseminates INTSUM to appropriate agencies and elements using analog and digital communications.</li> </ul>		
<ul> <li>4. S2/3 Section maintains classified information.</li> <li>a. Stores classified information IAW current OPSEC instructions, TSOP, and AR 190-13.</li> <li>b. Marks all classified information IAW TSOP and AR 190-13.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Controls access to classified information.		
d. Enforces information security measures.		
e. Provides classified maps.		
f. Maintains emergency destruction instructions IAW AR 190-13 and TSOP.		
5. S2/3 Section plans EPW handling.		
<ul> <li>a. Coordinates handling and locations of holding areas with supporting MP element and higher HQ S2/3 Section.</li> </ul>		
b. Monitors EPW handling operations to ensure compliance with the TSOP,		
OPORD, and the provisions of the Geneva Convention.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# SUPPORTING COLLECTIVE TASKS

Task Number	Task Title	References
63-1-4002	Conduct Intelligence Preparation of the Battlefield	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4002.63-2002	Conduct Intelligence Preparation of the Battlefield	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4004	Develop Intelligence Estimate	ARTEP 10-416-MTP

### **SUPPORTING COLLECTIVE TASKS**

Tabl Noveless	TL TH-	Defense est
Task Number	Task Title	References
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTER 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4004.63-2004	Develop Intelligence Estimate	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5002	Conduct Intelligence Preparation of the Battlefield	ARTEP 63-106-MTP
63-1-5004	Develop Intelligence Estimate	ARTEP 63-106-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

**OPFOR TASKS AND STANDARDS: NONE** 

**ELEMENT:** S2/S3 Section

TASK: Perform Battalion Advance/Quartering Party Activities (63-1-4015)

(FM 101-5) (AR 530-1) (FM 10-27-2) (FM 10-27-3) (FM 3-3) (FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Departure time for the advance/quartering parties has arrived. The advance/quartering parties are prepared to depart the assembly area. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The battalion advance/quartering party leader is provided all essential information, to include the route, order of march, and ETA for the main body. The battalion advance/quartering party leader is issued tentative battalion area and CP layout, traffic circulation, and communications plans. The battalion advance/quartering party consists of an OIC; security, staff, and communications elements; and representatives from subordinate units. Sufficient guides, markers, and other equipment are available. Battalion advance/quartering party deploys in MOPP2. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack.

NOTE: If survey team(s) monitor high levels of contamination, the area should be evacuated immediately. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Advance/quartering party's movement is conducted IAW movement order. All new area preparation tasks as directed by the S2/3 are accomplished IAW TSOP and the OPORD.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section organizes battalion advance/quartering party.</li> <li>a. Provides required size of parties to subordinate units.</li> <li>b. Briefs party leaders IAW the TSOP.</li> <li>c. Dispatches party as prescribed in the movement order.</li> </ol>		
<ul> <li>2. Battalion advance/quartering party moves to new operating site.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications and MTS.</li> <li>b. Crosses SP, CPs, and the RP as prescribed in the movement order.</li> <li>c. Follows route prescribed in the movement order.</li> <li>d. Reports route changes, intelligence, and any other information to the main body by route guides, route markers, MTS, or analog and/or digital communications.</li> <li>e. Moves battalion advance/quartering party into a concealed, predesignated assembly area to await clearance of new area.</li> </ul>		
<ul> <li>* 3. Battalion advance/quartering party leader supervises securing the new battalion area.</li> <li>a. Dispatches security element to sweep the area to locate mines, booby traps, or other signs of threat presence.</li> <li>b. Dispatches NBC survey and monitoring teams personnel to sweep assigned sectors.</li> <li>c. Places OP on probable avenues of approach consistent with personnel assets.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Conducts area reconnaissance (mounted or dismounted) with subordinate elements' leaders pointing out general locations of each element.</li> <li>e. Moves entire party into the new area.</li> <li>f. Forwards closing report to main body, if possible, using MTS or analog and digital communications.</li> </ul>		
<ul> <li>4. Battalion advance/quartering party secures the new battalion area.</li> <li>a. Dons protective mask before entering new area.</li> <li>b. Sweeps the area to locate mines, booby traps, or other signs of threat presence (security elements).</li> <li>c. Surveys assigned areas for NBC contamination (Survey and Monitor Teams).</li> <li>d. Occupies OP on probable avenues of approach.</li> <li>e. Moves into new area as directed by the party leader.</li> </ul>		
<ul> <li>* 5. Battalion advance/quartering party leader supervises area preparation.</li> <li>a. Maintains situational awareness at all times using MTS or analog and digital communications.</li> <li>b. Monitors movement of each subordinate unit's advance/quartering party into their respective areas to ensure compliance with layout plan and traffic circulation plans.</li> <li>c. Supervises implementation of hasty security plan to ensure that each element secures its individual area.</li> <li>d. Supervises implementation of communications plan in coordination with the communications representatives to ensure some type of communications exists between the CP and all subordinate units.</li> <li>e. Enforces OPSEC measures during preparation of subordinate units' areas.</li> <li>f. Tasks unit representatives to block all other possible entrance and exit points with available materials.</li> </ul>		
<ul> <li>6. Battalion advance/quartering party implements tentative battalion layout and circulation plan.</li> <li>a. Marks battalion traffic pattern IAW layout plan.</li> <li>b. Establishes entrance/exit points to all subordinate units' locations.</li> <li>c. Constructs obstructions to block all other possible entrance and exit points.</li> <li>d. Forwards plan to battalion HQ using analog and digital communications.</li> </ul>		
<ul> <li>7. Battalion advance/quartering party implements hasty security plan.</li> <li>a. Prepares battalion hasty defensive sketch.</li> <li>b. Enforces camouflage and concealment measures.</li> <li>c. Identifies locations for emplacement of emergency alarm devices.</li> </ul>		
<ul> <li>8. Battalion advance/quartering party implements analog and/or digital communications plan.</li> <li>a. Establishes analog and digital communications and local area networks between CP and subordinate and adjacent units.</li> <li>b. Establishes analog and digital communications and local area networks between CP and higher HQ.</li> <li>c. Employs signal security measures.</li> </ul>		
<ul> <li>* 9. Battalion advance/quartering party leader supervises reception of main body.</li> <li>a. Maintains situational awareness at all times using analog and digital communications.</li> <li>b. Identifies guide pickup points.</li> <li>c. Briefs ground guides on moving main body into their respective areas with emphasis on OPSEC measures.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Directs dispatching of unit guides to the RP.		
<ul> <li>Monitors subordinate units' guide activities to ensure compliance with party leaders guidance and TSOP.</li> </ul>		
f. Enforces countersurveillance measures.		
<ul> <li>g. Provides progress report to the S2/3 and commander upon arrival of main body using analog and/or digital communications, courier, or MTS.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4010	Develop Road Movement Order	ARTEP 10-416-MTP
	·	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4010.63-2010	Develop Road Movement Order	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5010	Develop Road Movement Order	ARTEP 63-106-MTP

# **ARTEP 63-085-MTP**

## **OPFOR TASKS AND STANDARDS: NONE**

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

**TASK:** Establish Battalion Command Post (Forward) (63-1-4016)

 (FM 10-27-3)
 (AR 380-19)
 (AR 530-1)

 (FM 101-5)
 (FM 10-27-2)
 (FM 3-19.30)

(FM 3-3) (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion advance/quartering party has secured the new area. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The battalion staff sections have assigned personnel to establish the CP (Forward). The staff advance party element is part of the advance/quartering party. The S2/S3 Section has provided instructions relating to CP site preparation. Communications requirements have been requested from the supporting signal element. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Command and control of battalion operations continues during battalion HQ "jump" to a new location. At MOPP4 performance degradation factors increase the time required to establish the CP (Forward).

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Battalion HQ Advance Party Element establishes CP (Forward).         <ul> <li>a. Positions vehicles, tentage, or equipment to be used IAW layout plan.</li> <li>b. Sets up internal arrangement to permit immediate access to all required information.</li> <li>c. Sets up maps and overlays that display locations of support facilities.</li> <li>d. Constructs barriers around CP (Forward) as prescribed by the TSOP.</li> </ul> </li> </ol>		
<ol> <li>Battalion HQ Advance Party Element supervises forward tactical operations.         <ul> <li>a. Provides staff supervision over establishment of the CP area to ensure compliance with layout plan and TSOP.</li> <li>b. Establishes analog and/or digital communications with higher HQ, adjacent, and subordinate units as prescribed by the movement order, TSOP, and SOI/SSI.</li> <li>c. Provides movement assistance to subordinate units out of the range of rear CP's communications.</li> <li>d. Maintains situation map(s) with current disposition of friendly and enemy units.</li> </ul> </li> </ol>		
<ul> <li>3. Battalion HQ Advance Party Element supervises forward logistics and CHS operations.</li> <li>a. Maintains situational awareness at all times using appropriate analog and digital communications or courier.</li> <li>b. Integrates planned logistics and CHS operations into the division distribution system.</li> <li>c. Establishes intransit and total asset visibility of sustainment resources flowing into the area.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Directs, redirects, cross-levels or masses logistics and CHS at critical points in the area of responsibility based on METT-TC and the commander's guidance.</li> </ul>		
<ul> <li>e. Maintains analog and/or digital situation maps depicting subordinate and supported units in the battalion's area of responsibility.</li> <li>f. Maintains current customer listing.</li> <li>g. Maintains current staff files and journals.</li> </ul>		
h. Relays operational information from supported units to rear party CP that affects support operations using analog and/or digital communications or courier.		
<ul> <li>i. Provides current operations briefing to S2/S3 and respective staff sections upon arrival of main body.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### SUPPORTING COLLECTIVE TASKS

Task Number	Task Title	References
63-1-4010	Develop Road Movement Order	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4010.63-2010	Develop Road Movement Order	ARTEP 63-412-75-MTP
	•	ARTEP 63-636-MTP
63-1-5010	Develop Road Movement Order	ARTEP 63-106-MTP

**OPFOR TASKS AND STANDARDS: NONE** 

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section

**TASK:** Coordinate Movement of Subordinate Elements (63-1-4018)

 (FM 55-1)
 (FM 101-5)
 (FM 10-27-2)

 (FM 10-27-3)
 (FM 3-3)
 (FM 55-10)

(FM 55-30)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** All subordinate unit relocation plans are available. The S2/S3 Section is required to monitor road marches until all closing reports are received. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays with SP, checkpoints, RP, critical points and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. First battalion element crosses its SP. Deviations from movement order occur. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** All subordinate units are relocated to new areas as prescribed in movement order. Each subordinate unit and battalion HQ makes a closing report as prescribed in the TSOP. Rear party departs when main body has established the new area. At MOPP4, performance degradation factors increase staff reaction and coordination of movement deviations.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Staff Sections coordinate support with HQ/Supply company for the move.     a. Coordinate additional CHS requirements with medical element that has area responsibility.		
b. Coordinate additional recovery requirements with maintenance element that has area responsibility.		
c. Coordinate engineer and MP support requirements with elements that have area responsibility.		
<ul> <li>d. Coordinate convoy clearance request with movement control element that has area responsibility.</li> </ul>		
<ul> <li>e. Brief HQ/Supply company march commander on tactical situation, communications frequencies and procedures, and emergency action procedures.</li> </ul>		
f. Coordinate constant communications from the SP until the RP.		
<ul> <li>2. S2/S3 Section monitors movement of subordinate companies and battalion HQ.</li> <li>a. Maintains situational awareness at all times using MTS, or analog and/or digital communications.</li> <li>b. Maintains communications with each subordinate unit and battalion HQ</li> </ul>		
elements IAW movement order and TSOP.  c. Maintains situation map(s) and overlays displaying subordinate units and battalion HQ elements' movement progress.		
d. Provides corrective actions to subordinate units and battalion HQ elements when deviations from movement order occur (speed, interval, route adjustments) using MTS, or analog and/or digital communications.		
e. Provides coordination for emergency support between subordinate units and area support units, based on the type and level of emergency.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>f. Coordinates en route subordinate units' support requirements with area support units until all known requirements are fulfilled.</li> <li>g. Records closing reports from subordinate units and battalion HQ elements upon receipt.</li> <li>h. Provides final movement report upon receipt of all closing reports to commander and higher HQ using analog and/or digital communications or MTS.</li> </ul>		
<ul> <li>3. S2/S3 Section directs external support operations during move.</li> <li>a. Maintains situational awareness at all times using MTS/STAMIS, analog and/or digital communications.</li> <li>b. Coordinates requirements with the supported unit(s) and supporting material management element.</li> <li>c. Coordinates pickup or delivery of sustainment resources between subordinate units and requesting units.</li> <li>d. Communicates emergency requirements to the main body battalion staff.</li> <li>e. Provides closure report to CP.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4010	Develop Road Movement Order	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 63-236-MTP ARTEP 63-385-MTP

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4010.63-2010	Develop Road Movement Order	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5010	Develop Road Movement Order	ARTEP 63-106-MTP

**OPFOR TASKS AND STANDARDS: NONE** 

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

TASK: Supervise Establishment of Subordinate Elements and Battalion Headquarters (63-1-4019)

(<u>FM 10-27-3</u>) (AR 530-1) (FM 101-5) (FM 101-5-1) (FM 10-27-2) (FM 34-130)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Subordinate units are moving along designated route(s) to new area(s). The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog devices. The unit, higher, and lower TSOPs are available. The battalion advance/quartering party is dispatched to the new CP area. Subordinate units are required to submit closing reports. The advance/quartering party has established the advance CP. The battalion advance/quartering party leader briefs the commander on the status of new area preparation. The S2/3 issued occupation plans to the CP and subordinate units. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Subordinate units, support facilities, and the CP are established IAW layout plan, OPORD, and TSOP. All new CP preparation tasks are accomplished as directed by the S2/3 IAW TSOP and OPORD. At MOPP4 performance degradation factors increase the time required to establish a CP.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section monitors movement of advance/quartering parties.         <ul> <li>Maintains situational awareness at all times using analog and/or digital communications.</li> <li>Maintains constant radio communications IAW movement order and TSOP.</li> <li>Coordinates support or emergency action requirements with appropriate element based on assistance required.</li> </ul> </li> </ol>		
<ol> <li>Battalion HQ performs CP functions.         <ul> <li>a. Supervises establishment of battalion area IAW layout plan and TSOP.</li> <li>b. Establishes battalion messenger system until local area networks and analog and/or digital communications have been established.</li> <li>c. Coordinates logistics and CHS operations from forward location (limited operations).</li> <li>d. Supervises the establishment of local area networks and analog and/or digital communications within the CP area.</li> <li>e. Sets up battalion analog/digital situation map(s).</li> </ul> </li> </ol>		
<ul> <li>3. S2/3 Section monitors deployment of subordinate units and battalion HQ.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Supervises deployment of units as prescribed by the layout plan.</li> <li>c. Coordinates impact of unit position changes with other staff sections.</li> <li>d. Approves unit position changes of subordinate elements that are caused by terrain and/or tactical considerations.</li> <li>e. Posts analog/digital situation map(s) and overlay(s) to reflect new unit positions.</li> <li>f. Provides deployment update to commander and XO.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION         1         2         3         4         5         M         TOTAL							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

	OUT ORTHO COLLEGITY LIAO	.0
Task Number	Task Title	References
63-1-4011	Develop Occupation Plan	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTER 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
00 4 4044 00 0044	Develop Occupation Disc	ARTEP 9-627-MTP
63-1-4011.63-2011	Develop Occupation Plan	ARTER 63-412-75-MTP
00.4.4450	Develor Occupation Plan (Con PDF)	ARTER 63-636-MTP
63-1-4152	Develop Occupation Plan (Sep BDE)	ARTEP 63-006-MTP
		ARTER 63-136-MTP
		ARTER 63-226L-MTP
		ARTEP 63-236-MTP ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 03-420L-WTP ARTEP 9-527-MTP
63-1-5011	Develop Occupation Plan	ARTEP 63-106-MTP
03-1-3011	Develop Occupation Flan	ARTEP 03-100-WITP

### **OPFOR TASKS AND STANDARDS: NONE**

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section S4 SECTION

TASK: Establish Administrative Areas and Logistics Operations Center (LOC) (63-1-4020)

 (FM 63-21)
 (AR 380-19)
 (AR 530-1)

 (FM 101-5)
 (FM 10-27-2)
 (FM 10-27-3)

(FM 63-20)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The main body of the battalion HQ has arrived at the new location. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog devices. The unit, higher, and lower TSOPs are available. The S2/3 has selected the general location of the LOC and administrative areas. Advance CP personnel have identified specific locations and initial preparations are completed. All required personnel and equipment are available. The CP (Forward) maintains operational control of the battalion until the new LOC is established. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** LOC is capable of communicating with and controlling support assets and survival measure assets within the time specified in the TSOP. At MOPP4 performance degradation factors increases time required to establish logistics center and administrative areas.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 section establishes ALOC.         <ul> <li>a. Identify staff working areas that facilitates immediate access of staff personnel to all required information.</li> <li>b. Set up internal arrangement IAW XO, S2/S3 Officers' guidance.</li> <li>c. Set up analog/digital maps, map overlays, and informational displays that show the current tactical situations of all friendly and enemy forces affecting the battalion's mission IAW TSOP.</li> <li>d. Set up analog/digital status boards.</li> </ul> </li> <li>NOTE: Status boards display locations of support facilities and their capabilities and status of personnel and equipment.         <ul> <li>e. Establish commander's briefing area.</li> <li>f. Prepare sleep plan that is consistent with phases of supported unit's operations.</li> <li>g. Establish policy file, records, staff journals, and section workbooks.</li> <li>h. Set up area access and security IAW the TSOP.</li> </ul> </li> </ol>		
<ul> <li>2. S1 and S4 Sections establish administrative areas.</li> <li>a. Identify staff working areas that facilitate immediate staff access to all required information.</li> <li>b. Set up maps and status boards displaying status of internal logistics, personnel, and equipment.</li> <li>c. Establish communications nets in the order of priority specified by the S6/S2/S3.</li> <li>d. Establish policy files, records, staff journals, and section workbooks.</li> <li>e. Coordinate generator electrical power with the S6/S2/S3.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Commo Section establishes analog and digital communications.		
NOTE: The S2/S3 Section must perform this task step if unit does not have an S6		
Section.		
<ul> <li>a. Establishes all communications nets in order of priority specified in the TSOP and OPORD.</li> </ul>		
<ul> <li>b. Establishes area for processing incoming and outgoing messages.</li> </ul>		
c. Installs local area network.		
d. Operates local area network.		
e. Issues passwords.		
f. Installs antivirus software.		
g. Troubleshoots hardware needing repair.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION         1         2         3         4         5         M         TOTAL							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# SUPPORTING COLLECTIVE TASKS

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Task Number	Task Title	References				
63-1-4011	Develop Occupation Plan	ARTEP 10-416-MTP				
		ARTEP 10-426-MTP				
		ARTEP 10-466-MTP				
		ARTEP 42-446-MTP				
		ARTEP 43-436-MTP				
		ARTEP 55-406-MTP				
		ARTEP 55-716-MTP				
		ARTEP 55-816-MTP				
		ARTEP 55-916-MTP				
		ARTEP 63-006-MTP				
		ARTEP 63-065-MTP				
		ARTEP 63-086-MTP				
		ARTEP 63-136-MTP				
		ARTEP 63-226L-MTP				
		ARTEP 63-236-MTP				
		ARTEP 63-385-MTP				
		ARTEP 63-426L-MTP				
		ARTEP 9-062-30-MTP				
		ARTEP 9-062-MTP				
		ARTEP 9-066-MTP				
		ARTEP 9-527-MTP				
		ARTEP 9-627-MTP				

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4011.63-2011	Develop Occupation Plan	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4152	Develop Occupation Plan (Sep BDE)	ARTEP 63-006-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-527-MTP
63-1-5011	Develop Occupation Plan	ARTEP 63-106-MTP

**OPFOR TASKS AND STANDARDS: NONE** 

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section S4 SECTION

TASK: Establish Administrative Areas and Logistics Operations Center (ALOC) (Sep Bde) (63-1-4153)

(<u>FM 63-21</u>) (AR 380-19) (AR 530-1) (<u>FM 101-5</u>) (<u>FM 10-27-2</u>) (<u>FM 10-27-3</u>)

(FM 63-20)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The main body of the battalion HQ has arrived at the new location. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog devices. The unit, higher, and lower TSOPs are available. The S2/S3 section has selected the general location of the LOC and administrative areas. Advance CP personnel have identified specific locations and initial preparations are completed. All required personnel and equipment are available. The CP (Forward) maintains operational control of the battalion until the new LOC is established. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** LOC is capable of communicating with and controlling support assets and survival measure assets within the time specified in the TSOP. At MOPP4 performance degradation factors increases time required to establish logistics center and administrative areas.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section establish ALOC.         <ul> <li>a. Identify staff working areas that facilitates immediate access of staff personnel to all required information.</li> <li>b. Set up internal arrangement IAW XO, S2/S3 Officers guidance.</li> <li>c. Set up analog/digital maps, map overlays, and informational displays that show the current tactical situations of all friendly and enemy forces affecting the battalion's mission IAW TSOP.</li> <li>d. Set up analog/digital status boards.</li> </ul> </li> <li>NOTE: Status boards display locations of support facilities and their capabilities and status of personnel and equipment.         <ul> <li>e. Establish commander's briefing area.</li> <li>f. Prepare sleep plan that is consistent with phases of supported unit's operations.</li> <li>g. Establish policy file, records, staff journals, and section workbooks.</li> <li>h. Set up area access and security IAW the TSOP.</li> </ul> </li> </ol>		
<ul> <li>2. S1 and S4 Sections establish administrative areas.</li> <li>a. Identify staff working areas that facilitate immediate staff access to all required information.</li> <li>b. Set up maps and status boards displaying status of internal logistics, personnel, and equipment.</li> <li>c. Establish communications nets in the order of priority specified by the S6/S2/3.</li> <li>d. Establish policy files, records, staff journals, and section workbooks.</li> <li>e. Coordinate generator electrical power with the S6/S2/3.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Commo Section establishes analog and digital communications.		
NOTE: Task step must be performed by the S2/3 Section, if unit does not have an S6		
Section.		
a. Establishes all communications nets in order of priority specified in the TSOP and OPORD.		
b. Establishes area for processing incoming and outgoing messages.		
c. Installs local area network.		
d. Operates local area network.		
e. Issues passwords.		
f. Installs antivirus software.		
g. Troubleshoots hardware needing repair.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

## **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4011	Develop Occupation Plan	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP

# **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4011.63-2011	Develop Occupation Plan	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4152	Develop Occupation Plan (Sep BDE)	ARTEP 63-006-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-527-MTP
63-1-5011	Develop Occupation Plan	ARTEP 63-106-MTP

S1 SECTION S2/S3 Section

**TASK:** Direct Deployment Alert Activities (63-1-4850)

(<u>FM 100-17</u>) (FM 55-65)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion receives a warning order to go to an increased deployability posture in preparation for overseas deployment. The movement plan/order, recall plan, security plan, and TSOP are available. The battalion's subordinate units are deploying as part of the battalion deployment. The battalion communicates with subordinate units by analog and/or digital communications, automation systems, and courier.

Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Battalion personnel are recalled IAW the Recall Plan. Personnel are designated to staff emergency operations center IAW RSOP.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S2/3 Section/Staff Duty Officer executes alert notification procedures.</li> <li>a. Authenticates deployment warning order IAW TSOP.</li> <li>b. Notifies commander and S2/3 that battalion has received a deployment warning order.</li> <li>c. Initiates recall procedures IAW commander's guidance and Recall Plan.</li> </ul>		
<ul> <li>* 2. Commander and S2/3 supervise alert and recall activities.</li> <li>a. Direct implementation of Recall Plan, as required.</li> <li>b. Direct establishment of the EOC.</li> <li>c. Task staff sections to provide personnel for the EOC IAW TSOP and commander's guidance.</li> <li>d. Monitor recall progress for compliance with TSOP.</li> <li>e. Designate location of EOC.</li> </ul>		
<ul> <li>3. S2/3 Section monitors progress of recall.</li> <li>a. Identifies time-phased present-for-duty requirements by reviewing recall plan.</li> <li>b. Identifies present-for-duty status by reviewing recall status reports from subordinate units.</li> <li>c. Calculates recall percentages IAW recall plan.</li> <li>d. Monitors establishment of physical security of battalion HQ and subordinate unit areas by inspection and/or review of recall status reports.</li> <li>e. Briefs commander and S2/3 on progress of recall.</li> </ul>		
<ul><li>4. Staff sections perform alert functions.</li><li>a. Designate personnel to staff EOC IAW TSOP.</li><li>b. Brief staff officer/section chiefs on status of recall, as required.</li></ul>		
5. S2/3 Section performs deployment alert activities.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Coordinates with higher HQ staff element for guidance concerning		
deployment requirements.		
b. Issues SOIs, authentication tables, operations codes, frequency, and call		
signs to subordinate units.		
c. Directs units to initiate OPSEC procedures.		
d. Activates guard mount to control access to restricted areas, as designated.		
e. Sends request to S4 Section for maps, if needed.		
f. Establishes secure communications with higher HQ staff elements and/or		
installation EOC.		
g. Identifies liaison to higher HQ, as required.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

TASK: Establish the Emergency Operations Center (63-1-4851)

(<u>FM 101-5</u>) (AR 380-19) (AR 530-1)

(FM 3-19.30)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has directed that the EOC be established. The unit, higher, and lower TSOPs are available. Battalion personnel have been recalled. Personnel and equipment required to establish the EOC are available. The location of the EOC has been designated. The RSOP, movement plan/order, and security plan are available. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The EOC is established IAW the RSOP and commander's guidance and within the time specified by the XO or S2/3.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. XO or S2/3 supervises establishment of the EOC.</li> <li>a. Identifies EOC requirements and layout by reviewing the RSOP and commander's guidance.</li> <li>b. Directs S2/3 Section to set up EOC IAW RSOP and commander's guidance.</li> <li>c. Assigns EOC work areas to staff elements.</li> <li>d. Directs staff sections to set up EOC work areas IAW RSOP and commander's guidance.</li> </ul>		
<ol> <li>S2/3 Section sets up EOC.         <ul> <li>a. Identifies work areas that facilitate immediate access of personnel to all required information.</li> <li>b. Sets up internal arrangement of EOC IAW XO or S2/3 guidance.</li> <li>c. Establishes communications and/or data processing in order of the priority specified in the movement plan/order and/or RSOP.</li> <li>d. Sets up maps, map overlays, informational displays, and status boards.</li> <li>e. Establishes areas for processing incoming and outgoing messages.</li> <li>f. Establishes commander's work area.</li> <li>g. Establishes commander's briefing area.</li> <li>h. Prepares EOC manning schedule.</li> <li>i. Establishes policy files, records, staff journals, and section workbooks.</li> <li>j. Sets up area access and security IAW the RSOP and security plan.</li> <li>k. Prepares EOC access roster.</li> <li>l. Distributes EOC access roster IAW RSOP and security plan.</li> <li>m. Briefs XO or S2/3 upon completion of the EOC setup.</li> </ul> </li> </ol>		
<ul> <li>3. Staff sections set up EOC work areas.</li> <li>a. Position equipment IAW RSOP.</li> <li>b. Establish policy files, records, staff journals, and section workbooks.</li> <li>c. Set up maps and status boards displaying status of deployment operations.</li> <li>d. Set up briefing area for daily situation briefings.</li> <li>e. Brief XO or S2/3 when EOC is operational.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

TASK: Operate the Emergency Operations Center (63-1-4852)

(<u>FM 101-5</u>) (AR 380-19) (AR 530-1) (FM 10-27-3) (FM 3-0) (FM 3-19.30)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Battalion deployment activities have commenced. Staff journals, workbooks, current maps, overlays, the TSOP, movement plan/order, movement directive, and physical security plan are available. The EOC is required to coordinate the battalion's deployment activities. Wheeled vehicles and equipment move to the APOE and SPOE by convoy or rail. The EOC communicates with the installation EOC, ITO, the appropriate HQ, and subordinate units by analog and digital communications, automation systems, and courier.

This task should not be trained in MOPP4.

**TASK STANDARDS:** Battalion deployment activities and information dissemination are performed IAW the TSOP and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. XO or S2/3 supervises EOC operations.</li> <li>a. Inspects entry and exit procedures for compliance with the physical security plan.</li> <li>b. Assigns specific areas of responsibility and work shifts to all assigned members.</li> <li>c. Monitors the performance of personnel in their functional areas to ensure compliance with established guidance and the TSOP.</li> <li>d. Provides briefings on current situation to the commander, as required.</li> </ul>		
<ol> <li>Staff Sections perform EOC deployment support duties.         <ul> <li>a. Maintain staff journal(s) and entries IAW current command policy and TSOP.</li> <li>b. Maintain section workbook(s) that contain incoming messages and reports under the appropriate heading and cross-references.</li> <li>c. Maintain current maps and overlays depicting all routes and locations that affect the EOC's operation.</li> <li>d. Maintain current journal files that contain material necessary to support all daily EOC and section journal entries.</li> <li>e. Submit deployment readiness reports to appropriate HQ and installation EOC IAW TSOP and commander's guidance, as required.</li> </ul> </li> </ol>		
3. Staff Sections monitor movement of subordinate units' equipment to APOE and SPOE.  NOTE: For digitally equipped units, these actions will be performed using FBCB2, MTS, or MCS.  a. Monitor rail loading, convoy staging, and other movement activities (for example commercial transport arrival at airfields for compliance with the movement order.)		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>Maintain communications with each subordinate unit IAW movement order and TSOP.</li> </ul>		
<ul> <li>Monitor SP, checkpoint, RP, and closing reports from convoy commanders for compliance with movement order.</li> </ul>		
d. Post subordinate units' movement progress on the situation map.		
e. Annotate subordinate units' march progress on road movement graphs.		
<ul> <li>f. Provide corrective actions to subordinate units when deviations from movement order occur (speed, interval, and route adjustments).</li> </ul>		
g. Provide coordination for emergency support between subordinate units and area support units, based on the type and level of emergency.		
<ul> <li>h. Provide current movement status of subordinate units to the S2/3 and commander.</li> </ul>		
<ol> <li>Record closing reports from subordinate units upon receipt.</li> </ol>		
<ul> <li>j. Provide final movement report upon receipt of all closing reports to commander and appropriate HQ.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# SUPPORTING COLLECTIVE TASKS

Task Number	Task Title	References
63-1-4851	Establish the Emergency Operations Center	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP

# **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-627-MTP
63-1-4851.63-4851	Establish the Emergency Operations Center	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5851	Establish The Emergency Operations Center	ARTEP 63-106-MTP

## **ARTEP 63-085-MTP**

**ELEMENTS: COMMAND SECTION** 

S1 SECTION Unit Ministry Team S2/S3 Section

**TASK:** Supervise Battalion Deployment/Redeployment Activities (63-1-4853)

 (FM 100-17)
 (AR 220-10)
 (FM 100-10)

 (FM 101-5)
 (FM 10-27-3)
 (FM 3-0)

(FM 3-100.4) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The RSOP, movement plan/order, and other required documents are available. Battalion deployment/redeployment activities have commenced. The battalion is located in the home station UAA or RAA and the EOC/CP is established. The gaining command has provided a deployment/redeployment message indicating ultimate destination and deployability criteria. The battalion HQ communicates with the installation EOC, ITO, the appropriate HQ, supporting organizations, subordinate units, and rear detachment by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Deployment/redeployment activities are planned and implemented IAW RSOP, movement plan/order and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. Commander directs deployment/redeployment activities.		
a. Identifies deployment/redeployment mission requirements by reviewing		
warning order and appropriate CONPLANs.		
b. Provides initial planning guidance to staff and subordinate units.		
c. Directs S1 to coordinate SRP processing.		
d. Directs personnel and equipment cross-leveling actions.		
e. Submits recommendations to appropriate HQ commander that selected		
personnel attending formal school be allowed to complete course work, if		
appropriate (deployment only).		
f. Directs recall of personnel on temporary duty, attending school, or in		
authorized leave status, if appropriate (deployment only).		
g. Directs S2/3 to issue deployment/redeployment WARNO and movement		
plan/order.		
h. Directs implementation of physical security and OPSEC plans.		
i. Briefs staff and subordinate units on deployment/redeployment mission.		
j. Conducts overseas orientation.		
k. Verifies subordinate commanders clear installation prior to deployment.		
Conducts periodic in-process reviews to monitor preparations for  dealerment issue and evaluate detailed suidence, refine requests		
deployment, issue and exchange detailed guidance, refine movement		
plans, resolve issues, and coordinate support for the deployment. m. Conducts liaison to higher HQ, as required.		
n. Coordinates with servicing Staff Judge Advocate's office for briefings		
regarding legal considerations (such as Law of War, Status of Forces,		
Rules of Engagement, and Code of Conduct).		
o. Enforces safety procedures IAW TSOP and applicable publications.		
p. Enforces environmental stewardship protection program procedures.		
* 2. XO supervises staff activities.		
<ul> <li>a. Implements commander's directives in staff planning and policy making.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Assigns staff responsibilities for updating movement plan/order.</li> <li>c. Directs staff sections to provide personnel for deployment/redeployment teams (such as advance party and rear detachment.)</li> <li>d. Directs staff sections to provide input for movement plan/order update.</li> <li>e. Formulates staff operating policies.</li> <li>f. Monitors all staff actions for conformity to commander's guidance.</li> <li>g. Coordinates deployment/redeployment mission with subordinate unit commanders.</li> <li>h. Supervises the operations of the EOC/CP.</li> </ul>		
<ul> <li>* 3. Staff officers supervise staff sections.</li> <li>a. Identify all specified and implied tasks that must be accomplished in order to deploy/redeploy by reviewing the movement directive, TSOP, movement plan/order, OPLAN/CONPLANs, and commander's guidance.</li> <li>b. Exchange pertinent information that is relevant to the deployment/redeployment with other staff sections.</li> <li>c. Provide information update(s) to commander and EOC/CP on areas that are critical to the deployment/redeployment mission.</li> <li>d. Direct preparation of input to the S2/3 Section for the update of plans, orders, and commander's overseas orientation, as required.</li> <li>e. Provide personnel for deployment/redeployment teams, as required.</li> <li>f. Forward deployment/redeployment status reports to appropriate HQ and addressees, as required.</li> <li>g. Forward personnel and logistics reports IAW higher HQ guidance.</li> </ul>		
<ul> <li>4. Command Section supervises activities of subordinate units.</li> <li>a. Monitors performance of subordinate elements to ensure required level of proficiency as prescribed in TSOP, plans, policies, directives, and the TSOP.</li> <li>b. Monitors external support to determine overall effectiveness, IAW TSOP.</li> <li>c. Assigns specific tasks to subordinate units, as required.</li> <li>d. Monitors implementation of decisions, directives, and instructions to determine subordinate units' compliance.</li> <li>e. Issues FRAGOs to implement changes to the movement plan/order and annexes, as required.</li> </ul>		
<ul> <li>* 5. Commander and/or XO supervises rear detachment activities.</li> <li>a. Appoints rear detachment commander.</li> <li>b. Approves rear detachment staffing.</li> <li>c. Approves rear detachment plan.</li> <li>d. Monitors rear detachment activities for compliance with rear detachment plan.</li> <li>e. Coordinates with servicing Staff Judge Advocate's office.</li> </ul>		
<ul> <li>6. S1 Section performs deployment activities.</li> <li>a. Coordinates PAO briefings for deploying units.</li> <li>b. Verifies appropriate personnel transactions are input for all deploying soldiers once soldiers have completed SRP processing.</li> <li>c. Coordinates with legal representatives on pending legal actions for deploying soldiers.</li> <li>d. Coordinates SRB processing.</li> <li>e. Maintains personnel asset visibility.</li> <li>f. Completes legal actions, as directed by commander.</li> </ul>		
<ol> <li>Staff sections perform readiness activities.</li> <li>a. Identify readiness shortfalls of subordinate units based on current USR.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>Evaluate subordinate units' ability to perform mission requirements based on USRs and other status reports required by higher HQ, such as the CSSCS generated PERSTAT and LOGSTAT reports.</li> </ul>		
<ul> <li>c. Develop plan to correct deficiencies to bring subordinate units to deployment standards.</li> </ul>		
<ul> <li>d. Back up all automated systems prior to systems being prepared for movement.</li> </ul>		
<ul> <li>e. Brief battalion commander on readiness activities and status of subordinate units.</li> </ul>		
f. Enforce safety procedures IAW TSOP and applicable publications.		
g. Enforce environmental stewardship protection program procedures.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

**TASK:** Update Movement Plan/Order (63-1-4854)

(<u>FM 101-5</u>) (DOD 4500.32-R VOL 1) (DOD 4500.32-R, VOL 2)

(FM 100-17) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The movement directive, SRP processing information message, RSOP, movement plan/order, and CONPLAN/OPLAN are available. The commander has directed that the movement plan/order be updated, and the XO has assigned staff responsibilities. The commander has provided his deployment guidance and concept of operations. The S2/3 has staff responsibility for consolidation, publication, and distribution of the movement plan/order. Movement plan becomes movement order upon implementation. The movement directive, deployment information message, RSOP, movement plan/order, and CONPLAN/OPLAN are available. The battalion staff continuously receives messages from the installation EOC, ITO, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** The movement plan/order is updated IAW appropriate FM, the RSOP, movement directive, and commander's guidance and within the time prescribed by the commander or XO.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. XO and S2/3 perform a time analysis.</li> <li>a. Calculate total time remaining before deployment/redeployment commences (C-Day).</li> <li>b. Identify all steps in the deployment/redeployment process.</li> <li>c. Assign time limitation for each step in the deployment/redeployment process.</li> <li>d. Disseminate time limitations to all staff sections.</li> </ul>		
<ol> <li>S2/3 Section coordinates staffing for deployment teams.         <ul> <li>Identifies personnel, equipment, and accompanying supplies for deployment, to include configuration of equipment as offered for shipment.</li> <li>Coordinates deployment team requirements with staff sections.</li> <li>Forwards personnel and equipment requirements for deployment teams to commander and/or XO for approval or modification.</li> <li>Incorporates personnel and equipment requirements for deployment teams into updated movement plan/order.</li> </ul> </li> </ol>		
<ul> <li>3. Staff sections provide input to movement plan/order update.</li> <li>a. Identify internal mission support requirements by reviewing movement directive, deployment information message, commander's guidance, and appropriate CONPLAN/OPLANs.</li> <li>b. Identify external support requirements by reviewing RSOP and status reports from subordinate units.</li> <li>c. Adjust preplanned requirements, as required.</li> <li>d. Verify availability of required support by coordinating with appropriate battalion elements and/or installation deployment support organizations.</li> <li>e. Update appropriate staff portions of the movement plan/order, as required.</li> <li>f. Provide updated movement plan/order input to S2/3 Section.</li> </ul>		
4. S2/3 Section updates movement plan/order.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Verifies staff input for completeness and compliance with commander's guidance.</li> <li>b. Prepares updated copy of movement plan/order with annexes.</li> <li>c. Forwards draft copy to commander or XO for approval or modification.</li> <li>d. Distributes movement plan/order update IAW movement plan/order distribution list using analog and digital communications or MCS, as appropriate.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION S2/S3 Section

**TASK:** Coordinate Soldier Readiness Program Processing Support (63-1-4855)

(AR 600-8-104) (AR 600-8-19) (AR 614-185) (AR 614-200) (FM 100-17)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Battalion commander has directed SRP processing to be conducted and the orientation for the new AO be prepared. All subordinate units are deploying as part of the battalion deployment. The movement directive, deployment message, RSOP, and movement plan/order, maps, overlays and other required documents are available. The staff continuously receives messages from the installation EOC, ITO, installation deployment support organizations, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** SRP processing support is coordinated IAW RSOP, commander's guidance, appropriate AR, and a SRP processing schedule is distributed.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S1 supervises SRP processing.</li> <li>a. Identifies deployability criteria by reviewing deployment message.</li> <li>b. Approves SRP processing schedule.</li> <li>c. Monitors SRP processing for compliance with TSOP and SRP processing schedule.</li> <li>d. Coordinates adjustments to the processing schedule with the Processing Center and appropriate subordinate unit.</li> <li>e. Briefs commander, staff, and subordinate unit commanders on status of SRP processing, as required.</li> </ul>		
<ol> <li>S1 Section coordinates SRP processing support.         <ul> <li>Identifies SRP processing requirements by reviewing TSOP, movement directive, and commander's guidance.</li> <li>Requests staff elements and subordinate units to provide SRP processing support, as appropriate.</li> <li>Coordinates SRP processing support with the appropriate HQ.</li> <li>Submits SRP processing requests and deploying personnel rosters to SRP processing support organizations IAW TSOP.</li> </ul> </li> </ol>		
<ul> <li>3. S1 Section publishes SRP processing schedule.</li> <li>a. Verifies SRP processing date and time with installation EOC and appropriate supporting organizations.</li> <li>b. Prepares SRP processing schedule for subordinate units based on coordination with installation EOC and supporting organizations.</li> <li>c. Submits SRP processing schedule to S1 for approval or modification.</li> <li>d. Distributes SRP processing schedule to all appropriate staff sections and subordinate units.</li> </ul>		
4. Staff sections prepare input to commander's overseas orientation.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Identify mission support requirements by reviewing movement directive, deployment information message, commander's guidance, and appropriate CONPLAN/OPLANs.</li> <li>b. Identify characteristics of theater of operations that impact on unit's mission</li> </ul>		
performance (for example topography, climate, demographics, political stability, medical threat, traditions, and customs). c. Provide commander's overseas orientation input to S2/S3 Section.		
5. S1 Section prepares the commander's overseas orientation.		
Verifies staff input for completeness.		
<ul> <li>b. Prepares commander's overseas orientation briefing and supporting material.</li> </ul>		
<ul> <li>c. Forwards overseas orientation briefing material to commander or XO.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT: S1 SECTION** 

**TASK:** Provide Deployment Human Resources Support (63-1-4856)

 (AR 220-10)
 (AR 215-1)
 (AR 220-1)

 (AR 25-400-2)
 (AR 600-8-104)
 (AR 614-185)

 (AR 614-200)
 (DA PAM 600-8-2)
 (FM 12-6)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Adjustments to unit strengths and coordination for administrative support are required prior to the battalion's deployment to an overseas site. All subordinate units are deploying as part of the battalion deployment. SRP processing has been completed. The movement directive, deployment information message, RSOP, and movement plan/order are available. The S1 Section continuously receives messages from the installation EOC, ITO, and deployment support organizations, the appropriate HQ, and subordinate units by analog and digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Personnel and administrative services support is provided IAW appropriate FMs and ARs, RSOP, and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S1 supervises personnel readiness actions.</li> <li>a. Directs personnel screening.</li> <li>b. Recommends to commander cross-leveling actions and disposition of personnel on TDY, attending school, in authorized leave status, and identified as nondeployable.</li> <li>c. Directs recall of personnel on TDY, attending school, and in authorized leave status IAW commander's guidance.</li> <li>d. Directs cross-leveling of personnel IAW commander's guidance.</li> <li>e. Coordinates personnel replacement and disposition of excess and nondeployable personnel with higher echelon S1.</li> <li>f. Directs disposition of excess and nondeployable personnel IAW higher echelon S1 instructions.</li> <li>g. Briefs commander and XO on personnel readiness status, as required.</li> </ul>		
<ol> <li>S1 Section performs personnel screening.         <ul> <li>a. Identifies officer and enlisted personnel attending service schools, TDY, and in authorized leave status.</li> <li>b. Recalls personnel on TDY, attending school, and in authorized leave status IAW S1's guidance.</li> <li>c. Reports all unfilled school quotas to higher echelon S1.</li> <li>d. Identifies individual deployability criteria by reviewing deployment message.</li> <li>e. Identifies nondeployable personnel by reviewing personnel records, SRP processing results, and commander's guidance.</li> <li>f. Prepares deployment personnel status report.</li> <li>g. Forwards list of personnel who have completed the SRP processing to S1.</li> <li>h. Briefs S1 on battalion deployment personnel status.</li> </ul> </li> </ol>		
<ul> <li>3. S1 Section performs cross-leveling of personnel.</li> <li>a. Identifies personnel overages and shortages by grade, MOS, and MOS qualification by reviewing personnel status reports.</li> <li>b. Verifies personnel overages and shortages by reviewing subordinate units' personnel status reports.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>c. Redistributes personnel within the battalion based on S1 and commander's guidance.</li> <li>d. Transfers nondeployable personnel as directed by higher HQ.</li> <li>e. Recalculates personnel overages and shortages by grade, MOS, and MOS qualification.</li> <li>f. Submits enlisted requisitions.</li> <li>g. Submits officer requisitions.</li> <li>h. Updates SIDPERS records, as required.</li> </ul>		
<ul> <li>4. S1 Section performs personnel disposition functions.</li> <li>a. Forwards copies of movement directive to school commandant(s) for personnel who will join unit in theater upon completion of school.</li> <li>b. Requests disposition instructions for excess and nondeployable personnel from higher echelon S1 Section.</li> <li>c. Reassigns excess and nondeployable personnel IAW higher echelon S1 Section instructions.</li> <li>d. Clears unavailable, nondeployable personnel IAW higher echelon S1 Section instructions.</li> </ul>		
<ul><li>5. S1 Section performs personnel replacement functions.</li><li>a. Notifies higher S1 of shortages.</li><li>b. Assigns filler personnel IAW S1 guidance.</li></ul>		
<ul> <li>6. S1 Section provides personnel services support.</li> <li>a. Identifies personnel service requirements by reviewing the movement directive, movement plan/order, deployment message, and RSOP.</li> <li>b. Submits requests for personnel services support from the higher echelon S1, as required.</li> <li>c. Coordinates postal support with supporting AG.</li> <li>d. Coordinates for recreational equipment and services with the installation Recreational Services Officer.</li> <li>e. Coordinates Red Cross support with the local ARC office.</li> <li>f. Coordinates religious support with installation chaplain.</li> <li>g. Coordinates press and home town news releases with the installation PAO.</li> <li>h. Coordinates disposition of POV and storage of personal property with PMO.</li> <li>i. Appoints subordinate unit Class A agents on battalion orders, as required.</li> <li>j. Closes out unit funds IAW the RSOP.</li> <li>k. Coordinates legal services/support with the servicing Staff Judge Advocate's office.</li> <li>l. Provides personnel services input for the movement plan/order to the S2/S3 Section.</li> </ul>		
<ul> <li>7. S1 Section provides records management support.</li> <li>a. Identifies personnel records to accompany unit to theater of operations.</li> <li>b. Identifies records to be transferred to records holding area.</li> <li>c. Directs units to prepare and maintain abbreviated records.</li> <li>d. Provides records management input for the rear detachment plan to the S2/S3 Section.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION

TASK: Coordinate Family Assistance Support (63-1-4857)

(AR 608-18) (AR 215-1) (AR 608-1)

(FM 100-17)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Requests for family assistance are received from subordinate units and individual families. All subordinate units are deploying as part of the battalion deployment. The family assistance plan, RSOP, and movement plan/order are available. The staff continuously receives messages from the ITO and installation support organizations, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. The TSOPs are available. This task should not be trained in MOPP4.

**TASK STANDARDS:** Family assistance support is coordinated and the updated family assistance plan is distributed IAW the RSOP and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S1 supervises family assistance support activities.</li> <li>a. Appoints Family Assistance Officer(s), as required.</li> <li>b. Approves updated family assistance plan.</li> <li>c. Monitors family assistance briefings and activities for compliance with the family assistance plan and commander's guidance.</li> <li>d. Briefs commander, XO, subordinate unit commanders, and rear detachment commander on family assistance requirements and availability of support.</li> </ul>		
<ol> <li>S1 Section coordinates family assistance support.         <ul> <li>a. Identifies family assistance support requirements by reviewing RSOP, subordinate unit reports, and commander's guidance.</li> <li>b. Coordinates family assistance requirements with staff sections.</li> <li>c. Coordinates for input into the family assistance plan update with staff sections.</li> <li>d. Coordinates family assistance support (for example ACS, AER, SJA, and Red Cross) with installation agencies.</li> <li>e. Coordinates with the Chief of ACS and the SJA to conduct or participate in family support briefings IAW installation deployment plan.</li> <li>f. Briefs the S1 on family assistance requirements and available support.</li> </ul> </li> </ol>		
<ul> <li>3. S1 Section updates family assistance plan.</li> <li>a. Verifies staff input for completeness and compliance with commander's guidance.</li> <li>b. Prepares updated copy of family assistance plan.</li> <li>c. Forwards draft copy to S1 for approval or modification.</li> <li>d. Distributes updated family assistance plan IAW RSOP.</li> </ul>		
<ul> <li>4. S1 Section provides support to families.</li> <li>a. Establishes family assistance briefing site and schedules.</li> <li>b. Prepares family assistance information packet detailing available support.</li> <li>c. Conducts family assistance briefings IAW briefing schedule.</li> <li>d. Provides family assistance information packet to families.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
e. Refers personnel requiring assistance to appropriate agencies.		
<ul> <li>5. Battalion Family Support Group representatives perform family assistance activities.</li> <li>a. Communicate with all unit level representatives at least once every week during deployment.</li> <li>b. Conduct battalion FSG meetings with unit level representatives to address</li> </ul>		
family member concerns. c. Disseminate information through FSG channels.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

## **ARTEP 63-085-MTP**

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

TASK: Coordinate Deployment Training Support (63-1-4858)

(AR 350-1) (AR 220-1) (AR 220-10) (FM 100-17) (TC 25-1) (TC 25-20)

(TC 25-8)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Training deficiencies exist within the battalion. Training is required before the battalion deploys to an overseas site. Training status reports are being received from subordinate units. The movement directive, RSOP, movement plan/order, deployment OPLAN/OPORD, and deployment message are available. The battalion staff continuously receives messages from the installation EOC, ITO, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Coordination for deployment training support is accomplished IAW RSOP and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S2/3 supervises deployment training.</li> <li>a. Identifies training requirements by reviewing RSOP, movement directive, deployment OPLAN/OPORD, deployment message, subordinate unit training reports, and commander's guidance.</li> <li>b. Provides guidance on training requirements and priorities.</li> <li>c. Approves training schedule.</li> <li>d. Monitors training for compliance with training schedule and commander's guidance.</li> <li>e. Coordinates adjustments to the training schedule with appropriate subordinate unit commanders and/or agencies providing training support, as required.</li> <li>f. Verifies personnel have completed training by reviewing subordinate units training reports.</li> <li>g. Briefs commander, staff, and subordinate unit commanders on status of training, as required.</li> </ul>		
<ol> <li>S2/3 Section publishes deployment training schedule.</li> <li>a. Coordinates for training support with battalion staff and subordinate units, as required.</li> <li>b. Submits training support requests to appropriate installation support agencies IAW RSOP and S2/3 guidance.</li> <li>c. Prepares training schedule for subordinate units based on coordination with supporting organizations.</li> <li>d. Submits training schedule to S2/3 for approval or modification.</li> <li>e. Distributes training schedule to appropriate staff sections and subordinate units using analog and/or digital communications.</li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT:** S2/S3 Section

TASK: Perform Deployment Intelligence Support Functions (63-1-4859)

(<u>FM 34-1</u>) (AR 190-13) (AR 380-19-1) (AR 380-5) (AR 530-1) (FM 34-80)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a deployment warning order and the commander has issued his guidance. All subordinate units are deploying as part of the battalion deployment. The OPSEC Plan, Physical Security Plan, standing signal instructions/standing signal instructions, movement directive, RSOP, deployment OPLAN/OPORD, and deployment message are available. The battalion staff continuously receives messages from the installation EOC, ITO, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. The TSOPs are available. This task should not be trained in MOPP4.

**TASK STANDARDS:** Intelligence is disseminated to subordinate units and intelligence support functions are accomplished IAW higher echelon S2 instructions, RSOP, and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section implements physical security procedures.         <ul> <li>Designates the EOC as a restricted area.</li> <li>Provides access roster of personnel authorized access to restricted areas.</li> <li>Provides list of authorized classified document couriers, security managers, custodians, and alternates to appropriate HQ.</li> <li>Provides a list of area physical security actions taken to appropriate HQ.</li> <li>Monitors physical security activities for compliance with Physical Security Plan, RSOP, and commander's guidance.</li> </ul> </li> </ol>		
<ol> <li>S2/3 Section implements commander's OPSEC program.</li> <li>a. Conducts OPSEC analysis to identify OPSEC requirements.</li> <li>b. Updates OPSEC Plan based on analysis.</li> <li>c. Implements the OPSEC Plan.</li> <li>d. Provides feedback on status of OPSEC program to commander and subordinate units.</li> <li>e. Provides OPSEC input to appropriate orders and plans.</li> <li>f. Coordinates for an OPSEC sweep of battalion HQ and subordinate units with installation MI detachment.</li> <li>g. Conducts OPSEC briefings, as required.</li> </ol>		
<ul> <li>3. S2/3 Section provides classified documents and map services.</li> <li>a. Identifies classified documents and map requirements by reviewing requests from subordinate units, RSOP, deployment OPLAN/OPORD, and commander's guidance.</li> <li>b. Submits request for classified maps to the higher HQ S2 Section.</li> <li>c. Submits requisitions for classified documents through appropriate channels.</li> <li>d. Distributes classified documents and maps to staff and subordinate units, as appropriate.</li> <li>e. Requests disposition instructions for classified documents not required from higher echelon S2.</li> <li>f. Publishes policies and procedures for transfer of classified documents IAW higher echelon S2 instructions.</li> <li>g. Maintains accountability of classified documents.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>4. S2/3 Section performs personnel security functions.</li> <li>a. Identifies security clearance requirements by reviewing RSOP, deployment OPLAN/OPORD, deployment message, and commander's guidance.</li> <li>b. Verifies security clearance of deploying soldiers.</li> <li>c. Submits request for security clearances to higher echelon S2/3.</li> <li>d. Provides instructions to subordinate units on the removal of unit patches, badges, and unit insignia on clothing and equipment.</li> </ul>		
<ul> <li>5. S2/3 Section implements SIGSEC procedures.</li> <li>a. Provides SIGSEC guidance to staff and subordinate units.</li> <li>b. Monitors all methods of unit communications for compliance with SOI/SSI and RSOP.</li> <li>c. Briefs the S2/3 on SIGSEC activities.</li> </ul>		
<ul> <li>6. S2/3 Section provides intelligence briefings on theater of operations.</li> <li>a. Coordinates with commander to identify commander's information requirements.</li> <li>b. Requests current intelligence and background information on the theater of operations from higher echelon S2.</li> <li>c. Conducts analysis of theater of operations by reviewing deployment OPLAN/OPORD and appropriate publications.</li> <li>d. Develops intelligence briefing on theater of operations.</li> <li>e. Submits briefing to S2/3 for approval or modification.</li> <li>f. Briefs commander, staff, and subordinate units on characteristics of the theater of operations and potential impact on support operations.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT: S4 SECTION** 

**TASK:** Provide Deployment Logistics Support (63-1-4860)

(AR 725-50) (AR 220-1) (AR 710-2) (AR 710-3) (FM 100-17) (FM 3-100.4)

(TM 38-250)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a deployment warning order and the commander has issued his guidance. The movement directive, movement plan/order, deployment message, RSOP, port call messages, subordinate unit Automated Unit Equipment List, and OPLAN/CONPLAN annexes are available. All subordinate units are deploying as part of the battalion deployment. Equipment status reports are being received from subordinate units. The staff continuously receives messages from the installation EOC, ITO, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Deployment logistics support is provided to subordinate units and coordination for requisitioning, issue, or cross-leveling of vehicles, supplies, and equipment is accomplished IAW RSOP and commander's guidance.

<ul> <li>* 1. S4 supervises deployment logistics support activities.</li> <li>a. Identifies logistics requirements by reviewing movement directive, deployment message, OPLAN/CONPLAN, and subordinate unit supply, maintenance, and movement status reports.</li> <li>b. Recommends cross-leveling actions to the commander.</li> <li>c. Directs cross-leveling of supplies and equipment IAW commander's guidance.</li> <li>d. Directs disposition of excess supplies and equipment IAW higher echelon S4 instructions.</li> <li>e. Prioritizes equipment, requiring support maintenance IAW commander's guidance.</li> <li>f. Submits request to higher HQ staff element for activation of additional UICs for deploying elements, as needed.</li> <li>g. Monitors supply and maintenance activities for compliance with movement</li> </ul>	
SOP, appropriate publications, and commander's guidance.  h. Monitors movement preparation activities for compliance with RSOP, mobilization plan (RC), movement plans, appropriate publications, and commander's guidance.  i. Directs units to turn in keys to unit buildings and areas to rear detachment commander prior to main body departing.  j. Briefs commander and XO on logistics readiness status, as required.  k. Obtains deployment project code to facilitate rapid supply actions.  l. Monitors environmental stewardship protection program procedures.	

TASK STEPS AND PERFORMANCE	MEASURES G	O NO-G
d. Updates supply requisitions with correct for deployment UICs, and deployment ship to a e. Verifies all requisitions have been either car deployment address.  f. Coordinates disposition of excess equipmer echelon S4 and/or installation DOL.  g. Submits requisitions for containers, MHE, b materials to appropriate supporting agencie h. Provides disposition instructions for excess subordinate units.  i. Coordinates pick-up of basic and prescribed Section or installation DOL.  j. Provides instruction for pick-up of basic and subordinate units.  k. Coordinates POL support for movement to a or installation DOL.  l. Monitors the preparation of basic and prescribed RSOP, movement plan/order, and comman m. Briefs S4, as required.  n. Enforces safety procedures IAW TSOP and o. Enforces environmental stewardship protects.  3. S4 Section coordinates cross-leveling of vehicles a. Identifies shortages and overages by review equipment, and supply status reports.  b. Reallocates vehicles, equipment, and supple commander's guidance.  c. Submits requisitions for vehicles, equipment echelon S4 Section.  d. Requests disposition instructions for excess supplies from higher echelon S4 Section.  e. Verifies all equipment transactions have been properly signed for by reviewing property both.	ce activity designator, address, as needed. Inceled or updated with a control of updated with higher shaded with higher echelon S4. If prescribed loads to compliance with der's guidance. If publications, tion program procedures, it is a control of updated with the battalion IAW. It, and supplies to higher shaded with the completed and equipment is	O NO-G
f. Updates property book, as required. g. Briefs S4, as required. h. Enforces safety procedures IAW TSOP and i. Monitors environmental stewardship protect	publications.	
<ul> <li>4. S4 Section provides maintenance support.</li> <li>a. Identifies maintenance requirements by revifrom subordinate units, and commander's g</li> <li>b. Provides MST support to subordinate units,</li> <li>c. Coordinates for maintenance support, statusupport maintenance, disposition of nondepequipment, and float equipment support with activity.</li> <li>d. Provides instructions on the disposition of nequipment and float equipment support to s</li> <li>e. Coordinates maintenance support at the AF supporting installation.</li> <li>f. Submits vehicles and equipment to support instructions.</li> <li>g. Coordinates maintenance support for move echelon S4 or installation DOL.</li> <li>h. Briefs S4, as required.</li> </ul>	as required. s of vehicles and equipment in ployable vehicles and h supporting maintenance ondeployable vehicles and ubordinate units. POE/SPOE staging area with	

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
i. Monitors environmental stewardship protection program procedures.		
<ol> <li>Enforces safety procedures IAW TSOP and publications.</li> </ol>		
5. S4 Section provides movement support.		
<ul> <li>a. Identifies transportation requirements by reviewing RSOP, movement plan/order, and subordinate unit AUELs.</li> </ul>		
b. Verifies that subordinate unit houses.		
requirements have been submitted and are accurate by coordinating with		
unit movement officer. c. Provides movement and documentation assistance to subordinate unit		
UMOs, as required.		
d. Requests scales and MHE support from DOL, as required and reviewing		
deployment equipment list.		
<ul> <li>Verifies rail and/or commercial transportation availability and movement schedules for containers and outsize, oversize, or overweight pieces of</li> </ul>		
equipment by coordinating with the UMC.		
f. Coordinates convoy clearances and special hauling permits with the IC-unit		
movement coordinator (UMO), as required. g. Submits request(s) for required road march items to supporting supply		
activity.		
h. Coordinates subordinate units en route support requirements with the UMC		
until all known requirements are fulfilled.  i. Coordinates for return transportation support for battalion personnel from		
the SPOE to battalion area with UMC.		
j. Coordinates advance party and main body personnel transportation		
requirements to the APOE with appropriate HQ.  k. Conducts movement status briefing(s) for the commander, staff, and		
subordinate commanders, as necessary.		
I. Briefs S4, as required.		
m. Monitors environmental stewardship protection program procedures.		
n. Enforces safety procedures IAW TSOP and publications.		
* 6. S4 coordinates SPOE MA activities.		
<ul> <li>a. Monitors staging and processing of vehicles and equipment for compliance with movement order, call forward instructions, and supporting installation</li> </ul>		
officials' instructions.		
b. Resolves vehicle and equipment processing deficiencies by coordinating		
with supporting installation officials. c. Coordinates disposition of frustrated vehicles and cargo with supporting		
installation personnel.		
d. Verifies arrangement for supercargoes by coordinating with port		
commander's representatives.		
<ul><li>e. Briefs S4, as required.</li><li>f. Monitors environmental stewardship protection program procedures.</li></ul>		
g. Enforces safety procedures IAW TSOP and publications.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section

TASK: Perform Deployment Advance Party Activities (63-1-4861)

(FM 100-17) (FM 55-65) (TM 38-250)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a movement warning order for deployment. Subordinate units provide personnel and equipment for the advance party. The movement plan/order, RSOP, advance party plan, and TSOP are available. The staff continuously receives messages from the appropriate HQ and subordinate units by analog and/or digital communications, automation systems, and courier. Logistics and movement support is provided to the advance party by the supporting installation and MTMC, respectively. Theater logistics support is provided to the advance party by the combatant commander's designated support organization. This task should not be trained in MOPP4.

**TASK STANDARDS:** Advance party operations are planned and implemented IAW RSOP, movement plan/order, TSOP, and commander's guidance.

GO	NO-GO
	GO

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Coordinates for arrival schedule and reception of the main body with AACG.</li> </ul>		
<ul> <li>b. Coordinates for movement of personnel to marshaling area with PMCT.</li> </ul>		
<ul> <li>c. Coordinate for ship arrival schedule and movement of equipment to TSB with PSA.</li> </ul>		
<ul> <li>d. Provides personnel to port commander for movement of equipment from PSA to marshaling area, as required.</li> </ul>		
e. Provides battalion organization, movement configuration, movement schedule, and ultimate destination to PMCT.		
<ul> <li>f. Coordinates main body logistics and maintenance support requirements with designated supporting organization.</li> </ul>		
g. Briefs commander, staff, and subordinate unit commanders on reception and onward movement plans, as required.		
5. Advance party coordinates mission operations.		
<ul> <li>a. Provides battalion organization, movement configuration, movement schedule, and ultimate destination to appropriate HQ.</li> </ul>		
<ul> <li>b. Coordinates for current operational and tactical situation with higher echelon S2/S3 section.</li> </ul>		
<ul> <li>c. Identifies preliminary liaison requirements with supporting and supported activities.</li> </ul>		
<ul> <li>d. Briefs commander, staff, and subordinate unit commanders on operational and tactical situation, as required.</li> </ul>	al	

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5		TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO- GO"								

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION S2/S3 Section

**TASK:** Coordinate Onward Movement (63-1-4862)

(<u>FM 100-17-3</u>) (<u>FM 100-17</u>) (<u>FM 3-100.4</u>)

(FM 55-65)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion and subordinate unit main bodies have arrived at the APOD. The advance party OIC has briefed the commander and staff on the support available in the marshaling/staging area. The PSA moves the battalion's vehicles and equipment from the SPOD to the marshaling/staging area. Administrative and logistics support is provided by an organization designated by the combatant commander. Movement control element provides movement instructions from the TSB to the TAA. The RSOP and TSOP are available. Movement control element monitors battalion's movement to the TAA. The staff continuously receives messages from the appropriate HQ and subordinate units by analog and/or digital means of communication, automation systems, and courier. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The main body arrives in the TAA IAW movement control element instructions and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Command Section supervises onward movement activities.</li> <li>a. Coordinates for tactical situation and future support operation information with higher echelon staff.</li> <li>b. Provides staff sections guidance on intransit support requirements and onward movement priorities.</li> <li>c. Establishes liaison with supporting organizations that are providing intransit support and movement instructions.</li> <li>d. Briefs commander, staff, and subordinate commanders, as required.</li> </ol>		
<ol> <li>S2/3 Section supervises preparation and movement to assembly areas.         <ul> <li>Consolidates staff input for intransit support and movement instructions.</li> <li>Issues movement order/FRAGO and maps IAW commander's guidance.</li> <li>Monitors subordinate unit preparation for convoy operations for compliance with movement order/FRAGO.</li> <li>Monitors movement of unit.</li> <li>Forwards SP crossing reports, checkpoint times, and closing reports to supporting movement control element.</li> <li>Reports arrival in assembly area to higher echelon S2/3 Section.</li> <li>Monitors environmental stewardship protection program procedures.</li> </ul> </li> </ol>		
<ul> <li>3. S1 Section coordinates intransit support.</li> <li>a. Coordinates human resources support with designated support unit, as required.</li> <li>b. Coordinates medical support with designated medical support unit, as required.</li> <li>c. Briefs commander, staff, and subordinate unit commanders on intransit support.</li> </ul>		
4. S4 Section coordinates marshaling/staging area logistics support.		

	TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a.	Coordinates field feeding and logistics support with designated support unit,		
b.	as required.  Provides instructions to subordinate units on inventory, inspection, and		
	property transfer and accountability procedures.		
C.	Identifies maintenance and repair parts requirements by monitoring subordinate unit maintenance status reports.		
d.	Coordinates maintenance and repair parts support with designated support unit, as required.		
e.	Provides instructions to subordinate units on drawing weapons, fuel, ammunition, and supplies required for movement to assembly area.		
f.	Briefs commander, staff, and subordinate unit commanders on intransit support.		
g.	Monitors environmental stewardship protection program procedures.		
* 5. S4 c	oordinates movement to assembly area.		
	Coordinates for detailed movement instructions with supporting movement control element.		
b.	Provides movement instructions to S2/3 Section.		
C.	Monitors supporting units AUEL updates for compliance with appropriate publication, movement order, and SOP.		
d.	Monitors vehicle preparation and rail loading operations for compliance with movement instructions, appropriate publications, and commander's guidance.		
e.	Monitors preparation of movement documentation for compliance with appropriate publications and movement control element instructions.		
f.	Briefs commander, staff, and subordinate unit commanders/UMOs on movement, as required.		
g.	Monitors environmental stewardship protection program procedures.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK									
ITERATION	1	2	3	4	5	M	TOTAL		
TOTAL TASK STEPS EVALUATED									
TOTAL TASK STEPS "GO"									
TRAINING STATUS "GO"/"NO-GO"									

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section S4 SECTION

TASK: Coordinate Rear Detachment Support (63-1-4863)

(<u>FM 100-17</u>) (AR 215-1) (FM 3-19.30)

(FM 55-65)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Rear detachment support is required. All subordinate units are deploying/redeploying as part of the battalion deployment/redeployment. The rear detachment plan, RSOP, and deployment/redeployment movement plan/order are available. The battalion staff continuously receives messages from the installation or theater support organizations, the appropriate HQ, and subordinate units by analog and/or digital means of communication, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Rear detachment support is coordinated and the updated rear detachment plan is distributed IAW the RSOP and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
S1 Section coordinates rear detachment human resources support.		
a. Identifies human resources support requirements by reviewing the		
deployment/redeployment movement plan/order, RSOP, and commander's guidance.		
<ul> <li>b. Coordinates rear detachment staffing requirements with staff sections and subordinate unit commanders.</li> </ul>		
<ul> <li>Forwards recommendations for rear detachment staffing to commander for approval.</li> </ul>		
<ul> <li>d. Coordinates human resources support with higher echelon S1 Section or installation/theater support organizations, as required.</li> </ul>		
e. Provides human resources support input for the rear detachment plan update to the S2/3 Section.		
f. Coordinates family support group assistance with higher echelon S1.		
g. Briefs the commander, XO, and rear detachment commander on human resources support, as required.		
h. Coordinates legal support with servicing Staff judge Advocate's office.		
2. S4 Section coordinates for rear detachment logistics support.		
a. Identifies logistics support requirements by reviewing the		
deployment/redeployment movement plan/order, RSOP, rear detachment plan, and commander's guidance.		
<ul> <li>b. Coordinates logistics support with higher echelon S4 Section or installation/theater support organizations.</li> </ul>		
c. Provides copies of property book, document register, and related		
documentation to the rear detachment commander, as required.		
<ul> <li>d. Provides logistics support input for the rear detachment plan update to the S2/3 Section.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Briefs the commander, XO, and rear detachment commander on rear detachment logistics support, as required.</li> </ul>		
<ul> <li>3. S2/3 Section updates rear detachment plan.</li> <li>a. Verifies staff input for completeness and compliance with commander's guidance.</li> <li>b. Prepares updated copy of rear detachment plan.</li> <li>c. Forwards draft copy to commander or XO for approval or modification.</li> <li>d. Distributes rear detachment plan update IAW RSOP.</li> </ul>		
<ul> <li>4. S2/3 Section provides rear detachment support.</li> <li>a. Requests new classified document access roster and safe access listing for the rear detachment from higher HQ staff element.</li> <li>b. Coordinates changing of combinations for safes and arms room for the rear detachment with higher HQ staff element.</li> <li>c. Assists rear detachment to ensure all classified material not deployed with unit is properly stored, transferred, or destroyed.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK									
ITERATION	1	2	3	4	5		TOTAL		
TOTAL TASK STEPS EVALUATED									
TOTAL TASK STEPS "GO"									
TRAINING STATUS "GO"/"NO-GO"									

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section

TASK: Perform Home Station Rear Detachment Activities (63-1-4864)

(<u>FM 100-17</u>) (FM 12-6) (FM 3-100.4)

(FM 55-65)

ITERATION:12345(Circle)COMMANDER/LEADER ASSESSMENT:TPU(Circle)

**CONDITIONS:** The battalion and subordinate units' main bodies are preparing to depart home station. The staff has completed initial coordination for personnel and administrative services and logistics support. Subordinate units have delivered records and files designated by the S1 to the rear detachment. Dependents have been briefed on the availability of support from the installation and rear detachment. The RSOP, movement plan/order, family assistance plan, and rear detachment plan are available. The rear detachment receives home station reception requirements from S2/3 Section. The rear detachment continuously receives messages from the installation and higher echelon HQ by analog and/or digital communications. This task should not be trained in MOPP4.

**TASK STANDARDS:** Rear detachment activities are performed IAW the rear detachment plan and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Rear detachment commander supervises rear detachment activities.</li> <li>a. Identifies rear detachment requirements, policies, and procedures by reviewing the rear detachment plan, family assistance plan, and commander's guidance.</li> <li>b. Conducts inventory and signs for all installation property and equipment transferred into rear detachment from deploying units.</li> <li>c. Publishes a chain of command based on commander's guidance.</li> </ul>		
<ul> <li>d. Develops rear detachment program to provide service to soldiers and famil remaining in rear.</li> </ul>	ly	
Briefs rear detachment personnel on rear detachment plan and command policies.		
f. Verifies availability of personnel and administrative services, legal support, and logistics support by coordinating with the installation AG, SJA, and DOL.		
g. Briefs rear detachment personnel on available personnel and administrativ services, legal support, and logistics support.	е	
<ul> <li>h. Monitors family support group activities for compliance with family assistance plan.</li> </ul>		
<ul> <li>i. Monitors rear detachment activities for compliance with rear detachment plan.</li> <li>j. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ol> <li>Rear detachment provides administrative and logistics support.         <ul> <li>Coordinates SRP processing of late arrivals and/or replacement personnel with the installation AG.</li> <li>Provides split base operations support to the deployed part of the unit.</li> <li>Provides administrative, legal, and logistics support to late arrivals and/or replacement personnel IAW rear detachment plan.</li> </ul> </li> </ol>		

	TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
	Redirects mail IAW rear detachment plan.		
e.	Maintains records and files IAW rear detachment plan and appropriate publications.		
f.	Provides assistance to families IAW the family assistance plan, as required.		
	Publishes family support chain of command roster for family member.		
h.	Coordinates reassignment of rear detachment personnel with the installation AG.		
i.	Coordinates inspection and disposition of real property with supporting installation agency, as necessary.		
j.	Conducts physical security inspections of facilities and storage areas.		
k.	Reports damage to facilities and storage areas to PMO and installation engineers.		
I.	Monitors environmental stewardship protection program procedures.		
3. Rea	r detachment commander coordinates reception at home station.		
	Identifies reception requirements by reviewing the RSOP and S2/3 Section instructions.		
b.	Verifies availability of transportation and intransit support by coordinating with the ITO.		
C.	Identifies planned welcoming ceremonies by coordinating with installation support activities and PAO.		
d.	Coordinates for transportation of dependents to the APOD with ITO, as required.		
e.	Notifies dependents of transportation and reception plans.		
f.	Provides S2/3 Section information on transportation, intransit support, and		
	welcoming ceremonies.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK									
ITERATION	1	2	3	4	5		TOTAL		
TOTAL TASK STEPS EVALUATED									
TOTAL TASK STEPS "GO"									
TRAINING STATUS "GO"/"NO-GO"									

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION S4 SECTION

**TASK:** Coordinate Reconstitution for Redeployment (63-1-4865)

(FM 100-17) (FM 3-100.4) (FM 55-65)

(TM 38-250) (TM 55-2200-001-12)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a redeployment warning order and the commander has issued redeployment guidance. The battalion and subordinate units are located in the designated AA. All personnel are present or accounted for, weapons and sensitive equipment have been secured, and inventories of vehicles, equipment, and supplies have been conducted. Personnel and equipment status reports are being received from subordinate units. The staff continuously receives messages from the appropriate HQ and subordinate units by analog and/or digital communications, automation systems, and courier. The RSOP and redeployment warning order are available.

NOTE: The TAA and RAA may be combined, depending on the size of the theater and the combatant commander's guidance. The redeployment sequence is based on theater constraints and CINC's guidance. Intermediate steps and actions may be required to supplement TAA and RAA movement, to include further defining RAA activities by establishing a final staging area. This task should not be trained in MOPP4.

**TASK STANDARDS:** Reconstitution for redeployment is coordinated IAW RSOP and commander's guidance and regulations.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S1 Section coordinates cross-leveling of personnel.         <ul> <li>Identifies personnel shortages and overages by grade and MOS by reviewing subordinate unit's status reports.</li> <li>Reassigns personnel within the battalion IAW commander's guidance.</li> <li>Recalculates personnel shortages and overages by grade and MOS.</li> <li>Submits personnel requisitions to higher echelon S1 Section using analog and/or digital communications.</li> <li>Requests disposition instructions for excess personnel from higher echelon S1 Section using analog and/or digital communications.</li> <li>Assigns filler personnel IAW S1 guidance.</li> <li>Reassigns excess personnel IAW higher echelon S1 Section instructions.</li> <li>Updates SIDPERS records, as required.</li> <li>Briefs commander and XO on personnel status, as required.</li> </ul> </li> </ol>		
<ol> <li>S4 Section coordinates cross-leveling of vehicles, equipment, and supplies.         <ul> <li>Identifies shortages and overages by reviewing subordinate unit's vehicle, equipment, and supply status reports.</li> <li>Reallocates vehicles, equipment, and supplies within the battalion IAW commander's guidance.</li> <li>Recalculates shortages and overages.</li> <li>Submits requisitions for vehicles, equipment, and supplies to higher echelon S4 Section using analog and/or digital communications.</li> <li>Requests disposition instructions for excess vehicles, equipment, and supplies from higher echelon S4 Section.</li> </ul> </li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>f. Issues vehicles, equipment, and supplies IAW commander and S4's guidance.</li> </ul>		
<ul> <li>g. Provides subordinate units disposition instructions for excess vehicles, equipment, and supplies.</li> </ul>		
h. Updates property book, as required.		
<ul> <li>i. Briefs commander and XO on status of vehicles, equipment, and supplies, as required.</li> </ul>		
j. Enforces environmental stewardship protection program procedures.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

TASK: Prepare Redeployment Movement Plan/Order (63-1-4866)

(<u>FM 55-1</u>) (FM 100-17) (FM 101-5)

(FM 55-30)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has provided his redeployment guidance and directed that the redeployment movement plan/order be prepared. The XO has assigned staff responsibilities. The S2/3 has staff responsibility for consolidation, publication, and distribution of the redeployment movement plan/order. Movement plan becomes movement order upon implementation. The battalion and subordinate units are located in the TAA. Trained UMOs have been designated and briefed by the S4 and/or ICUMO. The home station rear detachment commander provides information on reception arrangements. The RSOP, TSOP, and higher echelon redeployment movement order are available. The staff continuously receives messages from the appropriate HQ and subordinate units by analog and/or digital communications, automation systems, and courier. This task should not be trained in MOPP4.

**TASK STANDARDS:** Redeployment movement plan/order is prepared and distributed IAW regulations, the RSOP, and commander's guidance and within the time frame prescribed by the commander or XO.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Staff sections provide input to the redeployment movement plan/order.         <ul> <li>Identify redeployment requirements by reviewing redeployment movement order, RSOPs, and commander's guidance.</li> <li>Identify external support requirements by reviewing redeployment movement order, RSOP, and status reports from subordinate units.</li> <li>Identify internal support requirements by reviewing redeployment movement order, RSOP, and commander's guidance.</li> <li>Verify availability of required support by coordinating with appropriate battalion elements and/or redeployment support organizations.</li> <li>Forward redeployment movement plan/order input information to S2/3 Section.</li> </ul> </li> </ol>		
<ol> <li>S2/3 Section coordinates staffing for redeployment teams.</li> <li>a. Identifies personnel and equipment requirements for redeployment teams by reviewing RSOP, movement plan/order, and commander's guidance.</li> <li>b. Coordinates redeployment teams requirements with staff sections.</li> <li>c. Forwards personnel and equipment requirements for redeployment teams to commander and/or XO for approval or modification.</li> <li>d. Incorporates personnel and equipment requirements for redeployment teams into movement plan/order.</li> </ol>		
<ol> <li>S2/3 Section coordinates TAA and RAA physical security requirements.</li> <li>a. Identifies TAA and RAA physical security requirements by reviewing TSOP, higher echelon redeployment movement order, and commander's guidance.</li> <li>b. Coordinates physical security support with higher echelon S2/3 or supporting logistics support organization using analog and/or digital communications.</li> <li>c. Coordinates physical security requirements with subordinate units.</li> <li>d. Incorporates TAA and RAA physical security instructions into movement plan/order.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>4. S2/3 Section coordinates reception at home station.</li> <li>a. Identifies reception requirements by reviewing RSOP, movement plan/order, and commander's guidance.</li> <li>b. Forwards reception requirements and projected personnel movement schedules to home station rear detachment commander.</li> <li>c. Incorporates planned reception arrangements into the movement plan/order.</li> </ul>		
<ul> <li>5. S2/3 Section prepares movement plan/order.</li> <li>a. Verifies staff input for completeness and compliance with commander's guidance.</li> <li>b. Prepares updated copy of movement plan/order.</li> <li>c. Forwards draft copy to commander or XO for approval or modification.</li> <li>d. Distributes movement plan/order update IAW movement plan/order distribution list.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section S4 SECTION

**TASK:** Provide Redeployment Support (63-1-4867)

(<u>FM 100-17</u>) (FM 100-10) (FM 3-100.4)

(FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a redeployment movement order. The battalion and subordinate units are located in the TAA and trained UMOs have been designated and briefed by the S4. The battalion commander has issued redeployment guidance. The battalion and higher echelon redeployment movement orders, RSOP, and TSOP are available. The staff continuously receives messages from the appropriate HQ and subordinate units by analog and/or digital communications, automation systems, and courier.

NOTE: The term "rear detachment" in Army publications is used to refer to a group of soldiers remaining behind the main body to perform logistical and support activities. In this task the term "theater rear detachment" is used to define unit elements remaining in the theater AO after the main body redeploys. Its mission is to process unit equipment and supplies for return to home station. In this task the theater rear detachment is not a theater-level asset. The term "home station rear detachment" is used to refer to the rear detachment left at the unit's home station during deployment. This task should not be trained in MOPP4.

**TASK STANDARDS:** Redeployment support is provided to subordinate units and coordination for movement of personnel, vehicles, and equipment to the A/SPOE is accomplished IAW higher echelon redeployment movement order, TSOP, and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S1 Section provides personnel and administrative services support.         <ul> <li>a. Identifies human resources requirements by reviewing higher echelon redeployment movement order and commander's guidance.</li> <li>b. Establishes redeployment personnel processing procedures IAW higher echelon guidance.</li> <li>c. Coordinates reassignment of personnel redeploying as individuals with higher echelon S1 using analog and/or digital communications.</li> <li>d. Provides personnel service support, as required.</li> <li>e. Provides administrative support, as required.</li> <li>f. Verifies personnel and finance records have been updated by reviewing subordinate unit records.</li> <li>g. Verifies line of duty investigations have been completed prior to redeployment.</li> <li>h. Processes personnel actions, to include evaluation reports and decorations and awards.</li> <li>i. Coordinates (theater) rear detachment human resources support with higher echelon S1 using analog and/or digital communications.</li> <li>j. Coordinates legal services with servicing Staff Judge Advocate's Office.</li> </ul> </li> </ol>		
2. S2/3 Section coordinates training requirements.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Identifies training requirements (such as weighing and marking, customs		
inspections, cleaning of vehicles and equipment, and documentation		
requirements) by reviewing appropriate headquarters redeployment		
movement order, subordinate unit requests for training support, and		
commander's guidance.		
b. Coordinates redeployment training support with higher echelon S2/3 using		
analog and digital communications.		
<ul> <li>Notifies subordinate units of scheduled training events.</li> </ul>		
d. Monitors scheduled training events for compliance with appropriate		
publications and commander's guidance.		
e. Updates training records, as required.		
<ol><li>S4 Section coordinates supply and services support.</li></ol>		
a. Identifies supply and services support requirements.		
b. Identifies quantities of supplies on-hand by reviewing subordinate unit		
supply status reports.		
c. Identifies supplies due-in by reviewing document registers.		
d. Identifies excess supplies due-in by comparing supply requirements with		
quantities on-hand and due-in.		
e. Cancels requisitions for quantities determined to be excess.		
<ul> <li>f. Identifies required supplies arriving after unit is packed for redeployment by coordinating with DS supply organization.</li> </ul>		
g. Verifies all requisitions have been either canceled or updated with a		
redeployment address ten days prior to redeployment.		
h. Submits request to redirect supplies due-in after unit is packed to higher		
echelon S4 or supporting supply activity, as needed.		
i. Coordinates field feeding and services support with designated support		
unit, as required.		
j. Designates date/time when internal supply and service support terminates.		
k. Provides copies of the unit hand receipts and related documentation to OIC		
of the (theater) rear detachment, as required.		
<ol> <li>Coordinates supply and service support for main body and (theater) rear</li> </ol>		
detachment during movement with higher echelon S4 using analog and		
digital communications.		
m. Monitors environmental stewardship protection program procedures.		
S4 Section coordinates maintenance support.		
a. Identifies maintenance support requirements by reviewing higher echelon		
redeployment movement order and commander's guidance.		
b. Identifies vehicles in organizational and support maintenance by reviewing		
subordinate unit and battalion maintenance status reports.		
c. Identifies vehicles available for redeployment by coordinating with battalion		
and DS maintenance organizations.		
<ul> <li>d. Requests disposition instructions for vehicles and equipment not available for redeployment from higher echelon S4 using analog and/or digital</li> </ul>		
communications.		
e. Tasks battalion maintenance section to provide MST support in assembly		
areas, staging areas, and during road movement.		
f. Designates date/time when organizational maintenance support terminates.		
g. Coordinates maintenance and recovery support beyond unit's capability		
with higher echelon S4 or supporting logistics support organization using		
analog and digital communications.		
h. Coordinates vehicle cleaning and support with higher echelon S4 or		
supporting logistics support organization using analog and/or digital		
communications.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
i. Monitors environmental stewardship protection program procedures.		
<ul> <li>* 5. S4 coordinates redeployment movement.</li> <li>a. Identifies redeployment movement requirements by reviewing higher echelon redeployment movement order and commander's guidance.</li> <li>b. Verifies UMD and movement schedules, routes, and location of RAA and staging areas by coordinating with movement control element.</li> <li>c. Develops milestones for planning, packing, loading, and movement operations IAW higher echelon redeployment movement order and commander's guidance.</li> </ul>		
d. Coordinates customs and USDA inspection support with higher echelon S4.		
Monitors supporting units AUEL updates for compliance with redeployment movement order and RSOP.		
f. Monitors subordinate unit's preparation of movement, customs, and USDA forms for compliance with redeployment movement order, RSOP, and appropriate publications.		
g. Monitors supporting unit's vehicle and equipment preparation and cleaning for compliance with USDA guidance, RSOP, appropriate publications, and commander's guidance.		
h. Monitors subordinate unit's customs and USDA inspection results for compliance with appropriate publications.		
<ul> <li>i. Monitors subordinate unit's movement readiness status for compliance with redeployment movement order and commander's guidance.</li> </ul>		
<ul> <li>j. Inspects subordinate unit's movement plans/orders for compliance with redeployment movement order and commander's guidance.</li> </ul>		
<ul><li>k. Briefs commander and/or staff on movement readiness status, as required.</li><li>l. Monitors environmental stewardship protection program procedures.</li></ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

TASK: Perform Redeployment Advance Party Activities (63-1-4868)

(FM 100-17) (FM 101-5) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has received a redeployment movement order. All subordinate units are redeploying as part of the battalion redeployment. The movement plan/order, RSOP, and TSOP are available. The staff continuously receives messages from the redeploying support organizations, the appropriate HQ, and subordinate units by analog and/or digital communications, automation systems, and courier. Logistics support is provided to the advance party by the supporting MACOM. This task should not be trained in MOPP4.

**TASK STANDARDS:** Advance party operations are planned and implemented IAW RSOP, movement plan/order, TSOP, and commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section plans advance party operations.</li> <li>a. Identifies advance party requirements by reviewing movement order, RSOP, TSOP, and commander's guidance.</li> <li>b. Prepares advance party plan IAW commander's guidance.</li> <li>c. Coordinates advance party personnel and equipment requirements with staff sections and subordinate units IAW advance party plan.</li> <li>d. Briefs advance party OIC on advance party requirements and operations.</li> </ol>		
<ul> <li>* 2. Advance party OIC supervises advance party premovement activities.</li> <li>a. Identifies advance party support requirements by reviewing advance party plan, movement plan/order, RSOP, and S2/3 and commander's guidance.</li> <li>b. Coordinates advance party logistics and transportation support with the S4 Section.</li> <li>c. Coordinates for advance party movement instructions and documentation support with HHC UMO.</li> <li>d. Identifies battalion organization, movement configuration, movement schedule, and ultimate destination by reviewing movement plan/order and subordinate unit DELs.</li> <li>e. Revises advance party plan, as required, in coordination with S2/3.</li> <li>f. Briefs commander, staff, subordinate unit commanders, and advance party personnel on advance party plan, as required.</li> </ul>		
<ul> <li>3. Advance party moves through APOE to APOD.</li> <li>a. Prepares vehicles for air movement, as required.</li> <li>b. Deploys IAW movement order.</li> <li>c. Performs APOD activities for redeployment.</li> </ul>		
<ul> <li>4. Advance party coordinates reception of main body.</li> <li>a. Coordinates main body arrival schedule and reception with AACG.</li> <li>b. Coordinates inspection and processing procedures with USCS and USDA officials.</li> <li>c. Coordinates for movement of personnel to home station with MTMC, supporting ITO, and/or movement control element representatives.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Provides battalion organization, movement configuration, movement schedule, and ultimate destination to MTMC representatives, supporting installation representatives, and home station UMC.</li> </ul>		
<ul> <li>e. Completes required movement documentation IAW MTMC, supporting ITO, and/or movement control element representatives.</li> </ul>		
<ul> <li>f. Coordinates main body logistics and maintenance support requirements with supporting installation, as required.</li> </ul>		
<ul> <li>g. Assists home station rear detachment with final coordination for welcome home reception activities.</li> </ul>		
<ul> <li>h. Briefs commander, staff, and subordinate unit commanders on reception and onward movement plans, as required.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION S2/S3 Section S4 SECTION

**TASK:** Perform Theater Rear Detachment Activities (63-1-4869)

(<u>FM 100-17</u>) (FM 55-65) (TM 38-250)

(TM 55-2200-001-12)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion and subordinate unit main bodies have redeployed. The rear detachment is located in the RAA with the battalion's vehicles and equipment. Vehicles and equipment are prepared for strategic sea movement and are waiting to be called forward to the PSA. S4 has provided copies of the unit hand receipts, document register, and related documents. MCA/MCT provides call forward instructions to the APOE and SPOE. The RSOP, TSOP, redeployment movement order, and (theater) rear detachment plan are available. The (theater) rear detachment continuously receives messages from the theater support organizations, the appropriate HQ, and battalion HQ by analog and/or digital means of communications, automation systems, and courier.

NOTE: The term "rear detachment" in Army publications is used to refer to a group of soldiers remaining behind the main body to perform logistical and support activities. In this task the term "theater rear detachment" is used to define the rear detachment remaining in the theater AO after the main body redeploys. Its mission is to process unit equipment and supplies for return to home station. In this task the theater rear detachment is not a theater-level asset. The term "home station rear detachment " is used to refer to the rear detachment left at the unit's home station during deployment. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Unit's vehicles and equipment are transferred to the PSA and (theater) rear detachment personnel redeploy to home station IAW the (theater) rear detachment plan and redeployment movement order.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. (Theater) rear detachment commander supervises (theater) rear detachment activities.		
<ul> <li>a. Identifies operational and support requirements by reviewing (theater) rear detachment plan; redeployment movement order; S1/ S4 guidance, and commander's guidance.</li> </ul>		
<ul> <li>Verifies availability of personnel services, administrative services, legal support, and logistics support by coordinating with supporting organizations.</li> </ul>		
<ul> <li>c. Develops an inspection and maintenance schedule IAW (theater) rear detachment plan.</li> </ul>		
<ul> <li>d. Monitors levels of personnel, administrative, legal, and logistics support to ensure appropriate levels of support are provided.</li> </ul>		
<ul> <li>e. Directs correction of deficiencies noted during USCS and/or USDA inspections.</li> </ul>		
<ul> <li>f. Inspects movement and property accountability documentation to verify accuracy IAW (theater) rear detachment plan and appropriate publications.</li> </ul>		
g. Forwards (theater) rear detachment status reports to battalion HQ, as required.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>h. Briefs commander and/or staff of supporting logistics support organization on (theater) rear detachment activities, as required.</li> </ul>		
<ol> <li>(Theater) rear detachment coordinates logistics support.         <ul> <li>a. Identifies repair parts requirements by reviewing maintenance inspection reports and the document register.</li> <li>b. Identifies supply requirements by conducting inventory of supplies on-hand.</li> <li>c. Forwards requisitions for required supplies and repair parts to supporting logistics support organization.</li> <li>d. Coordinates receipt of supplies and repair parts with the supporting logistics support organization.</li> <li>e. Coordinates field feeding and billeting support with the supporting logistics support organization.</li> </ul> </li> </ol>		
<ul> <li>3. (Theater) rear detachment maintains vehicles and equipment.</li> <li>a. Inspects vehicles and equipment IAW inspection and maintenance schedule.</li> <li>b. Prepares requisitions for repair parts, as required.</li> <li>c. Performs operator and organizational maintenance, as required.</li> <li>d. Coordinates MST support with supporting logistics support organization.</li> <li>e. Cleans vehicles to meet USDA requirements.</li> </ul>		
<ul> <li>4. (Theater) rear detachment coordinates movement of vehicles, equipment, and personnel.</li> <li>a. Coordinates processing of vehicles and equipment for movement to the SPOE with MCA/MCT and PSA.</li> <li>b. Coordinates redeployment of personnel and processing procedures with MCA/PMCT and DACG.</li> <li>c. Monitors customs and USDA inspections for compliance with the redeployment movement order and appropriate publications.</li> <li>d. Monitors joint PSA inspection to ensure vehicles and equipment meet requirements for strategic sealift.</li> <li>e. Processes vehicles and equipment for movement to the SPOE.</li> <li>f. Redeploys personnel IAW MCA/PMCT and DACG instructions.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section S4 SECTION

TASK: Coordinate Home Station Activities (63-1-4870)

(FM 100-17) (FM 55-65)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion has arrived at home station. Main body arrives at home station prior to equipment arrival at SPOD. The battalion receives notification of ship and (theater) rear detachment arrival from the ITO. The maintenance SOP and RSOP are available. The ITO provides movement instructions and convoy clearances. The supporting installation provides intransit logistics support. The battalion staff continuously receives messages from the installation agencies and subordinate units by analog and/or digital means of communication, automation systems, and courier.

NOTE: The term "rear detachment" in Army publications is used to refer to a group of soldiers remaining behind the main body to perform logistical and support activities. In this task the term "theater rear detachment" is used to define the rear detachment remaining in the theater AO after the main body redeploys. The term "home station rear detachment" is used to refer to the rear detachment left at the unit's home station during deployment. This task should not be trained in MOPP4.

TASK STANDARDS: Home station activities are accomplished IAW commander's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commander directs post deployment activities.</li> <li>a. Directs preparation of after-action reports.</li> <li>b. Directs inventory and cleaning of vehicles, equipment, and weapons.</li> <li>c. Directs turn-in of hand-receipted and float equipment.</li> <li>d. Approves after-action report.</li> <li>e. Briefs appropriate HQ commander and staff on operations in theater of operations.</li> </ul>		
<ul> <li>2. S1 Section performs post deployment activities.</li> <li>a. Coordinates personal affairs briefings, such as family and stress briefings.</li> <li>b. Verifies records of deployed soldiers have been updated with deployment information and appropriate personnel actions.</li> <li>c. Processes SIDPERS transactions for redeploying soldiers, if required.</li> <li>d. Coordinates welcome home activities for (theater) rear detachment personnel.</li> <li>e. Maintains personnel assets visibility.</li> </ul>		
<ul> <li>3. S4 Section coordinates reception of rear detachment.</li> <li>a. Coordinates transportation support for (theater) rear detachment personnel with ITO.</li> <li>b. Verifies arrival schedule and processing requirements by coordinating with AACG.</li> <li>c. Resolves inspection and processing deficiencies by coordinating with MTMC, USCS, and USDA officials.</li> <li>d. Briefs commander and XO on status of rear detachment reception.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>4. S4 Section coordinates reception of equipment at SPOE.</li> <li>a. Identifies transportation requirements by reviewing RSOP, redeployment movement order, and subordinate unit DELs.</li> <li>b. Verifies rail and/or commercial transportation availability and schedules for containers and outsize, oversize, or overweight pieces of equipment by coordinating with the UMC.</li> <li>c. Coordinates for convoy clearances with the UMC, as required.</li> <li>d. Submits request(s) for required road march items to supporting supply activity.</li> <li>e. Coordinates subordinate units en route support requirements with UMC until all known requirements are fulfilled.</li> <li>f. Coordinates transportation support for battalion personnel to the SPOD with the UMC.</li> <li>g. Conducts movement status briefing(s) for the commander, staff, and subordinate commanders, as necessary.</li> </ul>		
<ul> <li>* 5. ICUMO coordinates SPOD MA activities.</li> <li>NOTE: Digitally equipped units will provide reports using FBCB2 or MCS, as appropriate.</li> <li>a. Monitors inventory, inspection, processing, and staging of vehicles and equipment for compliance with movement instructions, convoy clearances, and MTMC and PSA officials' instructions.</li> <li>b. Resolves vehicle and equipment inspection and processing deficiencies by coordinating with PSA, USCS, and USDA officials.</li> <li>c. Coordinates disposition of nonoperational vehicles with supporting installation personnel.</li> <li>d. Reports SPOD status by telephone or radio to S2/S3 Section, as appropriate.</li> <li>e. Provides SP crossing report by telephone or radio to S2/S3 Section, as appropriate.</li> </ul>		
<ul> <li>6. S4 Section monitors stand-down of vehicles, equipment, and weapons.</li> <li>a. Monitors inventory and maintenance status of vehicles, equipment, and weapons for compliance with maintenance SOP, appropriate publications, and commander's guidance.</li> <li>b. Provides vehicle and equipment technical inspection and excess equipment instructions to subordinate units.</li> <li>c. Monitors vehicle and equipment turn-in for compliance with appropriate publications and S4 instructions.</li> <li>d. Briefs commander and XO on status of vehicles, equipment, and weapons.</li> </ul>		
<ul> <li>7. S2/S3 Section drafts after-action report.</li> <li>a. Verifies staff and subordinate unit input for completeness and compliance with commander's guidance.</li> <li>b. Prepares after-action report.</li> <li>c. Forwards draft copy to commander or XO for approval or modification.</li> <li>d. Distributes after-action report IAW commander's guidance.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section

**TASK:** Direct Integration Activities (63-1-4871)

(<u>FM 100-17-3</u>) (FM 100-17) (FM 3-0)

(FM 3-100.4) (FM 55-65)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The unit is in the process of deploying following receipt of an OPORD. The unit has arrived at the POD, moved through the designated marshaling area/staging site, and has closed in the TAA. Prior to onward movement from the staging area, the unit verified that it met mission readiness criteria. The unit initiates command and control procedures with the gaining command. The unit security plan, unit access rosters, TSOP, and current maps are available. The unit is deploying as part of a higher echelon deployment. Integration activities are performed under all day and night environmental conditions. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Personnel and equipment are combat ready and integrated into the operational mission of the gaining tactical force commander.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. Commander supervises integration activities.		
a. Directs TOC to be established IAW TSOP.		
<ul> <li>b. Directs analog and/or digital communications link-up into gaining command net.</li> </ul>		
<ul> <li>c. Directs unit HQ to integrate unit security plan into gaining command's operational force protection measure.</li> </ul>		
d. Directs unit HQ to integrate into the gaining command's CSS system.		
e. Directs unit HQ to submit reports IAW gaining command SOPs/OPLANs.		
<ul> <li>f. Provides guidance to staff on corrective actions based on readiness reports from subordinate units.</li> </ul>		
g. Releases consolidated battalion readiness report to higher HQ.		
h. Monitors environmental stewardship protection program procedures.		
2. S2/3 Section completes operations integration actions.		
<ul> <li>a. Enters tactical analog and/or digital communication nets.</li> </ul>		
b. Establishes battalion TOC.		
c. Integrates unit into TAA security plan.		
d. Directs stationing of subordinate units within assigned area.		
e. Clarifies operational mission parameters with gaining command.		
f. Assists subordinate units in correcting readiness deficiencies.		
g. Submits required reports to gaining command.		
h. Conducts training as directed by gaining command.		
3. S1 Section performs personnel integration activities.		
<ul> <li>a. Submits consolidated personnel status report to higher HQ.</li> </ul>		
b. Monitors status of soldiers with a special status, such as sick or injured.		
c. Requests replacements, as needed.		
<ul> <li>d. Coordinates medical, personnel, religious, morale, welfare and recreation, legal, and finance support.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>4. S4 Section performs logistics integration activities.</li> <li>a. Establishes direct support relationships with various support elements in the support structure to include supply, field services, automation maintenance, and maintenance.</li> <li>b. Provides subordinate units CSS support information, to include location of supply and maintenance points, field service support information, and procedures for resupply.</li> <li>c. Submits logistics status report in format directed by gaining command.</li> <li>d. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ul> <li>5. Communication personnel performs information technology integration activities for radio and tactical automation.</li> <li>a. Establishes direct support relationship with gaining command for COMSEC and system/software security materiel.</li> <li>b. Installs, operates, and maintains local area networks.</li> <li>c. Establishes and operates battalion NCS.</li> <li>d. Ensures analog and digital communications linkup with higher, adjacent, and supported commands.</li> <li>e. Selects signal sites and provides advice on interference problems.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S1 SECTION Unit Ministry Team S2/S3 Section

**TASK:** Plan Battalion Deployment in a Peacetime Environment (63-1-4872)

(<u>FM 100-17</u>) (FM 101-5) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The higher HQ is operating in a normal peacetime environment at a normal state of readiness. The unit has a wartime mission with a corresponding OPLAN on file. Unit is conducting operational mission and METL training. The unit MOBPLAN (RC), movement plan, recall plan, RSOP, TSOP, security plan, unit access rosters, and current maps are available. The OPLAN calls for higher HQ subordinate units to deploy as part of the higher HQ deployment. The higher HQ communicates with subordinate units by analog and/or digital means of communications, automation systems, and courier. Peacetime deployment planning activities are performed under all day and night environmental conditions, except NBC.

NOTE: MOBPLANs are required only for RC units. RC-specific task steps and performance measures are annotated "(RC)". This task should not be trained in MOPP4.

**TASK STANDARDS:** MOBPLAN (RC) and movement plan are completed IAW governing regulations and higher HQ directions.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commander directs deployment planning.</li> <li>a. Provides planning guidance to staff and subordinate units.</li> <li>b. Directs S2/3 to update OPLAN.</li> <li>c. Directs S2/3 to validate MOBPLAN (RC).</li> <li>d. Directs S2/3 to validate subordinate units' movement plans.</li> <li>e. Directs security officer to update security plan.</li> <li>f. Directs XO to update RSOP and TSOP.</li> <li>g. Directs S1 to verify SRP activities.</li> </ul>		
<ul> <li>* 2. XO coordinates staff planning.</li> <li>a. Implements commander's directives in staff planning and policy making.</li> <li>b. Assigns staff responsibilities for updating movement/deployment plans.</li> <li>c. Monitors all staff actions for conformity to commander's guidance.</li> <li>d. Coordinates deployment mission with subordinate unit commanders.</li> <li>e. Coordinates update of RSOP and TSOP.</li> <li>f. Consolidates input from staff sections for commander's briefing.</li> </ul>		
<ul> <li>3. S2/S3 Section analyzes mission.</li> <li>a. Identifies specified and implied tasks in the OPLAN.</li> <li>b. Identifies documented policies and procedures.</li> <li>c. Coordinates mission parameters and details with higher HQ.</li> <li>d. Coordinates with S1 Section for personnel analysis of mission.</li> <li>e. Coordinates with S4 Section for logistics and movement analysis of missions.</li> <li>f. Updates higher HQ OPLAN.</li> <li>g. Maintains current maps and overlays for all missions for subordinate units.</li> <li>h. Approves MOBPLANs (RC) for subordinate units.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Briefs commander and staff on deployment mission.</li> </ol>		
<ul> <li>4. Staff Sections conduct readiness review of subordinate units.</li> <li>a. Provide personnel readiness review.</li> <li>b. Perform logistics readiness review.</li> <li>c. Perform OPSEC readiness review.</li> <li>d. Identify readiness issues.</li> <li>e. Provide recommendations to improve readiness.</li> <li>f. Update higher HQ RSOP and TSOP.</li> <li>g. Coordinate with supporting active duty readiness organization for support (RC).</li> </ul>		
<ul> <li>5. S2/S3 Section validates MOBPLAN (RC).</li> <li>a. Verifies mission is current.</li> <li>b. Updates MOBPLAN.</li> <li>c. Confirms annex information is correct.</li> <li>d. Coordinates with S4 for review of logistics portions of plan.</li> <li>NOTE: MOBPLAN is updated annually or whenever a change occurs in unit mission or structure.</li> </ul>		
<ul> <li>6. S4 Section validates deployment plans.</li> <li>a. Maintains movement plans for all modes of transportation for the higher HQ.</li> <li>b. Validates equipment status.</li> <li>c. Validates AUEL for subordinate units.</li> <li>d. Coordinates for S2/3 review of subordinate units and higher HQ movement plans.</li> <li>e. Verifies logistics annexes of MOBPLAN (RC).</li> </ul>		
<ol> <li>Staff officers supervise staff sections.</li> <li>a. Direct sections to update RSOP, TSOP, movement plan/order,         OPLAN/CONPLAN, and commander's guidance annually or whenever         changes in unit mission or structure dictate.</li> <li>b. Verify section input for annual commander's mobilization brief.</li> <li>c. Direct preparation of input to the S2/3 Section for the update of plans,         orders, and commander's brief, as required.</li> <li>d. Identify section requirements for deployment verification checklist.</li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

S2/S3 Section

TASK: Supervise Operations Security Program (63-1-4038)

(AR 380-19) (AR 380-19-1) (FM 3-19.30) (FM 3-3) (FM 3-4)

(FM 3-5)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Battalion operations have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents have been forwarded to the commander. The unit, higher, and lower TSOPs are available. Threat may be in the form of conventional or unconventional forces and have the capability of intelligence gathering. OPSEC program is a passive defensive measure. The supporting rear operations element coordinates OPSEC activity throughout the rear area. Higher HQ OPSEC estimate is available. OPSEC teams identify OPSEC weakness and risks by examining unit and CP communications, signatures, tactical deployment patterns, and camouflage. This information with recommended countermeasures is disseminated to the battalion through the higher HQ or supported unit. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and all levels of threat forces attacks. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The OPSEC program is planned and implemented IAW OPORD and TSOP. At MOPP4, performance degradation factors increase OPSEC planning and implementation time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section plans OPSEC program for current operations.         <ul> <li>a. Identifies established policies and procedures by reviewing TSOP.</li> <li>b. Lists enemy intelligence collection capabilities by extracting information from the higher HQ OPSEC estimates or annex.</li> <li>c. Lists EEFI from higher HQ OPSEC estimate or annex.</li> <li>d. Lists indicators that affect or may compromise the EEFI.</li> <li>e. Lists all countermeasure requirements by reviewing higher HQ OPSEC estimate or annex and the battalion's operations profile.</li> <li>f. Prepares battalion's OPSEC plan.</li> </ul> </li> <li>NOTE: OPSEC plan should implement CP policies and procedures to overcome or neutralize the enemy's ability to collect information in the areas of communications, intelligence, logistics, and administrative actions.</li> <li>g. Disseminates OPSEC plan to all subordinate units using analog and/or digital communications.</li> <li>h. Conducts continuous intelligence preparation of the battlefield.</li> </ol>		
S2/S3 Section and Commo Section implements OPSEC plan.  NOTE: This task step must be performed completely by the S2/3 Section when there is no S6 Section in the TO&E.      a. Enforce COMSEC measures to deny friendly information to the enemy by telecommunication means.      b. Enforce ELSEC measures to protect electromagnetic transmissions from enemy identification or location.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>c. Enforce compromising emanations controls to render enemy detection devices ineffective.</li> <li>d. Enforce ECCM to ensure the battalion's receipt and transmission of information, essential to mission accomplishment, is not disrupted.</li> <li>e. Enforce information security measures to prevent compromise of classified and unclassified information.</li> <li>f. Enforce physical security measures to prevent espionage, sabotage, or theft at command and control or support facilities.</li> <li>g. Control usage of passwords for subordinate and attached units.</li> <li>h. Install anti virus software on automation equipment for subordinate and attached units.</li> </ul>		
<ul> <li>3. S2/S3 Section and Commo Section provides feedback on status of OPSEC program.</li> <li>NOTE: This task step must be performed completely by the S2/3 Section when there is no S6 Section in the TO&amp;E. <ul> <li>a. Inspect subordinate units' positions for OPSEC effectiveness.</li> <li>b. Inspect battalion's camouflage and concealment measures for compliance with TSOP, OPORD, and current tactical situation.</li> <li>c. Identify OPSEC weakness and recommended corrections by continuously reviewing higher HQ OPSEC updates.</li> <li>d. Coordinate additional support requirements with higher HQ or the supporting unit using analog and digital communications.</li> <li>e. Provide feedback report to commander, staff, and subordinate elements on OPSEC effectiveness measures using analog and digital communications.</li> </ul> </li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

#### SUPPORTING COLLECTIVE TASKS

Task Number
63-1-4009
Prepare Operations Plan/Operations Order and Annexes

ARTEP 10-416-MTP
ARTEP 10-426-MTP
ARTEP 42-446-MTP
ARTEP 43-436-MTP
ARTEP 55-406-MTP
ARTEP 55-716-MTP
ARTEP 55-816-MTP

### **SUPPORTING COLLECTIVE TASKS**

	SUPPORTING COLLECTIVE TASK	NS .
Task Number	Task Title	References
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4012	Plan Battalion Area Tactical Operations	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTER 42-446-MTP
		ARTER 43-436-MTP
		ARTEP 55-406-MTP ARTEP 55-716-MTP
		ARTEP 55-716-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4012.63-2012	Plan Area Tactical Operations	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP
63-1-5012	Plan Battalion Area Tactical Operations	ARTEP 63-106-MTP

**ELEMENT:** S2/S3 Section

TASK: Supervise Nuclear, Biological, and Chemical Defense Operations (63-1-4040)

(<u>FM 3-4</u>) (FM 100-10) (FM 3-100.4)

(FM 3-3) (FM 3-5)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Battalion operations have commenced. Subordinate units have been deployed. The commander and staff require updated NBC data for current operations and future planning. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The S2/3 is required to provide command and control of subordinate units during NBC intrusions. Isolated NBC incidents have occurred. Some operational areas have reported contamination. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Support is maintained at a level that allows the supported units to sustain momentum of operations. NBC defense measures are conducted IAW NBC defense plan, TSOP, and OPORD. At MOPP4, performance degradation factors increase time required to implement NBC defense operations.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
S2/3 Section develops NBC defense plan.		
a. Identifies established policies and procedures by reviewing NBC defense portion of the TSOP.		
b. Identifies NBC threat and recommended countermeasures by analyzing the		
higher HQ vulnerability analysis and assessment.		
<ul><li>c. Prepares an NBC defense requirement forecast.</li><li>d. Coordinates medical mass casualty evacuation and treatment support with</li></ul>		
the S1 Section and supporting medical element.		
e. Coordinates alternate methods of conducting support mission with the		
Support Operations Section.		
<ul> <li>f. Coordinates alternate lines of communications with S6 or communications personnel.</li> </ul>		
<ul> <li>g. Coordinates additional and augmented decontamination support with higher</li> <li>HQ staff element using analog and digital communications.</li> </ul>		
h. Develops NBC defense item consumption plan for increased demand.		
i. Develops personnel, equipment, and facilities decontamination plan.		
<ul> <li>j. Disseminates NBC defense plan to all subordinate units using analog and/or digital communications.</li> </ul>		
k. Monitors environmental stewardship protection program procedures.		
2. S2/3 Section directs preparation for NBC defense.		
a. Identifies backup command and control procedures.		
<ul> <li>Alerts all NBC defense teams and subordinate companies of impending or actual attack.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>Maintains NBC analog/digital situation map(s) to include potential enemy NBC targets, decontamination site overlays, and predicted contamination overlay.</li> </ul>		
<ul><li>d. Directs periodic monitoring by subordinate units of their assigned areas.</li><li>e. Directs appropriate MOPP level.</li></ul>		
<ul> <li>f. Directs preparation for receiving NBC decontamination augmentations.</li> <li>g. Directs redeployment of units and facilities.</li> <li>h. Monitors environmental stewardship protection program procedures.</li> </ul>		
S2/3 Section directs response to initial effects of NBC attack.		
<ul><li>a. Revises MOPP level as necessary.</li><li>b. Alerts higher, lower, adjacent units of imminent attack using analog and</li></ul>		
digital communications.  c. Reestablishes chains of command and communication, as required.  d. Assesses damage to equipment and facilities by analyzing reports from		
subordinate units. e. Coordinates assistance for subordinate units with higher HQ staff element and supporting rear operations element using analog and/or digital		
communications.  f. Alerts MA and EPW collection points and aid stations of NBC hazards. g. Forwards NBC 1 and subsequent NBC 1 reports to higher HQ staff element and supporting rear operations element using analog and/or digital communications.		
h. Computes yield and ground zero location. i. Prepares downwind hazard prediction. j. Prepares simplified fallout prediction.		
<ul> <li>k. Forwards NBC 6 report to higher HQ staff element and supporting rear operations element, as appropriate, using analog and/or digital communications.</li> </ul>		
<ul> <li>I. Provides current status of augmented chemical unit employment, protective measures, and MOPP and OEG implementation to the HQ staff.</li> <li>m. Monitors environmental stewardship protection program procedures.</li> </ul>		
4. S2/3 Section directs response to residual effects of NBC attack.  a. Plots NBC 4 report on situation map.		
<ul> <li>b. Forwards NBC 4 report to higher HQ staff element and supporting rear operations element.</li> </ul>		
<ul><li>c. Maintains radiation exposure status.</li><li>d. Prepares analog/digital contamination overlay(s).</li></ul>		
<ul><li>e. Predicts contamination duration period.</li><li>f. Plots NBC 3 report on analog/digital situation map.</li></ul>		
<ul><li>g. Briefs NBC implications to commander and staff.</li><li>h. Lists restoration decontamination requirements.</li></ul>		
<ul> <li>i. Recommends survey requirements to S2/3 and HQ NBC element.</li> <li>j. Coordinates for replacement of chemical personnel and mass casualty handling procedures with the S1 Section.</li> </ul>		
<ul> <li>k. Coordinates clearing of obstacles and the use of chemical weapons in denial operations with the supporting engineer and the supporting rear operations elements.</li> </ul>		
I. Directs revised MOPP level as required.     m. Coordinates acquisition, storage, and issue of NBC equipment and supplies with the S4 Section.		
<ul> <li>n. Updates NBC defense contingency plan.</li> <li>o. Provides current status of augmented chemical unit employment, protective measures, and MOPP and OEG implementation to the HQ staff.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
p. Monitors environmental stewardship protection program procedures.		
<ul> <li>5. S2/3 Section directs preparation for a friendly NBC strike.</li> <li>a. Identifies specific actions by analyzing STRIKEWARN message.</li> <li>b. Provides current situation briefing to commander.</li> <li>c. Directs subordinate units to implement NBC defense protective measures using analog and/or digital communications.</li> <li>d. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ul> <li>6. S2/3 Section directs radiological and chemical surveys.</li> <li>a. Selects survey techniques.</li> <li>b. Tasks units to provide team(s).</li> <li>c. Formulates turnback dose and dose rates.</li> <li>d. Prepares overlays and/or strip maps to destination point(s).</li> <li>e. Briefs survey team(s) on current situation and information requirements.</li> <li>f. Recommends COA to S2/3 after analyzing survey team(s) data.</li> <li>g. Lists decontamination requirements.</li> <li>h. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ul> <li>7. S2/3 Section directs radiological and chemical decontamination.</li> <li>a. Identifies degree and extent of hazard(s).</li> <li>b. Establishes an acceptable level of decontamination IAW commander's guidance.</li> <li>c. Directs MOPP gear exchange.</li> <li>d. Identifies areas and facilities for sustainment decontamination.</li> <li>e. Supervises marking of contaminated runoff areas.</li> <li>f. Updates battalion and subordinate units' radiation status.</li> <li>g. Requests replenishment of NBC decontamination equipment and supplies from S4 Section.</li> <li>h. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ul> <li>8. S2/3 Section coordinates hasty decontamination.</li> <li>a. Directs before-operations PMCS on vehicles and equipment.</li> <li>b. Identifies contaminated locations and routes to be taken.</li> <li>c. Coordinates set up assistance with subordinate units and site supervisor.</li> <li>d. Forwards SITREP to higher HQ and supporting rear operations element using analog and digital communications.</li> <li>e. Monitors environmental stewardship protection program procedures.</li> </ul>		
<ul> <li>9. S2/3 Section coordinates for detailed equipment and personnel decontamination.</li> <li>a. Coordinates with higher and lower units using analog and/or digital communications.</li> <li>b. Coordinates additional support with higher HQ staff element and/or supporting rear operations element.</li> <li>c. Coordinates with Support Operations Section for decontamination priorities of service support facilities.</li> <li>d. Directs NBC augmentations to designated area.</li> <li>e. Monitors decontamination operations to ensure priority guidance is being followed.</li> <li>f. Provides decontamination status updates to the commander and supporting rear operations element.</li> </ul>		
g. Monitors environmental stewardship protection program procedures.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	M	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

<sup>&</sup>quot;\*" indicates a leader task step.

### SUPPORTING COLLECTIVE TASKS

	SUPPORTING COLLECTIVE TASKS							
Task Number	Task Title	References						
63-1-4009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 10-416-MTP						
		ARTEP 10-426-MTP						
		ARTEP 10-466-MTP						
		ARTEP 42-446-MTP						
		ARTEP 43-436-MTP						
		ARTEP 55-406-MTP						
		ARTEP 55-716-MTP						
		ARTEP 55-816-MTP						
		ARTEP 55-916-MTP						
		ARTEP 63-006-MTP						
		ARTEP 63-065-MTP						
		ARTEP 63-086-MTP						
		ARTEP 63-136-MTP						
		ARTEP 63-226L-MTP						
		ARTEP 63-236-MTP						
		ARTEP 63-385-MTP						
		ARTEP 63-426L-MTP						
		ARTEP 9-066-MTP						
		ARTEP 9-527-MTP						
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP						
		ARTEP 63-636-MTP						
63-1-4012	Plan Battalion Area Tactical Operations	ARTEP 10-416-MTP						
		ARTEP 10-426-MTP						
		ARTEP 10-466-MTP						
		ARTEP 42-446-MTP						
		ARTEP 43-436-MTP						
		ARTEP 55-406-MTP						
		ARTEP 55-716-MTP						
		ARTEP 55-816-MTP						
		ARTEP 55-916-MTP						
		ARTEP 63-006-MTP						
		ARTER 63-065-MTP						
		ARTER 63-086-MTP						
		ARTEP 63-116A-MTP						
		ARTEP 63-136-MTP						

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4012.63-2012	Plan Area Tactical Operations	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP
63-1-5012	Plan Battalion Area Tactical Operations	ARTEP 63-106-MTP

**ELEMENTS:** S2/S3 Section

COMMUNICATIONS SEC

**TASK:** Prepare Continuity of Operations Plan (63-1-4024)

(<u>DA PAM 710-2-2</u>) (AR 380-19) (AR 530-1)

(FM 10-27-2) (FM 10-27-3)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has directed that the Continuity of Operations Plan be prepared. The Support Operations Estimate has been approved and the commander has provided his decision and concept of operations. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The Support Operations Section is preparing the service support annex for the battalion's area of responsibility. Current status of the support automation system is known. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** COOP provides policies and procedures to maintain continuity of operations in the event of automated systems failure IAW TSOP and OPLAN. At MOPP4, performance degradation factors increase COOP completion time.

NOTE: S2/3 Section will perform all subtask assigned to the S6 Section, in units without a S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Support Operations Sections provide procedures for backup data storage.</li> <li>a. Coordinates with the CSSAMO to determine specific elements providing backup ADP equipment support for operations under the COOP using analog and digital communications.</li> <li>b. Provides instructions for storing magnetic backup media at a location other than the current operational site.</li> </ol>		
<ul> <li>2. Commo Branch and Support Operations Sections provide short term power outage measures.</li> <li>a. Provides instructions for processing high-priority requests.</li> <li>b. Provides instructions for processing low-priority requests.</li> <li>c. Provides instructions for updating records when system is operational again.</li> </ul>		
<ul> <li>3. Commo Branch and Support Operations Sections provide long-term outage measures.</li> <li>a. Provides instructions for processing low-priority requests.</li> <li>b. Provides instructions for processing high-priority requests on a post-post basis.</li> <li>c. Provides instructions for setting up manual stock records.</li> </ul>		
4. Commo Branch and Support Operations Sections coordinate user-level assistance.  a. Coordinates troubleshooting subordinate unit equipment with supporting automation support element to determine problem areas and solutions.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Coordinates request for software replacement with S6 Section and higher HQ automation support office using analog and digital communications.</li> <li>c. Coordinates limited maintenance hardware support with S6 and higher HQ automation support office using analog and digital communications.</li> <li>d. Coordinates user-level sustainment training with higher HQ automation support office using analog and digital communications.</li> <li>e. Integrates databases for new units.</li> <li>f. Coordinates CSSAMO assistance visits for subordinate and attached staffs and units.</li> </ul>		
<ul> <li>5. Commo Branch and Support Operations Sections provide for continuity of ADP operations.</li> <li>a. Identifies ADP backup unit for subordinate and attached units in coordination with higher HQ automation support office.</li> <li>b. Coordinates instructions for operators in backup procedures.</li> <li>c. Monitors execution of subordinate units' COOPs for compliance with battalion's COOP.</li> <li>d. Provides commander the status of automated systems.</li> </ul>		
<ul> <li>6. Support Operations Section formats COOP.</li> <li>a. Consolidates COOP information into the proper format.</li> <li>b. Forwards COOP to the Commander for approval or modification.</li> <li>c. Forwards approved COOP to all subordinate and attached units and higher HQ.</li> </ul>		
<ul> <li>7. Support Operations Section performs CSSCS network management functions.</li> <li>a. Collects CSSCS status from subordinate and attached units for use within ABCS.</li> <li>b. Collects status of CSS STAMIS from subordinate and attached units for the CSSAMO.</li> <li>c. Resolves software application problems with CSS STAMIS and CSSCS in subordinate and attached units.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

# **ARTEP 63-085-MTP**

S1 SECTION Unit Ministry Team S2/S3 Section

**TASK:** Assist in Regeneration Assessments (63-1-4035)

(FM 100-9) (AR 710-2) (FM 12-6) (FM 3-4) (FM 3-5) (FM 4-30.3)

(FM 8-10)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** A company-size unit has sustained heavy casualties and high attribution of combat equipment during combat operations. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The higher HQ commander needs to know what combat effectiveness remains in the battalion to determine the level of regeneration required before it is ready for further battle. The higher HQ forms an RTF, consisting of personnel from the higher HQ staff, technical personnel assigned to the battalion staff, and subordinate elements. The higher HQ XO exercises supervision over the regeneration task force (RTF). SCPE is on hand or field expedient and natural shelters are available. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Battalion RTF personnel provide accurate data on the status of major weapons systems, overall casualty situations and logistics requirements as directed by the Higher HQ Commander or XO. At MOPP4, performance degradation factors increase assessment completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Command Section selects Regeneration Task Force (RTF) personnel in coordination with S2/S3 Section and higher HQ staff element.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Reorganizes battalion staff personnel to maintain required logistics and CHS activities during assessment operations.</li> <li>c. Provides personnel with expertise in supply, medical, and maintenance fields from the battalion staff.</li> <li>d. Coordinates additional personnel requirements with higher HQ staff element using analog and/or digital communications.</li> <li>e. Inspects RTF personnel to ensure compliance with equipment and areas of expertise requirements as directed by the higher HQ XO or S4 using analog and/or digital communications.</li> <li>f. Dispatches RTF personnel to location(s) designated by higher HQ XO or S4.</li> </ul>		
g. Conducts continuous logistics preparation of the battlefield.		
<ol> <li>Battalion RTF personnel assess degraded unit's logistics and CHS requirements.</li> <li>Maintain situational awareness at all times using analog and/or digital communications.</li> </ol>		
<ul> <li>b. Identify number of major weapon systems that have been destroyed.</li> <li>c. Identify number of major weapon systems that are damaged beyond capability of repair in the forward area.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Identify number of major weapon systems that are damaged but can be		
repaired in the forward area.		
e. Identify locations of forward and rear maintenance and salvage collection points.		
f. Calculate transportation requirements for equipment evacuation operations.		
g. Identify number of KIA and the MA requirements.		
<ul> <li>h. Identify number of casualties requiring emergency treatment or transportation.</li> </ul>		
i. Identify medical treatment and transportation points in the AO.		
j. Submit casualty reports and casualty feeder reports.		
k. Calculate ground ambulance and MEDEVAC support requirements.		
Calculate Class III and V supply requirements to restore degraded capabilities to basic load level.		
m. Identify Class I and IX supplies, communication equipment, and other		
critical supply items required, if time permits.		
3. Battalion RTF personnel provide input to the initial assessment report.		
a. Consolidate logistics and CHS data into a format that gives the status of the		
unit's combat effectiveness from a logistics and CHS viewpoint.		
<ul> <li>b. Provide battalion's capabilities to resupply the unit and to repair or replace its damaged weapons and equipment.</li> </ul>		
c. Identify the logistics and CHS capabilities required in the RTF.		
d. Identify shortfalls between battalion's capabilities and the requirements.		
Provide "quick fix" solutions for each deficiency to increase unit's effectiveness.		
f. Report to the higher HQ commander the level of regeneration required from		
a logistics and CHS viewpoint using analog and/or digital communications.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

#### **ELEMENT:**

**TASK:** Coordinate Support for Regeneration Activities (63-1-4036) (FM 100-9) (FM 12-6) (FM 3-100.4) (FM 3-4) (FM 3-5) (FM 4-30.3) (FM 8-10) **ITERATION:** 2 5 Μ 1 3 (Circle) Т COMMANDER/LEADER ASSESSMENT: Р U (Circle)

**CONDITIONS:** The decision has been made to regenerate a maneuver battalion. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. A site for regeneration is designated. The battalion personnel are part of the Assessment and Recovery Team. Logistics and CHS requirements are being generated by other maneuver elements during the reorganization/regeneration. The battalion personnel are trained to handle major end items and heavy equipment and are tasked to provide support to the task force during regeneration activities. SCPE is on hand or field expedient natural shelters are available. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between himself and the staff. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Regeneration coordination is completed within the time frame and in compliance with directives established by the higher HQ commander. At MOPP4, performance degradation factors increase regeneration activities completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Support Operations Section coordinates support for regeneration.         <ul> <li>a. Identifies logistics and CHS requirements in coordination with the S2/S3 and S4 Sections.</li> <li>b. Coordinates additional logistics and CHS and support requirements with higher HQ Support Operations Section.</li> <li>c. Identifies reorganization methods, sites, and projected goals in coordination with higher HQ and battalion S2/S3 and S4 Sections.</li> <li>d. Monitors subordinate units for compliance with higher HQ reconstitution directives and task force requests.</li> <li>e. Directs the maintenance unit to make recoveries and repairs IAW with higher HQ directives and regeneration task force requests.</li> <li>f. Coordinates internal CHS for battalion and attached units with the supporting medical unit.</li> <li>g. Coordinates resolution of reorganization support problems with higher HQ and battalion S2/S3 and S4 Sections, regeneration task force, and supporting unit involved.</li> <li>h. Coordinates regeneration support using analog and digital communications</li> </ul> </li> </ol>		
<ul><li>i. Conducts continuous logistics preparation of the battlefield.</li><li>j. Monitors environmental stewardship protection program procedures.</li></ul>		
<ol> <li>Support Operations Section provides assistance in regeneration operations.</li> <li>a. Identifies regeneration site(s), methods, and levels of effectiveness to which the unit is to be restored.</li> </ol>		
<ul> <li>b. Identifies replacement priorities for personnel, equipment, and supplies as established by higher HQ commander.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>c. Coordinates identified regeneration requirements with the battalion S2/S3 and S4 Sections and higher HQ staff element using analog and/or digital communications or appropriate BFACS.</li> <li>d. Tasks subordinate units to provide assistance in proponent areas, as required using analog and digital communications.</li> <li>e. Monitors environmental stewardship protection program procedures.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT: S1 SECTION** 

TASK: Provide Human Resources Support - Personnel Services (63-1-4042) (FM 12-6) (DA PAM 600-8-1) (FM 3-3)

(FM 3-4) (FM 8-10)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Support operations have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog device. The unit, higher, and lower TSOPs are available. Subordinate units' battle rosters have been received. Casualties, transfers, and EPW cause personnel actions and adjustments. SCPE is on hand. The S1 Section operates in field expedient and natural shelters under reduced manpower conditions when appropriate. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** PSS actions are processed at 95 percent accuracy within 24 hours of receipt of request. All PSS activities are conducted IAW TSOP and OPORD. At MOPP4, PSS is reduced to minimum actions.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S1 Section performs PSAR.</li> <li>a. Consolidates subordinate units' strength reports.</li> <li>b. Cross-checks casualty witness statements, medical aid stations, and MP straggle control point reports to confirm casualty and/or duty status of individual(s).</li> <li>c. Updates battalion battle roster to reflect current status of all battalion's soldiers.</li> <li>d. Prepares a strength management report IAW TSOP and FM 12-6.</li> <li>e. Briefs strength management to commander and staff.</li> <li>f. Forwards PSAR-Part 1, Personnel Daily Summary through command channels to higher HQ Personnel Section using analog and/or digital communications.</li> <li>g. Forwards PSAR-Part 2 Personnel Requirements Report through AG channels to supporting servicing agency using analog and/or digital communications.</li> <li>h. Prepares wartime SIDPERS transactions IAW DA Pam 600-8-1.</li> <li>i. Inspects SIDPERS personnel transaction registers to resolve strength imbalances.</li> </ol>		
<ul> <li>2. S1 Section processes replacements.</li> <li>a. Establishes a replacement receiving point.</li> <li>b. Assigns replacements based on unit requirements, priority of requirements, and MOS.</li> <li>c. Prepares arrival transactions and data cards.</li> <li>d. Briefs replacements on unit assignment and tactical situations.</li> <li>e. Updates battle roster.</li> <li>f. Coordinates transportation for replacements to assigned units with the subordinate elements using analog and/or digital communications.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Verifies casualty feeder reports and witness statements from subordinate units for accuracy and completeness.</li> <li>b. Corrects casualty status and identifies data based on input from supporting medical and MA elements.</li> <li>c. Prepares SIDPERS deceased transaction and a SIDPERS organization strength report change for all KIAs and MIAs (after 90 days).</li> <li>d. Forwards casualty data and transactions to higher HQ S1 Personnel Section using analog and/or digital communications.</li> </ul>		
<ul> <li>4. S1 Section prepares internal CHS plan.</li> <li>a. Coordinates with supporting medical element for assistance in preparing the battalion CHS plan.</li> <li>b. Coordinates with supporting medical element for routine evacuation, emergency evacuation, and hospitalization of sick or injured personnel.</li> <li>c. Coordinates with supporting medical element for locations of medical and dental facilities.</li> <li>d. Coordinates with supporting medical element to determine procedures for requesting medical evacuation support, and the transportation of RTD personnel to assigned units.</li> <li>e. Coordinates probability and impact of NBC related casualties with battalion NBC personnel.</li> <li>f. Coordinates CHS for mass casualties or NBC attack with higher HQ Staff element and supporting medical element.</li> <li>g. Forwards internal CHS plan to XO for approval.</li> <li>h. Disseminates internal CHS plan to all subordinate units using analog and digital communications.</li> </ul>		
<ul> <li>5. S1 Section coordinates internal CHS. <ul> <li>a. Calculates probable internal CHS requirements.</li> <li>b. Coordinates schedules, locations, and capabilities with supporting medical element.</li> <li>c. Monitors routine and emergency treatment and evacuation procedures to ensure compliance with the battalion TSOP and instructions from supporting medical element.</li> <li>d. Monitors battalion preventive medicine measures to ensure compliance with TSOP.</li> <li>e. Develops battle stress management plan.</li> <li>f. Monitors implementation of battle stress management plan to ensure HSS is provided to subordinate units.</li> </ul> </li> </ul>		
<ul> <li>6. S1 Section administers EPW program.</li> <li>a. Identifies collection sites within the battalion and those operated by supporting MP element.</li> <li>b. Coordinates evacuation with supporting MP and medical elements.</li> <li>c. Forwards captured enemy medical material to the S4.</li> <li>d. Coordinates CHS requirements with the supporting medical element using analog and digital communications.</li> <li>e. Procures collection point(s) guards from subordinate units.</li> <li>f. Coordinates evacuation of EPW from the battalion area to MP collection point with S2/S3 Section.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4009		ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

**ELEMENT: S1 SECTION** 

**TASK:** Provide Human Resources Support - Administrative Services (63-1-4043)

(AR 600-8-1) (AR 27-10) (AR 600-8-22) (DA PAM 600-8-1) (DD MANUAL 4525.6-M) (FM 12-6)

(FM 14-100)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Support operations have stabilized. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Administrative support activities have increased. Subordinate units are requesting morale, welfare, and recreation support. The unit, higher and lower TSOPs are available. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** All administrative actions are processed and forwarded IAW TSOP and OPORD within the time prescribed. All morale support resources are employed in a manner that enhances and sustains soldier morale within the battalion. At MOPP4 performance degradation factors increases time required to perform administrative actions.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S1 Section provides mail service.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Maintains current locations of all subordinate units.</li> <li>c. Collects mail from supporting postal activity for all subordinate units.</li> <li>d. Sorts mail by unit and location.</li> <li>e. Delivers all mail to subordinate units.</li> <li>f. Returns all undelivered mail to supporting postal activity.</li> </ol>		
<ul> <li>2. S1 Section operates distribution center.</li> <li>a. Collects correspondence from all subordinate units.</li> <li>b. Forwards all correspondence to appropriate elements.</li> <li>c. Secures classified materials IAW local directives and TSOP.</li> </ul>		
<ul> <li>3. S1 Section processes promotion recommendations.</li> <li>a. Forwards all promotion requests to higher HQ S1 Section and servicing personnel elements using analog and/or digital communications.</li> <li>b. Maintains suspense file on all forwarded promotion actions.</li> </ul>		
<ul> <li>4. S1 Section administers awards program.</li> <li>a. Inspects incoming award recommendations for accuracy and completeness.</li> <li>b. Forwards all recommendations to higher HQ and supporting personnel elements using analog and/or digital communications.</li> <li>c. Maintains suspense file on all award recommendations.</li> </ul>		
<ul><li>5. S1 Section (Legal Specialist) provides legal support and processes UMCJ actions.</li><li>a. Prepares flagging actions requested by subordinate units.</li></ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Processes flagging actions from subordinate units.</li> <li>c. Ensures the commander has Article 15 authority over the offense and accused IAW the UCMJ.</li> <li>d. Prepares judicial and nonjudicial proceedings documents.</li> <li>e. Coordinates with the commander to ensure that evidence supports resolution of the alleged violation of the Uniform Code of Military Justice.</li> <li>f. Coordinates with the detailed Judge Advocate to ensure evidence supports resolution of the violation of the Uniform Code of military Justice.</li> <li>g. Coordinates judicial acts with subordinate commanders.</li> <li>h. Forwards all documents to higher HQ S1 Section using analog and digital communications.</li> <li>i. Processes all appeals.</li> </ul>		
<ul> <li>6. S1 Section processes personnel and finance actions and SIDPERS transactions.</li> <li>a. Verifies changes for accuracy and completeness.</li> <li>b. Prepares SIDPERS input data.</li> <li>c. Forwards all completed actions to higher HQ S1 Section and supporting personnel servicing element using analog and/or digital communications.</li> <li>d. Reports SIDPERS disposition to initiating unit(s) using analog and digital communications.</li> </ul>		
<ul> <li>7. S1 Section performs administrative functions.</li> <li>a. Maintains leave control log.</li> <li>b. Maintains duty rosters.</li> <li>c. Prepares military correspondences.</li> <li>d. Maintains required functional files.</li> <li>e. Forwards all recurring reports to appropriate elements IAW TSOP and OPORD.</li> <li>f. Maintains required regulations, publications, and SOPs IAW TSOP.</li> <li>g. Provides reproduction services.</li> </ul>		
8. S1 Section provides MWR support. a. Identifies subordinate MWR requirements. b. Identifies supporting MWR capabilities and resources allocated to the battalion. c. Provides recommendation to the commander on prioritization of MWR support to subordinate units. d. Coordinates MWR support deliveries IAW the commander's priorities.		
<ul> <li>9. S1 Section Coordinates external MWR support.</li> <li>a. Coordinates for newspapers, books, magazines, and other publications with higher HQ S1 Section.</li> <li>b. Coordinates for personal sundry items with the supporting supply element.</li> <li>c. Coordinates for musical, tactical PX, rest, and recuperation support with higher HQ S1 Section.</li> <li>d. Coordinates motion pictures and other entertainment with higher HQ S1 Section.</li> <li>e. Coordinates MWR support using analog and/or digital communications.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

**ELEMENT:** Unit Ministry Team

TASK: Conduct Command Religious Support Program (63-1-4044)

(FM 16-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Requests for religious support have been received. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog device. The unit, higher, and lower TSOPs are available. Support operations have commenced. Casualties have occurred. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Command and soldier religious support needs are met IAW the TSOP, OPORD, and command directives. At MOPP4, performance degradation factors increase time of religious support activities.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Unit Ministry Team develops a religious support plan.         <ul> <li>Lists the religious needs of the battalion based on commander's guidance.</li> <li>Establishes religious support priorities.</li> <li>Coordinates direct and general religious support with higher HQ ministry activity.</li> <li>Provides staff sections with required input for plans and orders.</li> <li>Consolidates input to the religious support plan from other staff sections.</li> <li>Prepares the battalion religious support plan.</li> <li>Disseminates plan to all subordinate units using analog and/or digital communications.</li> </ul> </li> </ol>		
<ul> <li>2. Unit Ministry Team provides religious support, to include rites and services.</li> <li>a. Monitors casualty data to determine required religious services.</li> <li>b. Provides worship services, memorial ceremonies, services for the dead, sacraments, rites, and ordinances.</li> <li>c. Conducts mass or emergency burials IAW current regulations and directives.</li> <li>d. Provides support to battalion headquarters personnel.</li> <li>e. Requests supplies and additional transportation requirements from S4 Section.</li> </ul>		
<ul> <li>3. Unit Ministry Team provides pastoral care to soldiers.</li> <li>a. Provides pastoral care that counters battlefield shock and trauma.</li> <li>b. Conducts pastoral counseling that lessens stress and enhance morale.</li> <li>c. Provides religious support for battle fatigue cases.</li> <li>d. Conducts specialized counseling that enhances morale.</li> <li>e. Provides routine pastoral care and counseling to all battalion soldiers.</li> <li>f. Conducts pastoral care to casualties at battle site(s).</li> </ul>		
<ul> <li>* 4. Chaplain advises the commander on unit morale, moral climate, and religious welfare.</li> <li>a. Provides information on morale and moral climate of the battalion that has been personally verified.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Briefs commander on moral and humanitarian aspects of policies and procedures.</li> <li>c. Notifies commander immediately of policies perceived as unjust by soldiers.</li> <li>d. Notifies commander of disruptive and potential disruptive social patterns.</li> <li>e. Notifies commander of possible violations of the laws of war.</li> <li>f. Advises commander on policies or procedures affecting soldier rights to the free exercise of religion.</li> </ul>		
<ul> <li>* 5. Chaplain advises the commander on ethical issues.</li> <li>a. Advises the commander on specific methods of improving the ethical climate within the battalion.</li> <li>b. Briefs commander on ethical aspects of policies and leadership.</li> <li>c. Briefs the commander on soldier training in ethical and moral decision making.</li> <li>d. Emphasizes value of human life, justice, dignity, and truth through sermons, pastoral counseling, and ethical or moral instruction.</li> <li>e. Performs duties as ethical advocate to the commander in the prevention of dehumanizing treatment of friendly troops, EPW and civilians, the violation of codes of morality, illegal acts, desecration of sacred places, and disrespect for human life.</li> </ul>		
<ul> <li>6. Unit Ministry Team provides information on indigenous religions.</li> <li>a. Advises the commander of the impact of indigenous religion(s) in the battalion's mission.</li> <li>b. Advises the commander in developing friendly relations with local religious bodies and civilians.</li> <li>c. Identifies human welfare needs caused by combat on indigenous population.</li> <li>d. Coordinates alleviation of human welfare needs with HN military and civilian religious institutions.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task NumberTask TitleReferences63-1-4009Prepare Operations Plan/Operations Order and AnnexesARTEP 10-416-MTP

ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP

### **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

#### ARTEP 63-085-MTP

**ELEMENTS: MATERIEL OFC** 

ARMT & CBT VEH SEC AUTMV-GSE MAINT SEC GEN REPAIR PARTS SEC MISSILE SECTION COMMUNICATIONS SEC

**TASK:** Manage Class IX Materiel Section (63-1-4105)

(<u>FM 4-30.3</u>) (AR 750-1) (FM 10-27-3) (FM 17-95) (FM 3-100.4) (FM 63-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Class IX materiel requirements are generated by regiment units engaged in tactical operations. The RMMC has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. Supported units are deployed and operational. Class IX materiel sustainment controls and priorities have been established. Logistics status reports with equipment readiness data are received from Regiment S4s and supported units. The type of current operation dictates maintenance methods and procedures. The Manage Class IX Materiel Section monitors Logistical operations by analog and digital means of communications and by messenger. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class IX materiel management support is continuous from the outset of operations at levels that sustain operational momentum IAW higher HQ service support annex. At MOPP4, predesignated degradation maintenance and supply levels are maintained.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
1. Manage Class IX Materiel Section monitors the status of the maintenance systems of the Regiment. (091-CLT-3012, 091-CLT-4025, 101-525-4104, 101-525-5001, 101-525-5002, 101-525-5003, 101-525-5004, 101-525-5006, 101-525-5007, 101-525-5008, 101-SR1-0001, 101-SR1-0002, 101-SR1-0003, 101-SR1-0004, 101-SR1-0005, 101-SR1-0006, 101-SR1-0007, 101-SR1-0008, 101-SR1-0009, 101-SR1-0010, 101-SR1-0011, 101-SR1-0012, 101-SR1-0013, 101-SR1-0014, 101-SR1-0015, 101-SR1-0016, 101-SR1-0017, 101-SR1-0018, 101-SR1-0019, 101-SR1-0020, 101-SR1-0021, 101-SR1-0022, 101-SR1-0023, 101-SR1-0024, 101-SR1-0025, 101-SR1-0026, 101-SR1-0027, 101-SR1-0029, 101-SR1-0030, 101-SRA-0001, 101-SRA-0002, 101-SRA-0003, 101-SRA-0004, 101-SRA-0005, 101-SRA-0007, 101-SRA-0008, 101-SRA-0009, 101-SRA-0012, 101-SRA-0013, 101-SRA-0014, 101-SRA-0015, 101-SRA-0016, 101-SRA-0017, 101-SRA-0026, 101-SRA-0021, 101-SRA-0022, 101-SRA-0024, 101-SRA-0025, 101-SRA-0026, 101-SRA-0021, 101-SRA-0022, 101-SRA-0024, 101-SRA-0025, 101-SRA-0026, 101-SRA-0021, 101-SRA-0022, 101-SRA-0024, 101-SRA-0025, 101-SRA-0026, 101-SRA-0027, 101-SRA-0028, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, 101-SRA-0027, 101-SRA-0028, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, 101-SRC-0001, 101-SRC-0002, 101-SRC-0003, 101-SRC-0004, 101-SRC-0005, S3-5101.00-0229)  a. Provides integrated materiel (Class IX supply and maintenance)	GO	NO-GO
management for all maintainable materiel.  b. Identifies all sustainment controls and priorities in the higher HQ service support annex.		
c. Conducts continuous appraisal of materiel management operations.		

TASK STEPS AND PERFORMANCE MEA	SURES	GO	NO-GO
d. Maintains liaison with the Regiment S4, S3/Supp	ort Operation Section, and		
the COSCOM MMC.	·		
<ul> <li>e. Advises the Regiment Materiel Management Off</li> </ul>	cer and Maintenance		
Troop Commander of problems areas and new or	evelopments that impact		
on the repair parts and maintenance posture of t	ne Regiment.		
<ul> <li>f. Monitors BDAR efforts of maintenance elements</li> </ul>	to ensure critical		
equipment or weapon systems that have an imm	ediate effect on combat		
mission.			
<li>g. Coordinates vehicular recovery to an MCP with t</li>	he Regiment S4 and		
Maintenance Troop.			
h. Monitors cannibalization activities within the Reg	iment and Corps for		
disposition instructions.	·		
<ol> <li>Monitors the maintenance and readiness of all e</li> </ol>	quipment and weapons		
items on the Commander's Tracked Items List.			
<li>j. Conducts continuous logistics preparation of the</li>			
<li>k. Tracks and investigates Class IX high priority red</li>	uisitions.		
Armament and Combat Vehicle Branch performs integrated			
management for weapon systems and combat vehicle			
a. Provides materiel management for selective Cla			
or maintenance significant to the operational rea	diness of those weapon		
systems.	. I as a saffe of tensors		
b. Recommends maintenance data requirements a			
c. Implements ADP collection procedures and supe	ervise operations of the		
maintenance data reporting system.	all to the off to a de		
d. Analyzes data and reports (automated and manu			
problem areas, and other information that genera	ates requirements for		
action by the maintenance and staff elements.			
e. Compiles special reports on the status of regime			
f. Assists in developing materiel management police	cies and plans with		
recommended corrective actions.	with manager to the cale/Class		
g. Provides disposition instructions (in conjunction			
VII section) for unserviceable items of equipmen			
the repair capabilities or capacities of the Mainte			
h. Developes maintenance plans to support project			
operations. Coordinate with the Maintenance Tr	bop based on requirements		
generated by the regiment staff.  i. Monitors regiment organizational maintenance o	porations and avaluating		
procedures and use of equipment and personne j. Maintains the status of all MWOs for equipment			
priorities for the completion of MWOs.	and recommending		
k. Maintains coordination and exchange information	with the property		
book/Class VII section to include the status of er			
I. Provides guidance, information, and coordination			
Commander with respect to informational require			
to be satisfied through automated procedures.	and report formats		
m. Coordinates with the transportation officer on rec	uirements for the		
evacuation of materiel from the regiment area.			
n. Identifies regiment materiel that requires calibrat	on in support of the Army		
Calibrations Program.	on in support of the Airing		
o. Reviews spectrometric oil analysis reports to det	ermine incinient equipment		
failures.	cimino incipioni equipinent		
p. Coordinates with RMMC Petroleum Supply Offic	er to ensure that netroleum		
products issued to units meet required specificat			
Products issued to dring meet required specificat	iorio.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Automotive-Ground Support Equipment Branch performs integrated materiel management for tactical wheeled and general purpose vehicles.</li> <li>a. Performs integrated materiel management for tactical wheeled and general purpose vehicles to include construction equipment, MHE, power generation, and associated test equipment.</li> <li>b. Recommends maintenance data requirements and reporting format.</li> <li>c. Implements ADP collection procedures and supervise operations of the maintenance data reporting system.</li> <li>d. Analyzes data and reports (automated and manual) to identify trends, problem areas, and other information that generates requirements for action by the maintenance and staff elements.</li> <li>e. Compiles special reports on the status of regiment equipment.</li> <li>f. Assists in developing materiel management policies and plans with recommended corrective actions.</li> <li>g. Provides disposition instructions (in conjunction with property book/Class VII section) for unserviceable items of equipment when these items exceed the repair capabilities or capacities of the Maintenance Troop.</li> <li>h. Developes maintenance plans to support projected regiment combat operations. Coordinate with the maintenance company based on requirements generated by the regiment staff.</li> <li>i. Monitors regiment organizational maintenance operations and evaluating procedures and use of equipment and personnel.</li> <li>j. Maintains the status of all MWOs for equipment and recommending priorities for the completion of MWOs.</li> <li>k. Maintains coordination and exchange information with the property book/Class VII section to include the status of end item supply.</li> <li>l. Provides guidance, information, and coordination to the Regiment Duty Commander with respect to informational requirements and report formats to be satisfied through automated procedures.</li> <li>m. Coordinates with the Transportation Officer on requirements for the evacuati</li></ol>		
<ul> <li>4. Communications-Electronics Branch performs integrated materiel management for communications equipment, communications-electronics intelligence equipment, and electronic warfare equipment. <ul> <li>a. Performs maintenance on combat surveillance equipment, target acquisition equipment, and night vision equipment.</li> <li>b. Maintains maintenance records of all C-E maintenance performed on supported units equipment.</li> <li>c. Coordinates additional C-E maintenance requirements with the COSCOM MMC or DMMC.</li> <li>d. Assissts S3/Support Operations Section in selecting CP locations for best communications reception.</li> <li>e. Recommends maintenance data requirements and reporting format.</li> <li>f. Implements ADP collection procedures and supervise operations of the maintenance data reporting system.</li> </ul> </li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
g. Analyzes data and reports (automated and manual) to identify trends,		1
problem areas, and other information that generates requirements for		
action by the maintenance and staff elements.		
<ul> <li>h. Compiles special reports on the status of regiment equipment.</li> </ul>		
<ul> <li>i. Assists in developing material management policies and plans with</li> </ul>		
recommended corrective actions.		
j. Provides disposition instructions (in conjunction with property book/Class		
VII section) for unserviceable items of equipment when these items exce	eed	
the repair capabilities or capacities of the Maintenance Troop.  k. Developes maintenance plans to support projected regiment combat		
operations. Coordinate with the Maintenance troop based on requirement	nte	
generated by the regiment staff.	111.5	
Monitors regiment organizational maintenance operations and evaluating	,	
procedures and use of equipment and personnel.		
m. Maintains the status of all MWOs for equipment and recommending		
priorities for the completion of MWOs.		
n. Maintains coordination and exchange information with the property		
book/Class VII section to include the status of end item supply.		
<ul> <li>Provides guidance, information, and coordination to the Regiment Duty</li> </ul>		
Commander with respect to informational requirements and report forma	its	
to be satisfied through automated procedures.		
p. Coordinates with the Transportation Officer on requirements for the		
evacuation of material from the regiment area.		
<ul> <li>q. Identifies regiment materiel that requires calibration in support of the Arm Calibrations Program.</li> </ul>	iy	
r. Reviews spectrometric oil analysis reports to determine incipient equipm	ent	
failures.	Cit	
s. Coordinates with RMMC Petroleum Supply Officer to ensure that petrole	um	
products issued to units meet required specifications.		
<ol><li>Missile Branch performs integrated material management for missile systems.</li></ol>		
a. Performs integrated Class IX materiel management for missile systems	•	
status deployed in the combat elements in the regiment.		
b. Monitors DS maintenance to combat units that have missile systems.		
c. Monitors critical repair parts stock for expedient repair capability.		
d. Maintains liaison with the COSCOM MMC or DMMC, S3/Support		
Operations Section, and the Maintenance Troop for support beyond		
regiment capability.		
<ul> <li>Recommends maintenance data requirements and reporting format.</li> </ul>		
f. Implements ADP collection procedures and supervise operations of the		
maintenance data reporting system.		
g. Analyzes data and reports (automated and manual) to identify trends,		
problem areas, and other information that generates requirements for		
action by the maintenance and staff elements.  h. Compiles special reports on the status of brigade equipment.	1	
i. Assists in developing materiel management policies and plans with		
recommended corrective actions.		
j. Provides disposition instructions (in conjunction with property book/Class	3	
VII section) for unserviceable items of equipment when these items exce		
the repair capabilities or capacities of the Maintenance Troop.	1	
k. Developes maintenance plans to support projected brigade combat		
operations. Coordinate with the Maintenance Troop based on requirement	ents	
generated by the regiment staff.		
<ol> <li>Monitors regiment organizational maintenance operations and evaluating</li> </ol>	9	
procedures and use of equipment and personnel.	I	1 1

	TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
m.	Maintains the status of all MWOs for equipment and recommending		
	priorities for the completion of MWOs.		
n.	Maintains coordination and exchange information with the property		
	book/Class VII section to include the status of end item supply.		
0.	Provides guidance, information, and coordination to the Regiment Duty		
	Commander with respect to informational requirements and report formats		
	to be satisfied through automated procedures.		
p.	Coordinates with the transportation officer on requirements for the		
	evacuation of materiel from the regiment area		
q.	Identifies regiment materiel that requires calibration in support of the Army		
	Calibrations Program.		
r.	Reviews spectrometric oil analysis reports to determine incipient equipment		
	failures.		
S.	Coordinates with RMMC Petroleum Supply Officer to ensure that petroleum		
	products issued to units meet required specifications.		
6. Gen	eral Repair Parts Branch performs integrated Class IX materiel management		
	ems not managed by the other branches.		
a.	Provides aviation supply management (Class IXA) on behalf of the RAS		
	(ACR) with the COSCOM MMC Aviation Division parts supply branch.		
b.	Develops and control the overall repair parts supply as prescribed in the		
	regiment service support annex.		
	Provide sadvise to DSUs relative to catalog changes.		
d.	Measures automated system performance through the use of appropriate		
	management techniques and tools which consist of pertinent records and		
	reports such as stock status reports, daily transaction register, and the daily		
	error and edit transaction listing.		
	Recommends maintenance data requirements and reporting format.		
f.	Implements ADP collection procedures and supervise operations of the		
	maintenance data reporting system.		
g.	Analyzes data and reports (automated and manual) to identify trends,		
	problem areas, and other information that generates requirements for		
	action by the maintenance and staff elements.		
	Compiles special reports on the status of regiment equipment.		
j.	Assists in developing materiel management policies and plans with		
	recommended corrective actions.		
j.	Provides disposition instructions (in conjunction with property book/Class		
	VII section) for unserviceable items of equipment when these items exceed		
	the repair capabilities or capacities of the Maintenance Troop.		
k.	Developes maintenance plans to support projected regiment combat		
	operations. Coordinate with the Maintenance Troop based on requirements		
	generated by the regiment staff.		
l l.	Monitors regiment organizational maintenance operations and evaluating		
	procedures and use of equipment and personnel.		
m.	Maintains the status of all MWOs for equipment and recommending		
	priorities for the completion of MWOs.		
l n.	Maintains coordination and exchange information with the property		
_	book/Class VII section to include the status of end item supply.		
0.	Provides guidance, information, and coordination to the Regiment Duty		
	Commander with respect to informational requirements and report formats		
	to be satisfied through automated procedures.		
p.	Coordinates with the Transportation Officer on requirements for the		
	evacuation of materiel from the regiment area		
q.	Identifies regiment materiel that requires calibration in support of the Army		
I	Calibrations Program.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>r. Reviews spectrometric oil analysis reports to determine incipient equipment failures.</li> <li>s. Coordinates with RMMC Petroleum Supply Officer to ensure that petroleum products issued to units meet required specifications.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
091-CLT-3012	Manage the Standard Army Maintenance System (SAMS)	STP 10-92M14-SM-TG
		STP 9-63H14-SM-TG
091-CLT-4025	Manage Battlefield Maintenance Support	STP 10-92M14-SM-TG
		STP 9-63H14-SM-TG
101-525-4104	Validate Causative Research for Inventory Adjustments	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5001	Recommend Actions to Eliminate Bbacklog in Warehouse Operations (Manual)	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5002	Evaluate Procedures for Conducting and Processing Physical Inventories	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5003	Evaluate Supply Support Procedures	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5004	Review Material Receipts and Document Processing Procedures	STP 10-92A35-SM-TG
	•	STP 10-92M14-SM-TG
101-525-5006	Evaluate Supply Performance Indicators	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5007	Review Stock Status Listings	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5008	Provide Logistics Input for the Administrative or Logistics Order	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0001	Prepare Computer for Operation	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0002	Process Automated Customer Requests for Issue	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0003	Print Documents	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0004	Perform Transactions-In Processes	STP 10-92A12-SM-TG

Task Number	Task Title	References
i ask inullibel	rask ride	STP 10-92M14-SM-TG
101-SR1-0005	Perform Transactions-Out Processes	STP 10-92M14-SM-TG
101-31(1-0003	renomi mansactions-out riocesses	STP 10-92M14-SM-TG
101-SR1-0006	Perform System Inquiries Processes	STP 10-92A12-SM-TG
101 011 0000	r enorm bystem inquires i rocesses	STP 10-92M14-SM-TG
101-SR1-0008	Perform Back-Up and Recovery Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0010	Process Materiel Receipt Documents	STP 10-92A12-SM-TG
	•	STP 10-92M14-SM-TG
101-SR1-0011	Process Materiel Release Denial and	STP 10-92A12-SM-TG
	Confirmation Documents	
		STP 10-92M14-SM-TG
101-SR1-0012	Perform Location Maintenance Processes	STP 10-92A12-SM-TG
404 OD4 0040	Desferred Leveline Orace Orace Descent	STP 10-92M14-SM-TG
101-SR1-0013	Perform Location Survey Support Processes	STP 10-92A12-SM-TG
101-SR1-0014	Derform Inventory Compart Draces	STP 10-92M14-SM-TG
101-3R1-0014	Perform Inventory Support Processes	STP 10-92A12-SM-TG STP 10-92M14-SM-TG
101-SR1-0015	Perform Close-Out Process	STP 10-92M14-SM-TG
101-31(1-0013	r enomi close-out riocess	STP 10-92M14-SM-TG
101-SR1-0016	Process Request for Issue (Manual)	STP 10-92A12-SM-TG
101 0111 0010	r recess requestrer recue (marraar)	STP 10-92M14-SM-TG
101-SR1-0017	Perform SARSS1 Utilities	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0018	Process Requests for Modification,	STP 10-92A12-SM-TG
	Cancellation, and Status	
		STP 10-92M14-SM-TG
101-SR1-0019	Process Turn Ins and Receipts from	STP 10-92A12-SM-TG
	Maintenance	070 40 00144 014 70
404 OD4 0000	Desfers Description Health Mark Free Con-	STP 10-92M14-SM-TG
101-SR1-0020	Perform Parameter Update Menu Functions	STP 10-92A12-SM-TG STP 10-92M14-SM-TG
101-SR1-0021	Process Directed Dispostion of Stock	STP 10-92M14-SM-TG
101-31(1-0021	Process Directed Disposition of Stock	STP 10-92M14-SM-TG
101-SR1-0022	Perform Miscellaneous Functions	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0023	Initiate the Tutorial Process	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0024	Perform Materiel Release Order Control	STP 10-92A12-SM-TG
	(MROC) Equipment Set-Up	
		STP 10-92M14-SM-TG
101-SR1-0025	Perform Materiel Release Order Control	STP 10-92A12-SM-TG
	(MROC) Applications	CTD 40 000444 CM TO
101-SR1-0026	Dorform Continuity of Operations Plan	STP 10-92M14-SM-TG
101-3R1-0020	Perform Continuity of Operations Plan (COOP)	STP 10-92A35-SM-TG
	(COOF)	STP 10-92M14-SM-TG
101-SR1-0027	Supervise Miscellaneous Materiel Release	STP 10-92A35-SM-TG
101 011 0027	Order Control (MROC) Processes	011 10 02/100 OM 10
	2.22. 22	STP 10-92M14-SM-TG
101-SR1-0029	Interpret Materiel Release Order Control	STP 10-92A35-SM-TG
	(MROC) Reports and Listings	
	-	STP 10-92M14-SM-TG

	SOLI OKTING INDIVIDUAL TASKS	
Task Number	Task Title	References
101-SR1-0030	Perform Communication Maintenance	STP 10-92A35-SM-TG
	Processes	
		STP 10-92M14-SM-TG
101-SRA-0001	Perform Sign-On and Sign Off	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0002	Perform Sign-On and Sign-Off	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0003	Perform Transactions-In Processes	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0004	Perform Issue and Referral Processes	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0005	Conduct Files Inquiry	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0007	Perform Interactive Status Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0008	Process Local Purchase Requests	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0009	Perform Repaqrable Items Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0012	Perform Transactions-Out Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0013	Perform Close-out	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0014	Perform Interactive Request for Issue Process	STP 10-92A35-SM-TG
	(SARSS1)	
		STP 10-92M14-SM-TG
101-SRA-0015	Perform Interactive Catalog Build Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0016	Analyze Performance Standards	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0017	Perform Stockage Level Maintenance	STP 10-92A35-SM-TG
404 004 0000		STP 10-92M14-SM-TG
101-SRA-0020	Perform Department of Defense Activity	STP 10-92A35-SM-TG
	Address Code (DODAAC) Inquiry Process	OTD 40 00M44 0M TO
104 004 0000	Dian dian	STP 10-92M14-SM-TG
101-SRA-0022	Print Reports and Listings	STP 10-92A35-SM-TG
404 CD 4 0004	Deuferen CADCCA Deuterenten Menerenten	STP 10-92M14-SM-TG
101-SRA-0024	Perform SARSS1 Parameter Management	STP 10-92A35-SM-TG
404 CD 4 0005	Denferms CADCCOA Denomination Management	STP 10-92M14-SM-TG
101-SRA-0025	Perform SARSS2A Parameter Management	STP 10-92A35-SM-TG
404 CD 4 0007	Doutous Nativials Davitas Drassass	STP 10-92M14-SM-TG
101-SRA-0027	Perform Network Router Processes	STP 10-92A35-SM-TG
101-SRA-0028	Parform Overdue Chinmont Process	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
101-3KA-0020	Perform Overdue Shipment Process	STP 10-92A33-SW-TG
101-SRA-0029	Perform Finance Account Management	STP 10-92M14-SM-TG
101-3NA-0029	renorm rinance Account Management	STP 10-92A33-3W-TG
101-SRA-0030	Perform Continuity of Operation Plan (COOP)	STP 10-92A35-SM-TG
101 OINA-0030	1 Shorm Continuity of Operation Flatt (COOF)	STP 10-92A33-3W-TG
101-SRA-0031	Perform Control Degree Process	STP 10-92M14-SM-TG
.01 0.01 0001	. S. Sim Some Dogico i 10003	STP 10-92M14-SM-TG
101-SRC-0001	Supervise the SARSS2AC/B Functions	STP 10-92A35-SM-TG
. 3 . 3 . 3 . 3 . 3 . 3	Capt. 1100 and of a Control of a following	STP 10-92M14-SM-TG

Task Number	Task Title	References
101-SRC-0002	Direct Reparable Stock Rotation	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0003	Perform Excess Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0004	Perform Document History Financial Reconciliation Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0005	Perform Availability Balance File (ABF) Clean- Up	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
S3-5101.00-0229	Assess Unit Capabilities to Support Proposed Operations	STP 10-92ABDII-MQS

### SUPPORTING COLLECTIVE TASKS

Task Number	Task Title	References
63-1-1013	Provide Assistance in Planning Logistics	ARTEP 63-146-MTP
	and Combat Health Services	

#### **ELEMENT:**

**TASK:** Manage Combat Service Support Automation (63-1-4112)

(<u>FM 24-35</u>) (AR 380-19) (AR 380-19-1) (AR 530-1) (FM 24-18) (FM 24-33)

(FM 24-35-1) (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Operations have commenced. Coordination of operations is conducted by analog and/or digital means of communications and courier. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The threat is capable of locating, identifying, and rapidly exploiting all types of communications. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Uninterrupted 24-hour analog and/or digital communications is provided to Support Squadron HQ and all subordinate units through one or more external means. At MOPP4, performance degradation factors increase the time required to maintain the communications system.

NOTE: All subtasks and performance measures of this tasks must be performed by S2/3 Section in headquarters without an S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Combat Service Support Automation Section manages logistical support software and provide operator-level support for all STAMISs.         <ul> <li>Supervises the functions of the automation management office</li> <li>Provides technical advice to the Squadron Commander on any changes in automated systems that interrupt, hinder, or change the provision of CSS to the regiment.</li> <li>Tributes, implements, retrieves, receives, disband disposes of all STAMIS software for the regiment.</li> <li>Provides system troubleshooting and replacement of software.</li> <li>Provides staff and unit-level assistance.</li> <li>Integrates databases for new units and units attached to the regiment.</li> <li>Integrates of data bases for user-level sustainment training.</li> <li>Coordinates signal support actions and requirements with the Corps Signal Office.</li> <li>Conducts interface with Corps and Echelons Above Corps (EAC) activities responsible for CSS system support.</li> <li>Assists units with CSS automation COOP planning and execution.</li> <li>Maintains the master library of CSS software and STAMIS user manuals for the ACR.</li> </ul> </li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

	SOLI OKTING COL	LECTIVE TACKS
Task Number	Task Title	References
63-1-4017	Establish Communications	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4017.63-2017	Establish Communications	ARTEP 63-412-75-MTP
00 / 50/5		ARTEP 63-636-MTP
63-1-5017	Establish Communications	ARTEP 63-106-MTP

**ELEMENT: CLASS V SUPPLY SEC** 

**TASK:** Conduct Brigade Materiel Management Center (63-1-4114)

( <u>FM 17-95</u> )	(FM 100-9)	(FM 10-1)
(FM 10-15)	(FM 10-23)	(FM 10-27)
(FM 10-27-1)	(FM 10-27-3)	(FM 10-67)
(FM 10-67-1)	(FM 4-30.3)	(FM 55-1)
(FM 55-10)	(FM 55-60)	(FM 63-1)
(FM 9-6)		

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The Support Squadron (ACR) HQ has analog and digital communication with higher and lower HQs. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents are continuously updated with logistics and combat health support STAMIS, and movement tracking devices. Unit higher and lower TSOPs are available. Logistic requirements are generated by the regiment and attached units. Sustainment controls have been established by the regiment service support annex order. The Regimental Materiel Management Center (RMMC) provides the regiment with total asset and in transit visibility (TAV/ITV) of: commodities, movements, units within, units assigned, or units inbound or outbound from the battlespace. The RMMC maintains total distribution pipeline information by operating a logistics fusion center to collect, collate, and analyze horizontal and vertical TAV/ITV information for the regiment. The RMMC conducts split base operations using analog or digital communications to program and obtain sustainment resources from worldwide sources. The RMMC integrates regionally available contracted, host nation or third country resources into the regiment distribution system. The RMMC has authority to direct, redirect, cross-level, or mass logistics resources at critical points within regiment battlespace. Although SCPE is on hand, the RMMC operates from field expedient and/or natural shelters under reduced manpower conditions, both day and night. The unit is subject to air, NBC, and Level I ground attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The RMMC is managed with TAV/ITV of all commodities, movements, and units within, assigned, inbound or outbound to the regiment area of responsibility IAW command directives. At MOPP4 performance degradation factors increase time required to manage distribution systems.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Brigade Materiel Management Center (BMMC) establishes materiel management procedures and operations.     a. Establishes materiel management procedures and operations for the BMMC.     b. Implements policies of the Squadron Commander, prescribe procedures, and mission standards.		
<ul> <li>c. Conducts BMMC split base operations by deploying MMTs in to theater of operations.</li> <li>d. Provides management control over all materiel for the squadron except Class VIII.</li> </ul>		
<ul> <li>e. Provides input to the support Squadron S3 and Brigade S4 on logistical plans and orders.</li> <li>f. Advises the Squadron Commander and staff on management of supply and maintenance operations.</li> </ul>		
<ul> <li>g. Prepares, review, and approve detailed plans and policies for the operation of supply and distribution points and brigade maintenance operations.</li> <li>h. Develops SOPs for the BMMC.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>i. Recommends materiel management policies, plans, and procedures, from a technical point of view, for DS-level supply and maintenance.</li> <li>j. Coordinates with COSCOM MMC to execute evacuation of materiel, resupply operations, and technical assistance.</li> <li>k. Coordinates with the Supply and Transport Troop Commander for technical supervision of unit supply training throughout the brigade.</li> <li>l. Prepares and distribute materiel management directives.</li> <li>m. Coordinates supply priorities with the Squadron S3, Support Operations,</li> </ul>		
<ul> <li>and Brigade S4.</li> <li>n. Coordinates supply controls with the Brigade S4 and COSCOM or DISCOM MMC.</li> <li>o. Developes or implement plans, estimates, and directives for supply and maintenance operations.</li> </ul>		
<ul> <li>p. Developes and control the regiment ASL for supplies and equipment stocked by the Supply and Transport and Maintenance Troops.</li> <li>q. Provides direction, in coordination with the Squadron S2/S3 section, mode of delievery for the issuing of supplies to brigade units.</li> <li>r. Developes, approve, and maintain brigade unit PLLs.</li> </ul>		
<ul> <li>s. Coordinates with the maintenance troop on requirements for the processing of equipment prior to issue.</li> <li>t. Provides maintenance management information for brigade maintenance activities.</li> <li>u. Maintains records on Class II, III (package), and IV supplies.</li> <li>v. Maintains the brigade property book, Army equipment status reporting data,</li> </ul>		
and the Class IX system.  w. Assists the Brigade S4 in developing plans for purchasing and contracting service relating to host nation supplies and services.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT: CLASS III SUPPLY SEC** 

TASK: Manage Class III and Water (Bulk) (SEP) (63-1-4115)

(<u>FM 63-1</u>) (<u>FM 10-27-2</u>) (FM 10-67)

(FM 10-67-2) (FM 17-95)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Class III and Water (Bulk) requirements are generated by Regimental Armored Cavalry Squadron units engaged in tactical or support operations. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all service support annexes, status reports, maps, overlays, and other required documents has been forwarded. Controls and priorities within the ACR were established by the regimental staff. The unit, higher, and lower TSOPs are available. Combat operations are occurring with units dispersed and conducting various functions. Class III and Water (Bulk) sustainment controls and priorities are established within the support annex. Class III and Water (Bulk) consumption estimates are received from the supported units through the higher HQ staff element. Supply methods and procedures are dictated by the type of combat operation. Class III and Water (Bulk) monitors operations by analog and digital means of communications and by courier. SCPE is on hand or field-expedient natural shelters are available. The Support Squadron may be located in a Corps or division AO, depending on the ACR's assigned mission. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class III and Water (Bulk) support is continuous from the outset of the operations at levels that sustains the momentum of the operations and preplanned bulk fuel and water resupply is executed IAW the higher HQ Service Support Annex. Supported units' basic loads are maintained at the levels directed by higher HQ. At MOPP4 performance degradation factors increase time required to provide Class III and water (Bulk) support.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Class III and Water (Bulk) Support Section manages the bulk petroleum distribution system.</li> <li>a. Identifies all sustainment controls and priorities in the higher HQ Service Support Annex.</li> <li>b. Maintains current location(s) of Class III(B) supply points in the BSA and supporting elements in the CSA or DSA.</li> <li>c. Monitors the ACR's daily consumption reports from the BS4, manuver</li> </ol>		
squadrons S4, and Supply and Trans Troop to ensure compliance with sustainment controls.  d. Monitors the ACR's daily bulk fuel forecasts from BS4, manuver squadrons S4 and Supply and Trans Troop  e. Consolidates forecast to the COSCOM MMC.		
<ul> <li>f. Maintains records of current petroleum storage capabilities of issuing Supply and Transport Troops and Armored Cavalry Squadrons.</li> </ul>		
g. Monitors supported maneuver squadrons' basic load status in coordination with BS4 and squadron S4s to ensure they are maintained at prescribed levels.		
<ul> <li>h. Coordinates throughput of bulk product with the BS4, COSCOM MMC, and the Supply and Transport Troop using analog and/or digital communications.</li> </ul>		
<ul> <li>i. Coordinates resolution of actual or anticipated Class III(B) problems with S2/S3 Section, BS4, COSCOM MMC, and Supply and Transport Troop using analog and/or digital communications.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
j. Provides Class III(B) status update to Brigade Commander, XO, and S2/S3		
Section as required.		
<ul><li>k. Conducts continuous logistics preparation of the battlefield.</li><li>l. Computates bulk petroleum data with analog and/or digital communication.</li></ul>		
i. Computates buik petroleum data with analog and/or digital communication.		
Class III(B) Support Section conducts support activities.		
a. Coordinates Class III(B) delivery schedules with the COSCOM MMC, Corps		
transportation assets, Supply and Transport Troop, BS4, and Support		
Squadron S2/S3 Section staff personnel using analog and/or digital		
communications.		
<ul> <li>b. Manages Class III(B) stock control for the BSA petroleum supply points through ensuring requisitions and issues distribution processing are in</li> </ul>		
compliance with sustainment controls.		
c. Coordinates Class III(B) deliveries by the Supply and Transport Troops to		
the using troops through the BS4s staff personnel using analog and/or		
digital communications.		
d. Monitors Class III(B) distribution point(s) daily status reports to verify		
current bulk Class III level.		
e. Coordinates with the Brigade, COSCOM MMC, and Supply and Transport		
Troop for Class III(B) direction, redirection, cross-leveling or massing of		
petroleum distribution resources to meet unexpected surge requirements		
using analog and/or digital communications.		
<ul> <li>f. Provides Class III(B) status updates to the Support Squadron Commander and S2/S3 staff personnel and BS4s using analog and/or digital</li> </ul>		
communications.		
Class III and Water (Bulk) Support Section manages the bulk water distribution		
system.		
<ul> <li>a. Maintains current locations of all water points.</li> <li>b. Coordinates water deliveries to distribution points with COSCOM MMC,</li> </ul>		
Support Squadron S2/S3 Section, BS4 using analog and digital		
communications.		
c. Provides water support status updates to the Brigade Commander and staff		
as required.		
d. Coordinates water support with COSCOM MMC, Support Squadron S2/S3		
Support Operation Section, and BS4 using analog or digital		
communications.		
e. Monitors water status issues on the Commander's Critical Tracked Items		
List.		
f. Coordinates with the Medical Troop's Preventive Medicine NCO to conduct		
water quality assurance inspection testing.		
g. Coordinates bottle water contract and resupply.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
101-525-5003	Evaluate Supply Support Procedures	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5007	Review Stock Status Listings	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0001	Prepare Computer for Operation	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0016	Process Request for Issue (Manual)	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0018	Process Requests for Modification,	STP 10-92A12-SM-TG
	Cancellation, and Status	
		STP 10-92M14-SM-TG
101-SRA-0024	Perform SARSS1 Parameter Management	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT: CLASS V SUPPLY SEC** 

TASK: Manage Class V (SEP) (63-1-4116)

(FM 63-1) (FM 17-95) (FM 3-100.4) (FM 9-6)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Class V requirements are being generated by units engaged in tactical operations. Regiment operations are occurring with units dispersed and conducting various functions. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all support annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Class V sustainment controls and priorities are established. Class V status reports are received from Regiment S4 and Supply and Transport Troop ATP issuing units. Supply methods and procedures are dictated by the type of combat operations. CSA, ASPs and ATPs elements are operational in the AO. Class V Materiel Management Section monitors operations by analog and/or digital means of communications and by courier. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class V materiel management support is continuous from the outset of the operation at levels that sustain the momentum of the operation IAW higher HQ service support annex. Basic loads for AO supported units are maintained at a level directed by higher HQ staff element. At MOPP4, Class V predesignated degradation supply levels are maintained.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Class V Section monitors the status of Class V sustainment system.         <ul> <li>Identifies all sustainment controls and priorities in higher HQ service support annex.</li> <li>Performs ammunition stock control.</li> <li>Maintains records of ammunition allocations, credits, debits, and expenditures for all maneuver squadron units: to include basic loads, special task force requirements, CSR, RSR, and data on special</li> </ul> </li> </ol>		
<ul><li>ammunition.</li><li>d. Maintains current locations of all maneuver squadron ATPs, corps CSPs, ASPs, ATPs and any stockpiles in the AO.</li></ul>		
<ul> <li>e. Monitors Class V requisitions and issues from the ATP to supported units with the manuver squadron S4.</li> <li>f. Coordinates Class V diversions to meet unexpected surge requirements with the brigade S4, S2/S3 Section, and ATP.</li> </ul>		
g. Maintains current Class V stockage level of all units in AO.  h. Coordinates resolutions of actual or anticipated Class V problems with the higher HQ staff elements, S2/S3 Section, and issuing units using wire, radio, or CSSCS.		
<ul> <li>i. Maintains visibility of ammunition flatracks within area of responsibility.</li> <li>j. Monitors ammunition items on the Commander's Tracked Items List.</li> <li>k. Conducts continuous Class V logistics preparation of the battlefield for the offensive and defense.</li> <li>l. Monitors environmental stewardship protection program procedures.</li> </ul>		
Class V Section performs ammunition management functions.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Maintains and authenticate Class V Ammunition Request Forms (DA Form 581) from the maneuver squadron S4s.</li> </ul>		
<ul> <li>Maintains and authenticate Class V ammunition requests for turn-in and procedures with the maneuver squadron S4s and ATPs.</li> </ul>		
<ul> <li>c. Manages and project Class V CSR and RSR for the Brigade Commander, XO, and S2/S3 Section.</li> </ul>		
<ul> <li>d. Provides ammunition expenditure data to the BMMC staff, brigade staff and COSCOM.</li> </ul>	d	
<ul> <li>e. Monitors Class V requisitions and issues from the ATP to using units to ensure compliance with established sustainment controls.</li> </ul>		
<ul> <li>f. Computes and maintain maneuver squadron basic load data and weapon densities.</li> </ul>		
g. Prepares and submits stock status reports to include quantity, condition, and forecasted Class V requirements to Brigade S4, S2/S3 Section and COSCOM.		
<ul> <li>h. Maintains continuous liaison with the Supply and Troop personnel at the manuver Squadron ATP.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

Task NumberTask TitleReferences63-1-1013Provide Assistance in Planning Logistics and Combat Health ServicesARTEP 63-146-MTP

**ELEMENT: PROP BK/CL VII SEC** 

TASK: Manage Class VII (Property Book) (SEP) (63-1-4117)

 (FM 10-27)
 (FM 10-15)
 (FM 10-27-2)

 (FM 10-27-3)
 (FM 17-95)
 (FM 3-100.4)

(FM 63-1)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Class VII and property book requirements are generated by battle loss reports or requisitions only. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog device. The unit, higher, and lower TSOPs are available. Class VII and property book support operations are commencing with the Regiment S4s and supporting units conducting various activities. Sustainment controls and priorities have been established. Supply methods and procedures are dictated by the type of combat operation. Class VII and Property Book Section monitors operations by analog and digital means of communications and by courier. Threat intelligence gathering and attacks have increased. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class VII and property book support are continuous from the outset of the operation at levels that sustain the momentum of combat operation IAW the higher HQ service support annex. At MOPP4, predetermined degradation support levels are maintained.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
1. Property Book/Class VII Section manages Class VII materiels as the Property Book Officer. (101-92Y-1400, 101-92Y-1402, 101-92Y-1403, 101-92Y-1404, 101-92Y-2110, 101-92Y-2111, 101-92Y-2112, 101-92Y-2113, 101-92Y-2400)  a. Monitors Class VII requisitions and issues between Brigade S4s and COSCOM for compliance with sustainment controls in the higher HQ service support annex.  b. Monitors battle loss reports to identify Class VII replacement requirements c. Controls all input to and output from the automated processed supporting the property book system  d. Controls the automated processes to the extent of establishing and modifying master and subsidiary files as necessary.  e. Controls the automated processes of establishing working parameters for the automated processes and directing the execution of desired processes.  f. Monitors two property account technicians and other section personnel while developing requirements for current and contingency operations.  g. Coordinates Class VII deliveries with Brigade S4, S2/S3 Section, and COSCOM.  h. Coordinates the return to supply channels of excess serviceable and unserviceable end items as required and coordinate equipment processing for issue in the Brigade.	GO	NO-GO
<ul> <li>i. Coordinates resolution of Class VII supply problems with the higher HQ, Brigade S4, and S2/S3 Section.</li> </ul>		
<ul><li>j. Monitors Class VII items on the Commander's Tracked Items List.</li><li>k. Conducts continuous logistics preparation of the battlefield.</li></ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Property Book/Class VII Section manages teams. (101-92Y-1400, 101-92Y-1402, 101-92Y-1403, 101-92Y-1404, 101-92Y-2110, 101-92Y-2111, 101-92Y-2112, 101-92Y-2113, 101-92Y-2400)         <ul> <li>a. Creates requisitioning, editing, document control, and report teams.</li> <li>b. Processes Class VII data on supply transaction documents and provide them as input for processing by the CSSAMO.</li> <li>c. Provides input to the appropriate staff of higher HQs as directed by the Brigade Commander.</li> <li>d. Coordinates weapon system replacement operations with higher HQ staff</li> </ul> </li> </ol>		
<ul> <li>element.</li> <li>e. Processes equipment readiness listings used in preparing the unit status report.</li> <li>f. Verifies Adjustment documents to ensure completeness and compliance with appropriate procedures and regulations.</li> <li>g. Manages hand-receipt accounts for the Brigade units.</li> <li>h. Provides reports and makes recommendations on redistribution of excess property to the BS4 and S2/S3 Section.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### SUPPORTING COLLECTIVE TASKS

Task NumberTask TitleReferences63-1-1013Provide Assistance in Planning Logistics<br/>and Combat Health ServicesARTEP 63-146-MTP

**ELEMENT:** CLASS I,II&IV SUP SEC

TASK: Management Class I, II, III(P), and IV (SEP) (63-1-4118)

(<u>FM 10-27-3</u>) (FM 10-15) (FM 10-23) (FM 0-27) (FM 17-95)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Class I, II, III(P), and IV supply requirements are generated by regiment combat operations. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog device. The unit, higher, and lower TSOPs are available. Support operations are commencing with its subordinate elements conducting various activities. Sustainment controls and priorities have been established. Supply methods and procedures are dictated by the type of combat operation. Corps "slice " elements are operational in the AO. Class I, II, III(P), and IV Branch monitors operations by analog and digital means of communications and by courier. Threat intelligence gathering and attacks have increased. SCPE is on hand or field expedient natural shelters are available. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between himself and the staff. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class I, II, III(P), and IV support are continuous from the outset of the operation at levels that sustain the momentum of combat operation IAW the higher HQ service support annex. At MOPP4, predetermined degradation support levels are maintained.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Commodity Managers for Class I manages brigade logistical support. (03-5106.00-0130, 03-5106.00-0166, 101-525-1513, 101-525-3009, 101-525-5001, 101-525-5002, 101-525-5003, 101-525-5006, 101-525-5007, 101-525-5008, 101-SR1-0001, 101-SR1-0002, 101-SR1-0003, 101-SR1-0004, 101-SR1-0005, 101-SR1-0006, 101-SR1-0007, 101-SR1-0008, 101-SR1-0009, 101-SR1-0010, 101-SR1-0011, 101-SR1-0012, 101-SR1-0013, 101-SR1-0014, 101-SR1-0015, 101-SR1-0016, 101-SR1-0017, 101-SR1-0018, 101-SR1-0019, 101-SR1-0020, 101-SR1-0021, 101-SR1-0022, 101-SR1-0023, 101-SR1-0024, 101-SR1-0025, 101-SR1-0026, 101-SR1-0027, 101-SR1-0029, 101-SR1-0030, 101-SRA-0001, 101-SRA-0002, 101-SRA-0003, 101-SRA-0004, 101-SRA-0005, 101-SRA-0001, 101-SRA-0001, 101-SRA-0001, 101-SRA-0001, 101-SRA-0001, 101-SRA-0001, 101-SRA-0015, 101-SRA-0016, 101-SRA-0012, 101-SRA-0013, 101-SRA-0014, 101-SRA-0022, 101-SRA-0024, 101-SRA-0017, 101-SRA-0020, 101-SRA-0021, 101-SRA-0022, 101-SRA-0024, 101-SRA-0017, 101-SRA-0026, 101-SRA-0021, 101-SRA-0029, 101-SRA-0029, 101-SRA-0029, 101-SRA-0029, 101-SRA-0029, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, S3-5101.00-0229)</li> <li>a. Monitors requisitions and issues between supported maneuver squadrons and issuing Supply and Transport Troops for compliance with sustainment controls in the higher HQ service support annex.</li> <li>b. Coordinates the Class I distribution point operation schedule with the COSCOM MMC, Support Squadron Food Advisor and Supply and Transport Troop.</li> <li>c. Coordinates resolution of Class I supply problems with COSCOM MMC, BS4 and Supply and Transport Troop concerning on-hand and due-in assets against requirements.</li> <li>d. Converts maneuver squadrons daily strength reports into consolidated ration request based on the squadrons ration cycle.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Distributes ration requests to the Supply and Transport Troop Class I element for delivery to the maneuver squadrons.</li> <li>f. Determines the regiment's Class I requirements and forward the requisitions to the COSCOM MMC for resupply.</li> <li>g. Coordinates COSCOM transport rations to the supply and transport troops with the BS4.</li> <li>h. Monitors ration shipments from COSCOM to supply and transport troop.</li> <li>i. Coordinates emergency or air resupply with higher HQ, supported units and issuing units.</li> <li>j. Coordinates with COSCOM MMC, BS4s and Support Squadron Food Advisor using the appropriate enablers.</li> <li>k. Monitors Class I items on the Commander's Critical Tracked Items List.</li> <li>l. Coordinates with the supporting materiel manager of Class I to throughput rations to the lowest level maneuver squadron.</li> <li>m. Monitors veterinary food safety procedures.</li> </ul>		
<ol> <li>Commodity Managers for Class II and III(Package) manages brigade logistical support. (03-5106.00-0166, 101-525-3009, 101-525-5001, 101-525-5002, 101-525-5003, 101-525-5006, 101-525-5007, 101-525-5008, 101-SR1-0001, 101-SR1-0002, 101-SR1-0003, 101-SR1-0004, 101-SR1-0005, 101-SR1-0006, 101-SR1-0007, 101-SR1-0003, 101-SR1-0009, 101-SR1-0010, 101-SR1-0011, 101-SR1-0012, 101-SR1-0013, 101-SR1-0014, 101-SR1-0015, 101-SR1-0016, 101-SR1-0017, 101-SR1-0018, 101-SR1-0019, 101-SR1-0025, 101-SR1-0020, 101-SR1-0023, 101-SR1-0024, 101-SR1-0025, 101-SR1-0026, 101-SR1-0027, 101-SR1-0029, 101-SR1-0030, 101-SRA-0007, 101-SRA-0002, 101-SRA-0003, 101-SRA-0004, 101-SRA-0005, 101-SRA-0007, 101-SRA-0008, 101-SRA-0004, 101-SRA-0012, 101-SRA-0013, 101-SRA-0001, 101-SRA-0008, 101-SRA-0016, 101-SRA-0012, 101-SRA-0013, 101-SRA-0014, 101-SRA-0015, 101-SRA-0024, 101-SRA-0017, 101-SRA-0026, 101-SRA-0021, 101-SRA-0022, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, S3-5101.00-0229)</li> <li>a. Monitors requisitions and issues between supported maneuver squadrons and issuing supply and transport troops for compliance with sustainment controls in the higher HQ service support annex.</li> <li>b. Coordinates resolution of Class II and III(P) supply problems with COSCOM, BS4, S2/S3 Section, and Supply and Transport Troop.</li> <li>c. Ensures the BS4 and maneuver squadron TSOP/support annex establish Class II and III(P) day-to-day requirements will be delivered to the supply and transport troop.</li> <li>e. Coordinates with COSCOM, BS4 and maneuver squadrons S4s using the appropriate enablers.</li> <li>f. Monitors Class II and III(P) items on the Commander's Critical Tracked Items List.</li> <li>g. Coordinates with the supporting materiel manager of Class II and III(P) to throughput supplies to the lowest level maneuver squadron.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Commodity Managers for Class IV manages brigade logistical support (03-5106.00-0130, 03-5106.00-0166, 101-525-3009, 101-525-5001, 101-525-5002, 101-525-5003, 101-525-5006, 101-525-5007, 101-525-5008, 101-SR1-0001, 101-SR1-0002, 101-SR1-0003, 101-SR1-0004, 101-SR1-0005, 101-SR1-0006, 101-SR1-0007, 101-SR1-0008, 101-SR1-0009, 101-SR1-0010, 101-SR1-0011, 101-SR1-0012, 101-SR1-0013, 101-SR1-0014, 101-SR1-0015, 101-SR1-0016, 101-SR1-0017, 101-SR1-0018, 101-SR1-0019, 101-SR1-0020, 101-SR1-0021, 101-SR1-0022, 101-SR1-0023, 101-SR1-0024, 101-SR1-0025, 101-SR1-0026, 101-SR1-0027, 101-SR1-0029, 101-SR1-0030, 101-SRA-0007, 101-SRA-0002, 101-SRA-0003, 101-SRA-0004, 101-SRA-0005, 101-SRA-0007, 101-SRA-0008, 101-SRA-0009, 101-SRA-0012, 101-SRA-0013, 101-SRA-0014, 101-SRA-0015, 101-SRA-0016, 101-SRA-0017, 101-SRA-0020, 101-SRA-0021, 101-SRA-0015, 101-SRA-0004, 101-SRA-0025, 101-SRA-0021, 101-SRA-0022, 101-SRA-0029, 101-SRA-0030, 101-SRA-0020, 101-SRA-0021, 101-SRA-0022, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, S3-5101.00-0229)</li> <li>a. Monitors requisitions and issues between supported maneuver squadrons and issuing supply and transport troops for compliance with sustainment controls in the higher HQ service support annex.</li> <li>b. Coordinates resolution of Class IV problems with COSCOM, BS4, S2/S3 Section, and supply and transport troop.</li> <li>c. Ensures the BS4 and maneuver squadron TSOP/support annex establish Class IV items for resupply on a push concept for the defense, offense, stability, and support operations from the COSCOM.</li> <li>d. Distributes brigade Class IV requirements to COSCOM MMC. Class IV requirements will be delivered via throughput by COSCOM to the squadron-control supply point.</li> <li>e. Coordinates with COSCOM, BS4 and maneuver squadron S4s using the</li> </ol>	GO	NO-GO
appropriate enablers.  f. Monitors Class IV items on the Commander's Critical Tracked Items List.		
g. Coordinates with the supporting materiel manager of Class IV to throughput		
materiel to the squadron-control supply point. h. Ensures flatracks are expeditiously returned to the distribution system.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
03-5106.00-0130	Plan Subsistence Field Operations and OAC	STP 10-92ABDII-MQS
	Advise Commander on Subsistence	
	Operations	
03-5106.00-0166	Prepare Command Logistics Plans,	STP 10-92ABDII-MQS
	Estimates, and Orders	
101-525-1513	Compute Requirements for Class I Supplies	STP 10-92A12-SM-TG

Tarl Namelon	To all Title	
Task Number	Task Title	References
101-525-3009	Supervise Receiving, Storage, and Shipping	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
	Operations	STP 10-92M14-SM-TG
101-525-5001	Recommend Actions to Eliminate Bbacklog in Warehouse Operations (Manual)	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5002	Evaluate Procedures for Conducting and Processing Physical Inventories	STP 10-92A35-SM-TG
101-525-5003	Evaluate Supply Support Procedures	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
101-525-5006	Evaluata Supply Parformance Indicators	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
101-323-3000	Evaluate Supply Performance Indicators	STP 10-92A35-SM-TG
101-525-5007	Review Stock Status Listings	STP 10-92A35-SM-TG
101 020 0001	Noview Glock Gladad Elettings	STP 10-92M14-SM-TG
101-525-5008	Provide Logistics Input for the Administrative	STP 10-92A35-SM-TG
101 020 0000	or Logistics Order	011 10 02/100 0111 10
	ŭ	STP 10-92M14-SM-TG
101-SR1-0001	Prepare Computer for Operation	STP 10-92A12-SM-TG
	·	STP 10-92M14-SM-TG
101-SR1-0002	Process Automated Customer Requests for Issue	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0003	Print Documents	STP 10-92A12-SM-TG
404 004 0004	Desfers Transcrift and In December	STP 10-92M14-SM-TG
101-SR1-0004	Perform Transactions-In Processes	STP 10-92A12-SM-TG
404 CD4 000E	Desferre Transactions Out Drassacs	STP 10-92M14-SM-TG
101-SR1-0005	Perform Transactions-Out Processes	STP 10-92A12-SM-TG
404 CD4 000C	Dayfayya Cyataya Ingyirina Dynasaaa	STP 10-92M14-SM-TG
101-SR1-0006	Perform System Inquiries Processes	STP 10-92A12-SM-TG
101-SR1-0008	Darform Book Up and Booyery Broosses	STP 10-92M14-SM-TG STP 10-92A12-SM-TG
101-3K1-0006	Perform Back-Up and Recovery Processes	STP 10-92M14-SM-TG
101-SR1-0010	Process Materiel Receipt Documents	STP 10-92M14-SM-TG
101-31(1-0010	Flocess Materiel Necelpt Documents	STP 10-92M14-SM-TG
101-SR1-0011	Process Materiel Release Denial and	STP 10-92A12-SM-TG
101 01(1 0011	Confirmation Documents	011 10 32A12 0W 10
		STP 10-92M14-SM-TG
101-SR1-0012	Perform Location Maintenance Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0013	Perform Location Survey Support Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0014	Perform Inventory Support Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0015	Perform Close-Out Process	STP 10-92A12-SM-TG
404 004 0040	D D (( ) (M)	STP 10-92M14-SM-TG
101-SR1-0016	Process Request for Issue (Manual)	STP 10-92A12-SM-TG
101 CD4 0047	Dorform CARCCA Hallaine	STP 10-92M14-SM-TG
101-SR1-0017	Perform SARSS1 Utilities	STP 10-92A12-SM-TG
101 CD1 0010	Dropped Deguests for Madification	STP 10-92M14-SM-TG
101-SR1-0018	Process Requests for Modification, Cancellation, and Status	STP 10-92A12-SM-TG

Task Number	Task Title	, References
1451(11411115)	Tuen Tille	STP 10-92M14-SM-TG
101-SR1-0019	Process Turn Ins and Receipts from Maintenance	STP 10-92A12-SM-TG
404 004 0000	Berfore Bereitsche Heilete Mein Einstere	STP 10-92M14-SM-TG
101-SR1-0020	Perform Parameter Update Menu Functions	STP 10-92A12-SM-TG STP 10-92M14-SM-TG
101-SR1-0021	Process Directed Dispostion of Stock	STP 10-92M14-SM-TG
101 01(1 0021	1 rocess birected bispositor of otock	STP 10-92M14-SM-TG
101-SR1-0022	Perform Miscellaneous Functions	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0023	Initiate the Tutorial Process	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0024	Perform Materiel Release Order Control (MROC) Equipment Set-Up	STP 10-92A12-SM-TG
404 CD4 000E	Dayform Matarial Dalagae Order Control	STP 10-92M14-SM-TG
101-SR1-0025	Perform Materiel Release Order Control (MROC) Applications	STP 10-92A12-SM-TG
101-SR1-0026	Perform Continuity of Operations Plan	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
101-3K1-0026	(COOP)	31F 10-92A33-31VI-1G
	(0001)	STP 10-92M14-SM-TG
101-SR1-0027	Supervise Miscellaneous Materiel Release	STP 10-92A35-SM-TG
	Order Control (MROC) Processes	
		STP 10-92M14-SM-TG
101-SR1-0029	Interpret Materiel Release Order Control (MROC) Reports and Listings	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0030	Perform Communication Maintenance Processes	STP 10-92A35-SM-TG
404 CDA 0004	Dayform Cian On and Cian Off	STP 10-92M14-SM-TG
101-SRA-0001	Perform Sign-On and Sign Off	STP 10-92A35-SM-TG STP 10-92M14-SM-TG
101-SRA-0002	Perform Sign-On and Sign-Off	STP 10-92A35-SM-TG
101 010 0002	r shemi sign sh'ana sign sh	STP 10-92M14-SM-TG
101-SRA-0003	Perform Transactions-In Processes	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0004	Perform Issue and Referral Processes	STP 10-92A35-SM-TG
404 004 0005	Occal of Eller Lee Co	STP 10-92M14-SM-TG
101-SRA-0005	Conduct Files Inquiry	STP 10-92A35-SM-TG STP 10-92M14-SM-TG
101-SRA-0007	Perform Interactive Status Process	STP 10-92M14-SM-TG
101 0101 0001	1 Chom interactive Status 1 100003	STP 10-92M14-SM-TG
101-SRA-0008	Process Local Purchase Requests	STP 10-92A35-SM-TG
	·	STP 10-92M14-SM-TG
101-SRA-0009	Perform Repagrable Items Process	STP 10-92A35-SM-TG
404 004 0040	D ( T ( O ( D	STP 10-92M14-SM-TG
101-SRA-0012	Perform Transactions-Out Process	STP 10-92A35-SM-TG STP 10-92M14-SM-TG
101-SRA-0013	Perform Close-out	STP 10-92N14-SM-TG
101-01\A-0013	i chomi diose-out	STP 10-92M14-SM-TG
101-SRA-0014	Perform Interactive Request for Issue Process (SARSS1)	STP 10-92A35-SM-TG
	(/	STP 10-92M14-SM-TG

Task Number	Task Title	References
101-SRA-0015	Perform Interactive Catalog Build Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0016	Analyze Performance Standards	STP 10-92A35-SM-TG
404 004 004	5 ( 6 )	STP 10-92M14-SM-TG
101-SRA-0017	Perform Stockage Level Maintenance	STP 10-92A35-SM-TG
404 ODA 0000	Destance Description of Defende Activity	STP 10-92M14-SM-TG
101-SRA-0020	Perform Department of Defense Activity Address Code (DODAAC) Inquiry Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0022	Print Reports and Listings	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0024	Perform SARSS1 Parameter Management	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0025	Perform SARSS2A Parameter Management	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0027	Perform Network Router Processes	STP 10-92A35-SM-TG
404 004 0000	D ( 0 1 0); (D	STP 10-92M14-SM-TG
101-SRA-0028	Perform Overdue Shipment Process	STP 10-92A35-SM-TG
404 OD 4 0000	D ( 5' A (M	STP 10-92M14-SM-TG
101-SRA-0029	Perform Finance Account Management	STP 10-92A35-SM-TG
404 CDA 0000	Doubourn Continuity of Operation Plan (COOP)	STP 10-92M14-SM-TG
101-SRA-0030	Perform Continuity of Operation Plan (COOP)	STP 10-92A35-SM-TG
101-SRA-0031	Parform Control Dograp Process	STP 10-92M14-SM-TG
101-3KA-0031	Perform Control Degree Process	STP 10-92A35-SM-TG STP 10-92M14-SM-TG
S3-5101.00-0229	Access Unit Canabilities to Support Proposed	STP 10-92M14-SM-1G
33-3101.00-0229	Assess Unit Capabilities to Support Proposed Operations	STE 10-92ADDII-MQS

# **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-1013	Provide Assistance in Planning Logistics	ARTEP 63-146-MTP
	and Combat Health Services	

#### ARTEP 63-085-MTP

**ELEMENTS: MATERIEL OFC** 

ARMT & CBT VEH SEC AUTMV-GSE MAINT SEC GEN REPAIR PARTS SEC MISSILE SECTION COMMUNICATIONS SEC

**TASK:** Manage Class IX Materiel Section (SEP) (63-1-4119)

 (FM 4-30.3)
 (AR 750-1)
 (FM 10-27-3)

 (FM 17-95)
 (FM 3-100.4)
 (FM 63-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Class IX materiel requirements are generated by regiment units engaged in tactical operations. The RMMC has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. Supported units are deployed and operational. Class IX materiel sustainment controls and priorities have been established. Logistics status reports with equipment readiness data are received from Regiment S4s and supported units. The type of current operation dictates maintenance methods and procedures. The Manage Class IX Materiel Section monitors Logistical operations by analog and digital means of communications and by messenger. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Class IX materiel management support is continuous from the outset of operations at levels that sustain operational momentum IAW higher HQ service support annex. At MOPP4, predesignated degradation maintenance and supply levels are maintained.

TASK STEPS AND PERFORMANCE MEASURES		NO-GO
<ol> <li>Manage Class IX Materiel Section monitors the status of the maintenance systems of the Brigade. (091-CLT-3012, 091-CLT-4025, 101-525-4104, 101-525-5001, 101-525-5002, 101-525-5003, 101-525-5004, 101-525-5006, 101-525-5007, 101-525-5008, 101-SR1-0001, 101-SR1-0002, 101-SR1-0003, 101-SR1-0004, 101-SR1-0005, 101-SR1-0006, 101-SR1-0007, 101-SR1-0008, 101-SR1-0009, 101-SR1-0010, 101-SR1-0011, 101-SR1-0012, 101-SR1-0013, 101-SR1-0014, 101-SR1-0015, 101-SR1-0016, 101-SR1-0017, 101-SR1-0018, 101-SR1-0019, 101-SR1-0020, 101-SR1-0021, 101-SR1-0022, 101-SR1-0023, 101-SR1-0024, 101-SR1-0025, 101-SR1-0026, 101-SR1-0027, 101-SR1-0029, 101-SR1-0030, 101-SRA-0001, 101-SRA-0002, 101-SRA-0003, 101-SRA-0004, 101-SRA-0005, 101-SRA-0001, 101-SRA-0008, 101-SRA-0009, 101-SRA-0012, 101-SRA-0013, 101-SRA-0014, 101-SRA-0015, 101-SRA-0016, 101-SRA-0017, 101-SRA-0020, 101-SRA-0021, 101-SRA-0022, 101-SRA-0024, 101-SRA-0017, 101-SRA-0026, 101-SRA-0027, 101-SRA-0028, 101-SRA-0029, 101-SRA-0030, 101-SRA-0025, 101-SRA-0031, 101-SRA-0027, 101-SRA-0028, 101-SRA-0029, 101-SRA-0030, 101-SRA-0031, 101-SRA-0029)</li> <li>a. Provides integrated materiel (Class IX supply and maintenance) management for all maintainable materiel.</li> <li>b. Identifies all sustainment controls and priorities in the higher HQ service support annex.</li> <li>c. Conducts continuous appraisal of materiel management operations.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Maintains liaison with the Brigade S4, S2/S3 Section, and the COSCOM		
MMC.		
e. Advises the Brigade Materiel Management Officer and Maintenance Troop		
Commander of problems areas and new developments that impact on the		
repair parts and maintenance posture of the Brigade.		
f. Monitors BDAR efforts of maintenance elements to ensure critical		
equipment or weapon systems that have an immediate effect on combat		
mission.		
g. Coordinates vehicular recovery to an MCP with the Brigade S4 and		
Maintenance Troop.		
<ul> <li>Monitors cannibalization activities within the Brigade and Corps for disposition instructions.</li> </ul>		
i. Monitors the maintenance and readiness of all equipment and weapons		
items on the Commander's Tracked Items List.		
j. Conducts continuous logistics preparation of the battlefield.		
k. Tracks and investigates Class IX high priority requisitions.		
Armament and Combat Vehicle Branch performs integrated materiel		
management for weapon systems and combat vehicles.		
a. Provides materiel management for selective Class IX items that are critical		
or maintenance significant to the operational readiness of those weapon		
systems. b. Recommends maintenance data requirements and reporting format.		
c. Implements ADP collection procedures and supervise operations of the		
maintenance data reporting system.		
d. Analyzes data and reports (automated and manual) to identify trends,		
problem areas, and other information that generates requirements for		
action by the maintenance and staff elements.		
e. Compiles special reports on the status of brigade equipment.		
f. Assists in developing materiel management policies and plans with		
recommended corrective actions.		
<ul> <li>g. Provides disposition instructions (in conjunction with property book/Class</li> </ul>		
VII section) for unserviceable items of equipment when these items exceed		
the repair capabilities or capacities of the Maintenance Troop.		
h. Developes maintenance plans to support projected regiment combat		
operations. Coordinate with the Maintenance Troop based on requirements		
generated by the regiment staff.		
i. Monitors brigade organizational maintenance operations and evaluating		
procedures and use of equipment and personnel.		
<ul> <li>j. Maintains the status of all MWOs for equipment and recommending priorities for the completion of MWOs.</li> </ul>		
k. Maintains coordination and exchange information with the property		
book/Class VII section to include the status of end item supply.		
I. Provides guidance, information, and coordination to the Brigade Duty		
Commander with respect to informational requirements and report formats		
to be satisfied through automated procedures.		
m. Coordinates with the transportation officer on requirements for the		
evacuation of materiel from the brigade area.		
n. Identifies brigade materiel that requires calibration in support of the Army		
Calibrations Program.		
o. Reviews spectrometric oil analysis reports to determine incipient equipment		
failures.		
p. Coordinates with BMMC Petroleum Supply Officer to ensure that petroleum		
products issued to units meet required specifications.	<b>i</b> ,	l I

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Automotive-Ground Support Equipment Branch performs integrated materiel management for tactical wheeled and general purpose vehicles.</li> <li>a. Performs integrated materiel management for tactical wheeled and general purpose vehicles to include construction equipment, MHE, power generation, and associated test equipment.</li> <li>b. Recommends maintenance data requirements and reporting format.</li> <li>c. Implements ADP collection procedures and supervise operations of the maintenance data reporting system.</li> <li>d. Analyzes data and reports (automated and manual) to identify trends, problem areas, and other information that generates requirements for action by the maintenance and staff elements.</li> <li>e. Compiles special reports on the status of brigade equipment.</li> <li>f. Assists in developing materiel management policies and plans with recommended corrective actions.</li> <li>g. Provides disposition instructions (in conjunction with property book/Class VII section) for unserviceable items of equipment when these items exceed the repair capabilities or capacities of the Maintenance Troop.</li> <li>h. Developes maintenance plans to support projected brigade combat operations. Coordinate with the maintenance company based on requirements generated by the brigade staff.</li> <li>i. Monitors brigade organizational maintenance operations and evaluating procedures and use of equipment and personnel.</li> <li>j. Maintains the status of all MWOs for equipment and recommending priorities for the completion of MWOs.</li> <li>k. Maintains coordination and exchange information with the property book/Class VII section to include the status of end item supply.</li> <li>l. Provides guidance, information, and coordination to the Brigade Duty Commander with respect to informational requirements and report formats to be satisfied through automated procedures.</li> <li>m. Coordinates with the Transportation Officer on requirements for the evacuation of</li></ol>		
<ul> <li>products issued to units meet required specifications.</li> <li>4. Communications-Electronics Branch performs integrated materiel management for communications equipment, communications-electronics intelligence equipment, and electronic warfare equipment. <ul> <li>a. Performs maintenance on combat surveillance equipment, target acquisition equipment, and night vision equipment.</li> <li>b. Maintains maintenance records of all C-E maintenance performed on supported units equipment.</li> <li>c. Coordinates additional C-E maintenance requirements with the COSCOM MMC or DMMC.</li> <li>d. Assissts S2/S3 Section in selecting CP locations for best communications reception.</li> <li>e. Recommends maintenance data requirements and reporting format.</li> <li>f. Implements ADP collection procedures and supervise operations of the maintenance data reporting system.</li> </ul> </li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
g. Analyzes data and reports (automated and manual) to identify trends,	İ	
problem areas, and other information that generates requirements for		
action by the maintenance and staff elements.		
h. Compiles special reports on the status of brigade equipment.		
i. Assists in developing materiel management policies and plans with		
recommended corrective actions.		
j. Provides disposition instructions (in conjunction with property book/Cla		
VII section) for unserviceable items of equipment when these items exc the repair capabilities or capacities of the Maintenance Troop.	ceea	
k. Developes maintenance plans to support projected brigade combat		
operations. Coordinate with the Maintenance troop based on requirem	ents	
generated by the brigade staff.	Citto	
Monitors brigade organizational maintenance operations and evaluating	a	
procedures and use of equipment and personnel.		
m. Maintains the status of all MWOs for equipment and recommending		
priorities for the completion of MWOs.		
n. Maintains coordination and exchange information with the property		
book/Class VII section to include the status of end item supply.		
o. Provides guidance, information, and coordination to the Brigade Duty		
Commander with respect to informational requirements and report form	nats	
to be satisfied through automated procedures.		
p. Coordinates with the Transportation Officer on requirements for the		
evacuation of material from the brigade area.	01/	
<ul> <li>q. Identifies brigade materiel that requires calibration in support of the Arn Calibrations Program.</li> </ul>	ily	
r. Reviews spectrometric oil analysis reports to determine incipient equip	ment	
failures.	THO THE	
s. Coordinates with BMMC Petroleum Supply Officer to ensure that petrol	leum	
products issued to units meet required specifications.		
5. Missile Branch performs integrated materiel management for missile system	ıs	
a. Performs integrated Class IX materiel management for missile systems		
status deployed in the combat elements in the brigade.		
b. Monitors DS maintenance to combat units that have missile systems.		
c. Monitors critical repair parts stock for expedient repair capability.		
d. Maintains liaison with the COSCOM MMC or DMMC, S2/S3 Section, at	nd	
the Maintenance Troop for support beyond brigade capability.		
e. Recommends maintenance data requirements and reporting format.		
f. Implements ADP collection procedures and supervise operations of the	)	
maintenance data reporting system.		
<ul> <li>g. Analyzes data and reports (automated and manual) to identify trends, problem areas, and other information that generates requirements for</li> </ul>		
action by the maintenance and staff elements.		
h. Compiles special reports on the status of brigade equipment.		
i. Assists in developing material management policies and plans with		
recommended corrective actions.		
j. Provides disposition instructions (in conjunction with property book/Cla	ss	
VII section) for unserviceable items of equipment when these items exc		
the repair capabilities or capacities of the Maintenance Troop.		
k. Developes maintenance plans to support projected brigade combat		
operations. Coordinate with the Maintenance Troop based on requiren	nents	
generated by the brigade staff.		
Monitors brigade organizational maintenance operations and evaluating	9	
procedures and use of equipment and personnel.	I	1 1

	TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
m.	Maintains the status of all MWOs for equipment and recommending		
	priorities for the completion of MWOs.		
n.	Maintains coordination and exchange information with the property		
	book/Class VII section to include the status of end item supply.		
0.	Provides guidance, information, and coordination to the Brigade Duty		
	Commander with respect to informational requirements and report formats		
	to be satisfied through automated procedures.		
p.	Coordinates with the transportation officer on requirements for the		
	evacuation of materiel from the brigade area		
q.	Identifies brigade materiel that requires calibration in support of the Army		
	Calibrations Program.		
r.	Reviews spectrometric oil analysis reports to determine incipient equipment		
	failures.		
S.	Coordinates with BMMC Petroleum Supply Officer to ensure that petroleum products issued to units meet required specifications.		
6. Gen	eral Repair Parts Branch performs integrated Class IX materiel management		
	ems not managed by the other branches.		
	Provides aviation supply management (Class IXA) on behalf of the RAS		
۵.	(ACR) with the COSCOM MMC Aviation Division parts supply branch.		
b.	Develops and control the overall repair parts supply as prescribed in the		
	brigade service support annex.		
c.	Provide sadvise to DSUs relative to catalog changes.		
	Measures automated system performance through the use of appropriate		
	management techniques and tools which consist of pertinent records and		
	reports such as stock status reports, daily transaction register, and the daily		
	error and edit transaction listing.		
	Recommends maintenance data requirements and reporting format.		
f.	Implements ADP collection procedures and supervise operations of the		
	maintenance data reporting system.		
g.	Analyzes data and reports (automated and manual) to identify trends,		
	problem areas, and other information that generates requirements for		
	action by the maintenance and staff elements.		
	Compiles special reports on the status of brigade equipment.		
i.	Assists in developing materiel management policies and plans with		
	recommended corrective actions.		
j.	Provides disposition instructions (in conjunction with property book/Class		
	VII section) for unserviceable items of equipment when these items exceed		
	the repair capabilities or capacities of the Maintenance Troop.		
k.	Developes maintenance plans to support projected brigade combat		
	operations. Coordinate with the Maintenance Troop based on requirements		
	generated by the brigade staff.		
l.	Monitors brigade organizational maintenance operations and evaluating		
	procedures and use of equipment and personnel.		
m.	Maintains the status of all MWOs for equipment and recommending		
	priorities for the completion of MWOs.		
n.	Maintains coordination and exchange information with the property		
	book/Class VII section to include the status of end item supply.		
0.	Provides guidance, information, and coordination to the Brigade Duty		
	Commander with respect to informational requirements and report formats		
	to be satisfied through automated procedures.		
p.	Coordinates with the Transportation Officer on requirements for the		
	evacuation of materiel from the brigade area		
q.	Identifies brigade materiel that requires calibration in support of the Army		
	Calibrations Program.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>r. Reviews spectrometric oil analysis reports to determine incipient equipment failures.</li> <li>s. Coordinates with BMMC Petroleum Supply Officer to ensure that petroleum products issued to units meet required specifications.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
091-CLT-3012	Manage the Standard Army Maintenance System (SAMS)	STP 10-92M14-SM-TG
		STP 9-63H14-SM-TG
091-CLT-4025	Manage Battlefield Maintenance Support	STP 10-92M14-SM-TG
		STP 9-63H14-SM-TG
101-525-4104	Validate Causative Research for Inventory Adjustments	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5001	Recommend Actions to Eliminate Bbacklog in Warehouse Operations (Manual)	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5002	Evaluate Procedures for Conducting and Processing Physical Inventories	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5003	Evaluate Supply Support Procedures	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5004	Review Material Receipts and Document Processing Procedures	STP 10-92A35-SM-TG
	•	STP 10-92M14-SM-TG
101-525-5006	Evaluate Supply Performance Indicators	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5007	Review Stock Status Listings	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-525-5008	Provide Logistics Input for the Administrative or Logistics Order	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0001	Prepare Computer for Operation	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0002	Process Automated Customer Requests for Issue	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0003	Print Documents	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0004	Perform Transactions-In Processes	STP 10-92A12-SM-TG

Task Number	Task Title	References
		STP 10-92M14-SM-TG
101-SR1-0005	Perform Transactions-Out Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0006	Perform System Inquiries Processes	STP 10-92A12-SM-TG
404 004 0000	5 ( 5 ) !! !5 5	STP 10-92M14-SM-TG
101-SR1-0008	Perform Back-Up and Recovery Processes	STP 10-92A12-SM-TG
404 CD4 0040	Dragge Material Descipt Descriptor	STP 10-92M14-SM-TG
101-SR1-0010	Process Materiel Receipt Documents	STP 10-92A12-SM-TG STP 10-92M14-SM-TG
101-SR1-0011	Process Materiel Release Denial and	STP 10-92M14-SM-TG
101-31(1-0011	Confirmation Documents	311 10-92A12-3W-13
	Communication Boodinorite	STP 10-92M14-SM-TG
101-SR1-0012	Perform Location Maintenance Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0013	Perform Location Survey Support Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0014	Perform Inventory Support Processes	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0015	Perform Close-Out Process	STP 10-92A12-SM-TG
404 OD4 0040	D D (( ) (M ))	STP 10-92M14-SM-TG
101-SR1-0016	Process Request for Issue (Manual)	STP 10-92A12-SM-TG
404 CD4 0047	Danfarra CADCCA Hallaina	STP 10-92M14-SM-TG
101-SR1-0017	Perform SARSS1 Utilities	STP 10-92A12-SM-TG STP 10-92M14-SM-TG
101-SR1-0018	Process Requests for Modification,	STP 10-92M14-SM-TG
101-31(1-0010	Cancellation, and Status	31F 10-92A12-3W-1G
	Cancellation, and Status	STP 10-92M14-SM-TG
101-SR1-0019	Process Turn Ins and Receipts from	STP 10-92A12-SM-TG
	Maintenance	
		STP 10-92M14-SM-TG
101-SR1-0020	Perform Parameter Update Menu Functions	STP 10-92A12-SM-TG
		STP 10-92M14-SM-TG
101-SR1-0021	Process Directed Dispostion of Stock	STP 10-92A12-SM-TG
101 001 0000	5 ( 10 0 5 0	STP 10-92M14-SM-TG
101-SR1-0022	Perform Miscellaneous Functions	STP 10-92A12-SM-TG
404 CD4 0000	Initiate the Tutorial Process	STP 10-92M14-SM-TG
101-SR1-0023	initiate the Tutorial Process	STP 10-92A12-SM-TG
101-SR1-0024	Perform Materiel Release Order Control	STP 10-92M14-SM-TG STP 10-92A12-SM-TG
101-31(1-0024	(MROC) Equipment Set-Up	31F 10-92A12-3W-1G
	(WINCO) Equipment Set Op	STP 10-92M14-SM-TG
101-SR1-0025	Perform Materiel Release Order Control	STP 10-92A12-SM-TG
	(MROC) Applications	
	(,	STP 10-92M14-SM-TG
101-SR1-0026	Perform Continuity of Operations Plan	STP 10-92A35-SM-TG
	(COOP)	
		STP 10-92M14-SM-TG
101-SR1-0027	Supervise Miscellaneous Materiel Release	STP 10-92A35-SM-TG
	Order Control (MROC) Processes	OTD 40 00144 014 TO
404 004 0000	Intermed Metadal Delegas O. J. O. J.	STP 10-92M14-SM-TG
101-SR1-0029	Interpret Materiel Release Order Control	STP 10-92A35-SM-TG
	(MROC) Reports and Listings	QTD 10 00M14 CM TO
		STP 10-92M14-SM-TG

	SOLI OKTING INDIVIDUAL TASKS	
Task Number	Task Title	References
101-SR1-0030	Perform Communication Maintenance	STP 10-92A35-SM-TG
	Processes	
		STP 10-92M14-SM-TG
101-SRA-0001	Perform Sign-On and Sign Off	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0002	Perform Sign-On and Sign-Off	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0003	Perform Transactions-In Processes	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0004	Perform Issue and Referral Processes	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0005	Conduct Files Inquiry	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0007	Perform Interactive Status Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0008	Process Local Purchase Requests	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0009	Perform Repaqrable Items Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0012	Perform Transactions-Out Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0013	Perform Close-out	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0014	Perform Interactive Request for Issue Process	STP 10-92A35-SM-TG
	(SARSS1)	
		STP 10-92M14-SM-TG
101-SRA-0015	Perform Interactive Catalog Build Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0016	Analyze Performance Standards	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRA-0017	Perform Stockage Level Maintenance	STP 10-92A35-SM-TG
404 004 0000		STP 10-92M14-SM-TG
101-SRA-0020	Perform Department of Defense Activity	STP 10-92A35-SM-TG
	Address Code (DODAAC) Inquiry Process	OTD 40 00M44 0M TO
104 004 0000	Dian dian	STP 10-92M14-SM-TG
101-SRA-0022	Print Reports and Listings	STP 10-92A35-SM-TG
404 CD 4 0004	Deuferen CADCCA Deuterenten Menerenten	STP 10-92M14-SM-TG
101-SRA-0024	Perform SARSS1 Parameter Management	STP 10-92A35-SM-TG
404 CD 4 0005	Denferms CADCCOA Denomination Management	STP 10-92M14-SM-TG
101-SRA-0025	Perform SARSS2A Parameter Management	STP 10-92A35-SM-TG
404 CD 4 0007	Doutous Nativials Davitas Drassass	STP 10-92M14-SM-TG
101-SRA-0027	Perform Network Router Processes	STP 10-92A35-SM-TG
101-SRA-0028	Parform Overdue Chinmont Process	STP 10-92M14-SM-TG STP 10-92A35-SM-TG
101-3KA-0020	Perform Overdue Shipment Process	STP 10-92A33-SW-TG
101-SRA-0029	Perform Finance Account Management	STP 10-92M14-SM-TG
101-3NA-0029	renorm rinance Account Management	STP 10-92A33-3W-TG
101-SRA-0030	Perform Continuity of Operation Plan (COOP)	STP 10-92A35-SM-TG
101 OINA-0030	1 Shorm Continuity of Operation Flatt (COOF)	STP 10-92A33-3W-TG
101-SRA-0031	Perform Control Degree Process	STP 10-92M14-SM-TG
.01 0.01 0001	. S. Sim Some Dogico i 10003	STP 10-92M14-SM-TG
101-SRC-0001	Supervise the SARSS2AC/B Functions	STP 10-92A35-SM-TG
. 3 . 3 . 3 . 3 . 3 . 3	Capt. 1100 and of a Control of a following	STP 10-92M14-SM-TG

Task Number	Task Title	References
101-SRC-0002	Direct Reparable Stock Rotation	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0003	Perform Excess Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0004	Perform Document History Financial Reconciliation Process	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
101-SRC-0005	Perform Availability Balance File (ABF) Clean- Up	STP 10-92A35-SM-TG
		STP 10-92M14-SM-TG
S3-5101.00-0229	Assess Unit Capabilities to Support Proposed Operations	STP 10-92ABDII-MQS

# SUPPORTING COLLECTIVE TASKS

Task Number	Task Title	References
63-1-1013	Provide Assistance in Planning Logistics and Combat Health Services	ARTEP 63-146-MTP

#### **ELEMENT:**

TASK: Manage Combat Service Support Automation (SEP) (63-1-4120)

 (FM 24-35)
 (AR 380-19)
 (AR 380-19-1)

 (AR 530-1)
 (FM 24-18)
 (FM 24-33)

 (FM 24-35-1)
 (FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Operations have commenced. Coordination of operations is conducted by analog and/or digital means of communications and courier. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The threat is capable of locating, identifying, and rapidly exploiting all types of communications. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Uninterrupted 24-hour analog and/or digital communications is provided to Support Squadron HQ and all subordinate units through one or more external means. At MOPP4, performance degradation factors increase the time required to maintain the communications system.

NOTE: All subtasks and performance measures of this tasks must be performed by S2/3 Section in headquarters without an S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Combat Service Support Automation Section manages logistical support software and provide operator-level support for all STAMISs.         <ul> <li>Supervises the functions of the automation management office</li> <li>Provides technical advice to the Squadron Commander on any changes in automated systems that interrupt, hinder, or change the provision of CSS to the brigade.</li> <li>Tributes, implements, retrieves, receives, disband disposes of all STAMIS software for the brigade.</li> <li>Provides system troubleshooting and replacement of software.</li> <li>Provides staff and unit-level assistance.</li> <li>Integrates databases for new units and units attached to the brigade.</li> <li>Integrates of data bases for user-level sustainment training.</li> <li>Coordinates signal support actions and requirements with the Corps Signal Office.</li> <li>Conducts interface with Corps and Echelons Above Corps (EAC) activities responsible for CSS system support.</li> <li>Assists units with CSS automation COOP planning and execution.</li> <li>Maintains the master library of CSS software and STAMIS user manuals for the ACR.</li> </ul> </li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

	SOLI OKTING COL	LECTIVE TACKS
Task Number	Task Title	References
63-1-4017	Establish Communications	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4017.63-2017	Establish Communications	ARTEP 63-412-75-MTP
00 / 50/5		ARTEP 63-636-MTP
63-1-5017	Establish Communications	ARTEP 63-106-MTP

**ELEMENTS: COMMAND SECTION** 

S1 SECTION Unit Ministry Team S2/S3 Section

**TASK:** Assist in Regeneration Assessments (Sep Bde) (63-1-4155)

 (FM 100-9)
 (AR 710-2)
 (FM 12-6)

 (FM 3-4)
 (FM 3-5)
 (FM 4-30.3)

 (FM 8-10)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** A company-size unit has sustained heavy casualties and high attribution of combat equipment during combat operations. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The higher HQ commander needs to know what combat effectiveness remains in the battalion to determine the level of regeneration required before it is ready for further battle. The higher HQ forms an RTF, consisting of personnel from the higher HQ staff, technical personnel assigned to the battalion staff, and subordinate elements. The higher HQ XO exercises supervision over the regeneration task force (RTF). SCPE is on hand or field expedient and natural shelters are available. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Battalion RTF personnel provide accurate data on the status of major weapons systems, overall casualty situations and logistics requirements as directed by the Higher HQ Commander or XO. At MOPP4, performance degradation factors increase assessment completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Command Section selects Regeneration Task Force (RTF) personnel in coordination with S2/S3 section and higher HQ staff element.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Reorganizes battalion staff personnel to maintain required logistics and CHS activities during assessment operations.</li> <li>c. Provides personnel with expertise in supply, medical, and maintenance fields from the battalion staff.</li> <li>d. Coordinates additional personnel requirements with higher HQ staff element using analog and/or digital communications.</li> <li>e. Inspects RTF personnel to ensure compliance with equipment and areas of expertise requirements as directed by the higher HQ XO or S4 using analog and/or digital communications.</li> <li>f. Dispatches RTF personnel to location(s) designated by higher HQ XO or S4.</li> </ul>		
g. Conducts continuous logistics preparation of the battlefield.		
<ol> <li>Battalion RTF personnel assess degraded unit's logistics and CHS requirements.</li> <li>Maintain situational awareness at all times using analog and/or digital communications.</li> </ol>		
<ul> <li>b. Identify number of major weapon systems that have been destroyed.</li> <li>c. Identify number of major weapon systems that are damaged beyond capability of repair in the forward area.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Identify number of major weapon systems that are damaged but can be		
repaired in the forward area.		
<ul> <li>e. Identify locations of forward and rear maintenance and salvage collection points.</li> </ul>		
f. Calculate transportation requirements for equipment evacuation operations.		
g. Identify number of KIA and the MA requirements.		
<ul> <li>h. Identify number of casualties requiring emergency treatment or transportation.</li> </ul>		
i. Identify medical treatment and transportation points in the AO.		
j. Submit casualty reports and casualty feeder reports.		
k. Calculate ground ambulance and MEDEVAC support requirements.		
Calculate Class III and V supply requirements to restore degraded capabilities to basic load level.		
m. Identify Class I and IX supplies, communication equipment, and other		
critical supply items required, if time permits.		
3. Battalion RTF personnel provide input to the initial assessment report.		
a. Consolidate logistics and CHS data into a format that gives the status of the		
unit's combat effectiveness from a logistics and CHS viewpoint.		
<ul> <li>b. Provide battalion's capabilities to resupply the unit and to repair or replace its damaged weapons and equipment.</li> </ul>		
c. Identify the logistics and CHS capabilities required in the RTF.		
d. Identify shortfalls between battalion's capabilities and the requirements.		
e. Provide "quick fix" solutions for each deficiency to increase unit's effectiveness.		
f. Report to the higher HQ commander the level of regeneration required from		
a logistics and CHS viewpoint using analog and/or digital communications.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section

TASK: Conduct Battlefield Stress Reduction and Prevention Procedures (63-1-4303)

(<u>FM 22-51</u>) (AR 385-10) (FM 100-14)

(FM 3-4) (FM 6-22.5)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Operations have commenced and are continuous over a prolonged period of time causing stressful situations for staff personnel. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The commander has directed that battlefield stress management procedures be implemented. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Battalion applies techniques that counter degradation of morale, training, and physical condition of battalion staff personnel in performance of the mission. At MOPP4, performance degradation factors increase implementation time of stress prevention measures.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commanders and leaders perform stress prevention actions.</li> <li>a. Issue warning orders, OPORDs and FRAGOs to the lowest possible level using analog and/or digital communications or BFACS.</li> <li>b. Provide entire staff an accurate assessment of the friendly and enemy situations.</li> <li>c. Brief commander's intentions to all battalion staff personnel.</li> <li>d. Speak positively concerning the battalion's missions, purpose, and abilities.</li> <li>e. Encourage a positive attitude throughout the battalion staff.</li> <li>f. Employ an information dissemination plan designed to quell and prevent rumors.</li> <li>g. Inform personnel of availability of religious support.</li> </ul>		
<ul> <li>* 2. Commander and leaders implement sleep plan.</li> <li>a. Coordinate with HQ company for a safe and secure area away from vehicles and other high-noise activities.</li> <li>b. Develop sleep plan.</li> <li>c. Adjust sleep plan as dictated by tactical situation.</li> </ul>		
<ul> <li>* 3. Staff element leaders implement task rotation or restructuring procedures.</li> <li>a. Cross-train staff personnel on all critical tasks.</li> <li>b. Develop a plan for rotation of staff personnel between demanding and nondemanding tasks.</li> <li>c. Assign two staff members to function independently on tasks requiring a high degree of accuracy.</li> <li>d. Adjust task rotation policies and procedures to the tactical situation.</li> </ul>		
<ul> <li>* 4. Staff element leaders implement stress-coping and management techniques.</li> <li>a. Integrate new members into the staff elements immediately.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Implement a buddy system to observe signs of stress or BF among staff members and leaders.</li> </ul>		
<ul><li>c. Provide instruction on relaxation techniques to all staff personnel.</li><li>d. Conduct routine after-action stress briefings.</li></ul>		
<ul> <li>* 5. Commander and leaders implement treatment techniques.</li> <li>a. Develop a plan to deal with mild, seriously-stressed, or BF cases.</li> <li>b. Assign staff members who show signs of stress or BF to simple tasks.</li> <li>c. Direct staff members to be supportive of BF or stressed personnel.</li> <li>d. Direct movement of staff members showing no signs of improvement to supporting medical facilities.</li> <li>e. Refer for medical evaluation those staff members showing signs of serious stress or BF.</li> <li>f. Reintegrate RTD staff members into their specific element or section.</li> </ul>		
<ul> <li>6. Staff personnel employ stress prevention measures.</li> <li>a. Maintain a positive attitude concerning the unit's mission, purpose, and abilities.</li> <li>b. Comply with the commander's sleep plan.</li> <li>c. Identify signs of stress or BF in other staff members.</li> <li>d. Provide immediate buddy aid support.</li> <li>e. Report signs of stress or BF of other staff members to immediate supervisor.</li> <li>f. Accept new unit members immediately.</li> <li>g. Practice relaxation techniques at appropriate times and places.</li> <li>h. Participate in buddy system and after-action stress debriefings.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

TASK: Perform Risk Management Procedures (63-1-4326)

(<u>FM 100-14</u>) (AR 385-10) (FM 101-5)

(FM 3-3) (FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Safety hazards for personnel and equipment exist. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital/analog device. The unit, higher, and lower TSOPs are available. The unit is deployed in a tactical environment supporting combat operations. Hazards increase as operations intensify. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** All potential safety problems for tasks are identified and either reduced or eliminated. At MOPP4, performance degradation factors increase risk management implementation times.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commander and leaders identify risk or safety hazards.</li> <li>a. Identify specified and implied missions or tasks in the OPLAN/OPORD or FRAGO.</li> <li>b. Identify all risks associated with specified and implied missions or tasks.</li> <li>c. Integrate safety into every phase of the planning process.</li> <li>d. Identify the benefits of safety measures to the unit's mission versus the potential cost of risk or safety hazards.</li> <li>e. Conduct continuous assessment of phases of operations for safety and risk reduction.</li> </ul>		
<ul> <li>* 2. Commander and leaders evaluate risk or safety hazards identified during operations.</li> <li>a. Identify previously executed unsafe acts and their corrective actions.</li> <li>b. Identify all unwarranted risks.</li> <li>c. Compare identified risk to the commander's acceptable risk level based on stated training objectives.</li> <li>d. Calculate projected loss of equipment and personnel from accidents by reviewing historical records.</li> <li>e. Describe operations in terms of its risk level (extremely high, high, medium, low).</li> <li>f. Prepare COA that reduces risk.</li> </ul>		
<ul> <li>* 3. Commander and leaders eliminate or reduce risk and safety hazards.</li> <li>a. Select COA that maximizes the operation and reduces the risk.</li> <li>b. Develop procedures that reduce risk.</li> <li>c. Provide guidance that enhances safety in all phases of operation.</li> <li>d. Prescribe safety and protective equipment that enhances safety and reduces risks.</li> </ul>		
Unit personnel employ safety procedures.     a. Practice safety procedures during all mission rehearsals and operations.		

TASK STEPS AND PERFORMANCE MEASURES		NO-GO
<ul> <li>b. Correct unsafe acts on the spot.</li> <li>c. Report all risk and safety violations to commander and the battalion safety officer using analog and/or digital communications or appropriate BFACS.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

**TASK:** Conduct Mission Analysis (63-1-4001)

(<u>FM 101-5</u>) (AR 530-1) (FM 100-14) (FM 101-5-1) (FM 10-27-3) (FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The mission of the battalion is to provide support to the operation. The Support Operations Officer attends higher HQ or the supported unit's staff meeting. The higher HQ commander's planning guidance and restated mission have been secured. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog devices. The unit, higher, and lower TSOPs are available. Upon receipt of the new mission, the commander briefs the XO. The XO assembles principal staff members in preparation for mission analysis. Current personnel, supplies, and equipment status reports for all subordinate elements are available. Once higher HQ COA and tentative support requirements have been received, the Support Operations Section coordinates with the higher HQ staff elements concerning additional support requirements and with the S2/S3 Section concerning tentative task organization of the battalion. Mission analysis is dynamic and continuous; therefore, it is subject to change at anytime based upon new information, changing situations, and change of commander's guidance. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Mission analysis results in the development of a plan that supports the higher HQ commander's intent and concept of operations. Mission analysis is completed within the time established by the XO. At MOPP4, performance degradation factors increase mission analysis completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Provide information update(s) to commander on areas that are critical to mission accomplishment.</li> <li>b. Identify mission and intent of commanders of the next two higher HQ.</li> <li>c. Exchange pertinent information that is relevant to new mission with other staff sections.</li> <li>d. Identify tentative force structure and size to be supported.</li> <li>e. Record specified tasks in higher HQ and supported unit's OPLANs.</li> <li>f. Identify all implied tasks that must be accomplished to perform the overall mission or specified tasks.</li> </ul>		
<ul> <li>* 4. S2/S3 Officer provides input for development of higher HQ OPLAN.</li> <li>a. Provides information briefing to higher HQ staff element, which includes projected locations of supported elements, projected requirements, logistics and combat health support distribution plan and special operations.</li> <li>b. Provides current status of assets and task organization to higher HQ.</li> </ul>		
<ul> <li>* 5. Staff Officers finalize staff mission analysis.</li> <li>a. Select essential tasks that are necessary to accomplish overall mission based on higher HQ commander's intent.</li> <li>b. List all constraints and restrictions on actions and activities.</li> <li>c. List all information relating to the NBC threats on the battlefield.</li> <li>d. Prepare preliminary mission statement (S2/S3).</li> <li>e. Brief staff mission analysis results to commander.</li> </ul>		
<ul> <li>* 6. Commander completes mission analysis.</li> <li>a. Restates mission in clear, concise statements of tasks in the order they are to be accomplished.</li> <li>b. Provides acceptable levels of risk for mission accomplishment.</li> <li>c. Provides guidance on the parameters for conducting analysis in specific areas.</li> <li>d. States specific COA to be or not to be pursued by the staff.</li> <li>e. Directs S2/S3 to issue warning notice to all subordinate units informing them of pending operations.</li> </ul>		
<ul> <li>* 7. XO and S2/S3 perform a time analysis.</li> <li>a. Calculate total time remaining before execution of upcoming operations.</li> <li>b. Identify all steps in the command estimate process.</li> <li>c. Assign time limitations for each step in the command estimate process that does not exceed one-third of the total time remaining before execution.</li> <li>d. Disseminate time limitations to all staff sections.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
63-1-4000	Receive the Mission	ARTEP 42-446-MTP
		ARTEP 55-406-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-426L-MTP

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

**TASK:** Conduct Intelligence Preparation of the Battlefield (63-1-4002)

(<u>FM 34-130</u>) (AR 530-1) (FM 101-5)

(FM 3-4) (FM 34-1)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander approves the staff's mission analysis and issues his restated mission and planning guidance. The S2/S3 issues a warning notice to subordinate units and initiates the IPB process. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Higher HQ battlefield area evaluations are available and portions are transcribed to the battalion's analysis of the AO. Other information, such as engineer's terrain studies, operational weather forecast, the provost marshal's analysis of route reconnaissance, and civil military conditions are available. The S2/S3 has been assigned the responsibility of initiating, coordinating, ensuring completion. and disseminating the analysis of the AO. The S2/S3 Section continuously receives messages from higher, adjacent, and lower echelons by analog, digital, automation, and courier communications systems. SCPE is on hand or field expedient and natural shelters are available, whichever applies. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Facts and assumptions are identified about the battlefield environment and the threat that provide focus for the intelligence collection effort, enable staff planning, and development of friendly COA. At MOPP4, performance degradation factors increase IPB completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section determines information requirements using analog and/or digital devices.</li> <li>a. Identifies the amount of detail required within time available.</li> <li>b. Identifies gaps in current intelligence using commander's critical information requirements (CCIR) and commander's intent to set priorities.</li> <li>c. Identifies initial collection requirements.</li> <li>d. Assembles materials and information required to conduct IPB.</li> <li>e. Forwards pertinent information to other staff sections.</li> </ol>		
<ul> <li>2. S2/S3 Section defines the battlefield environment.</li> <li>a. Identifies the limits of the AO.</li> <li>b. Identifies the limits of the area of interest.</li> <li>c. Coordinates input on the battlefield environment with other staff sections.</li> <li>d. Identifies significant characteristics of the battlefield environment that affect the specific area of responsibility in coordination with each staff section.</li> <li>e. Identifies those characteristics of the battlefield that require in-depth evaluation.</li> </ul>		
<ul><li>3. S2/S3 Section evaluates the battlefield's effects upon COA.</li><li>a. Identifies effects of terrain on the battalion's operations.</li><li>b. Identifies the effects of weather upon battalion's operations.</li></ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>c. Identifies effects of logistics infrastructure, demographics, economics, and political characteristics upon battalion's operations.</li> <li>d. Lists the combined effects of the battlefield environment on friendly COA.</li> <li>e. Identifies the effects of terrain on threat COA.</li> <li>f. Identifies the effects of weather on threat COA.</li> <li>g. Identifies effects of logistics infrastructure, demographics, economics, and political characteristics on threat COA.</li> <li>h. Lists the combined effects of the battlefield environment on threat COA.</li> <li>i. Develops population status overlay, weather analysis matrix, and other overlays, as required, using digital and analog means of intelligence gathering.</li> </ul>		
<ul> <li>4. S2/S3 Section evaluates the threat.</li> <li>a. Conducts a threat order of battle analysis for each type of conventional or unconventional units that might be faced.</li> <li>b. Develops a threat COA model.</li> </ul>		
<ul> <li>5. S2/S3 Section determines threat COA.</li> <li>a. Identifies all rational COA available to the threat.</li> <li>b. Prioritizes each available COA.</li> <li>c. Develops a comprehensive, detailed set of threat COA.</li> <li>d. Prepares situation templates for each COA available to the threat.</li> <li>e. Prepares event template.</li> <li>f. Prepares decision support template for rear CP.</li> </ul>		
<ul> <li>6. S2/S3 Section prepares analysis of the AO.</li> <li>a. Consolidates the IPB data into appropriate format.</li> <li>b. Forwards draft Analysis of the AO to S2/S3 for review and approval.</li> <li>c. Makes appropriate changes as instructed by the S2/S3 and XO.</li> <li>d. Forwards corrected analysis of the AO to the S2/S3 for signature.</li> <li>e. Distributes analysis of AO, as required.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task NumberTask TitleReferences63-1-4001Conduct Mission AnalysisARTEP 10-416-MTP<br/>ARTEP 10-426-MTP<br/>ARTEP 10-466-MTP<br/>ARTEP 42-446-MTP

Task Number	Task Title	References ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-136-MTP ARTEP 63-226L-MTP ARTEP 63-236-MTP ARTEP 63-385-MTP ARTEP 63-426L-MTP ARTEP 9-066-MTP ARTEP 9-066-MTP ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Formulate Feasible Courses of Action (63-1-4003)

(<u>FM 101-5</u>) (AR 530-1) (FM 100-14) (FM 3-3) (FM 3-4) (FM 34-130)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion's analysis of the AO is completed. Higher HQ analysis of the AO are available. Higher HQ COAs are available. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded. Unit, higher, and lower TSOPs are available. Staff Sections gather all pertinent information needed for their estimates. During this process, the S2/S3 Section finalizes the IPB. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Feasible COA statements and sketches support the commander's restated mission and formulate parameters for staff estimates. At MOPP4, performance degradation factors increase feasible COA completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
S2/S3 Section performs rear area threat evaluation using analog and/or digital devices.		
a. Coordinates with supporting rear operations elements for all current threat information affecting the new AO.		
b. Identifies threat forces expected to be found in the area of interest.		
c. Lists all known threat force dispositions, composition, and strength.		
<ul> <li>d. Lists all recent threat activities in the area of interest and influence.</li> </ul>		
<ul> <li>Develops applicable doctrinal templates for threat forces within the area of interest.</li> </ul>		
f. Prepares an unconventional warfare situation map that shows probable		
operating areas, encampments, and movement routes for unconventional threat forces.		
g. Prepares a population status overlay that shows areas with a high potential		
for civil unrest and/or concentrations of enemy sympathizers.		
<ul> <li>Requests intelligence information required to fill gaps identified in the data base from the higher HQ staff element.</li> </ul>		
2. S2/S3 Section performs threat integration.		
<ul> <li>a. Prepares a situation template showing unit and equipment dispositions, frontages, depths, and echelon spacing adjusted for terrain and weather factors.</li> </ul>		
<ul> <li>b. Prepares an event template showing named area of interest (NAI) along high-speed avenues of approach into the support area.</li> </ul>		
c. Prepares a decision support template showing points where a decision is		
required based on threat action and rate of movement.		
d. Lists threat's most likely COA in their probable order of adoption.		
e. Coordinates threat integration products with higher HQ staff element.		
<ol> <li>S2/S3 Section arrays friendly force, battalion HQ, and its subordinate units.</li> <li>Identifies maneuver forces and their availability in the area of interest.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul><li>b. Identifies all supporting CSS units in the area of interest.</li><li>c. Prepares analog/digital map overlay showing array of friendly units based on mission requirements and guidance from the commander.</li></ul>		
* 4. S2/S3 selects feasible COA.		
a. Identifies specific guidance from the higher HQ OPLAN.		
<ul> <li>b. Lists schemes of support that sustains supported units in area of responsibility.</li> </ul>		
<ul> <li>c. Identifies tentative arrangements for command, control, and communications.</li> </ul>		
<ul> <li>d. Assigns tentative missions consistent with a specific subordinate element's capability.</li> </ul>		
e. Lists a minimum of two feasible COA.		
f. Briefs commander and XO on the selected COA for approval or revision.		
<ul> <li>g. Disseminates approved feasible COA to all other staff sections using appropriate Battlefield Functional Area Command and Control system.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

#### SUPPORTING COLLECTIVE TASKS

**Task Number Task Title** References 63-1-4001 **ARTEP 10-416-MTP Conduct Mission Analysis ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-136-MTP** ARTEP 63-226L-MTP **ARTEP 63-236-MTP ARTEP 63-385-MTP** ARTEP 63-426L-MTP ARTEP 9-066-MTP

Task Number	Task Title	References
		ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Develop Intelligence Estimate (63-1-4004)

(<u>FM 34-130</u>) (FM 101-5) (FM 3-4)

(FM 34-54)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The S2/S3 has disseminated the approved feasible COA. The XO has provided preparation guidance and time limitation for estimates. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The commander has provided his planning guidance and restated mission. The battalion and higher HQ analyses of the AO are available and are used for transcribing information to the intelligence estimate. The S2/S3 Section continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications, and courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Intelligence estimate is prepared within the time prescribed in the preparation guidance and in the format prescribed in the TSOP and/or Army Regulation (oral/written). At MOPP4, performance degradation factors increase intelligence estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
S2/S3 Section determines specific information requirements using analog and/or digital devices.     a. Identifies information requirements by analyzing the commander's restated mission and the analysis of the AO.     b. Identifies policies and procedural requirements for obtaining information from the TSOP.     c. Identifies PIR/IR gaps.     d. Prepares listing of indicators for each PIR/IR.  NOTE: List addresses applicable PIR/IR received from higher HQ, threat infiltration activities, possible targets for threat activities, and probable type and size force the		
threat may use against these targets.  e. Prepares intelligence collection work sheet that lists all PIR/IR, NAI, indicators, and available collection agencies.  f. Requests additional intelligence, based on PIR/IR and current holdings, from collection agencies listed in collection work sheet.		
<ul> <li>2. S2/S3 Section assembles required intelligence information.</li> <li>a. Extracts required information from current intelligence holdings, such as the S2 workbook, ASAS, situation maps, policy files and journals, and INTSUM.</li> <li>b. Revises intelligence collection work sheets to reflect changes in collection requirements.</li> <li>c. Identifies pertinence of all incoming information in terms of reliability and credibility factors.</li> <li>d. Integrates incoming information into existing files and work sheets.</li> </ul>		
3. S2/S3 Section develops reference and paragraph 1, Mission.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul><li>a. Lists all maps, charts, or other documents required to understand the estimate.</li><li>b. Transcribes commander's restated mission.</li></ul>		
<ul> <li>4. S2/S3 Section develops paragraph 2, Situation and Considerations.</li> <li>a. Lists weather report, climatic information, and light data with moon phase.</li> <li>b. Lists the weather effects on visibility, traffic ability, personnel, equipment, threat capabilities, and friendly COA.</li> <li>c. Lists the terrain effects on the ability of a force to obtain long and short range observation and direct fire.</li> <li>d. Lists the terrain effects on the terminal impact of direct weapons.</li> <li>e. Lists the terrain effects on concealment from ground and air observations, and cover from direct and indirect fire.</li> <li>f. Lists threat avenues of approach.</li> <li>g. Identifies probable size and type threat force that could traverse the avenues of approach.</li> <li>h. Identifies terrain factors effecting placement of the battalion and subordinate units.</li> <li>i. Summarizes overall effects of terrain on threat capabilities and COA.</li> <li>j. Summarizes overall effects of terrain on battalion's mission and COA.</li> </ul>		
<ul> <li>5. S2/S3 Section develops Enemy Forces portion of paragraph 2.</li> <li>a. Lists all map overlays and previously published documents that show threat situation and positions.</li> <li>b. Lists all threat units by unit designation with organizational structure.</li> <li>c. Summarizes current threat activities that might serve as indicators to future actions.</li> <li>d. Lists threat deviations from known doctrine, practices, and principles of war and known personnel and equipment weaknesses.</li> <li>e. Lists civilian populace attitudes toward friendly and threat forces as they relate to hindrance or accomplishment of the battalion's mission.</li> </ul>		
<ul> <li>6. S2/S3 Section develops Friendly Forces portion of paragraph 2.</li> <li>a. Lists the basic maneuver capabilities to include what, when, where, and in what strength, for each capability.</li> <li>b. Lists conclusions on threat capabilities and probability of adoption of a COA, including rationale.</li> <li>c. Lists limitations that could make the accomplishment of the battalion's mission highly doubtful or impossible.</li> <li>d. List indicators for possible use of air and NBC weapons and DE devices.</li> </ul>		
<ul><li>7. S2/S3 Section develops paragraph 3, Analysis.</li><li>a. Analyzes each COA using key considerations.</li><li>b. Determines advantages and disadvantages of each COA.</li></ul>		
<ul> <li>* 8. S2/S3 Section develops paragraph 4, Comparison.</li> <li>a. Compares COAs using key considerations.</li> <li>b. Ranks COAs for each key consideration.</li> <li>c. Uses a decision matrix to compare COAs.</li> </ul>		
<ul><li>9. S2/S3 Section develops paragraph 5, Recommendations and Conclusions.</li><li>a. Recommends COA based on the comparison.</li><li>b. Issues deficiencies and risks with recommendation.</li></ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION 1 2 3 4 5 M TOTAL							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

#### SUPPORTING COLLECTIVE TASKS

SUPPORTING COLLECTIVE TASKS							
Task Number	Task Title	References					
63-1-4001	Conduct Mission Analysis	ARTEP 10-416-MTP					
	·	ARTEP 10-426-MTP					
		ARTEP 10-466-MTP					
		ARTEP 42-446-MTP					
		ARTEP 43-436-MTP					
		ARTEP 55-406-MTP					
		ARTEP 55-716-MTP					
		ARTEP 55-816-MTP					
		ARTEP 55-916-MTP					
		ARTEP 63-006-MTP					
		ARTEP 63-065-MTP					
		ARTEP 63-086-MTP					
		ARTEP 63-136-MTP					
		ARTEP 63-226L-MTP					
		ARTEP 63-236-MTP					
		ARTEP 63-385-MTP					
		ARTEP 63-426L-MTP					
		ARTEP 9-066-MTP					
		ARTEP 9-527-MTP					
63-1-4002	Conduct Intelligence Preparation of the Battlefield	ARTEP 10-416-MTP					
		ARTEP 10-426-MTP					
		ARTEP 10-466-MTP					
		ARTEP 42-446-MTP					
		ARTEP 43-436-MTP					
		ARTEP 55-406-MTP					
		ARTEP 55-716-MTP					
		ARTEP 55-816-MTP					
		ARTEP 55-916-MTP					
		ARTEP 63-006-MTP					
		ARTEP 63-065-MTP					
		ARTEP 63-086-MTP					
		ARTEP 63-136-MTP					
		ARTEP 63-226L-MTP					
		ARTEP 63-236-MTP					
		ARTEP 63-385-MTP					
		ARTEP 63-426L-MTP					

Task Number	Task Title	References
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT: S1 SECTION** 

**TASK:** Develop Personnel Estimate (63-1-4005)

(<u>FM 12-6</u>) (FM 100-10) (FM 101-5)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The commander has provided his planning guidance and restated mission. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The battalion and higher HQ analyses of the AO are available. Tactical and intelligence information is transcribed from the battalion intelligence estimate. The S2/S3 has disseminated the approved feasible COA. The XO has provided preparation guidance and time limitation for estimates. S1 section continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications and by courier. The personnel estimate is distributed to the battalion staff only. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Personnel estimate is prepared within the time specified in the preparation guidance and in the format prescribed in the TSOP and/or Regulations. At MOPP4, performance degradation factors increase personnel estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S1 Section determines information requirements using analog and/or digital devices.</li> <li>a. Identifies information requirements by analyzing the commander's restated mission, analyses of the AO, and higher HQ personnel summaries.</li> <li>b. Identifies policies and procedural requirements by reviewing the TSOP.</li> <li>c. Identifies agencies where required information can be obtained.</li> </ol>		
<ul> <li>2. S1 Section assembles required information.</li> <li>a. Coordinates tactical and intelligence information requirements with the S2/S3 Section.</li> <li>b. Coordinates logistics information requirements with S4 Section.</li> <li>c. Extracts required information from current information holdings, such as S1 workbook, situation maps, policy files, and journals.</li> <li>d. Requests additional information requirements from higher HQ staff element.</li> </ul>		
<ul> <li>3. S1 Section drafts references and paragraph 1, Mission.</li> <li>a. Lists all maps, charts, or other documents required to understand the estimate.</li> <li>b. Transcribes the commander's restated mission.</li> </ul>		
<ul> <li>4. S1 Section drafts paragraph 2, Situation and Considerations.</li> <li>a. Prepares brief summary that references the appropriate intelligence document.</li> <li>b. States the effects of the intelligence situation on personnel activities.</li> <li>c. Lists disposition of all tactical units that influence personnel activities.</li> <li>d. Lists all COAs provided by the S2/S3.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Lists disposition of logistics units and installations that have an effect on the personnel situation.</li> <li>f. Lists projected logistics developments that influence personnel operations.</li> <li>g. Lists disposition of civil affairs units and installations that have an effect on the personnel situation.</li> <li>h. Lists projected CMO developments likely to influence personnel operations.</li> <li>i. Prepares troop preparedness situation subparagraph.</li> <li>NOTE: Subparagraph includes: unit strength, maintenance, replacements, noncombat matters, soldier personnel readiness, service support, organizational climate, commitment, and cohesion factors.</li> <li>j. Lists all assumptions based on initial planning guidance.</li> <li>k. Prepares casualty estimate for each COA.</li> </ul>		
<ul><li>5. S1 Section drafts paragraph 3, Analysis.</li><li>a. Lists all COA provided by the S2/S3.</li><li>b. Lists problem areas, trends, and deficiencies impacting on troop preparedness of each COA.</li></ul>		
<ul> <li>6. S1 Section drafts paragraph 4, Comparison.</li> <li>a. Lists advantages and disadvantages of each COA with respect to the accomplishment of the personnel mission.</li> <li>b. Conducts comparative analysis of each COA, to include methods of overcoming deficiencies or modifications required in each COA.</li> </ul>		
<ul> <li>7. S1 Section drafts paragraph 5, Recommendations and Conclusions.</li> <li>a. States supportability of mission from a personnel viewpoint.</li> <li>b. Selects COA that can be supported from the personnel standpoint.</li> <li>c. Lists major personnel deficiencies that require the commander's attention.</li> <li>d. Recommends specific methods for eliminating or reducing the effects of these major deficiencies.</li> </ul>		
<ul> <li>* 8. S1 approves personnel estimate.</li> <li>a. Verifies content for completeness, correctness, and compliance with commander's guidance.</li> <li>b. Presents estimate to commander or XO and staff (oral or written).</li> </ul>		
<ul> <li>9. S1 Section distributes the personnel estimate.</li> <li>a. Incorporates comments, if required.</li> <li>b. Forwards personnel estimate to S1 for signature.</li> <li>c. Forwards personnel estimate to other staff sections.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION 1 2 3 4 5 M TOTAL							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

	OUT ORTHO COLLEGIVE TACK	.0
<b>Task Number</b> 63-1-4001	Task Title Conduct Mission Analysis	References ARTEP 10-416-MTP ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-226L-MTP ARTEP 63-236-MTP ARTEP 63-385-MTP ARTEP 63-426L-MTP ARTEP 63-426L-MTP ARTEP 63-426L-MTP ARTEP 9-066-MTP
63-1-4003	Formulate Feasible Courses of Action	ARTEP 9-527-MTP ARTEP 10-416-MTP ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-136-MTP ARTEP 63-226L-MTP ARTEP 63-236-MTP ARTEP 63-236-MTP ARTEP 63-385-MTP
63-1-4004	Develop Intelligence Estimate	ARTEP 63-426L-MTP ARTEP 9-066-MTP ARTEP 9-527-MTP ARTEP 10-416-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-136-MTP ARTEP 63-1226L-MTP

Task Number	Task Title	References
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT: S4 SECTION** 

**TASK:** Develop Logistics Estimate (63-1-4006)

(FM 100-10) (FM 101-5-1)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has provided his planning guidance and restated mission. The battalion and higher HQ analyses of the AO are available. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. Tactical and intelligence information is transcribed from the intelligence estimate. The S2/S3 has disseminated the approved feasible COA. The XO has provided preparation guidance and time limitations for estimates. The logistics estimate addresses internal battalion logistics only. S4 section continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications and by courier. The logistics estimate is distributed to battalion staff only. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Logistics estimate is prepared within the time specified in the preparation guidance and in the format prescribed in the TSOP and/or Regulations (oral/written). At MOPP4, performance degradation factors increase logistics estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S4 Section determines information requirements using analog and/or digital devices.</li> <li>a. Identifies information requirements by analyzing the commander's restated mission, analysis of the AO, and higher HQ logistics summaries.</li> <li>b. Identifies policies and procedural requirements by reviewing the TSOP.</li> <li>c. Identifies agencies and documents where required information can be obtained.</li> </ol>		
<ol> <li>S4 Section assembles required information.         <ul> <li>Coordinates tactical and intelligence information requirements with S2/S3 Section.</li> <li>Coordinates personnel information requirements with S1 Section.</li> <li>Extracts required information from current information holdings, such as S4 workbook, CSSCS, situation maps, policy files, and journals.</li> <li>Requests additional information requirement support from higher HQ staff element.</li> </ul> </li> </ol>		
<ul> <li>3. S4 Section drafts references and paragraph 1, Mission.</li> <li>a. Lists all maps, charts, or other documents required to understand the estimate.</li> <li>b. Transcribes the commander's restated mission.</li> </ul>		
<ul> <li>4. S4 Section drafts paragraph 2, The Situation and Considerations.</li> <li>a. Prepares brief intelligence summary with appropriate references.</li> <li>b. States the effects of the intelligence situation on internal logistics activities.</li> <li>c. Lists disposition of all tactical units that influence internal logistics activities.</li> <li>d. Lists all COA provided by the S2/S3 Section.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Lists disposition of personnel and administration units and installations that have an effect on the internal logistics situation.</li> <li>f. Lists projected developments within the personnel field likely to influence internal logistics operations.</li> <li>g. Lists disposition of CMO units that have an effect on internal logistics situation.</li> <li>h. Lists developments within the CMO field likely to influence internal logistics operations.</li> <li>i. Prepares a general statement about present equipment on hand, supply status and maintenance posture.</li> <li>NOTE: Statement includes; repair times, posture of maintenance elements, impact of Class VII and IX on maintenance capability, and the status of Class VII items.</li> <li>j. Lists overall status of all classes of supply (obtained from CSSCS) and transportation assets.</li> <li>k. Lists all assumptions based on the initial planning guidance.</li> </ul>		
<ul> <li>5. S4 Section drafts paragraph 3, Analysis of Courses of Action.</li> <li>a. Calculates the sufficiency of proposed area for internal logistics operations.</li> <li>b. Lists all COA provided by S2/S3 Section.</li> <li>c. Lists logistics and tactical impact for each COA.</li> </ul>		
<ul> <li>6. S4 Section drafts paragraph 4, Comparison of Courses of Action.</li> <li>a. Lists advantages and disadvantages of each COA with respect to the accomplishment of the internal logistics mission.</li> <li>b. Conducts comparative analysis of each COA.</li> <li>NOTE: Analysis includes methods and modifications for overcoming deficiencies in each COA.</li> </ul>		
<ul> <li>7. S4 Section drafts paragraph 5, Conclusions.</li> <li>a. States mission supportability from an internal logistics viewpoint.</li> <li>b. Selects best COA that can be supported from an internal logistics standpoint.</li> </ul>		
<ul> <li>* 8. S4 approves logistics estimate.</li> <li>a. Verifies content for completeness, correctness, and compliance with commander's guidance.</li> <li>b. Presents estimate to commander or XO and staff (oral or written).</li> </ul>		
<ul> <li>9. S4 Section distributes the logistics estimate.</li> <li>a. Incorporates comments, if required.</li> <li>b. Forwards logistics estimate to S4 for signature.</li> <li>c. Forwards logistics estimate to other battalion staff sections.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# SUPPORTING COLLECTIVE TASKS

## Task Number   Conduct Mission Analysis   ARTEP 10-416-MTP		SUPPORTING COLLECTIVE TASK	
ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 10-466-MTP ARTEP 43-436-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-006-MTP ARTEP 63-066-MTP ARTEP 63-066-MTP ARTEP 63-236-MTP ARTEP 63-236-MTP ARTEP 63-236-MTP ARTEP 63-266-MTP ARTEP 9-066-MTP ARTEP 9-066-MTP ARTEP 10-426-MTP ARTEP 10-426-MTP ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-916-MTP ARTEP 55-916-MTP ARTEP 63-065-MTP ARTEP 63-066-MTP ARTEP 55-916-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP	Task Number	Task Title	References
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ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP			
ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP	63-1-4004	Develop Intelligence Estimate	
ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP			
ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP			ARTEP 42-446-MTP
ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP			ARTEP 43-436-MTP
ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP			ARTEP 55-406-MTP
ARTEP 55-916-MTP ARTEP 63-006-MTP			ARTEP 55-716-MTP
ARTEP 63-006-MTP			ARTEP 55-816-MTP
ARTEP 63-006-MTP			ARTEP 55-916-MTP
			ARTEP 63-006-MTP
711(1 L1 00 000 WITI			ARTEP 63-065-MTP
ARTEP 63-086-MTP			

Task Number	Task Title	References
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Develop Support Operations Estimate (63-1-4007)

(<u>FM 101-5</u>) (<u>FM 100-10</u>) (<u>FM 100-16</u>) (<u>FM 100-5-1</u>)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has provided his planning guidance and restated mission. The battalion and higher HQ analyses of the AO are available. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. Tactical and intelligence information is transcribed from the intelligence estimate. The S2/S3 has provided the approved feasible COA. The XO has provided preparation guidance and time limit for the completion of the estimate. This estimate addresses external support only. Support Operations Section continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications, appropriate BFACS and courier. The support operations estimate is distributed to battalion staff only. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Support operations estimate is prepared within the time specified in the preparation guidance and in the format prescribed in the TSOP (oral/written). At MOPP4, performance degradation factors increase support operations estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 section NCOIC determines information requirements using analog and/or digital devices and logistics STAMIS.</li> <li>a. Identifies information requirements by analyzing the commander's restated mission, analyses of the AO, and higher HQ OPLAN.</li> <li>b. Identifies policies and procedural requirements by reviewing the TSOP.</li> <li>c. Identifies agencies and/or documents where required information can be obtained.</li> </ol>		
<ul> <li>2. S2/S3 Section assembles required information.</li> <li>a. Coordinates tactical and intelligence information requirements.</li> <li>b. Coordinates personnel information requirements with S1 Section.</li> <li>c. Extracts required information from current information holdings, such as Support Operations workbook, situation maps, policy files, and journals.</li> <li>d. Identifies tentative supported units.</li> <li>e. Requests additional information requirements from higher HQ staff element using analog and/or digital communications.</li> </ul>		
<ul><li>3. S2/S3 Section drafts references and paragraph 1, Mission.</li><li>a. Lists all maps, charts, or other documents required to understand the estimate.</li><li>b. Lists the commander's restated mission.</li></ul>		
<ol> <li>S2/S3 Section drafts paragraph 2, The Situation and Considerations.</li> <li>Prepares brief intelligence summary with appropriate references.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Lists the effects of the characteristics of the AO on support operations and mission accomplishment.</li> <li>c. States the affects of the intelligence situation on support activities.</li> <li>d. Lists disposition of all tactical units that influence support activities.</li> <li>e. Lists all provided COA.</li> <li>f. Lists disposition of all personnel and administration units and installations that have an effect on the support situation.</li> <li>g. Lists projected developments within the personnel and internal logistics field that could influence support operations.</li> <li>h. Lists disposition of CMO operations that have an effect on the support situation.</li> <li>i. Lists developments within the CMO field that could influence support operations.</li> <li>j. Provides overall status of logistics and CHS capabilities, distribution systems and any shortfalls that may impact on support operations.</li> <li>k. Provides current situation, status, and restrictions on the use of foreign nation resources.</li> <li>l. Lists all assumptions based on the initial planning guidance.</li> </ul>		
<ul> <li>5. S2/S3 Section drafts paragraph 3, Analysis of Courses of Action.</li> <li>a. Calculates sufficiency of proposed area for support operations.</li> <li>b. Calculates total requirements to support proposed responsibility using CSSCS.</li> <li>c. Lists required organizational structure for each approved COA.</li> <li>d. Lists support deficiencies for each COA.</li> </ul>		
<ul> <li>6. S2/S3 Section drafts paragraph 4, Comparison of Courses of Action.</li> <li>a. Lists advantages and disadvantages of each COA with respect to the accomplishment of the support mission.</li> <li>b. Conducts comparative analysis of each COA, to include methods of overcoming deficiencies or modifications required in each COA.</li> </ul>		
<ul> <li>7. S2/S3 Section drafts paragraph 5, Conclusions.</li> <li>a. States supportability of mission from an external support viewpoint.</li> <li>b. Selects best COA that can be supported from an external support viewpoint.</li> </ul>		
<ul> <li>* 8. S2/S3 Officer approves estimate.</li> <li>a. Verifies content for completeness, correctness, and compliance with commander's guidance.</li> <li>b. Presents estimate to commander or XO and staff (oral or written).</li> </ul>		
<ul> <li>9. S2/S3 Section distributes the estimate.</li> <li>a. Incorporates comments, if required.</li> <li>b. Forwards estimate to Support Operations Officer for signature.</li> <li>c. Forwards estimate to other battalion staff sections.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

	SUPPORTING COLLECTIVE TASKS					
Task Number	Task Title	References				
63-1-4001	Conduct Mission Analysis	ARTEP 10-416-MTP				
	,	ARTEP 10-426-MTP				
		ARTEP 10-466-MTP				
		ARTEP 42-446-MTP				
		ARTEP 43-436-MTP				
		ARTEP 55-406-MTP				
		ARTEP 55-716-MTP				
		ARTEP 55-816-MTP				
		ARTEP 55-916-MTP				
		ARTEP 63-006-MTP				
		ARTEP 63-065-MTP				
		ARTEP 63-086-MTP				
		ARTEP 63-136-MTP				
		ARTEP 63-226L-MTP				
		ARTEP 63-236-MTP				
		ARTEP 63-385-MTP				
		ARTER 63-426L-MTP				
		ARTEP 9-066-MTP				
00.4.4000	Farmendata Facailla Commana of Action	ARTEP 9-527-MTP				
63-1-4003	Formulate Feasible Courses of Action	ARTER 10-416-MTP				
		ARTEP 10-426-MTP ARTEP 10-466-MTP				
		ARTEP 10-400-WTP ARTEP 42-446-MTP				
		ARTEP 42-440-WTP				
		ARTEP 55-406-MTP				
		ARTEP 55-716-MTP				
		ARTEP 55-816-MTP				
		ARTEP 55-916-MTP				
		ARTEP 63-006-MTP				
		ARTEP 63-065-MTP				
		ARTEP 63-086-MTP				
		ARTEP 63-136-MTP				
		ARTEP 63-226L-MTP				
		ARTEP 63-236-MTP				
		ARTEP 63-385-MTP				
		ARTEP 63-426L-MTP				
		ARTEP 9-066-MTP				

Task Number	Task Title	References
		ARTEP 9-527-MTP
63-1-4004	Develop Intelligence Estimate	ARTEP 10-416-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Develop Supporting Commander's (Operations) Estimate (63-1-4008)

(FM 101-5) (FM 100-10) (FM 101-5-1)

(FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** All primary staff estimates are completed. Each staff section has provided its recommended COA. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The higher HQ and battalion's analyses of the AO and NBC Vulnerability Analysis are available. The XO has provided preparation guidance and time limitations for estimates. The battalion staff continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications and by courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Supporting commander's (operation) estimate is prepared within the time prescribed in the preparation guidance and in the format prescribed in Regulations or TSOP. At MOPP4, performance degradation factors increase the supporting commander's (operation) estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section conducts an NBC Vulnerability Analysis.         <ul> <li>a. Identifies potential battalion AO.</li> <li>b. Identifies all pertinent information required to perform the analysis.</li> <li>c. Identifies potential threat nuclear, chemical or biological weapons delivery systems.</li> </ul> </li> <li>NOTE: Delivery system information should include probable yield(s) and type agents associated with the threat and the range and location of delivery systems, if known.</li> <li>d. Identifies location, size, shape, and posture of all subordinate units being analyzed.</li> <li>e. Selects appropriate vulnerability radii.</li> <li>f. Selects best nuclear vulnerability technique.</li> <li>g. Identifies "worst case" ground zero.</li> <li>h. Estimates fractional coverage.</li> <li>i. Compares estimated percentage of casualties or damage to commander's acceptable loss criteria.</li> <li>j. Recommends COA to decrease unit's vulnerability or increase protection.</li> <li>k. Forwards NBC Vulnerability Analysis to S2/S3 for approval or modification.</li> </ol>		
<ul> <li>2. Commo section prepares analog and digital communications estimate.</li> <li>NOTE: The S2/3 Section will perform this task step if the unit is without an S6 Section.</li> <li>a. Lists the COA provided by the S2/S3.</li> <li>b. Conducts a map reconnaissance to identify communications/automation limitations.</li> <li>c. Identifies current status of all battalion communications/automation equipment.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Lists terrain factors that may affect communication/automation compatibility or vulnerability.  e. Lists communications/automation factors that may be affected by the AO, enemy disposition and strength, enemy capabilities, or other information technology activities.  f. Coordinates with S4 Section for the status of incoming communications/automation equipment.  g. Coordinates with the supporting communications/automation element to identify the status of all nonoperational equipment.  h. Lists advantages and disadvantages of each COA.  i. Lists methods to eliminate or overcome all deficiencies. j. Conducts comparative analysis of each COA.	GO	NO-GO
<ul><li>k. Selects best COA to accomplish mission from a communications viewpoint.</li><li>l. Forwards communications estimate to S2/S3 for approval or modification.</li></ul>		
<ul> <li>3. S2/S3 Section determines information requirements.</li> <li>a. Identifies information requirements by reviewing the battalion and higher HQ commanders' restated missions and OPLAN.</li> <li>b. Identifies policies and procedural requirements by reviewing the TSOP.</li> <li>c. Identifies agencies and/or documents where additional information requirements may be obtained.</li> <li>d. Identifies special requirements by reviewing other staff estimates.</li> </ul>		
<ul> <li>4. S2/S3 sections draft references and paragraph 1, Mission.</li> <li>a. Lists all maps, charts, or other documents required to understand the estimate.</li> <li>b. Lists the commander's restated mission.</li> </ul>		
<ul> <li>5. S2/S3 section draft paragraph 2, The Situation and Course of Action.</li> <li>a. Lists the nature of the operations to be supported.</li> <li>b. Lists the composition and locations of supported units.</li> <li>c. Lists peculiar or unusual support requirements and other factors pertaining to the supported force that affect the scope and size of the support mission.</li> <li>d. Lists the effects of the AO on the support mission.</li> <li>e. Lists all enemy capabilities that are a threat to the support mission.</li> <li>f. Lists aspects of the friendly situation that provide the basis for anticipated difficulties in the battalion's capability to provide required support.</li> <li>g. Lists phases of the operations that require a reassessment of support.</li> <li>h. Lists special support requirements and the phase of the operations in which they occur.</li> <li>i. Lists special support techniques or procedures required because of tactical operations.</li> <li>j. Lists the effects of logistic, personnel, and CMO situations within the battalion on mission accomplishment.</li> <li>k. Lists all projected difficulties that may influence the accomplishment of the mission.</li> <li>l. Lists all approved feasible COA.</li> </ul>		
<ul> <li>6. S2/S3 Section drafts paragraph 3, Analysis of Courses of Action.</li> <li>a. Identifies the probable effect of each significant difficulty on the success of each COA.</li> <li>b. Prepares a COA matrix showing the advantages and disadvantages of each COA.</li> <li>c. Assigns probability of success to each COA.</li> </ul>		
7. S2/S3 Section drafts paragraph 4, Comparison of Courses of Action.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul><li>a. Conducts comparative analysis of the COA.</li><li>b. Selects best COA.</li></ul>		
<ul> <li>8. S2/S3 Section staffs supporting commander's (operation) estimate for review and comments using analog or digital devices.</li> <li>a. Forwards estimate to other battalion staff sections for review and/or comments.</li> <li>b. Forwards reviewed estimate to S2/S3 for approval or modification.</li> <li>c. Resolves differences in conclusions concerning recommended COA prior to briefing the commander.</li> </ul>		
<ul> <li>9. Command Section conducts commander's decision briefing.</li> <li>a. Organizes staff for commander's decision briefing.</li> <li>b. Briefs commander on all aspects of the supporting commander's (operation) estimate.</li> </ul>		
*10. Commander provides decision and concept of operations.  a. Modifies staff recommendations, if required. b. Provides guidance for a new COA, if required. c. Approves staff recommendations. d. Translates the selected COA into a statement which describes the, who, what, when, where, how, and why. e. Directs S2/S3 to issue warning order to subordinate units using appropriate analog and digital communications.  NOTE: Warning order includes the following minimum information: mission, time of execution, earliest time of movement, time and location of OPLAN issue, and time check.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

#### SUPPORTING COLLECTIVE TASKS

 Task Number
 Task Title
 References

 63-1-4001
 Conduct Mission Analysis
 ARTEP 10-416-MTP

 ARTEP 10-426-MTP
 ARTEP 10-466-MTP

 ARTEP 42-446-MTP
 ARTEP 43-436-MTP

 ARTEP 55-406-MTP
 ARTEP 55-716-MTP

 ARTEP 55-816-MTP

Task Number	Task Title	References
i ask indilibei	i ask iide	ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4003	Formulate Feasible Courses of Action	ARTEP 10-416-MTP
00 1 4000	Torridate Foundie Courses of Autori	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4004	Develop Intelligence Estimate	ARTEP 10-416-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTER 55-716-MTP
		ARTEP 55-816-MTP
		ARTER 55-916-MTP
		ARTER 63-006-MTP
		ARTER 63-065-MTP
		ARTER 63-086-MTP
		ARTEP 63-136-MTP ARTEP 63-226L-MTP
		ARTEP 63-226L-WTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4005	Develop Personnel Estimate	ARTEP 10-416-MTP
	1	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP

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Task Number	Task Title	References
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4006	Develop Logistics Estimate	ARTEP 10-416-MTP
	1 0	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4007	Develop Support Operations Estimate	ARTEP 10-416-MTP
03-1-4007	Develop Support Operations Estimate	ARTEP 10-416-MTP
		ARTEP 42-446-MTP
		ARTEP 42-440-WTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-130-WITP
		ARTEP 63-226L-WTP ARTEP 63-236-MTP
		ARTEP 63-230-WTP
		ARTEP 63-365-WTP
		ARTEP 63-426L-MTP
		ARTEP 9-000-MTP
63-1-4150	Conduct Mission Analysis (Sep Bde)	ARTEP 63-086-MTP
03-1-4130	Conduct iviission Analysis (Sep Due)	ANTER 03-000-WITE

**ELEMENTS:** S1 SECTION

S2/S3 Section S4 SECTION

**TASK:** Prepare Operations Plan/Operations Order and Annexes (63-1-4009)

(<u>FM 101-5</u>) (AR 530-1) (FM 101-5-1)

(FM 21-31)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The supporting commander's (operation) estimate is approved. The commander has provided his decision and concept of operations. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The XO assigns preparation responsibilities for OPLAN/OPORD and annexes. The S2/S3 has staff responsibility for consolidation, publication, and distribution of OPLAN/OPORD and annexes. The battalion staff continuously receives messages from higher, adjacent, and lower echelons by analog and digital means of communications and by courier. OPLAN becomes OPORD upon implementation. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** OPLAN/OPORD and annexes are prepared IAW regulations within the time prescribed by the commander or XO. OPLAN/OPORD supports and articulates the commander's intent. At MOPP4, performance degradation factors increase OPLAN/OPORD and annexes completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section drafts Reference, Time Zone Used, and Task Organization sections.</li> <li>a. Lists maps, charts, sketches, or other documents used in preparation and required for complete understanding of OPLAN.</li> <li>b. Transcribes time zone consistent with higher HQ OPLAN.</li> <li>c. Lists battalion task organization, time, and effective date.</li> </ol>		
<ol> <li>S2/S3 Section draft paragraph 1, Situation.         <ul> <li>a. Lists composition, disposition, location, estimated strength, identification, and capabilities of enemy forces that can influence the battalion's logistics mission.</li> <li>b. Lists in order by higher, adjacent, supporting, and reinforcing friendly forces that influence support operations.</li> </ul> </li> <li>NOTE: List consists of units not previously named in the Task Organization.</li> <li>c. Lists units attached to or detached from the battalion, with their attachment or detachment effective time, if applicable.</li> <li>d. Lists commander's assumptions that may exist at the time the OPLAN becomes an OPORD.</li> </ol>		
<ul> <li>3. S2/S3 Section drafts paragraph 2, Mission.</li> <li>a. States tasks to be accomplished that address the who, what, when, where and time length of operation.</li> <li>b. States the mission based on the commander's guidance and intent.</li> </ul>		
4. S2/S3 Section drafts paragraph 3, Execution.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. States the commander's intention in sufficient detail to ensure appropriate actions by subordinate units.</li> <li>b. States the commander's concept of operations for the execution of support mission from start to finish.</li> <li>c. Lists the scheme of support that includes placement, movement, and primary mission of each subordinate unit.</li> <li>d. Lists all details of coordination and control applicable to two or more units of the battalion including troop safety measures, MOPP levels, and restriction on use of chemical weapons.</li> </ul>		
<ul> <li>5. S2/S3, S1, and S4 Sections draft paragraph 4, Service Support.</li> <li>a. Update battle rosters and personnel status charts to reflect new task organization.</li> <li>b. Develop estimates of injured, sick, and wounded rates.</li> <li>c. Prepare "personnel" portion of paragraph 4, Service Support.</li> <li>d. Provide support instructions, logistics and CHS distribution schemes and other arrangements that support the operations and are of primary interests to subordinate units.</li> <li>e. Reference higher HQ service support paragraph, when it is lengthy and the details are included in higher HQ service support paragraph.</li> </ul>		
<ul> <li>6. S2/S3 and S6 Sections draft paragraph 5, Command and Signal.</li> <li>a. Lists location of the CP, alternate CP, and liaison requirements different than those stated in TSOP.</li> <li>b. Lists all information technologies including index of the effective SOI/SSI and instructions for the use of local area networks, automation, radio, pyrotechnics, or restriction on the employment of analog or digital communications.</li> <li>c. Provides acknowledgement instructions, commander's signature block, authentication section, and distribution instructions.</li> </ul>		
<ul> <li>7. S2/S3 Section task organizes subordinate units/elements for the support mission.</li> <li>a. Identifies total support requirements by reviewing the commander's planning guidance and the restated mission.</li> <li>b. Identifies unit availability by inspecting Higher HQ OPLAN.</li> <li>c. Identifies where to reduce or add units or elements by reviewing supported forces scheme of maneuver and terrain factors.</li> <li>d. Organizes subordinate units based on their capability to accommodate the support mission.</li> </ul>		
<ul> <li>8. S2/S3 Section drafts the task organization annex.</li> <li>a. Lists each assigned or attached unit and their tentative location and appropriate time of attachment.</li> <li>b. Forwards annex to the S2/S3 for approval or modification.</li> <li>c. Distributes annex to all appropriate staff sections and organic and attached units using appropriate BFACS.</li> <li>d. Attaches task organization annex to the OPLAN/OPORD.</li> </ul>		
<ul> <li>9. S2/S3 Section drafts an operations overlay.</li> <li>a. States map reference data, effective date, and purpose of the overlay.</li> <li>b. Lists classification markings and downgrading instructions, if applicable.</li> <li>c. Applies overlay plotting techniques.</li> <li>d. Plots boundaries, supporting, supported, and subordinate units' locations within 50 meters.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Affixes graphic portrayal of axis of advance, supply routes, and unit locations.</li> <li>f. Forwards operations overlay to the S2/S3 for approval or modification using MCS.</li> <li>g. Attaches overlay to the OPLAN/OPORD as an annex.</li> </ul>		
<ul> <li>10. S2/S3 Section consolidates staff input.</li> <li>a. Verifies staff input for completeness and compliance with commander's guidance.</li> <li>b. Prepares revised copy of OPLAN/OPORD.</li> <li>c. Forwards draft copy to commander or XO for approval or modification.</li> </ul>		
<ul> <li>11. S2/S3 Section distributes the OPLAN/OPORD using analog or digital devices.</li> <li>a. Prepares appropriate number copies of OPLAN/OPORD.</li> <li>b. Distributes OPLAN/OPORD to all appropriate staff sections, organic, and attached units using MCS.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

<b>Task Number</b> 63-1-4008	Task Title Develop Supporting Commander's (Operations) Estimate	References ARTEP 10-416-MTP
	(Operations) Estimate	ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-136-MTP ARTEP 63-226L-MTP ARTEP 63-236-MTP ARTEP 63-236-MTP ARTEP 63-385-MTP ARTEP 63-426L-MTP
		ARTEP 9-066-MTP

Task Number	Task Title	References
		ARTEP 9-527-MTP
63-1-4151	Develop Supporting Commander's [Operations] Estimate (Sep Bde)	ARTEP 63-086-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP ARTEP 63-385-MTP

**ELEMENTS:** S2/S3 Section

S4 SECTION

**TASK:** Develop Road Movement Order (63-1-4010)

(<u>FM 55-1</u>) (FM 100-10) (FM 101-5) (FM 3-3) (FM 55-10) (FM 55-30)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The commander has provided his planning guidance and restated mission. The supporting commander's (operation) estimate with specific COA has been approved. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The S2/S3 has staff responsibility for the movement order in coordination with the Support Operations and S4 Sections. The battalion has responsibility for movement of all its subordinate units. Future locations of subordinate units have been identified and coordinated with higher HQ staff element. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Movement order is prepared IAW regulations and/or TSOP within the time established in the preparation guidance. At MOPP4, performance degradation factors increase road movement order completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section determines additional requirements for movement of subordinate elements using analog and/or digital devices.</li> <li>a. Identifies adjacent unit boundaries and all other areas of responsibility to be crossed by the battalion's subordinate units.</li> <li>b. Identifies the probable security requirement by reviewing intelligence estimates and summaries.</li> <li>c. Identifies the current mobility status of each subordinate element.</li> </ol>		
<ol> <li>S2/S3 Section selects tentative march route(s).</li> <li>a. Identifies all possible routes by conducting map reconnaissance.</li> <li>b. Identifies possible tactical implications for all possible routes in close coordination with the supporting rear operations element.</li> <li>c. Identifies possible problem areas and road traffic ability from engineer road classification overlays and intelligence summaries.</li> <li>d. Conducts comparative analysis of all possible routes.</li> <li>e. Selects best possible route(s).</li> <li>f. Coordinates route selection with higher HQ and other battalion staff sections using analog and/or digital communications.</li> <li>g. Forwards route(s) selection to S2/S3 for approval or modification.</li> </ol>		
<ul> <li>3. S2/S3 Section directs route reconnaissance activities.</li> <li>a. Maintains situational awareness at all times using MTS or appropriate analog or digital communications.</li> <li>b. Requests MP route reconnaissance overlay.</li> <li>c. Tasks subordinate units to conduct reconnaissance of tentative march routes using analog and/or digital communications or MTS.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Briefs HQ company reconnaissance leader.</li> <li>e. Monitors movement and activities of all reconnaissance parties to ensure compliance with instructions and TSOP using analog and/or digital communications or MTS.</li> <li>f. Debriefs HQ company reconnaissance leader upon completion of mission.</li> </ul>		
<ul> <li>4. S2/S3 Section selects specific march route(s).</li> <li>a. Consolidates all route reconnaissance party(s) data.</li> <li>b. Conducts comparative analysis of all data for each tentative route.</li> <li>c. Selects primary and secondary route(s) for each subordinate element.</li> <li>d. Coordinates battalion HQ route with HQ company commander.</li> <li>e. Prepares analog/digital overlays using subordinate unit reconnaissance data.</li> <li>f. Provides reconnaissance and route selection update to the commander.</li> <li>g. Forwards all reconnaissance data to higher HQ, adjacent, and subordinate units using analog and/or digital communications or MTS.</li> </ul>		
<ul> <li>5. S4 Section coordinates internal support requirements for move.</li> <li>a. Coordinates supply support with subordinate and attached units.</li> <li>b. Coordinates maintenance support with subordinate and attached units.</li> <li>c. Coordinates transportation support with subordinate and attached units.</li> <li>d. Coordinates food service support with subordinate and attached units.</li> </ul>		
<ul> <li>6. S2/S3 Section coordinates external movement support requirements using analog or digital communications.</li> <li>a. Coordinates additional external transportation requirements with the responsible movement control agency.</li> <li>b. Coordinates route clearances with responsible movement control agency or supporting rear operations element.</li> <li>c. Coordinates medical treatment and evacuation requirements and procedures with supporting medical element.</li> <li>d. Coordinates security escort, fire support, and CAS requirements with supporting rear operations element.</li> <li>e. Coordinates MP traffic control support with supporting MP element and rear operations element.</li> <li>f. Coordinates decontamination requirements with higher HQ chemical officer.</li> <li>g. Coordinates smoke requirements with higher HQ chemical officer.</li> <li>h. Coordinates external movement support using analog and/or digital communications or MTS.</li> </ul>		
<ul> <li>7. S2/S3 Section develops overall movement schemes for HQ company.</li> <li>a. Coordinates with HQ company commander for the task organization and order of march for HQ company.</li> <li>b. Debriefs HQ company reconnaissance personnel.</li> <li>c. Prepares road movement table(s), graphs, and overlays for HQ company.</li> <li>d. Coordinates advance/quartering party composition and departure time with the HQ company commander.</li> </ul>		
<ul> <li>8. S2/S3 section develops plan.</li> <li>a. Calculates projected support requirements until new operational sites are established by evaluating current supported units' assets.</li> <li>b. Coordinates anticipated requirements with supported units in current AO.</li> <li>c. Provides recommendations for order of movement for companies/detachments and specific shuttling of high priority support assets.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Establishes notification procedures to alert customers of what facilities will be available during movement.</li> </ul>		
<ul> <li>9. S2/S3 Section develops overall movement scheme for move.</li> <li>a. Identifies the task organization for movement with critical supplies and equipment dispersed throughout all elements.</li> <li>b. Assigns order of march for move by placing elements of critical support items in the first serial.</li> <li>c. Prepares road movement table(s), graphs, and overlays.</li> <li>NOTE: Under MOPP4 conditions, road movement tables should be increased a minimum of 3 times the normal movement time.</li> <li>d. Coordinates advance/quartering party composition and departure time with all subordinate units' commanders using analog and/or digital communications or MTS.</li> </ul>		
<ul> <li>10. S2/S3 Section drafts Reference, Time Zone Used, and Task Organization Sections.</li> <li>a. Lists all maps and overlays, charts, or other documents required to understand the order.</li> <li>b. Transcribes time zone used throughout from higher HQ OPLAN.</li> <li>c. Identifies task organization of battalion as directed by S2/S3.</li> </ul>		
<ul> <li>11. S2/S3 Section drafts paragraph 1, Situation.</li> <li>a. Provides weather forecast for duration of move and its effect on route(s).</li> <li>b. Provides terrain analysis and its effects on the move.</li> <li>c. Lists enemy disposition, strength, and capability factors affecting battalion movement.</li> <li>d. Lists all friendly units that provide support to the battalion during the move.</li> <li>e. Lists attachments and detachments initiated for movement purposes only.</li> </ul>		
<ul> <li>12. S2/S3 Section drafts paragraph 2, Mission.</li> <li>a. States those tasks to be accomplished, addressing who, what, when, why, and where.</li> <li>b. Provides overall movement mission statement that includes the purpose of movement and the start times.</li> </ul>		
<ul> <li>13. S2/S3 Section drafts paragraph 3, Execution.</li> <li>a. Provides brief statement on the concept of the move.</li> <li>b. Lists all subordinate elements' taskings required to complete battalion move.</li> <li>c. Lists all coordinating instructions applicable to two or more companies and the battalion HQ.</li> </ul>		
<ul> <li>14. S2/S3 and S4 Sections draft paragraph 4, Service Support.</li> <li>a. Lists all units and the service support they provide to at least two subordinate units and the battalion HQ.</li> <li>b. Lists all traffic control support that affects at least two subordinate units and battalion HQ.</li> <li>c. Lists the HQ company's service support functions.</li> </ul>		
<ul> <li>15. S2/S3 and S6 Sections draft paragraph 5, Command and Signal and the Authentication Section.</li> <li>a. Lists position of command group in the HQ company move and the location of battalion HQ during the battalion move.</li> <li>b. Lists CP closing and opening times and new location.</li> <li>c. Lists all analog and digital communications information.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
NOTE: List includes effective SOI/SSI, instructions on the use of analog and/or digital communications, and pyrotechnics, and any restrictions or special communications procedures.		
<ul> <li>d. Lists acknowledgement instructions appropriate signature block, and distribution instructions.</li> </ul>		
16. S2/S3 Section distributes movement order.		
<ul><li>a. Coordinates movement order review with other battalion staff sections.</li><li>b. Forwards draft movement order to the S2/S3 for approval or modifications.</li></ul>		
<ul> <li>c. Distributes approved movement order to appropriate staff sections, subordinate, and attached units using analog and/or digital communications or hard copy format.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
63-1-4009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP

Task Number	Task Title	References
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

**ELEMENTS: S1 SECTION** 

S2/S3 Section S4 SECTION

**TASK:** Develop Occupation Plan (63-1-4011)

(<u>FM 101-5</u>) (FM 101-5-1) (FM 10-27-2) (FM 10-27-3) (FM 3-19.30) (FM 3-3)

(FM 3-4) (FM 5-103)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The XO has assigned responsibility for planning the occupation of new AO to the staff. The S2/3 has primary responsibility in coordination with other battalion staff sections. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The battalion TSOP has been updated to accommodate changing procedural requirements. Subordinate units' missions have been identified. Tentative subordinate units and battalion HQ locations have been designated. Current analog/digital situation maps are available. Higher HQ staff element has provided reconnaissance information furnished by units previously located in the general area. Higher HQ and battalion analyses of the AO are available. Some areas selected may be in or around cities or towns. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Occupation plan is prepared IAW TSOP and is in compliance with commander's guidance. The areas selected support subordinate units and battalion HQ personnel, equipment, and mission requirements. At MOPP4, performance degradation factors increase occupation plan completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section verifies the suitability of the new area by ground or map reconnaissance.</li> <li>a. Calculates space requirements for number and type of elements and base facilities proposed in the new area.</li> <li>b. Identifies space availability to support number and type of elements and base facilities proposed in the new area.</li> <li>c. Identifies ability of area to support the battalion's equipment and vehicles.</li> <li>d. Identifies accessibility of roads and size of areas around buildings (MOUT environment).</li> <li>e. Identifies availability of area cover and concealment.</li> <li>f. Identifies area suitability for helicopter landing sites.</li> </ol>		
<ol> <li>Staff Sections provide a support analysis of tentative operational areas.         <ul> <li>a. Identify specific functional area advantages and disadvantages of proposed areas by reviewing higher HQ and battalion analyses of the AO.</li> <li>b. Perform analog and digital communications support analysis citing advantages and disadvantages of proposed areas.</li> <li>c. Perform CHS analysis citing advantages and disadvantages of proposed areas.</li> <li>d. Perform NBC defense analysis citing advantages and disadvantages of proposed areas.</li> </ul> </li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Perform ADP analysis citing advantages and disadvantages of proposed areas.</li> <li>f. Perform OPSEC analysis citing advantages and disadvantages of proposed area.</li> <li>g. Perform support analysis citing advantages and disadvantages of proposed areas.</li> <li>h. Forward analysis reports to S2/3 Section.</li> </ul>		
<ol> <li>S2/3 Section selects final sites for subordinate units and the battalion HQ.         <ul> <li>a. Maintains situational awareness at all times using analog and digital communications.</li> <li>b. Identifies specific missions for each subordinate unit in the battalion.</li> <li>c. Identifies proposed locations of all subordinate units and battalion HQ.</li> <li>d. Posts proposed battalion HQ and subordinate units' positions on the analog/digital situation map(s).</li> <li>e. Coordinates proposed site selections with subordinate units and battalion staff using analog and digital communications or MTS.</li> <li>f. Briefs proposed sites and rationale to the commander or XO for approval or modifications.</li> <li>g. Forwards approved site selections to higher HQ, battalion staff, and subordinate units using analog and digital communications or MTS.</li> <li>h. Prepares analog/digital map overlays with all appropriate boundaries, supply routes, and unit locations using symbols.</li> </ul> </li> <li>4. S2/3 Section formulates a tentative battalion and CP area layout plan.</li> </ol>		
<ul> <li>a. Designates a general location for the LOC site.</li> <li>b. Designates location of CP elements.</li> <li>c. Designates location of subordinate units.</li> <li>d. Prepares a traffic circulation plan that depicts the traffic pattern for key roads in the battalion area and the CP area.</li> <li>e. Prepares communication plan that shows wire diagrams that connect all subordinate elements and includes instructions for runners system until wire communications are operational.</li> <li>f. Prepares a hasty security plan that provides minimum requirements for all subordinate units.</li> <li>g. Disseminates battalion layout plan to all subordinate units and the battalion advance/quartering party leader using analog and digital communications.</li> </ul>		
<ul> <li>5. S2/3 Section plans battalion advance/quartering party activities.</li> <li>a. Identifies battalion advance/quartering party's personnel and equipment composition and limitations from the TSOP.</li> <li>b. Provides advance/quartering party personnel, equipment, and vehicle limitations to each subordinate unit.</li> <li>c. Provides assembly area location and reporting times to each subordinate unit.</li> <li>d. Coordinates forward staff personnel requirements with each staff section and the XO.</li> <li>e. Identifies all area preparation tasks that are not included in the TSOP.</li> <li>f. Briefs battalion advance/quartering party leader on area preparation, vehicles, equipment, and options caused by change in METT-TC.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-106-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Plan Battalion Area Tactical Operations (63-1-4012)

(FM 101-5) (AR 380-19) (AR 530-1) (FM 3-3) (FM 3-4)

(FM 34-130) (FM 7-20)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The commander has approved the supporting commander's (operation) estimate and provided his decision and concept of operations. The higher HQ and battalion analyses of the AO are available. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The battalion HQ is the BCOC for the assigned area. Coordination has been established with the responsible rear operations element for required assistance, if needed. The battalion TSOP is available to provide guidance in planning future tactical activities. Tentative locations of subordinate units and support facilities have been designated. The threat has the capability of intelligence gathering and launching NBC attacks into the battalion area. The S2/3 Section continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications and by courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** NBC defense, OPSEC, and deception plans implement the commander's guidance, concept of operations, and provide procedures and measures to overcome or reduce the NBC and information collection threat. At MOPP4, performance degradation factors increase planning completion times.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/3 Section analyzes tactical NBC information.         <ul> <li>a. Identifies established policies and procedures located in TSOP.</li> <li>b. Identifies NBC threat capabilities and recommended countermeasures by reviewing higher HQ NBC vulnerability analysis.</li> <li>c. Identifies potential targets in the battalion area for NBC weapons.</li> </ul> </li> </ol>		
<ul> <li>2. S2/3 Section prepares NBC defense plan.</li> <li>a. Establishes procedures and measures that reduce unit vulnerability through terrain shielding and increased protective measures.</li> <li>b. Specifies levels of protection that correspond with the NBC threat, including MOPP levels.</li> <li>c. Establishes procedures for receiving and submitting reports on threat use of</li> </ul>		
<ul> <li>NBC weapons, if different from those in the TSOP.</li> <li>d. Develops monitoring and survey plans that establish policies and procedures for subordinate units' survey, monitor, and decontamination team's operations.</li> </ul>		
<ul> <li>e. Develops personnel, equipment, and support site decontamination plan that establishes priorities for decontamination in coordination with the Support Operations Section.</li> <li>f. Establishes coordination procedures for requesting additional support.</li> <li>g. Provides commander's radiation exposure guidance.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>h. Establishes nuclear, biological, and chemical medical evacuation and treatment support procedures in coordination with S1 and the supporting medical element.</li> <li>i. Establishes alternate methods and levels of support in coordination with Support Operations Section.</li> <li>j. Consolidates NBC information into appropriate format IAW the TSOP.</li> <li>k. Forwards the NBC defense plan to the S2/3 for approval or modification.</li> <li>l. Disseminates the NBC defense plan to all appropriate staff sections and subordinate units using analog and digital communications.</li> </ul>		
<ol> <li>S2/3 Section prepares OPSEC plan.</li> <li>a. Identifies established policies and procedures in the battalion TSOP.</li> <li>b. Identifies threat intelligence collection capabilities.</li> <li>c. Identifies EEFI indicators that affect or compromise information.</li> <li>d. Identifies all countermeasures and deception requirements, including defense against DE devices.</li> <li>e. Transcribes required information from higher HQ OPSEC annexes to OPLAN.</li> <li>f. Consolidates OPSEC information into appropriate format IAW the TSOP.</li> <li>g. Forwards draft OPSEC plan to S2/3 for approval or modifications.</li> <li>h. Disseminates OPSEC plan to all battalion staff sections and subordinate units using analog and digital communications.</li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
63-1-4004	Develop Intelligence Estimate	ARTEP 10-416-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP

Task Number	Task Title	References
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4004.63-2004	Develop Intelligence Estimate	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5004	Develop Intelligence Estimate	ARTEP 63-106-MTP

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section S4 SECTION

**TASK:** Plan Rear Operations (63-1-4014)

 (FM 101-5)
 (AR 380-19)
 (AR 530-1)

 (FM 100-10)
 (FM 101-5-1)
 (FM 3-19.30)

(FM 3-4) (FM 7-20)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The commander has approved the supporting commander's (operation) estimate and provided his decision and concept of operations. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The XO assigns responsibilities for the preparation of rear operations annex to S2/S3. The S2/S3 has staff responsibility for consolidation, publication, and distribution of the rear operations annex. The responsible rear operations command and control element has provided input for the battalion's participation and integration into rear operations. The S2/S3 Section continuously receives messages from higher, adjacent, and lower echelons by analog and/or digital communications and by courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Rear operations annex is prepared IAW regulations and TSOP, and conforms to the commander's and supporting rear operation element's guidance. At MOPP4, performance degradation factors increase rear operations annex completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section develops direct and indirect fire plan.         <ul> <li>a. Identifies boundaries as assigned by the higher HQ and/or supporting rear operations command and control element.</li> <li>b. Identifies probable enemy avenues of approach and their effects on the battalion's area of responsibility.</li> <li>c. Assigns boundaries to all subordinate units and separate elements using analog and/or digital communications.</li> </ul> </li> <li>NOTE: Boundaries should be based on number of personnel assigned, type of weapons systems, mission of unit and METT-TC.</li> <li>d. Identifies weapon systems that are available to the battalion in coordination with the supporting rear operations element.</li> <li>e. Identifies probable engagement areas.</li> <li>f. Selects target reference points in coordination with designated fire support element.</li> <li>g. Prioritizes defense of sustainment bases and facilities in coordination with the Support Operations Section and supporting rear operations element.</li> <li>h. Develops fire support request and coordination measures in coordination with designated fire support element.</li> </ol>		
<ol> <li>S2/S3 Section develops mobility and countermobility plan.</li> <li>Identifies all obstacle constraints and restrictions in the higher HQ and/or supporting rear operations element's plan.</li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>b. Identifies all possible obstacles by location and type.</li> <li>c. Identifies all available obstacle assets.</li> <li>d. Coordinates additional support requirements with the S4 and supporting engineer element using analog and/or digital communications.</li> <li>3. S2/S3 Section develops air defense plan.</li> <li>a. Identifies all established air defense policies and procedures in the higher HQ OPLAN/OPORD and the battalion TSOP.</li> <li>b. Identifies probable air avenues of approach.</li> <li>c. Establishes air defense priorities for designated areas and facilities in coordination with supporting rear operations and air defense elements.</li> <li>d. Establishes air defense assistance coordination measures.</li> <li>e. Establishes air defense warning signals, if different than those set forth in TSOP.</li> </ul>		
<ul> <li>4. S2/S3 Section develops battalion internal response force plan.</li> <li>a. Identifies response force composition and requirements in the TSOP.</li> <li>b. Revises response force structure and subordinate units' taskings as dictated by current tactical situation.</li> <li>c. Identifies battalion assembly point location(s).</li> <li>d. Coordinates additional equipment/supply requirements with the S4 Section.</li> <li>e. Develops response force training plan.</li> <li>f. Tasks subordinate elements to provide required personnel and equipment for battalion response force based on present for duty strength and current mission.</li> </ul>		
<ul> <li>5. S6 Section develops communications plan.</li> <li>a. Develops intra-base cluster analog and/or digital communications plan that encompasses all units located within the battalion's area of responsibility.</li> <li>b. Develops external analog and digital communications plan that interfaces with higher HQ, supporting rear operations element, fire support, and air support elements.</li> <li>c. Designates rear operations passwords, call signs, frequencies, and procedures.</li> <li>d. Coordinates overall analog and/or digital communications plan with supporting signal element and supporting rear operations element.</li> <li>e. Establishes a messenger system with runner as a backup communications system.</li> </ul>		
<ul> <li>6. S4 Section develops logistics plan in coordination with S1 Section.</li> <li>a. Calculates tentative logistics requirements for response force and external reaction forces.</li> <li>b. Designates responsibility for resupply of equipment and supplies to specific subordinate units.</li> <li>c. Coordinates medical treatment and evacuation plan with the supporting medical element.</li> </ul>		
<ul> <li>7. S2/S3 Section coordinates rear operations for battalion elements in other areas of responsibility.</li> <li>a. Coordinates subordinate units' responsibilities with the rear operations element responsible for that area.</li> <li>b. Establishes rear operations policies, procedures, and reports for units outside battalion's area of responsibility.</li> </ul>		
8. S4 Section develops ADC plan in coordination with the S2/S3 Section.		i

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Identifies all established policies and procedures in higher HQ OPLAN and the battalion TSOP.</li> </ul>		
<ul> <li>b. Calculates probable ADC requirements in the battalion's area of responsibility.</li> </ul>		
c. Identifies current ADC assets within the battalion.		
<ul> <li>d. Coordinates additional support requirements with the higher HQ S4 Section.</li> </ul>		
e. Assigns specific functions to all subordinate units IAW battalion TSOP.		
f. Coordinates ADC plans and procedures with the supporting MP element.		
g. Coordinates ADC priorities with Support Operations and S2/S3 Sections.		
<ul> <li>h. Identifies alternate operational sites or alert sites in coordination with Support Operations Section and supporting rear operations element.</li> <li>i. Establishes warning or alert system, if different from battalion TSOP.</li> <li>j. Develops ADC training and rehearsal plan.</li> </ul>		
9. S2/S3 Section prepares rear operations annex.		
a. Consolidates input into appropriate format.		
<ul> <li>b. Coordinates draft rear operations annex with all other battalion staff sections.</li> </ul>		
c. Forwards draft rear operations annex to S2/S3 for approval or modification.		Ì
<ul> <li>d. Distributes annex to all appropriate battalion staff sections, subordinate units, and supporting rear operations element using appropriate analog or digital communications.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

**Task Number Task Title** References 63-1-4009 Prepare Operations Plan/Operations Order **ARTEP 10-416-MTP** and Annexes **ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP ARTEP 63-006-MTP** 

	SUPPORTING COLLECTIVE TAS	NO .
Task Number	Task Title	References
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4009.63-2009	Prepare Operations Plan/Operations Order and Annexes	ARTEP 63-412-75-MTP
	and Annexes	ARTEP 63-636-MTP
63-1-4011	Davidon Occupation Plan	ARTEP 10-416-MTP
03-1-4011	Develop Occupation Plan	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-136-WIP
		ARTEP 63-226L-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4011.63-2011	Develop Occupation Plan	ARTEP 63-412-75-MTP
03-1-4011.03-2011	Develop Occupation Flan	ARTEP 63-636-MTP
62 1 4152	Davidon Occupation Plan (Con PDE)	ARTEP 63-006-MTP
63-1-4152	Develop Occupation Plan (Sep BDE)	
		ARTEP 63-136-MTP
		ARTER 63-226L-MTP
		ARTER 63-236-MTP
		ARTER 63-385-MTP
		ARTER 63-426L-MTP
62.4.5000	Dronoro Operationa Plan/Operationa Onder	ARTER 9-527-MTP
63-1-5009	Prepare Operations Plan/Operations Order	ARTEP 63-106-MTP
CO 4 FO44	and Annexes	ADTED CO 400 MATE
63-1-5011	Develop Occupation Plan	ARTEP 63-106-MTP

#### **ELEMENT:**

 TASK:
 Establish Communications
 (63-1-4017)

 (FM 24-16)
 (AR 380-19)
 (AR 380-19-1)

 (AR 530-1)
 (FM 24-18)
 (FM 24-22)

 (FM 24-35)
 (FM 24-35-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Battalion communications personnel have accompanied the advance party to the new area. The TSOPs, OPORDs, and other required documents are available. The battalion advance/quartering party has secured the new area. The location for the LOC is identified. The analog and/or digital communication plan is available. Equipment and personnel are available. Initial communications are established by the advance communications element. Message service is provided on a 24-hour basis. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Analog and/or digital communications, local area networks, and generator power are established IAW the communication plan, OPORD, SOI/SSI, and TSOP. At MOPP4 performance degradation factors increase the time required to establish communication.

NOTE: The S2/3 Section must perform all the below task steps and performance measures if the battalion HQ does not have a S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S6 Section organizes communications element of the advance/quartering party. <ul> <li>a. Selects branch personnel to perform all communication setup tasks at new location.</li> <li>b. Selects required vehicles and equipment to establish communications at the new site IAW movement order or TSOP.</li> <li>c. Coordinates area analog and digital communication system support at the new location with supporting signal element.</li> <li>d. Inspects personnel, vehicles, and equipment prior to departure for compliance with TSOP and commander's guidance.</li> <li>e. Dispatches communications element to assembly area.</li> <li>f. Ensures radio communications exist during a move between the start point and release point.</li> </ul> </li> </ul>		
<ul> <li>2. S6 Section provides assistance for area communications system hookup.</li> <li>a. Identifies location of the battalion switchboard in coordination with headquarters advance element leader.</li> <li>b. Identifies all other elements that require area communication system hookup.</li> </ul>		
<ul> <li>3. Commo Section installs local and area networks.</li> <li>a. Determines communications service requirements.</li> <li>b. Ensures analog and/or digital communications links with higher, adjacent, subordinate, and supported units.</li> <li>c. Plans backup means of communications.</li> <li>d. Implements backup or alternate means of communications.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Issues passwords.</li> <li>b. Installs anti-virus software.</li> <li>c. Performs CSSCS network management functions in support of Support Operations Section.</li> <li>d. Coordinates with the CSSAMO to resolve application problems with CSS STAMIS and CSSCS.</li> <li>e. Advises the commander, staff, and subordinate units on communications matters.</li> <li>f. Coordinates with Support Operations Section to ensure COOP is included in communications estimate/plan.</li> </ul>		
<ul> <li>5. S6 Section establishes wire communications. <ul> <li>a. Identifies locations of all subordinate units' CPs.</li> <li>b. Plans wire and telephone installation.</li> <li>c. Prepares a telephone traffic diagram.</li> <li>d. Installs telephone switchboard.</li> <li>e. Installs telephones.</li> <li>f. Lays wire for communications between switchboard and other subordinate units.</li> <li>g. Establishes wire communications between LOC and switchboard.</li> <li>h. Establishes other wire communications between switchboard and other subordinate units when area signal support personnel arrive.</li> <li>i. Tests each telephone circuit to ensure there are no breaks in the wire system.</li> <li>j. Operates the battalion switchboard.</li> </ul> </li> </ul>		
<ul> <li>* 6. S6 Section selects radio communications site.</li> <li>a. Selects best location for primary common site based on tactical and technical requirements in coordination with the advance/quartering party leader.</li> <li>b. Identifies support requirements for common site, such as fuel, water, maintenance, and rations.</li> <li>c. Selects alternate communications site(s).</li> <li>d. Selects locations away from power lines and other friendly sources of frequency interference.</li> <li>e. Establishes physical security control of COMSEC material and documents containing EEFI.</li> <li>f. Incorporates signal site defense plan with overall defense plan.</li> </ul>		
<ul> <li>7. S6 Section establishes generator power. <ul> <li>a. Selects generator power sites.</li> <li>b. Establishes fire and fuel storage points.</li> <li>c. Levels generator sets.</li> <li>d. Conducts preoperational PMCS on generator sets.</li> <li>e. Grounds generator sets.</li> <li>f. Connects DC power cable.</li> <li>g. Performs generator starting procedures.</li> <li>h. Accomplishes transition to generator power with minimum interruption of communications.</li> <li>i. Constructs sound barriers and screening system to muffle noise and reduce heat signal.</li> <li>j. Operates generator sets IAW appropriate TM.</li> </ul> </li> </ul>		
8. S6 Section establishes a message center.  a. Establishes primary and alternate messenger routes and schedules.  b. Coordinates pickup and delivery times with users.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Identifies type of messengers to be used.		
d. Establishes message control and accountability procedures.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

Task Number	Task Title	References
63-1-4015	Perform Battalion Advance/Quartering Party Activities	ARTEP 10-416-MTP
	Activities	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4015.63-2015	Perform Battalion Advance/Quartering Party Activities	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-5015	Perform Battalion Advance/Quartering Party Activities	ARTEP 63-106-MTP

**ELEMENT:** S2/S3 Section

TASK: Operate the Support Area of Logistics Operations Center (63-1-4022)

(<u>FM 10-27-3</u>) (AR 380-19) (AR 530-1) (FM 100-10) (FM 101-5) (FM 63-21)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Support operations have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. The supported units generate support requirements. The LOC is divided into two major areas, the support and the tactical support areas. Staff officers and NCOs are at their assigned duty stations. The commander and XO have specified the composition of the LOC. Higher HQ and the battalion's subordinate units are deployed and operational. Tactical and logistics information is continuously received by analog and/or digital communications, CSS STAMIS and courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Continuous support is provided in area of responsibility to sustain operations on a 24-hour basis. At MOPP4, performance degradation factors increase supervisory, managerial, administrative, and coordination completion times.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. S2/S3 Officer supervises external support operations.		
a. Directs, redirects, cross-levels or masses sustainment resources at critical		
points within the battalion area of responsibility based on METT-TC and the		
commander's guidance.		
b. Establishes intransit visibility and total asset visibility of sustainment		
resources in and out bound to the battalion.		
c. Develops two-shift personnel schedules that maintain 24-hour operations.		
d. Conducts detailed work shift change briefings.		
e. Coordinates support policies and mission changes among subordinate units		
with higher HQ and supported units.		
f. Monitors subordinate units' operational stockage levels by reviewing		
CSSCS and STAMIS reports to ensure assets do not exceed requirements.		
<ul> <li>g. Directs redistribution of support workload as driven by changing</li> </ul>		
requirements and priorities in support of operations.		
<ul> <li>h. Directs revision of customer lists as driven by changing requirements, workload, and priorities.</li> </ul>		
i. Supervises coordination of weapons systems replacement as directed by		
higher HQ.		
<ul> <li>j. Monitors transportation movement system to ensure efficient response to</li> </ul>		
higher HQ directions.		
<ul> <li>k. Supervises maintenance of the logistics support situation map(s).</li> </ul>		
<ol> <li>Supervises preparation and submission of subordinate unit terrain</li> </ol>		
requirement data to supporting rear operations element.		
m. Supervises operations of Support Operations Section to ensure compliance		
with Service Support Annex and commander's guidance.		
<ul> <li>n. Supervises logistics planning for contingency operations.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
o. Assigns liaison personnel to supported units, as required.		
p. Provides operational briefings to the commander that provides actual status		
of support to the supported units, as required.		
<ul> <li>q. Monitors cargo transfer/ terminal operations in subordinate and attached direct support units.</li> </ul>		
r. Maintains visibility of flatracks in subordinate and attached direct support units.		
s. Supervises all critical items identified on the Commander's Tracked Items List.		
t. Monitors customer wait time/order ship time of sustainment resources flowing to supported units.		
u. Monitors empty flatracks located within area of responsibility to ensure expeditiously returned to the distribution system.		
S2/S3 Section coordinates support operations within area of responsibility.		
a. Maintains situational awareness at all times using analog and digital communications.		
<ul> <li>Maintains current analog/digital support situation map(s) posted with all subordinate and supported unit locations.</li> </ul>		
NOTE: Manual postings should be within 50 meters of actual location.		
c. Maintains current customer list that reflects changing requirements,		
workload, and priorities of tactical operations.		
<ul> <li>d. Maintains current analog/digital support overlay (s) that shows locations of support facilities and their hours of operations.</li> </ul>		
e. Monitors LOGSTAT reports from subordinate units to determine combat support capabilities.		
<ul> <li>f. Coordinates redistribution of stock and/or assets to accommodate changing requirements and priorities.</li> </ul>		
<ul> <li>g. Coordinates stock status projections with supporting material management element's commodity managers.</li> </ul>		
<ul> <li>h. Coordinates changes to subordinate units support missions using analog and digital communications.</li> </ul>		
<ul> <li>i. Maintains a current mission essential item chart, which reflects shortage supply items, command controlled items, and current equipment combat losses.</li> </ul>		
<ul> <li>j. Coordinates reorganization requirements with higher HQ staff element and supported units using analog and digital communications.</li> </ul>		
<ol><li>S2/S3 Section supervises weapon systems replacement missions assigned by higher HQ.</li></ol>		
a. Coordinates weapon systems replacement operations at the designated		
subordinate unit(s) using analog and digital communications.		
<ul> <li>b. Coordinates crew replacement with the replacement regulating element based on replacement requirements identified in SIDPERS reports using</li> </ul>		
analog and digital communications.		
S2/S3 Section prepares FRAGO to service support annex.		
a. Prepares the operational changes as specified by Support Operations		
Officer based on supplemental information.		
b. Completes the message form format IAW TSOP within the time specified by		
commander's or Support Operations Officer's guidance. c. Forwards draft FRAGO to Support Operations Officer for review and		
approval.		
d. Forwards approval FRAGO to S2/S3 Section for publication.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Disseminates FRAGO to all affected elements using analog and/or digital communications.</li> </ul>		
<ul> <li>5. S2/S3 Section maintains section workbook.</li> <li>a. Annotates information from incoming messages and reports under appropriate heading and cross-reference.</li> <li>b. Annotates in "Remarks" informal evaluation of the information, as required.</li> <li>c. Deletes all obsolete information from workbook.</li> <li>d. Formats workbook IAW TSOP.</li> </ul>		
<ul> <li>6. S2/S3 Sections maintains daily staff journal and journal files.</li> <li>a. Posts all entries as prescribed by TSOP and appropriate manuals.</li> <li>b. Posts data immediately upon receipt or dispatch or occurrence of events.</li> <li>c. Describes accurately and concisely information or event(s) that have occurred.</li> <li>d. Specifies actions taken upon receipt or dispatch of information.</li> <li>e. Maintains current file that contains material necessary to support entries in the daily staff journal.</li> </ul>		
<ul> <li>7. S2/S3 Section coordinates internal requirements with battalion S1 and S4.</li> <li>a. Maintains current status of subordinate units' personnel strengths that directly effect the support mission.</li> <li>b. Maintains current status of subordinate units' supplies and equipment operational readiness that directly affects the support mission.</li> </ul>		
<ul> <li>8. S2/S3 Sections coordinates tactical situations.</li> <li>a. Monitors tactical situations for indications that have or may affect support mission accomplishment.</li> <li>b. Coordinates repositioning of base locations based on tactical situation.</li> <li>c. Adjusts current operations in coordination based on NBC implications.</li> </ul>		
<ul> <li>9. S2/S3 Section maintains current logistics and combat health services status.</li> <li>a. Monitors brigade radio nets, the common operational picture, FBCB2, and ATCSS messaging to track the current battle.</li> <li>b. Maintain Situational Awareness in the common operational picture. <ol> <li>Monitor actions that trigger preplanned logistics actions.</li> <li>Coordinates adjustments to throughput schedules based on the tactical situation.</li> <li>Maintains the logistics overlay using the CTP.</li> <li>Maintains the logistics synchronization matrix using CSSCS.</li> <li>Maintain status of all units in the brigade task force using CSSCS.</li> <li>Monitor the requisition, acquisition, storage, and distribution of supplies using CSSCS.</li> <li>Monitors the distribution of the controlled supply of ammunition using CSSCS.</li> <li>Monitors the maintenance status of damaged/nonmission capable vehicles using CSSCS and projects their expected availability.</li> <li>Makes recommendations to the FSB commander based upon the tactical situation where logistics support is about to surge.</li> </ol> </li> </ul>		
<ul><li>j. Monitor Weapon System Replacement Operations.</li><li>k. Monitor Graves Registration and Mortuary Affairs activities.</li></ul>		_

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# **SUPPORTING COLLECTIVE TASKS**

	SOLI OKTING COLLECTIVE TASKS							
Task Number	Task Title	References						
63-1-4020	Establish Administrative Areas and Logistics Operations Center (LOC)	ARTEP 10-416-MTP						
	3	ARTEP 10-426-MTP						
		ARTEP 10-466-MTP						
		ARTEP 42-446-MTP						
		ARTEP 43-436-MTP						
		ARTEP 55-406-MTP						
		ARTEP 55-716-MTP						
		ARTEP 55-816-MTP						
		ARTEP 55-916-MTP						
		ARTEP 63-006-MTP						
		ARTEP 63-065-MTP						
		ARTEP 63-086-MTP						
		ARTEP 63-116A-MTP						
		ARTEP 63-136-MTP						
		ARTEP 63-226L-MTP						
		ARTEP 63-236-MTP						
		ARTEP 63-385-MTP						
		ARTEP 63-426F-MTP						
		ARTER 63-426L-MTP						
		ARTER 0.062-30-MTP						
		ARTEP 9-062-MTP ARTEP 9-066-MTP						
		ARTEP 9-000-MTP						
		ARTEP 9-527-MTP						
63-1-4055	Establish Command Post (CP) and	ARTEP 63-412-75-MTP						
00-1-4000	Administrative Areas	AICTET 03-412-73-WITT						
	Administrative Areas	ARTEP 63-636-MTP						
63-1-4153	Establish Administrative Areas and	ARTEP 63-086-MTP						
	Logistics Operations Center (ALOC) (Sep Bde)	7.11.12.1 00 000 WIII						
63-1-5020	Establish Tactical Operations Center (TOC)	ARTEP 63-106-MTP						

### **ARTEP 63-085-MTP**

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

COMMUNICATIONS SEC

TASK: Operate Tactical Support Area of the Logistics Operations Center (63-1-4037)

(<u>FM 101-5</u>) (AR 380-19) (AR 530-1) (FM 100-10) (FM 3-3) (FM 3-4)

(FM 3-5)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Battalion's support operations have commenced. The LOC is divided into two major areas, the support and the tactical support areas. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog device. The unit, higher, and lower TSOPs are available. Threat has the capability to employ units in rear areas, to disrupt support to fighting units, and to use EW to disrupt communications. The operation of the LOC is required to coordinate the battalion's tactical activities. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** All tactical information relative to the battalion's survival is disseminated to all subordinate and attached units. At MOPP4, performance factors minimally degrade LOC operational efficiency.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S2/3 supervises tactical support area operations.</li> <li>a. Assigns specific areas of responsibility and work shifts to all assigned staff members for a 24-hour operation.</li> <li>b. Enforces sleep plans that are consistent with phases of the operation.</li> <li>c. Monitors the performance of personnel in their functional areas to ensure compliance with established guidance and the TSOP.</li> <li>d. Conducts detailed shift change briefings.</li> <li>e. Provides briefing on current tactical situation to the commander and/or XO.</li> <li>f. Coordinates tactical support area operations with higher, adjacent, and lower HQ using analog and/or digital communications or MTS.</li> <li>g. Disseminates information to higher, adjacent, and lower HQ using analog and/or digital communications or MTS.</li> <li>h. Conducts continuous intelligence preparation of the battlefield.</li> </ul>		
<ol> <li>Commo Section maintains analog and/or digital communications systems.         <ul> <li>Monitors all radio/digital networks in order of priority as specified in the OPORD and/or TSOP.</li> <li>Operates battalion NCS IAW TSOP, OPORD, and SOI/SSI.</li> <li>Develops alternate communications plan for implementation when established methods are disrupted or fail.</li> <li>Issues passwords to subordinate and attached units.</li> <li>Installs anti-virus software on automation equipment belonging to subordinate and attached units.</li> </ul> </li> </ol>		
<ul><li>d. Issues passwords to subordinate and attached units.</li><li>e. Installs anti-virus software on automation equipment belonging to</li></ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Inspects intelligence summaries and reports for pertinency to battalion operations and security.</li> <li>b. Inspects weather reports for data that could have significant effects on the battalion's security.</li> <li>c. Forwards pertinent intelligence and weather information to all subordinate units using analog and digital communications.</li> </ul>		
<ul> <li>4. S2/3 Section supervises battalion's participation in the higher HQ OPSEC plan.</li> <li>a. Disseminates higher HQ countermeasure requirements to all subordinate units using analog and/or digital communications.</li> <li>b. Supervises implementation of countermeasures that overcome threat capabilities in SIGINT, HUMINT, and imagery collection.</li> <li>c. Inspects subordinate units' positions for OPSEC compliance and effectiveness.</li> <li>d. Provides feedback reports to higher HQ on activities that affect OPSEC measures using analog and/or digital communications.</li> </ul>		
<ul> <li>5. S2/3 Section coordinates NBC defense activities.</li> <li>a. Disseminates higher HQ NBC data that pertains to battalion operations to all subordinate units using analog and/or digital communications.</li> <li>b. Supervises NBC defense preparations as directed by the higher HQ staff element and/or the commander.</li> </ul>		
<ul> <li>6. S2/3 Section performs tactical support area duties.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Maintains current staff journal(s) entries IAW current command policy and TSOP.</li> <li>c. Maintains current analog/digital operational maps and overlays depicting all friendly and enemy locations within 50 meters of actual location that affect the battalion's operations.</li> <li>NOTE: All manual entries are posted within 50 meters of actual location.</li> <li>d. Maintains section workbook(s) that contain incoming messages and reports under the appropriate heading and cross-references.</li> <li>e. Maintains current journal files that contain material necessary to support all</li> </ul>		
daily staff journal entries.  f. Maintains current NBC analog/digital situation maps and overlays.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
63-1-4020	Establish Administrative Areas and Logistics Operations Center (LOC)	ARTEP 10-416-MTP
	,	ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426F-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4055	Establish Command Post (CP) and Administrative Areas	ARTEP 63-412-75-MTP
		ARTEP 63-636-MTP
63-1-4153	Establish Administrative Areas and Logistics Operations Center (ALOC) (Sep	ARTEP 63-086-MTP
63-1-5020	Bde)  Establish Tactical Operations Center (TOC)	ARTEP 63-106-MTP
03-1-3020	Establish Tactical Operations Center (TOC)	AK 1 EP 03-100-WIP

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section S4 SECTION

**TASK:** Maintain Communications (63-1-4041)

(FM 24-35) (AR 380-19) (AR 380-19-1) (AR 530-1) (FM 24-18) (FM 24-33)

(FM 24-35-1) (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Operations have commenced. Coordination of operations is conducted by analog and/or digital means of communications and courier. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The threat is capable of locating, identifying, and rapidly exploiting all types of communications. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Uninterrupted 24-hour analog and/or digital communications is provided to battalion HQ and all subordinate units through one or more external means. At MOPP4, performance degradation factors increase the time required to maintain the communications system.

NOTE: The S2/3 Section must perform all the below task steps and performance measures if the battalion HQ does not have a S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Commo Section performs functions related to information technology operations.         <ul> <li>a. Exercises staff supervision over communications services.</li> <li>b. Identifies requirements for communications services.</li> <li>c. Issues passwords to subordinate and attached units.</li> <li>d. Installs software on automation equipment belonging to subordinate and attached units.</li> <li>e. Performs CSSCS network management functions.</li> <li>f. Coordinates with CSSAMO to resolve application problems with CSS STAMIS and CSSCS.</li> <li>g. Identifies communications links with higher, adjacent, subordinate, and supported units.</li> </ul> </li> </ol>		
<ul> <li>2. Commo Section performs network management functions for all tactical automation.</li> <li>a. Troubleshoots hardware needing repair.</li> <li>b. Monitors contractor repair performance.</li> <li>c. Collects status from subordinate and attached elements for the Army Battlefield Command System and the CSSAMO for CSS STAMIS.</li> </ul>		
<ul> <li>3. Commo Section performs functions in support of local area networks.</li> <li>a. Installs local area networks.</li> <li>b. Operates local area networks.</li> <li>c. Operates the battalion switchboard.</li> <li>d. Serves as net control station.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Performs unit level maintenance on all communications electronic equipment in HQ element.</li> </ul>		
<ul> <li>4. Commo Section operates NCS. <ul> <li>a. Opens net IAW current SOI/SSI.</li> <li>b. Challenges all stations in net as required in the SOI/SSI.</li> <li>c. Controls entry and departure of all stations.</li> <li>d. Corrects all errors in net operating procedures.</li> <li>e. Enforces station and net restrictions.</li> <li>f. Observes radio and listening silence periods as prescribed by Division OPORD or the commander's directives.</li> <li>g. Completes transition to extended range of radio station within 15 minutes, if required.</li> <li>h. Remote radio station(s) at least one kilometer, if required.</li> </ul> </li> </ul>		
<ul> <li>5. Commo Section manages message traffic.</li> <li>a. Processes messages by precedence, date, and time group IAW the TSOP.</li> <li>b. Processes incoming messages without errors.</li> <li>c. Forwards incoming messages to appropriate element or section.</li> <li>d. Checks outgoing messages for completeness and readability.</li> <li>e. Employs approved radiotelephone procedures.</li> <li>f. Transmits messages IAW precedence, correct format, and prescribed text.</li> <li>g. Employs approved codes and brevity lists when transmitting the names of persons, places, and sensitive information.</li> <li>h. Decrypts all incoming messages.</li> <li>i. Encrypts all outgoing messages.</li> <li>j. Transmits messages for no longer than 20 seconds.</li> <li>k. Employs lowest operational power setting consistent with operational requirements.</li> <li>l. Monitors radio communications during unit moves between the SP and the RP.</li> </ul>		
<ul> <li>6. Commo Section employs SIGSEC measures.</li> <li>a. Employs COMSEC measures IAW SOI/SSI to deny friendly telecommunications information to the enemy.</li> <li>b. Employs ELSEC measures IAW SOI/SSI to protect electromagnetic transmissions, other than communications devices, from threat detection.</li> <li>c. Evaluates TEMPEST controls to identify emanation vulnerabilities and countermeasures.</li> <li>d. Processes initial MIJI Feeder Voice Template Reports from assigned and attached elements.</li> <li>e. Forwards MIJI Feeder Voice Template Reports to Division HQ and supporting signal element IAW TSOP and SOI/SSI.</li> </ul>		
<ul> <li>7. S6 Section maintains landline communications.</li> <li>a. Maintains wire communications between the battalion CP and all assigned and attached elements.</li> <li>b. Maintains a hot loop between the CP and all assigned and attached elements, if switchboard is not available.</li> <li>c. Establishes messenger runner when land communications is inoperative.</li> </ul>		
<ul> <li>8. Radio operators implement remedial ECCM.</li> <li>a. Identify whether the source of interference is internal or external by the radio antenna.</li> <li>b. Continue to operate in an attempt to communicate through the jamming.</li> <li>c. Switch to high power on receiver-transmitters.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Recommend distant stations switch to high power.</li> <li>e. Relocate radio set (mobile units) to take advantage of terrain features to reduce the effects of jamming.</li> <li>f. Relocate the antenna to take advantage of terrain features to reduce the effects of jamming.</li> <li>g. Submit initial MIJI Feeder Voice Template Report to supporting Signal Telecommunications Battalion (Area) signal element using analog and/or</li> </ul>		
digital communications or appropriate BFACS.  h. Reroute message traffic using alternate means of communications (such as relay [through another station] or wire).  i. Request, using alternate means that the net change to a backup frequency.		
<ul> <li>9. Radio operators implement AM remedial ECCM.</li> <li>a. Identify whether the source of interference is internal or external by the radio antenna.</li> <li>b. Continue to operate in an attempt to communicate through the jamming.</li> <li>c. Check for intentional or unintentional interference.</li> </ul>		
<ul> <li>d. Check equipment grounding.</li> <li>e. Use radio frequency gain/frequency vernier in an attempt to work through the jamming.</li> <li>f. Relocate the radio set (mobile units) to take advantage of terrain features to reduce effects of jamming.</li> </ul>		
<ul> <li>g. Relocate the antenna to take advantage of terrain features to reduce the effects of jamming.</li> <li>h. Submit MIJI Feeder Voice Template Report to the Signal Telecommunications Battalion (Area) signal element using analog land digital communications or appropriate BFACS.</li> <li>i. Reroute message traffic using alternate means of communications (such as relay [through another radio station], FM, or wire).</li> <li>j. Request, using alternate means that the net change to alternate frequency.</li> </ul>		
<ul> <li>10. Commo Section maintains generator power.</li> <li>a. Operates generators IAW appropriate TM.</li> <li>b. Constructs sound barrier and screening system to muffle noise and reduce heat signature.</li> <li>c. Constructs fuel storage and fire control point for all generators as prescribed by the TSOP and commander's guidance.</li> </ul>		
<ul> <li>11. Commo Section provides unit level maintenance support.</li> <li>a. Responds to calls for assistance within 30 minutes.</li> <li>b. Makes organizational level repairs on communications equipment.</li> <li>c. Evacuates equipment to DS maintenance unit.</li> <li>d. Maintains authorized PLL levels.</li> <li>e. Picks up repaired equipment from DS maintenance unit.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

	SOLI OKTING COL	LECTIVE TACKS
Task Number	Task Title	References
63-1-4017	Establish Communications	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-116A-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4017.63-2017	Establish Communications	ARTEP 63-412-75-MTP
00 / 50/5		ARTEP 63-636-MTP
63-1-5017	Establish Communications	ARTEP 63-106-MTP

**ELEMENTS: COMMAND SECTION** 

S1 SECTION S2/S3 Section S4 SECTION

**TASK:** Provide Command and Control (63-1-4045)

(<u>FM 10-27-3</u>) (AR 530-1) (FM 100-10) (FM 3-100.4) (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Support operations have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. During operations, members of the Command Section become casualties. Field expedient and natural shelters are available. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Command Section commands and controls all subordinate unit activities IAW plans, established policies and directives, and the TSOP. At MOPP4, performance degradation factors increase time of decision making procedures and activities.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Command Section supervises activities of subordinate units.         <ul> <li>Directs, redirects, cross-levels, or masses logistics and CHS resources within area of responsibility based on guidance from higher HQ and METT-TC.</li> <li>Monitors performance of subordinate elements to ensure required level of efficiency as prescribed in plans, policies, directives, and the TSOP, is maintained.</li> <li>Monitors support plans to determine overall effectiveness.</li> <li>Assigns specific tasks to subordinate units.</li> <li>Monitors implementation of decisions, directives, and instructions to determine subordinate unit's compliance.</li> <li>Issues FRAGOs to implement changes to the OPORD and annexes using analog and/or digital communications.</li> <li>Monitors environmental stewardship protection program procedures.</li> </ul> </li> </ol>		
* 2. XO supervises staff activities.  a. Implements commander's directives in staff planning and policy making. b. Formulates staff operating policies. c. Supervises maintenance of master policy files. d. Monitors all staff actions for conformity to commander's guidance. e. Coordinates assigned mission with subordinate units' commanders using analog and/or digital communications. f. Supervises the operations of the LOC.		
Command Section exchanges information.     a. Transforms pertinent information into usable data for decision making.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul><li>b. Coordinates information exchange within and with higher, adjacent, and subordinate units using analog and digital communications.</li><li>c. Conducts operational briefings as necessary.</li></ul>		
4. Command Section provides staff liaison.  a. Provides planning assistance to any supported units, if requested.  b. Provides assistance in planning contingency operations, when required.		
<ul> <li>5. Command Section maintains policy files.</li> <li>a. Maintains current policy files by tabbing and indexing.</li> <li>b. Maintains current staff journals.</li> <li>c. Maintains current section's workbook files.</li> <li>d. Maintains current section situation maps and overlays using analog and/or digital communications.</li> </ul>		
<ul> <li>6. Command Section reacts to loss of key personnel.</li> <li>a. Realigns staff based on line of succession or commander's guidance.</li> <li>b. Maintains continuity of operations.</li> <li>c. Forwards casualty reports to higher HQ S1 Section using analog and/or digital communications.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENT:** S2/S3 Section

**TASK:** Operate Base Cluster Operations Center (63-1-4050)

(FM 10-27-3) (AR 380-19) (AR 530-1) (FM 100-10) (FM 101-5) (FM 3-4)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Enemy units have been spotted in the support area. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Initial reports indicate the threat potential is Level II or III. During Level II and III threats, the tactical portion of the ALOC assumes the duties of a BCOC. Threat has the capability to employ units into the rear areas to disrupt support to forward areas. The rear operations annex and TSOP are available. Threat information is provided by the higher HQ staff element and/or the supporting rear operations element. The operation of the BCOC is required to coordinate defensive measures in the assigned battalion area. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. This task is always performed in MOPP4.

**TASK STANDARDS:** All defensive reactions and survival techniques are coordinated and orchestrated by the BCOC IAW rear operations plan and the TSOP. At MOPP4, performance degradation factors minimally decrease BCOC operational efficiency.

NOTE: S2/3 Section must perform all task steps, if unit does not have an S6 Section.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Commo Section establishes rear operations communications network.         <ul> <li>Maintains analog and/or digital communications with the BCOC.</li> <li>Establishes analog and/or digital communications with the supporting rear operations element.</li> <li>Establishes analog and/or digital communications with the higher HQ staff element.</li> <li>Establishes analog and/or digital communications with higher and lower HQ.</li> <li>Develops alternate communications plan that is implemented when established methods are disrupted or fail.</li> </ul> </li> </ol>		
<ul> <li>2. S2/S3 Section coordinates base cluster defensive activities.</li> <li>a. Consolidates base defense plans into the overall battalion defensive plan.</li> <li>b. Consolidates base ADC plans into the overall battalion ADC plan.</li> <li>c. Prepares priority listing that identifies the support facilities that have the greatest impact on the current operation.</li> <li>d. Conducts base assessment of each base and its defense measures to ensure compliance with the rear operation plan.</li> <li>e. Forwards battalion sector's tactical situation and status to higher HQ and supporting rear operations element using analog and/or digital communications.</li> <li>f. Corrects all identified base defense weaknesses in coordination with base commanders.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>g. Maintains current IPB as products are disseminated by higher HQ and supporting rear operations element.</li> <li>h. Designates internal response force based on number of personnel, type weapons, and current mission of each base in the battalion area.</li> <li>i. Establishes coordination with MP units and other available response forces to plan response to Level II or III threat using analog and/or digital communications.</li> <li>j. Coordinates NBC defense operations with higher HQ and supporting rear operations element using analog and/or digital communications.</li> <li>k. Provides input to the commander and XO on positioning newly arriving units in the battalion area.</li> </ul>		
<ul> <li>3. S2/S3 Section coordinates preengagement preparation measures.</li> <li>a. Plots location(s) of threat force on the analog/digital situation map(s) as SPOTREPs are received.</li> <li>b. Disseminates current threat size and location to all subordinate units using analog and digital communications.</li> <li>c. Forwards all SPOTREPs to higher HQ and supporting rear operations element using analog and/or digital communications.</li> <li>d. Implements defense condition level consistent with threat size and equipment.</li> <li>e. Directs redeployment of all isolated support teams and supply points to closest BCOC in coordination with the supporting rear operations element.</li> <li>f. Directs preliminary loading of all nonessential equipment and supplies, and positioning of vehicles for immediate exit by all subordinate units.</li> <li>g. Briefs commander and XO on current tactical situation to include redeployment recommendations.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK						
ITERATION	1M	2M	3M	4M	5M	TOTAL
TOTAL TASK STEPS EVALUATED						
TOTAL TASK STEPS "GO"						
TRAINING STATUS "GO"/"NO- GO"						

<sup>&</sup>quot;\*" indicates a leader task step.

## **SUPPORTING COLLECTIVE TASKS**

 Task Number
 Task Title
 References

 63-1-4014
 Plan Rear Operations
 ARTEP 10-416-MTP

 ARTEP 10-426-MTP
 ARTEP 10-466-MTP

 ARTEP 42-446-MTP
 ARTEP 43-436-MTP

 ARTEP 55-406-MTP
 ARTEP 55-716-MTP

Task Number 63-1-4014.63-2014	Task Title  Plan Rear Operations	References  ARTEP 55-816-MTP  ARTEP 55-916-MTP  ARTEP 63-006-MTP  ARTEP 63-086-MTP  ARTEP 63-136-MTP  ARTEP 63-136-MTP  ARTEP 63-226L-MTP  ARTEP 63-236-MTP  ARTEP 63-385-MTP  ARTEP 63-426L-MTP  ARTEP 9-062-30-MTP  ARTEP 9-062-MTP  ARTEP 9-062-MTP  ARTEP 9-066-MTP  ARTEP 9-527-MTP  ARTEP 9-627-MTP  ARTEP 9-627-MTP  ARTEP 9-63-412-75-MTP
63-1-5014	Plan Base Cluster Operations	ARTEP 63-636-MTP ARTEP 63-106-MTP

### **ARTEP 63-085-MTP**

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

**TASK:** Direct Response to Threat Actions (63-1-4052)

 (FM 10-27-3)
 (AR 380-19)
 (AR 380-19-1)

 (AR 530-1)
 (FM 101-5)
 (FM 3-19.30)

 (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Enemy elements have been sighted in the battalion's AO. Reports indicate the threat potential at Level II or III. The BCOC is operational. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital or analog devices. The unit, higher, and lower TSOPs are available. Bases in the cluster have reported Level I attacks. Subordinate elements are providing current SITREPs. Threat information is provided by the higher HQ staff element and the supporting rear operations element. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The enemy is repelled and/or delayed until battalion is relieved by MP elements or a TCF. The battalion's pre-established degradation of support is maintained. At MOPP4, performance degradation factors minimally decrease rear operations activities.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Command Section makes appropriate response determination.</li> <li>a. Verifies threat level(s).</li> <li>b. Identifies capability of base(s) being threatened.</li> <li>c. Verifies base(s) priority as established by the defense plan.</li> </ol>		
<ul> <li>2. S2/3 Section reports threat location and size.</li> <li>a. Maintains situational awareness at all times using analog and/or digital communications.</li> <li>b. Maintains analog/digital map surveillance of enemy force as information is received in subordinate unit's SPOTREP.</li> <li>c. Forwards SPOTREP to higher HQ staff element and/or supporting rear operations element using analog and/or digital communications or appropriate BFACS.</li> <li>d. Disseminates current threat information to all subordinate units using analog and/or digital communications or appropriate BFACS.</li> </ul>		
<ul> <li>3. S2/3 Section coordinates base cluster response.</li> <li>a. Maintains situational awareness at all times using appropriate BFACS.</li> <li>b. Maintains digital communications with all elements using appropriate BFACS.</li> <li>c. Establishes security level consistent with threat size and equipment.</li> <li>d. Forwards SITREP to higher HQ staff element and supporting rear operations element as situation changes.</li> <li>e. Reports current situation to subordinate units as soon as situation changes.</li> <li>f. Recalls isolated support elements to predetermined defensive positions within the base cluster.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
g. Assembles internal response forces at predesignated rally points as		
prescribed by defense plan.		
h. Coordinates internal response force commitment with the higher HQ staff		
element and supporting rear operations element.		
<ul> <li>Directs internal response force maneuvers to delay and deny the enemy penetration into established lines.</li> </ul>		
j. Coordinates MP, CAS, and preplanned indirect fire support with higher HQ		
staff element and supporting rear operations element, as appropriate.		
k. Identifies projected degradation levels within the battalion in coordination		
with the higher HQ staff element and all major customer units.		
Forwards identified degradation levels to higher HQ staff element.		
<ul> <li>m. Maintains current analog/digital situation maps showing current locations of all friendly and enemy forces.</li> </ul>		
n. Coordinates additional security requirements for movement of support		
through affected areas with higher HQ staff element and supporting rear operations element.		
<ul> <li>coordinates threat NBC activities with higher HQ staff element section and/or supporting rear operations element.</li> </ul>		
p. Makes recommendations to commander on partial or total suspension of all support functions until threat is driven from the AO or the MPs or TCF relieves the units.		
q. Directs repositioning of units in base cluster(s) for better defensive position that is consistent with the tactical situation.		
r. Downgrades security level as the threat is driven from area or defeated.		
4. S2/3 Section supervises reorganization of base cluster defense.		
a. Performs damage assessment of area of responsibility by reviewing		
SITREPs from cluster subelements.		
<ul> <li>b. Directs cluster defense plan adjustments, as required.</li> </ul>		
c. Coordinates base cluster resupply plan with the S4 Section, higher HQ S4		
Section, and supporting rear operations element using appropriate analog and/or digital communications or BFACS.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

# SUPPORTING COLLECTIVE TASKS

Task NumberTask TitleReferences63-1-4014Plan Rear OperationsARTEP 10-416-MTPARTEP 10-426-MTP

Task Number	Task Title	References
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-062-30-MTP
		ARTEP 9-062-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
		ARTEP 9-627-MTP
63-1-4014.63-2014	Plan Rear Operations	ARTEP 63-412-75-MTP ARTEP 63-636-MTP
63-1-5014	Plan Base Cluster Operations	ARTEP 63-106-MTP

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section S4 SECTION

TASK: Direct Area Damage Control Operations (63-1-4053)

(<u>FM 10-27-3</u>) (FM 100-14) (FM 3-100.4) (FM 3-19.30) (FM 3-3) (FM 3-4)

(FM 3-5) (FM 5-103)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Enemy attacks have caused destruction to units and facilities in the battalion's area. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Limited support operations are reinstated. Complete restoration of support operations is required for sustainment of combat operations. ADC teams are designated. The commander has established ADC priorities. Higher HQ provides limited assistance. This task is performed under all day and night environmental conditions. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Restoration activities are conducted and additional requirements are coordinated IAW commander's priorities and guidance, OPORD, and TSOP. At MOPP4, performance degradation factors minimally decrease ADC activities.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>Command Section and S4 Section establish Control and Assessment CP.         <ul> <li>Identify personnel requirements for Control and Assessment CP.</li> <li>Identify established policies and procedures by reviewing the rear operations annex and the TSOP.</li> <li>Set up ADC situation maps.</li> </ul> </li> </ol>		
<ol> <li>Command Section and S4 Section coordinate base cluster restoration activities using analog and/or digital communications or appropriate BFACS.         <ul> <li>a. Identify requirements and taskings by reviewing ADC plan and TSOP.</li> <li>b. Alert Control and Assessment Teams.</li> <li>c. Establish ADC communications to transmit all required communications.</li> <li>d. Coordinate ADC operations with higher HQ S2/3 Section and supporting rear operations element.</li> <li>e. Maintain ADC situation maps.</li> <li>f. Establish control of affected subordinate units.</li> <li>g. Calculate damage control effectiveness of subordinate units.</li> <li>h. Release operational subordinate units to commanders for continuance of support mission.</li> <li>i. Forward unit effectiveness reports to higher HQ S2/3 Section and supporting rear operations element.</li> <li>j. Provide ADC operational update to commander.</li> <li>k. Monitor environmental stewardship protection program procedures.</li> </ul> </li> </ol>		
<ul> <li>3. Command Section and S4 Section direct recovery activities.</li> <li>a. Establish priorities for affected facilities.</li> <li>b. Task subordinate elements for rescue and decontamination teams, as required.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Provide locations of decontamination sites to subordinate units.		
<ul> <li>d. Identify locations of emergency food, clothing, water, and shelter.</li> </ul>		
<ul> <li>e. Coordinate emergency treatment and evacuation with the supporting medical element using appropriate BFACS.</li> </ul>		
f. Monitors environmental stewardship protection program procedures.		
4. Command Section and S4 Section coordinate additional support requirements.		
<ul> <li>a. Coordinate engineer support with supporting rear operations element.</li> </ul>		
<ul> <li>b. Coordinate MP support with supporting rear operations element.</li> </ul>		
c. Coordinate EOD support with supporting rear operations element.		
d. Coordinate labor support with supporting rear operations element.		
e. Coordinate additional ADC requirements with higher HQ S2/3 Section using		
analog and/or digital communications or appropriate BFACS.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

#### SUPPORTING COLLECTIVE TASKS

**Task Number Task Title** References 63-1-4014 Plan Rear Operations **ARTEP 10-416-MTP ARTEP 10-426-MTP ARTEP 10-466-MTP ARTEP 42-446-MTP ARTEP 43-436-MTP ARTEP 55-406-MTP ARTEP 55-716-MTP ARTEP 55-816-MTP ARTEP 55-916-MTP** ARTEP 63-006-MTP **ARTEP 63-065-MTP ARTEP 63-086-MTP ARTEP 63-136-MTP** ARTEP 63-226L-MTP **ARTEP 63-236-MTP ARTEP 63-385-MTP** ARTEP 63-426L-MTP ARTEP 9-062-30-MTP ARTEP 9-062-MTP ARTEP 9-066-MTP ARTEP 9-527-MTP

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5-MTP
1TP
1TP

**ELEMENT:** S2/S3 Section

TASK: Conduct Support Operations (63-1-4113)

(FM 100-14) (FM 10-23) (FM 10-27-2) (FM 10-67-1) (FM 17-95) (FM 3-100.4)

(FM 4-30.3) (FM 63-1)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The S2/S3 section is preparing for the separate brigade tactical or support operations, which generate transportation and food services requirements, while providing staff supervision oversight for Class II, III (P&W), IV, V, IV, VII, VIII, and IX. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded. The unit, higher, and lower TSOPs are available. Combat Operations are occurring with units dispersed and conducting various functions. Sustainment controls and priorities are established. Consumption estimates are received from the supported units through the higher HQ staff element. S2/S3 section provides staff supervision, oversight, and coordinates classes of supply on an exception basis. Supply methods and procedures are dictated by the type of combat operation. S2/S3 section monitors operations by analog and/or digital means of communications and by courier. SCPE is on hand or field-expedient natural shelters are available. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. Some iterations of this task should be performed in MOPP4.

Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** S2/S3 Section are continuous from the outset of the operations at levels that sustains the momentum of the operations and preplanned logistical resupply is executed IAW the higher HQ Service Support Annex. The S2/S3 section ensures support units' basic loads are maintained at the levels directed by higher HQ. At MOPP4 performance degradation factors increase time required to provide substainment support.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Support Operations Officer and NCOIC conducts staff supervision for CSS operations and CSH (except Class I).		
<ul> <li>a. Establishes daily logistics and CHS plan and synchronization matrix for current and future operations.</li> </ul>		
<ul> <li>b. Collaborates with BMMC, Medical Troop, RS4 and manuver Battalions S4s to determine and anticipate requirements.</li> </ul>		
c. Monitors daily battle loss reports to anticipate future requirements.		
<ul> <li>d. Monitors supported units' basic load status with assistance from the BMMC and Medical Troop.</li> </ul>		
<ul> <li>e. Synchronizes operations within the distribution system to maximize throughput and follow-on sustainment and ensure priorities are executed in accordance with directives.</li> </ul>		
f. Manages distribution system within the Support Squadron and Brigade.		
g. Tracks and investigates high-priority requests with the BMMC.		
<ul> <li>h. Tracks assets and resources to include vehicles, ambulances, FLEs, and the Support Squadron's workload.</li> </ul>		
i. Acts as the CSSCS manager.		
j. Prepares and distributes the external service support SOP and Annex.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>k. Conducts continuous logistics preparation of the battlefield.</li> <li>l. Serves as the single staff supervision point of contact for supported units to resolve CSS problems. Note: Will only coordinate on an emergency basis.</li> <li>m. Advises the Support Squadron Commander on requirements and available assets.</li> </ul>		
<ul> <li>* 2. Movement Control Officer coordinates and controls transport activities in the Support Squadron. (091-564-0006, S3-5101.00-0229, S3-5101.00-0273) <ul> <li>a. Consolidates internal and external movement requests for the support squadron.</li> <li>b. Controls the utilization of the support squadron transportation assets.</li> <li>c. Provides regimental transportation officer's movement control policy guidance, tactical priorities, and highway regulations to the S2/S3 Officer.</li> <li>d. Coordinates resupply by air or motor transport.</li> <li>e. Coordinates with brigade transportation officer for transportation requirements that exceed the support squadron's transport capabilities.</li> <li>f. Manages flatrack throughput and retrograde operations from the area of operations.</li> </ul> </li> </ul>		
<ol> <li>Senior Food Service NCOIC coordinates food service operation for the support squadron food service operations. (03-5105.00-0107, 091-564-0001, 091-564-0002, 091-564-0003, S1-9253.00-0004, S3-5101.00-0229, S3-5101.00-0273)         <ol> <li>Advises the Squadron Commander, XO, and S3 on food service operations within the Squadron.</li> <li>Performs the function as Squadron Food Advisor to the Commander and assist the Food Operation Sergeant.</li> <li>Assists the Food Operation Sergeant in resolving related food service problems.</li> <li>Consolidates daily ration requests from the Food Operation Sergeant and submits to BMMC Class I Branch.</li> <li>Develops Class I substance plan for the support squadron.</li> <li>Ensures sanitation standard are followed in the areas of personal hygiene, cleaning, and maintaining equipment, dishwashing, waste disposal, and inspecting, storing, and handling food.</li> <li>Coordinates with the BMMC Class I Section to identify distribution point operations schedule.</li> <li>Coordinates with the BMMC Class I Section to identify Class I deliveries and distribution point locations.</li> <li>Coordinates with the BMMC Class I Section to determine the brigade food</li> </ol> </li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING INDIVIDUAL TASKS**

Task Number	Task Title	References
03-5105.00-0107	Supervise Field Feeding Operations	STP 10-92ABDII-MQS
091-564-0001	ADVISE COMMANDER ON EMPLOYMENT OF MAINTENANCE UNITS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0002	ADVISE COMMANDER ON OPERATION OF MAINTENANCE UNITS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0003	MONITOR SUPPORTED UNITS' MATERIEL CONDITION STATUS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0006	CONDUCT MAINTENANCE INSPECTIONS AND STAFF VISITS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
S1-9253.00-0004	Describe Logistics Automation	STP 10-92ABDII-MQS
S3-5101.00-0229	Assess Unit Capabilities to Support Proposed Operations	STP 10-92ABDII-MQS
S3-5101.00-0273	Trace the Flow of Requests for and Receipt of Class I, II, III, IV, V, VII, and IX Supplies and Identify Field Services Available to Divisional Units	STP 10-92ABDII-MQS

SUPPORTING COLLECTIVE TASKS: NONE

**ELEMENTS: COMMAND SECTION** 

S2/S3 Section

TASK: Conduct Mission Analysis (Sep Bde) (63-1-4150)

(<u>FM 101-5</u>) (AR 530-1) (FM 100-14)

(FM 101-5-1) (FM 3-4)

**ITERATION**: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The mission of the battalion is to provide support to the operation. The S2/S3 Officer attends higher HQ or the supported unit's staff meeting. The higher HQ commander's planning guidance and restated mission have been secured. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog devices. The unit, higher, and lower TSOPs are available. Upon receipt of the new mission, the commander briefs the XO. The XO assembles principal staff members in preparation for mission analysis. Current personnel, supplies, and equipment status reports for all subordinate elements are available. Once higher HQ COA and tentative support requirements have been received, the S2/S3 Section coordinates with the higher HQ staff elements concerning additional support requirements and with the S2/S3 Section concerning tentative task organization of the battalion. Mission analysis is dynamic and continuous; therefore, it is subject to change at anytime based upon new information, changing situations, and change of commander's guidance. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between himself and the staff. This task is performed under all environmental conditions both Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Mission analysis results in the development of a plan that supports the higher HQ commander's intent and concept of operations. Mission analysis is completed within the time established by the XO. At MOPP4, performance degradation factors increase mission analysis completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. XO supervises staff mission analysis using analog and/or digital devices.</li> <li>a. Organizes staff to conduct mission analysis.</li> <li>b. Translates major specified and implied tasks to specific objectives based on intent of next two higher command echelons.</li> <li>c. Provides mission analysis guidance to staff based on the commander's guidance.</li> <li>d. Inspects results of staff mission analysis for compliance with commander's guidance.</li> </ul>		
e. Identifies time and place for staff's mission analysis briefing to commander.		
<ul> <li>* 2. S2/S3 Officer coordinates support planning with supported elements.</li> <li>a. Provides current support capabilities and limitations of the battalion.</li> <li>b. Provides estimated degradation of support for various threat and MOPP levels.</li> </ul>		
<ul> <li>c. Provides resolutions for all previously identified support shortfalls.</li> <li>d. Identifies specific force structure to be supported, to include tentative augmentations.</li> <li>e. Identifies projected location of the proposed support sites.</li> </ul>		
f. Identifies estimated times for deployment of battalion and other units.  * 3. Staff Officers conduct preliminary staff mission analysis.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>a. Provide information update(s) to commander on areas that are critical to mission accomplishment.</li> <li>b. Identify mission and intent of commanders of the next two higher HQ.</li> <li>c. Exchange pertinent information that is relevant to new mission with other staff sections.</li> <li>d. Identify tentative force structure and size to be supported.</li> <li>e. Record specified tasks in higher HQ and supported unit's OPLANs.</li> <li>f. Identify all implied tasks that must be accomplished to perform the overall mission or specified tasks.</li> </ul>		
<ul> <li>* 4. S2/S3 Officer provides input for development of higher HQ OPLAN.</li> <li>a. Provides information briefing to higher HQ staff element, which includes projected locations of supported elements, projected requirements, logistics and combat health support distribution plan and special operations.</li> <li>b. Provides current status of assets and task organization to higher HQ.</li> </ul>		
<ul> <li>* 5. Staff Officers finalize staff mission analysis.</li> <li>a. Select essential tasks that are necessary to accomplish overall mission based on higher HQ commander's intent.</li> <li>b. List all constraints and restrictions on actions and activities.</li> <li>c. List all information relating to the NBC threats on the battlefield.</li> <li>d. Prepare preliminary mission statement (S2/S3).</li> <li>e. Brief staff mission analysis results to commander.</li> </ul>		
<ul> <li>* 6. Commander completes mission analysis.</li> <li>a. Restates mission in clear, concise statements of tasks in the order they are to be accomplished.</li> <li>b. Provides acceptable levels of risk for mission accomplishment.</li> <li>c. Provides guidance on the parameters for conducting analysis in specific areas.</li> <li>d. States specific COA to be or not to be pursued by the staff.</li> <li>e. Directs S2/S3 to issue warning notice to all subordinate units informing them of pending operations.</li> </ul>		
<ul> <li>* 7. XO and S2/S3 perform a time analysis.</li> <li>a. Calculate total time remaining before execution of upcoming operations.</li> <li>b. Identify all steps in the command estimate process.</li> <li>c. Assign time limitations for each step in the command estimate process that does not exceed one-third of the total time remaining before execution.</li> <li>d. Disseminate time limitations to all staff sections.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

Task Number	Task Title	References
63-1-4000	Receive the Mission	ARTEP 42-446-MTP
		ARTEP 55-406-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-426L-MTP

**ELEMENT:** S2/S3 Section

**TASK:** Develop Supporting Commander's [Operations] Estimate (Sep Bde) (63-1-4151)

(FM 101-5) (FM 100-10) (FM 101-5-1)

(FM 3-4)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** All primary staff estimates are completed. Each staff section has provided its recommended COA. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPLAN/OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander. The unit, higher, and lower TSOPs are available. The higher HQ and battalion's analyses of the AO and NBC Vulnerability Analysis are available. The XO has provided preparation guidance and time limitations for estimates. The battalion staff continuously receives messages from higher, adjacent, and lower echelons by analog and digital communications and by courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between himself and the staff. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Supporting commander's (operation) estimate is prepared within the time prescribed in the preparation guidance and in the format prescribed in Regulations or TSOP. At MOPP4, performance degradation factors increase the supporting commander's (operation) estimate completion time.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Section conducts an NBC Vulnerability Analysis.</li> <li>a. Identifies potential battalion AO.</li> <li>b. Identifies all pertinent information required to perform the analysis.</li> <li>c. Identifies potential threat nuclear, chemical or biological weapons delivery systems.</li> </ol>		
NOTE: Delivery system information should include probable yield(s) and type agents associated with the threat and the range and location of delivery systems, if known.  d. Identifies location, size, shape, and posture of all subordinate units being analyzed.		
<ul> <li>e. Selects appropriate vulnerability radii.</li> <li>f. Selects best nuclear vulnerability technique.</li> <li>g. Identifies "worst case" ground zero.</li> <li>h. Estimates fractional coverage.</li> <li>i. Compares estimated percentage of casualties or damage to commander's</li> </ul>		
acceptable loss criteria. j. Recommends COA to decrease unit's vulnerability or increase protection. k. Forwards NBC Vulnerability Analysis to S2/S3 for approval or modification.		
<ol> <li>S6 Section prepares analog and digital communications estimate.</li> <li>NOTE: Task step must be performed by the S2/3 Section, in units without an S6 Section.</li> </ol>		
<ul> <li>a. Lists the COA provided by the S2/S3.</li> <li>b. Conducts a map reconnaissance to identify communications/automation limitations.</li> <li>c. Identifies current status of all battalion communications/automation</li> </ul>		
equipment.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>d. Lists terrain factors that may affect communication/automation compatibility or vulnerability.</li> <li>e. Lists communications/automation factors that may be affected by the AO, enemy disposition and strength, enemy capabilities, or other information technology activities.</li> <li>f. Coordinates with S4 Section for the status of incoming communications/automation equipment.</li> <li>g. Coordinates with the supporting communications/automation element to identify the status of all nonoperational equipment.</li> <li>h. Lists advantages and disadvantages of each COA.</li> <li>i. Lists methods to eliminate or overcome all deficiencies.</li> <li>j. Conducts comparative analysis of each COA.</li> <li>k. Selects best COA to accomplish mission from a communications viewpoint.</li> <li>l. Forwards communications estimate to S2/S3 for approval or modification.</li> </ul>		
<ul> <li>3. S2/S3 Section determines information requirements.</li> <li>a. Identifies information requirements by reviewing the battalion and higher HQ commanders' restated missions and OPLAN.</li> <li>b. Identifies policies and procedural requirements by reviewing the TSOP.</li> <li>c. Identifies agencies and/or documents where additional information requirements may be obtained.</li> <li>d. Identifies special requirements by reviewing other staff estimates.</li> </ul>		
<ul> <li>4. S2/S3 support operations personnel provides draft references in paragraph 1, Mission statement.</li> <li>a. Lists all maps, charts, or other documents required to understand the estimate.</li> <li>b. Lists the commander's restated mission.</li> </ul>		
<ul> <li>5. S2/S3 support operations personnel provides draft paragraph 2, The Situation and Course of Action.</li> <li>a. Lists the nature of the operations to be supported.</li> <li>b. Lists the composition and locations of supported units.</li> <li>c. Lists peculiar or unusual support requirements and other factors pertaining to the supported force that affect the scope and size of the support mission.</li> <li>d. Lists the effects of the AO on the support mission.</li> <li>e. Lists all enemy capabilities that are a threat to the support mission.</li> <li>f. Lists aspects of the friendly situation that provide the basis for anticipated difficulties in the battalion's capability to provide required support.</li> <li>g. Lists phases of the operations that require a reassessment of support.</li> <li>h. Lists special support requirements and the phase of the operations in which they occur.</li> <li>i. Lists special support techniques or procedures required because of tactical operations.</li> <li>j. Lists the effects of logistic, personnel, and CMO situations within the battalion on mission accomplishment.</li> <li>k. Lists all projected difficulties that may influence the accomplishment of the mission.</li> <li>l. Lists all approved feasible COA.</li> </ul>		
<ul> <li>6. S2/S3 Section drafts paragraph 3, Analysis of Courses of Action.</li> <li>a. Identifies the probable effect of each significant difficulty on the success of each COA.</li> <li>b. Prepares a COA matrix showing the advantages and disadvantages of each COA.</li> <li>c. Assigns probability of success to each COA.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul><li>7. S2/S3 Section drafts paragraph 4, Comparison of Courses of Action.</li><li>a. Conducts comparative analysis of the COA.</li><li>b. Selects best COA.</li></ul>		
<ul> <li>8. S2/S3 Section staffs supporting commander's (operation) estimate for review and comments using analog or digital devices.</li> <li>a. Forwards estimate to other battalion staff sections for review and/or comments.</li> <li>b. Forwards reviewed estimate to S2/S3 for approval or modification.</li> <li>c. Resolves differences in conclusions concerning recommended COA prior to briefing the commander.</li> </ul>		
<ul> <li>9. Command Section conducts commander's decision briefing.</li> <li>a. Organizes staff for commander's decision briefing.</li> <li>b. Briefs commander on all aspects of the supporting commander's (operation) estimate.</li> </ul>		
*10. Commander provides decision and concept of operations.  a. Modifies staff recommendations, if required. b. Provides guidance for a new COA, if required. c. Approves staff recommendations. d. Translates the selected COA into a statement which describes the, who, what, when, where, how, and why. e. Directs S2/S3 to issue warning order to subordinate units using appropriate analog and digital communications.  NOTE: Warning order includes the following minimum information: mission, time of execution, earliest time of movement, time and location of OPLAN issue, and time check.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

Task NumberTask TitleReferences63-1-4001Conduct Mission AnalysisARTEP 10-416-MTP<br/>ARTEP 10-426-MTP<br/>ARTEP 10-466-MTP<br/>ARTEP 42-446-MTP<br/>ARTEP 43-436-MTP<br/>ARTEP 55-406-MTP

Taal Namalaa	Tool Title	
Task Number	Task Title	References
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4003	Formulate Feasible Courses of Action	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4004	Develop Intelligence Estimate	ARTEP 10-416-MTP
		ARTEP 10-466-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
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		ARTEP 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP
		ARTEP 9-066-MTP
		ARTEP 9-527-MTP
63-1-4005	Develop Personnel Estimate	ARTEP 10-416-MTP
		ARTEP 10-426-MTP
		ARTEP 10-466-MTP

Task Number	Task Title	References
Tuon Humbon	Tuok Tillo	ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTER 63-236-MTP
		ARTER 63-385-MTP
		ARTER 63-426L-MTP
		ARTEP 9-066-MTP ARTEP 9-527-MTP
63-1-4006	Davidon Logistics Estimate	ARTEP 9-527-MTP ARTEP 10-416-MTP
03-1-4000	Develop Logistics Estimate	ARTEP 10-416-MTP
		ARTEP 10-420-WTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTEP 63-226L-MTP
		ARTEP 63-236-MTP
		ARTER 63-385-MTP
		ARTER 63-426L-MTP
		ARTEP 9-066-MTP ARTEP 9-527-MTP
63-1-4007	Develop Support Operations Estimate	ARTEP 9-527-MTP ARTEP 10-416-MTP
03-1-4007	Develop Support Operations Estimate	ARTEP 10-416-MTP
		ARTEP 42-446-MTP
		ARTEP 43-436-MTP
		ARTEP 55-406-MTP
		ARTEP 55-716-MTP
		ARTEP 55-816-MTP
		ARTEP 55-916-MTP
		ARTEP 63-006-MTP
		ARTEP 63-065-MTP
		ARTEP 63-086-MTP
		ARTEP 63-136-MTP
		ARTER 63-226L-MTP
		ARTER 63-236-MTP
		ARTEP 63-385-MTP
		ARTEP 63-426L-MTP ARTEP 9-066-MTP
		ARTEP 9-000-MTP
		AUT LI O OZI WITI

Task NumberTask TitleReferences63-1-4150Conduct Mission Analysis (Sep Bde)ARTEP 63-086-MTP

**ELEMENT:** S2/S3 Section

TASK: Operate the Support Area of Logistics Operations Center (Sep Bde) (63-1-4154)

(<u>FM 10-27-3</u>) (AR 380-19) (AR 530-1) (FM 100-10) (FM 101-5) (FM 63-21)

**ITERATION:** 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** S2/S3 section have commenced. The battalion HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded to the commander's digital and/or analog device. The unit, higher, and lower TSOPs are available. Support requirements are generated by the supported units. The LOC is divided into two major areas, the support and the tactical support areas. Staff officers and NCOs are at their assigned duty stations. The commander and XO have specified the composition of the LOC. Higher HQ and the battalion's subordinate units are deployed and operational. Tactical and logistics information is continuously received by analog and/or digital communications, CSS STAMIS and courier. SCPE is on hand. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between himself and the staff. This task is performed under all environmental conditions, both day and night. The unit is subject to air, NBC, and Level I ground threat forces attack. Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** Continuous support is provided in area of responsibility to sustain operations on a 24-hour basis. At MOPP4, performance degradation factors increase supervisory, managerial, administrative, and coordination completion times.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. S2/S3 Officers supervise external support operations.</li> <li>a. Directs, redirects, cross-levels or masses sustainment resources at critical points within the battalion area of responsibility based on METT-TC and the commander's guidance.</li> <li>b. Establishes intransit visibility and total asset visibility of sustainment resources in and out bound to the battalion.</li> <li>c. Develops two-shift personnel schedules that maintain 24-hour operations.</li> <li>d. Conducts detailed work shift change briefings.</li> <li>e. Coordinates support policies and mission changes among subordinate units with higher HQ and supported units.</li> <li>f. Monitors subordinate units' operational stockage levels by reviewing CSSCS and STAMIS reports to ensure assets do not exceed requirements.</li> <li>g. Directs redistribution of support workload as driven by changing requirements and priorities in support of operations.</li> <li>h. Directs revision of customer lists as driven by changing requirements, workload, and priorities.</li> <li>i. Supervises coordination of weapons systems replacement as directed by higher HQ.</li> <li>j. Monitors transportation movement system to ensure efficient response to higher HQ directions.</li> </ul>	00	NO-GO
<ul> <li>k. Supervises maintenance of the logistics support situation map(s).</li> <li>l. Supervises preparation and submission of subordinate unit terrain requirement data to supporting rear operations element.</li> <li>m. Supervises operations of S2/S3 section to ensure compliance with Service Support Annex and commander's guidance.</li> <li>n. Supervises logistics planning for contingency operations.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
o. Assigns liaison personnel to supported units, as required. p. Provides operational briefings to the commander that provides actual status of support to the supported units, as required. q. Monitors cargo transfer/ terminal operations in subordinate and attached direct support units. r. Maintains visibility of flatracks in subordinate and attached direct support units. s. Supervises all critical items identified on the Commander's Tracked Items List. t. Monitors customer wait time/order ship time of sustainment resources flowing to supported units. u. Monitors empty flatracks located within area of responsibility to ensure expeditiously returned to the distribution system. 2. S2/S3 section coordinates support operations within area of responsibility. a. Maintains situational awareness at all times using analog and digital communications.	GO	NO-GO
<ul> <li>b. Maintains current analog/digital support situation map(s) posted with all subordinate and supported unit locations.</li> <li>NOTE: Manual postings should be within 50 meters of actual location.</li> <li>c. Maintains current customer list that reflects changing requirements, workload, and priorities of tactical operations.</li> <li>d. Maintains current analog/digital support overlay (s) that shows locations of support facilities and their hours of operations.</li> <li>e. Monitors LOGSTAT reports from subordinate units to determine combat support capabilities.</li> <li>f. Coordinates redistribution of stock and/or assets to accommodate changing requirements and priorities.</li> <li>g. Coordinates stock status projections with supporting material management element's commodity managers.</li> <li>h. Coordinates changes to subordinate units support missions using analog and digital communications.</li> <li>i. Maintains a current mission essential item chart which reflects shortage supply items, command controlled items, and current equipment combat losses.</li> <li>j. Coordinates reorganization requirements with higher HQ staff element and supported units using analog and digital communications.</li> </ul>		
<ol> <li>S2/S3 Section supervises weapon systems replacement missions assigned by higher HQ.         <ul> <li>a. Coordinates weapon systems replacement operations at the designated subordinate unit(s) using analog and digital communications.</li> <li>b. Coordinates crew replacement with the replacement regulating element based on replacement requirements identified in SIDPERS reports using analog and digital communications.</li> </ul> </li> <li>4. S2/S3 section prepares FRAGO to service support annex.         <ul> <li>a. Prepares the operational changes as specified by S2/S3 Officer based on supplemental information.</li> <li>b. Completes the message form format IAW TSOP within the time specified by commander's or S2/S3 Officer's guidance.</li> <li>c. Forwards draft FRAGO to S2/S3 Officer for review and approval.</li> <li>d. Forwards approval FRAGO to S2/S3 Section for publication.</li> </ul> </li> </ol>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>5. S2/S3 section maintains section workbook.</li> <li>a. Annotates information from incoming messages and reports under appropriate heading and cross-reference.</li> <li>b. Annotates in "Remarks" informal evaluation of the information, as required.</li> <li>c. Deletes all obsolete information from workbook.</li> <li>d. Formats workbook IAW TSOP.</li> </ul>		
<ul> <li>6. S2/S3 sections maintains daily staff journal and journal files.</li> <li>a. Posts all entries as prescribed by TSOP and appropriate manuals.</li> <li>b. Posts data immediately upon receipt or dispatch or occurrence of events.</li> <li>c. Describes accurately and concisely information or event(s) that have occurred.</li> <li>d. Specifies actions taken upon receipt or dispatch of information.</li> <li>e. Maintains current file that contains material necessary to support entries in the daily staff journal.</li> </ul>		
<ul> <li>7. S2/S3 section coordinates internal requirements with battalion S1 and S4.</li> <li>a. Maintains current status of subordinate units' personnel strengths that directly effect the support mission.</li> <li>b. Maintains current status of subordinate units' supplies and equipment operational readiness that directly affects the support mission.</li> </ul>		
<ul> <li>8. S2/S3 section coordinates the tactical situation.</li> <li>a. Monitors tactical situations for indications that have or may affect support mission accomplishment.</li> <li>b. Coordinates repositioning of base locations based on tactical situations.</li> <li>c. Adjusts current operations in coordination based on NBC implications.</li> </ul>		
<ul> <li>9. S2/S3 section maintains current logistics and combat health services status.</li> <li>a. Monitors brigade radio nets, the common operational picture, FBCB2, and ATCCS messaging to track the current battle.</li> <li>b. Maintain Situational Awareness (SA) in the common operational picture (COP).</li> <li>(1) Monitor actions that trigger preplanned logistics actions.</li> <li>(2) Coordinates adjustments to throughput schedules based on the tactical situation.</li> </ul>		
c. Maintains the logistics overlay using the CTP. d. Maintains the logistics synchronization matrix using CSSCS. e. Maintain status of all units in the brigade task force using CSSCS. f. Monitor the requisition, acquisition, storage, and distribution of supplies using CSSCS.		
<ul> <li>g. Monitors the distribution of the controlled supply of ammunition using CSSCS.</li> <li>h. Monitors the maintenance status of damaged/nonmission capable vehicles using CSSCS and projects their expected availability.</li> <li>i. Makes recommendations to the FSB commander based upon the tactical situation where logistics support is about to surge.</li> </ul>		
<ul><li>j. Monitor Weapon System Replacement Operations (WSRO).</li><li>k. Monitor Graves Registration and Mortuary Affairs activities.</li></ul>		ļ

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

### **SUPPORTING COLLECTIVE TASKS**

	SUFFORTING COLLECTIVE TASKS					
Task Number	Task Title	References				
63-1-4020	Establish Administrative Areas and Logistics Operations Center (LOC)	ARTEP 10-416-MTP				
	<b>3</b> 1 , ,	ARTEP 10-426-MTP				
		ARTEP 10-466-MTP				
		ARTEP 42-446-MTP				
		ARTEP 43-436-MTP				
		ARTEP 55-406-MTP				
		ARTEP 55-716-MTP				
		ARTEP 55-816-MTP				
		ARTEP 55-916-MTP				
		ARTEP 63-006-MTP				
		ARTEP 63-065-MTP				
		ARTEP 63-086-MTP				
		ARTEP 63-116A-MTP				
		ARTEP 63-136-MTP				
		ARTEP 63-226L-MTP				
		ARTEP 63-236-MTP				
		ARTEP 63-385-MTP				
		ARTEP 63-426F-MTP				
		ARTEP 63-426L-MTP				
		ARTEP 9-062-30-MTP				
		ARTEP 9-062-MTP				
		ARTEP 9-066-MTP				
		ARTER 9-527-MTP				
00 4 4055	F ( 11' 1 0	ARTEP 9-627-MTP				
63-1-4055	Establish Command Post (CP) and Administrative Areas	ARTEP 63-412-75-MTP				
		ARTEP 63-636-MTP				
63-1-4153	Establish Administrative Areas and Logistics Operations Center (ALOC) (Sep Bde)	ARTEP 63-086-MTP				
63-1-5020	Establish Tactical Operations Center (TOC)	ARTEP 63-106-MTP				

**ELEMENT:** S2/S3 Section

TASK: Conduct Support Operations (Sep Bde) (63-1-4156)

(FM 100-14) (FM 10-23) (FM 10-27-2) (FM 10-67-1) (FM 17-95) (FM 3-100.4)

(FM 4-30.3) (FM 63-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The Support Operations section is preparing for the separate brigade tactical or support operations, which generate transportation and food services requirements, while providing staff supervision oversight for Class II, III (P&W), IV, V, IV, VII, VIII, and IX. The Support Squadron HQ has analog and/or digital communications with higher and lower HQ. The higher HQ OPORD with all annexes, status reports, maps, overlays, and other required documents has been forwarded. The unit, higher, and lower TSOPs are available. Combat Operations are occurring with units dispersed and conducting various functions. Sustainment controls and priorities are established. Consumption estimates are received from the supported units through the higher HQ staff element. The Support Operations section provides staff supervision, oversight, and coordinates classes of supply on an exception basis. Supply methods and procedures are dictated by the type of combat operation. The Support Operations section monitors operations by analog and/or digital means of communications and by courier. SCPE is on hand or field-expedient natural shelters are available. The commander has elected to locate outside the shelter and has appointed a liaison officer to coordinate C2 functions between him and the staff. Some iterations of this task should be performed in MOPP4.

Some iterations of this task should be performed in MOPP4.

**TASK STANDARDS:** The Support Operations Section is continuous from the outset of the operations at levels that sustains the momentum of the operations and preplanned logistical resupply is executed IAW the higher HQ Service Support Annex. The Support Operations section ensures support units' basic loads are maintained at the levels directed by higher HQ. At MOPP4 performance degradation factors increase time required to provide substainment support.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol> <li>S2/S3 Officer and Support NCOIC conducts staff supervision for CSS operations and CSH (except Class I).</li> <li>a. Establishes daily logistics and CHS plan and synchronization matrix for current and future operations.</li> <li>b. Collaborates with BMMC, Medical Company, Battalion S4 and manuver Battalions S4s to determine and anticipate requirements.</li> <li>c. Monitors daily battle loss reports to anticipate future requirements.</li> <li>d. Monitors supported units' basic load status with assistance from the BMMC and Medical Company.</li> <li>e. Synchronizes operations within the distribution system to maximize</li> </ol>		
throughput and follow-on sustainment and ensure priorities are executed in accordance with directives.  f. Manages distribution system within the Support Battalion and Brigade. g. Tracks and investigates high-priority requests with the BMMC. h. Tracks assets and resources to include vehicles, ambulances, FLEs, and the Support Battalion's workload. i. Acts as the CSSCS manager.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>j. Prepares and distributes the external service support SOP and Annex.</li> <li>k. Conducts continuous logistics preparation of the battlefield.</li> <li>l. Serves as the single staff supervision point of contact for supported units to resolve CSS problems. Note: Will only coordinate on an emergency basis.</li> <li>m. Advises the the Support Battalion Commander on requirements and available assets.</li> </ul>		
<ul> <li>* 2. Movement Control Officer coordinates and controls transport activities in the Support Battalion. (091-564-0006, S3-5101.00-0229, S3-5101.00-0273) <ul> <li>a. Consolidates internal and external movement requests for the support battalion.</li> <li>b. Controls the utilization of the support squadron transportation assets.</li> <li>c. Provides regimental transportation officer's movement control policy guidance, tactical priorities, and highway regulations to the S2/S3 Officer.</li> <li>d. Coordinates resupply by air or motor transport.</li> <li>e. Coordinates with brigade transportation officer for transportation requirements that exceed the support squadron's transport capabilities.</li> <li>f. Manages flatrack throughput and retrograde operations from the area of operations.</li> </ul> </li> </ul>		
<ol> <li>Senior Food Service NCOIC coordinates food service operation for the support battalion food service operations. (03-5105.00-0107, 091-564-0001, 091-564-0002, 091-564-0003, S1-9253.00-0004, S3-5101.00-0229, S3-5101.00-0273)         <ol> <li>Advises the Battalion Commander, XO, and S3 on food service operations within the Squadron.</li> <li>Performs the function as Battalion Food Advisor to the Commander and assist the Food Operation Sergeant.</li> <li>Assists the Food Operation Sergeant in resolving related food service problems.</li> <li>Consolidates daily ration requests from the Food Operation Sergeant and submits to BMMC Class I Branch.</li> <li>Develops Class I substance plan for the support squadron.</li> <li>Ensures sanitation standard are followed in the areas of personal hygiene, cleaning, and maintaining equipment, dishwashing, waste disposal, and inspecting, storing, and handling food.</li> <li>Coordinates with the BMMC Class I Section to identify distribution point operations schedule.</li> <li>Coordinates with the BMMC Class I Section to identify Class I deliveries and distribution point locations.</li> <li>Coordinates with the BMMC Class I Section to determine the brigade food</li> </ol> </li> </ol>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
							TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

## **SUPPORTING INDIVIDUAL TASKS**

Task Number 03-5105.00-0107	Task Title	References
091-564-0001	Supervise Field Feeding Operations ADVISE COMMANDER ON EMPLOYMENT OF MAINTENANCE UNITS	STP 10-92ABDII-MQS STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0002	ADVISE COMMANDER ON OPERATION OF MAINTENANCE UNITS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0003	MONITOR SUPPORTED UNITS' MATERIEL CONDITION STATUS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
091-564-0006	CONDUCT MAINTENANCE INSPECTIONS AND STAFF VISITS	STP 10-92M14-SM-TG
		STP 9-63Z5-SM-TG
S1-9253.00-0004	Describe Logistics Automation	STP 10-92ABDII-MQS
S3-5101.00-0229	Assess Unit Capabilities to Support Proposed Operations	STP 10-92ABDII-MQS
S3-5101.00-0273	Trace the Flow of Requests for and Receipt of Class I, II, III, IV, V, VII, and IX Supplies and Identify Field Services Available to Divisional Units	STP 10-92ABDII-MQS

SUPPORTING COLLECTIVE TASKS: NONE

**OPFOR TASKS AND STANDARDS: NONE** 

**ELEMENTS: COMMAND SECTION** 

S1 SECTION Unit Ministry Team S2/S3 Section S4 SECTION

**TASK:** Plan Battalion Deployment Upon Receipt of a Warning Order (63-1-4873) (FM 100-17) (FM 101-5) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** Higher HQ is at a normal state of deployment readiness and receives a warning order to go to an increased deployability posture in preparation for overseas deployment. The SDO or 1SG has notified the commander. This task occurs concurrently with directing deployment alert activities. The movement plan, recall plan, RSOP, TSOP security plan, unit access rosters, and current maps are available. Higher HQ subordinate units are deploying as part of the higher HQ deployment. The higher HQ communicates with subordinate units by analog and/or digital means of communication, automation systems, and courier. Deployment planning activities are performed under all day and night environmental conditions, except NBC.

This task should not be trained in MOPP4.

**TASK STANDARDS:** Movement plans are completed IAW governing regulations and higher HQ directions.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commander directs deployment planning IAW higher HQ guidance.</li> <li>a. Identifies deployment mission requirements by reviewing the WARNO and appropriate CONPLAN.</li> <li>b. Briefs staff on deployment mission.</li> <li>c. Provides planning guidance to staff and subordinate units.</li> <li>d. Directs S2/3 to verify details of mission.</li> <li>e. Directs S2/3 to update the OPLANs.</li> <li>f. Directs S2/3 to validate subordinate units' movement plans.</li> <li>g. Directs security officer to initiate security plan.</li> <li>h. Directs XO to prepare commander's briefing.</li> <li>i. Conducts commander's briefing.</li> <li>j. Verifies readiness status.</li> </ul>		
<ul> <li>* 2. XO coordinates staff planning.</li> <li>a. Implements commander's directives in staff planning and policy making.</li> <li>b. Assigns staff responsibilities for preparing movement/deployment plans.</li> <li>c. Monitors all staff actions for conformity to commander's guidance.</li> <li>d. Coordinates deployment mission with subordinate unit commanders.</li> <li>e. Consolidates input from staff sections for commander's briefing.</li> <li>f. Prepares commander's briefing.</li> <li>g. Identifies redeployment criteria.</li> </ul>		
<ul> <li>3. S2/3 Section analyzes mission.</li> <li>a. Identifies all specified and implied tasks in the WARNO.</li> <li>b. Identifies all documented policies and procedures.</li> <li>c. Coordinates mission parameters and details with higher HQ.</li> <li>d. Coordinates with S1 section for personnel analysis of mission.</li> </ul>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>e. Coordinates with S4 section for logistics and movement analysis of mission.</li> <li>f. Verifies maps and overlays for current mission.</li> <li>g. Coordinates with security officer to incorporate risk management procedures into the OPLANs.</li> <li>h. Incorporates force protection measures into OPLANs.</li> <li>i. Briefs commander and staff on deployment mission.</li> </ul>		
4. Staff Sections conduct readiness review of subordinate units.  a. Provides personnel readiness review.  b. Performs logistics readiness review.  c. Performs OPSEC readiness review.  d. Identifies readiness issues.  e. Provides recommendations to improve readiness.  5. S4 Section validates movement plan.		
<ul> <li>a. Validates movement plans for all modes of transportation indicated in the WARNO.</li> <li>b. Validates equipment status against MCSR.</li> <li>c. Validates AUEL of subordinate units against unit property books.</li> <li>d. Coordinates for S2/3 review of subordinate unit and higher HQ movement plans.</li> </ul>		
<ul> <li>* 6. Staff officers supervise staff actions.</li> <li>a. Identify tasks that must be accomplished in order to deploy by reviewing the movement directive, RSOP, movement plan/order, OPLAN/CONPLANs, and commander's guidance.</li> <li>b. Exchange pertinent information relevant to the deployment with the other staff sections.</li> <li>c. Direct preparation of input to the S2/3 Section for the update of plans, orders, and commander's briefing, as required.</li> <li>d. Identify section requirements for deployment verification checklist.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

**ELEMENTS: COMMAND SECTION** 

S1 SECTION Unit Ministry Team S2/S3 Section S4 SECTION

**TASK:** Plan Battalion Redeployment (63-1-4874)

(<u>FM 100-17</u>) (FM 101-5) (FM 55-65)

**ITERATION:** 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

**CONDITIONS:** The battalion receives a WARNO to deploy to home station. The battalion and subordinate units are located in the TAA. All personnel are present or accounted for, weapons and sensitive equipment have been secured, and inventories of vehicles, equipment, and supplies have been conducted. Personnel and equipment status reports are being received from subordinate units. The battalion staff continuously receives messages from the appropriate higher HQ and subordinate units by analog and/or digital communications, automation systems, and courier. The readiness RSOP and deployment WARNO are available. This task should not be trained in MOPP4.

**TASK STANDARDS:** The Redeployment Movement Plan is completed IAW governing regulations and higher HQ directions.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul> <li>* 1. Commander directs redeployment planning.</li> <li>a. Provides planning guidance to staff and subordinate units.</li> <li>b. Directs S2/3 to prepare OPORD.</li> <li>c. Directs S2/3 to validate subordinate units' Movement Plans.</li> <li>d. Directs Security Officer to update Security Plan.</li> <li>e. Directs S1 to verify SRP activities.</li> </ul>		
<ul> <li>* 2. Staff officers analyze mission.</li> <li>a. Identify tasks in the WARNO.</li> <li>b. Identify documented policies and procedures.</li> <li>c. Coordinate mission parameters and details with higher HQ.</li> <li>d. Coordinate with the S1 Section for personnel analysis of mission.</li> <li>e. Coordinate with the S4 Section for logistics and movement analysis of mission.</li> <li>f. Prepare battalion OPORD.</li> <li>g. Verify redeployment maps and overlays.</li> <li>h. Brief commander on redeployment mission.</li> </ul>		
* 3. XO coordinates staff planning.  a. Implements commander's directives in staff planning and policy making.  b. Assigns staff responsibilities for updating redeployment plans.  c. Monitors all staff actions for conformity to commander's guidance.  d. Coordinates redeployment mission with subordinate unit commanders.  e. Consolidates input from staff sections for commander's briefing.		
4. Staff sections conduct readiness review of subordinate units.  a. Provide personnel readiness review.  b. Perform logistics readiness review.  c. Perform OPSEC readiness review.  d. Identify readiness issues.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
e. Make recommendations to bring unit to designated readiness level.		
<ul> <li>5. S4 Section validates deployment plans.</li> <li>a. Validates equipment status.</li> <li>b. Validates AUEL for subordinate units.</li> <li>c. Coordinates for S2/3 review of subordinate units and battalion redeployment movement plans.</li> </ul>		
<ul> <li>* 6. Staff officers supervise staff sections.</li> <li>a. Direct preparation of redeployment plans and orders.</li> <li>b. Direct preparation of draft input for commander's brief.</li> </ul>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

<sup>&</sup>quot;\*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

## Chapter 6

#### **External Evaluations**

- **6-1. INTRODUCTION**. An external evaluation is conducted to assess the unit's ability to perform its critical wartime mission. This chapter is a guide for preparing an external evaluation. The unit may modify the evaluation, based on METT-TC and other considerations, as deemed appropriate by the commander. The unit will be evaluated using the standards from selected T&EOs found in Chapter 5 of this MTP. This evaluation will encompass the whole unit and should employ a realistic OPFOR and the use of MILES. At the completion of the evaluation, the unit commander should be able to identify the strengths and weaknesses of the unit. These strengths and weaknesses will form the basis for future training and resource allocation.
- **6-2. PREPARING THE EVALUATION**. The commander must standardize evaluation procedures to accurately measure the unit's capabilities.
- a. Prepare the evaluation by developing a scenario containing the major missions and appropriate tasks. Compile the selected missions and tasks in the order they logically occur in the detailed scenario. Group the selected missions and tasks in parts for continuous operations. Parts can be interrupted at logical points to assess MILES casualties and conduct in-process AARs. Selective tailoring is required, because it is not possible to evaluate every task. Figure 6-1 illustrates the general scenario of tasks performed in this exercise. The following procedures are suggested for developing the evaluation:
- (1) Identify the missions for evaluating each echelon or element, using Table 2-1. Record the selected missions in the Unit Proficiency Worksheet found at Figure 6-2.
  - (2) List each mission on a Task Summary Sheet, Figure 6-3.
- (3) Select the tasks for the evaluation of every mission. List the selected tasks on the Task Summary Sheets, which are used for recording the results of the evaluation.
- (4) Compile the selected missions and tasks in the order they logically occur in the detailed scenario. Group the selected missions and tasks in parts for continuous operations as in Table 6-1, Sample Evaluation Scenario. Parts can be interrupted at logical points to assess MILES casualties and conduct inprocess AARs.

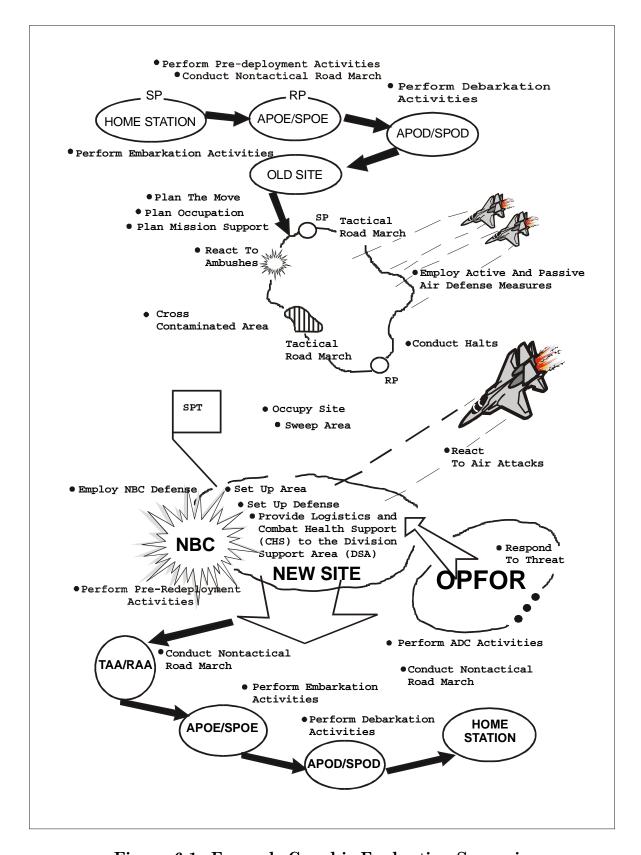


Figure 6-1. Example Graphic Evaluation Scenario

Unit				Date		
No.	Unit Mission /Task	Section /Squad	Section /Squad	Section /Squad	Section /Squad	Unit Overall and Remarks
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO	GO	GO	GO	
		NO GO	NO GO	NO GO	NO GO	
		GO NO GO	GO NO GO	GO NO GO	GO NO GO	

Figure 6-2. Example Unit Proficiency Worksheet

TASK SUMMARY SHEET						
MISSION:						
TASK TITLES	T&EO NUMBERS	EVAL	UATION			
		GO	NO GO			
			1			
OC's Signature:						
NOTE: A separate task sumr						
evaluated. Observer Controller of	comments may be placed on a	an enclosi	are to each			
task summary sheet.						

Figure 6-3. Example Task Summary Sheet

EVENT	ACTION		ME	TIME FRAME		
#	Admin preparation	As requ	iired	Prior to	start	
1.	Receive and verify warning order		10 min			
2.	Direct deployment alert activities		10 min	Day 1	0500	
3.	Establish the emergency operations center	2 hrs		· ·		
4.	*Operate the emergency operations center	10 hrs				
5.	Supervise battalion deployment activities	3 hrs				
6.	Coordinate soldier readiness program support	3 hrs				
7.	*Provide deployment personnel and administrative support	4 hrs				
8.	*Coordinate family assistance plan	$2 \ \mathrm{hrs}$				
9.	Coordinate deployment training support	2 hrs				
10.	Perform deployment intelligence support functions	2 hrs				
11.	*Provide deployment logistics support	$8\mathrm{hrs}$				
12.	Update movement plan/order	1 hr				
13.	Coordinate rear detachment support	$2~\mathrm{hrs}$				
14.	Perform home station rear detachment activities	2 hrs				
15.	*Coordinate relocation of subordinate elements	3 hrs				
16.	*Supervise relocation of subordinate elements	4 hrs				
17.	Perform deployment advance party activities	4 hrs				
18.	AAR	1 hr				

	Table 6-1. Headquarters, Support Battalion, Evaluation Scenario (continued)						
EVENT	ACTION		MATED ME	TIME FRAME			
19.	Perform battalion	$4~\mathrm{hrs}$		Day 2	0600		
20.	advance/quartering party activities Establish battalion command post (forward)	2 hrs					
21.	Coordinate onward movement	1 hr					
22.	Supervise road march	1 hr					
23.	Threat interdictions	1 111	40 min				
24.	Cross release points		10 min				
25.	Supervise establishment of subordinate elements and battalion HQ	6 hrs	+0				
26.	AAR	1 hr					
27.	Conduct mission analysis	1 hr					
28.	Develop staff estimates	1 hr					
29.	Prepare operations order/plan and annexes	1 hr					
30.	AAR	1 hr					
31.	Supervise logistics and CHS activities	35 hrs		Day 3	0600		
32.	*Respond to threat interdictions		40 min				
33.	AAR	1 hr					
34.	*Direct force protection during Level II/III attacks		30 min				
35.	*Direct defense responses		30 min				
36.	*Supervise damage assessment	$2~\mathrm{hrs}$					
37.	*Direct restoration of support	$2~\mathrm{hrs}$					
38.	AAR	1 hr					

Table 6-1. Headquarters, Support Battalion Evaluation Scenario (continued)						
EVENT	ACTION		MATED ME	TIME FRAME		
39.	Receive Warning Order for redeployment		10 min	Day 4	0600	
40.	Coordinate reconstitution for deployment	2 hrs				
41.	Prepare redeployment movement plan/order	1 hr				
42.	Supervise battalion redeployment activities	2 hrs				
43.	Provide redeployment support	$2~\mathrm{hrs}$				
44.	Perform redeployment advance party activities	2 hrs				
45.	Perform theater rear detachment activities	2 hrs				
46.	Coordinate home station activities	$2~\mathrm{hrs}$				
47.	AAR-Final	$2~\mathrm{hrs}$				

Total Time: 94 hrs 20 min

NOTE 1: Events will be performed to standard, not time limitations. The time required to train an event will vary based on METT-TC factors and the training proficiency of the unit.

NOTE 2: Additional time is required if large portions of the exercise are conducted at night, under limited visibility or under mission oriented protective posture (MOPP) conditions.

NOTE 3: Time must be added to the exercise (sleeping time, eating time, and travel time to and from the training area).

- \* Indicates time is not added to the total time because tasks are performed simultaneously with other tasks.
- b. Support requirements must be coordinated and consistent with the level of evaluation (section, staff element, etc.) being conducted. OPFOR players and controllers must also be identified early to support free play if required. Table 6-2 is a consolidated list of support requirements for this evaluation. It is based on

experiences with the scenario in Table 6-1. The evaluating headquarters will prepare its own consolidated support requirements.

Table 6-2. Consolidated Support Requirements					
AMMUNITION	QUANTITY				
5.56 mm Squad Automatic Weapon (SAW) (Blank)	300 rds/wpn				
5.56 mm SAW (Blank)	600 rds/wpn OPFOR				
5.56 mm (Blank)	150 rds/wpn				
5.56 mm (Blank)	300 rds/wpn OPFOR				
40 mm (Blank)	120 rds/wpn				
.50 Cal (Blank)	600 rds/wpn				
9 mm (Blank)	30 rds/wpn				
Blank adapter	1 set/wpn				
MILES	1 set/wpn				
Smoke grenades	4 per platoon/section				
Smoke grenades	4 ea per OPFOR				
Simulators, booby trap	4 per unit				
Claymore Mine (tng)	4-6 per unit				
Simulators, hand grenades	10 per OPFOR				
Anti-tank Weapon Effect Signature	1 per Light Ant-tank/Anti-armor weapon				
Simulation (ATWESS)	(LAW) / M136 Light Anti-armor AT4				
Claymore Mine (tng)	4-6 per OPFOR				
Simulators, arty	2 per trainer/evaluator				
Simulators, arty	4 ea per OPFOR				

### **FUEL**

Use known historical data or Operations Logistics Planner (OPLOGPLN) software. Multiply the pieces of equipment times the amount of fuel per mile (or hour), times the projected operating mileage (or hours).

## **NBC EQUIPMENT**

TOE equipment is used.

## **EQUIPMENT**

All organic equipment, to include authorized TOE and Common Table Allowance (CTA), is used. Rail and aircraft loads are simulations. Airdrop and sling load tasks require coordination for appropriate training sites, scales and 463L pallet systems

## Table 6-2. Consolidated Support Requirements (continued)

## **OTHER**

Meals 3 per person per day IAW ration cycle

War Wound Moulage Set 1 each
Aircraft for simulated air attack 1 each
Aircraft for airdrop 1 each
Helicopter for sling load 1 each

Fire Marker Control System (When available)

NOTE: The consolidated support requirements outlined in this FTX are intended as suggestions only. However, local policies or constraints may not allow for provisioning of these items in the suggested amount.

- c. Selecting and Preparing the Field Evaluation Site. The required size, type of terrain, OPFOR requirements, and administrative requirements are the basis for site selection. For this evaluation, an area of 1.5 kilometers by 1.5 kilometers is required, supplemented by areas suitable for airdrop and sling load resupply activities. The OPFOR is positioned according to threat doctrine. The site must provide space for the administrative area required to support the evaluation.
- d. Planning Indirect Fire Simulation. Because it greatly influences the outcome of battles, reaction to indirect fire is an important consideration of the evaluation. Indirect fire simulation requires considerable planning to achieve realism.
- (1) The fire control system outlined in TC 25-6 is a recommended method of simulating indirect fire. Due to the amount of required resources, this method may be difficult to support.
- (2) The commander may use the evaluation control headquarters method or the simulation without OPFOR method to evaluate the unit's ability to react to indirect fire. If the evaluation control headquarters method is used, the OPFOR will initiate a call for fire to the evaluation control headquarters that will simulate the tactical FDC. The control headquarters would then relay the delivery data to the OCs who would mark the impact of the round with artillery simulators and assess appropriate casualties. If an OPFOR is not used, the OC may ignite artillery simulators and observe the unit's reactions. The FM-25 series provide assessment and computation tables which may be used to determine casualties. Indirect fire simulation must be realistic and limited to what the unit could reasonably expect under combat conditions.

## 6-3. SELECTING THE OBSERVER CONTROLLERS.

- a. OCs must know the unit's missions, organization, equipment, and employment. They should be at least equal in rank to the unit commander and have successfully performed in that specific or similar command position.
- b. The following are minimum rank and experience requirements for the evaluators:
- (1) Battalion OC will be an officer with battalion command experience.
- (2) Company OC will be an officer with company command experience.
- (3) Platoon or section OCs will be a lieutenant or NCO with platoon or section experience.
- (4) Recorder will be an officer or NCO at the evaluation control headquarters who receives "kill" information or results and time data from the OCs.
- **6-4. TRAINING THE OBSERVER CONTROLLERS.** OCs standardize administration of the evaluation by understanding the following functional areas:
- a. Evaluation Design. Each part is designed to evaluate specific missions or tasks within the overall scenario. OCs must thoroughly understand the evaluation and correctly implement it.
- b. MILES. Each OC, regardless of position, must have full knowledge of the unit's weapons and vehicles and must also thoroughly understand the MILES system being used. The unit commander is responsible for ensuring that all MILES equipment is functional before each part of the scenario.
- c. Evaluation Control System. This system ensures that the evaluation is administered in a consistent and standardized manner and that correct data is collected for the final evaluation. It includes the following elements:
  - (1) Rules of engagement.
  - (2) OC duties and responsibilities.
  - (3) Communication systems.

- (4) Evaluation data collection plan.
- d. Safety. During any training event, all soldiers and leaders must be safety conscious. Evaluators must ensure that all events are conducted within established safety constraints. Prior to the beginning of each event, all personnel will be briefed on specific safety measures to be taken during execution.
- **6-5. SELECTING AND TRAINING THE OPFOR**. The selection and training of the OPFOR is crucial to the success of a standardized evaluation. The OPFOR provides one of the control measures that influence the conditions under which the evaluation is administered. The unit should face an opponent that realistically resembles the threat in strength, weapons, and skill.
- a. Selection. Any qualified Skill Level 1 or 2 soldiers can serve as OPFOR. Ideally, they should be a small, cohesive unit under the control of their leader or commander.
  - b. Training. The OPFOR must understand the following six major areas:
    - (1) Installation and operation of the MILES devices.
    - (2) Rules of engagement.
    - (3) Threat small unit tactics.
    - (4) Training scenarios.
    - (5) OPFOR weapons and equipment, if available.
    - (6) Safety.
  - c. OPFOR Strength.
- (1) Unit in the Offense. Using MILES, the unit should be prepared to repel small unit attacks. The OPFOR must be armed with weapons capable of defeating any of the unit's assets. As a general rule, the OPFOR should be strong enough to offer the unit a realistic challenge, but one that the unit can defeat when proper tactics are employed.
- (2) Unit in the Defense. The OPFOR should have sufficient weapons and ammunition to conduct a successful attack. They must be more than merely a series of obstacles to be destroyed. The OPFOR should be allowed to plan their own attack for each mission and not be forced into a "canned" attack that all units will quickly defeat.

- **6-6. SELECTING AND TRAINING THE OPFOR**. The selection and training of the OPFOR is crucial to the success of a standardized evaluation. The OPFOR provides one of the control measures that influences the conditions under which the evaluation is administered. The unit should face an opponent that realistically resembles the threat in strength, weapons, and skill.
- a. Selection. Any qualified Skill Level 1 or 2 soldier can serve as OPFOR. Ideally, they should be a small, cohesive unit under the control of their leader or commander.
- b. Training. The OPFOR must understand the following five major areas:
  - (1) Installation and operation of the MILES devices.
  - (2) Rules of engagement.
  - (3) Threat small unit tactics.

UNIT DATA SHEET							
1. UNIT DESIGNATION: DATE:							
2. UNIT LEADERS	(CIRCLE MOS	ST COR	RECT A	NSWER)			
POSITION	RANK		TIME	IN UNIT	(MONTE	HS)	
COMMANDER	LTC	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
XO	MAJ	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
CSM	E-9	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
SUPPORT OPN OFF	CPT	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
MMC OFF	MAJ	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
S3	MAJ	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
S2	CPT	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
S4	CPT	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
S6	CPT	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
CHAPLAIN	CPT	1 - 3	4 - 6	7 - 12	13 - 18	OVER 19	
3. UNIT STRENGTH (Excluding Leaders):							
4. EQUIPMENT SHORTAGES (Major Items):							

5.	COMMENTS:	
EVA	ALUATOR SIGNATURE:	

Figure 6-4. Example Unit Data Sheet

ENVIRONMENTAL DATA SHEET							
EXERCISE NUMBER AND DESCRIPTION:							
DATE/TIME EXERCISE S'							
DATE/TIME EXERCISE E							
1. WEATHER CONDIT	HONS: (Circle	appropriate de	escription)				
CLEAR PARTLY CLOU OTHER:	JDY HAZY	RAINING	SNOWING	FOG			
TEMPERATURE:							
2. GROUND CONDITI	ONS: (Circle a <sub>l</sub>	ppropriate des	cription)				
DRY OTHER:	WET	ICE	S	SNOW			
3. LIGHT CONDITION	S: (Circle appr	opriate descrip	otion)				
DAY NIGHT							
MOON PHASE:	1/4	1/2	3/4	FULL			
AVERAGE RANGE OF VISIBILITY DUE TO LIGHT:							
4. TERRAIN: (Circle a	ppropriate desc	ription)					
FLAT ROLLING MOU. OTHER:	NTAINOUS J	IUNGLE DE	SERT URBA	N ARCTIC			
TOP SOIL: SAND	Y ROC	KY (	CLAY	OTHER:			
AVERAGE RANGE OF VIS	SIBILITY DUE	TO TERRAIN	:				
5. REMARKS:							
-							

Figure 6-5. Example Environmental Data Sheet

PERSONNEL AND EQUIPMENT LOSS REPORT								
MISSION TITLE OR TASK #	DATE/TIME OF ENEMY CONTACT	FRIENDLY KIA/WIA	ENEMY KIA/WIA	FRIENDLY VEHICLES DESTROYED	ENEMY VEHICLES DESTROYED			
COMMENT	COMMENTS:							

Figure 6-6. Example Personnel and Equipment Loss Report

- (4) Training scenarios.
- (5) OPFOR weapons and equipment, if available.

## c. OPFOR Strength.

- (1) Unit in the Offense. Using MILES, the unit should outnumber the OPFOR three-to-one if an attack by the unit is to be successful. If the OPFOR is stronger than this ratio, only the most exceptional unit will be successful. The OPFOR must be armed with weapons capable of defeating any of the unit's assets. As a general rule, the OPFOR should be strong enough to offer the unit a realistic challenge, but one that the unit can defeat when proper tactics are employed.
- (2) Unit in the Defense. The OPFOR, at a minimum, should have a three-to-one ratio of superiority over the unit because anything less will not effectively challenge the unit when it is defending. The OPFOR should have sufficient weapons and ammunition to conduct a successful attack. They must be more than merely a series of obstacles to be destroyed. The OPFOR should be allowed to plan their own attack for each mission and not be forced into a "canned" attack that all units will quickly defeat. Once the OPFOR establishes their plan, they must use the same plan for all other like units for that event in order to maintain the objectivity and standardization of the evaluation.
- **6-7. CONDUCTING THE EVALUATION**. Evaluations are divided into three distinct areas. Each area requires a different degree of preparation and coordination.

#### a. Pre-evaluation.

- (1) The senior OC and all other OCs must recon the evaluation area to know the unit's boundaries, disposition of the OPFOR, and the most likely avenues of approach throughout the field evaluation site's AO.
- (2) The unit must prepare an OPORD and FRAGO to control the exercise. An order is prepared for each mission in the evaluation scenario. These can be prepared by using the skeleton orders contained in the STXs and FTXs in Chapter 4.
- (3) Unit preparatory activities include installation and troubleshooting of MILES equipment, loading vehicles, conducting inspections, and performing other logistics and administrative actions as required.
- (4) The OPFOR is placed in position and briefed while the unit is conducting its preparatory activities.

- (5) The OCs should make an equipment function check after each time that the unit has completed a move and the unit leaders have issued instructions.
- b. Evaluation. The senior evaluator controls the exercise and oversees the recording of mission performance. Evaluators resolve all conflicts and record all staff limitations as they arise. A debriefing should take place between modules to clear up any questions. Evaluators must remain neutral throughout the evaluation.
- (1) The evaluation team controls the evaluation in two ways. First, it uses measures established in both the movement order and in Paragraphs 3 and 5 in the OPORD and FRAGO. Second, the team controls the evaluation through the team commander (simulated by the senior OC for this evaluation) on the team net. The team does not control in the traditional sense; instead it accompanies the unit as observers. Only the senior OC has direct verbal contact with the unit commander. Other OCs do not speak to, aid, advise, point out positions, or in any way influence the unit's performance, except for a possible or actual safety issue or emergency. OCs are neutral throughout the evaluation.
- (2) Once the senior OC issues the OPORD and movement order, the unit commander executes the events and actions prescribed in the first part of the evaluation scenario within the estimated time. From this point, all successive parts begin with a FRAGO.
- (3) The senior OC terminates a part of the evaluation when the unit has completed all the events and actions in a particular area or has suffered so many casualties or damage that the part cannot be completed. The OC must record the reasons for the termination in the margin of the OC's Task Summary Sheets and report his action to the evaluation control headquarters. At this time, OCs must perform the following actions:
- (a) Inspect all MILES equipment, record "kill" codes, and reset equipment. Any damaged or inoperative MILES equipment is replaced.
- (b) Resolve all casualty data to determine the time, place, number, and cause of casualties. This information is reported to the recorder in the evaluation control headquarters.
- (c) Debrief the unit to resolve questions. Afterwards, the senior OC directs the unit to continue its mission after it receives a FRAGO or OPORD for the next part.
  - (4) The OCs should follow these guidelines:

- (a) Report major "kills" (vehicles, groups).
- (b) Report major weapons fired. Together with reporting major kills, this is the best method for determining direct fire effectiveness. Both significant firings and hits are reported to the evaluation control headquarters.
  - (c) Enforce rules of engagement.
- (d) Observe critical tactical events. OCs must spot and record any action that might have an effect on later performance or mission outcome.
  - (e) Record travel routes and unit's location.
- (f) Inform OPFOR controllers of the unit's location, direction, and intent. This is necessary to enable OPFOR actions to be controlled in accordance with the desired sequence of events.
  - (g) Enforce safety.
  - (h) Terminate mission.
- c. Post Evaluation. After the evaluation is terminated, the unit moves to an assembly area and performs the following functions:
- (1) The unit OC debriefs subordinate OCs and compiles all data (evaluator packets) for the evaluation.
  - (2) The unit OC must complete the task summary sheets.
- (3) The unit must turn in all completed OC packets (with the OC scoring system) to control headquarters for recording and analysis.
  - (4) The unit OC must conduct an AAR of the unit's performance.
- (5) Each element OC should conduct an AAR of his element's performance.

#### 6-8. CONDUCTING THE AFTER ACTION REVIEW.

a. General. AARs should be planned at logical intervals during the exercise. Identifying performance deficiencies while still fresh, getting everyone involved, and preventing the reinforcement of bad habits are critical to improved

performance. On-the-spot evaluations and corrections should also be emphasized without compromising unit command relationships.

- b. Feedback. Because all members of the unit participate in an AAR, each member becomes a source of feedback. This provides a richer "database" for key points. The AAR leader draws information from each member that becomes an important part of the discussion. This information is the basis for discussing alternate courses of action.
- c. Preparing the After Action Review. AAR preparation involves five steps:
- (1) Review training orders and objectives. Training objectives are the focus of the discussion of exercise results. The FRAGOs and OPORDs included in the exercise design implement these objectives. The OCs should be familiar with the objectives, FRAGOs, and OPORDs so they can note orders given by leaders of the evaluated unit and subordinate elements that either implement these objectives or deviate from them.
- (2) Observe the exercise. This is an active process. The emphasis is on noting those actions that make the difference between the unit's success or failure. OCs do not need to remain close to the unit leader. Because unit orders identify important activities and checkpoints, OCs must be present when the commander issues the order. OCs should position themselves where they can best observe anticipated critical events. Examples of critical events include:
  - (a) Conducting a road march.
  - (b) Crossing a radiological contaminated area.
  - (c) Performing unit supply operations.
  - (d) Responding to an NBC attack.
- (3) Select the site and assemble the participants. After the exercise, select a site for the AAR. If possible, hold the AAR where the majority of action occurred, where most of the critical events took place (normally mission support areas), or where the terrain can be observed. Usually, the OPFOR or unit objectives are suitable for assembling the players and conducting AARs.
- (4) Debrief the OCs. While the units are moving to the selected site, the OCs should be debriefed. The senior OC must have a complete understanding of what happened in the exercise. The fourth step in AAR

preparation is to obtain a detailed description of the exercise's events in the order in which they occurred.

- (5) Review the events. After the senior OC has a sound understanding of what happened during the exercise, he reviews the events that are ranked in terms of their relevance to the training objectives and their contributions to the exercise outcome. He selects as many events as can be covered in detail during the time allowed for the AAR and places them in chronological order.
- d. Conducting the After Action Review. Conducting the AAR requires five steps:
- (1) Organize the participants. When the senior OC and AAR leader assembles the participants, he groups them according to their organization in the exercise. Each subordinate element's OC is responsible for the element he observed.
- (2) State the training objectives. The AAR leader makes a brief statement of the training objectives for the exercise. These are described as specifically as possible. He states any additional teaching points that he intends to cover during the AAR. These should be limited to three or four key points in order to keep the AAR focused and prevent it from becoming excessively long.
- (3) Lead the discussion. The AAR leader guides the discussion of events in their order of occurrence. Diagrams help players visualize the exercise development. The AAR leader starts by outlining the main missions identified in paragraph 1-4 and, as the AAR proceeds, have the participants review each in detail. Each event is discussed in detail to make teaching points about the unit's performance during the event. The AAR leader should--
  - (a) Avoid giving a critique or lecture.
  - (b) Guide the discussion by asking leading questions.
- (c) Suggest the players describe what occurred in their own terms.
- (d) Suggest the players discuss not only what happened, but also how it happened, and how it could be done better.
- (e) Focus the discussion to ensure that important tactical and mission related lessons are made explicit.
  - (f) Relate events to subsequent results.

- (g) Avoid detailed examination of events not directly related to major training objectives.
- (h) Encourage the participants to use diagrams to illustrate teaching points and to show routes, phase lines, and objectives.
- (i) Prohibit players from offering self-serving excuses for inappropriate tactical actions.
- (4) Review the sequence of events associated with the hazards of the risk assessment made prior to the exercise. Ask the following questions:
  - (a) Were effective controls put in place to avoid accidents?
- (b) Was training realism reduced through artificial control measures?
- (c) Were all participants aware of hazards down to the lowest level?
- (d) Did any hazard present itself that was not identified, and what was done to overcome it?
- (e) Were there incidents of fratricide or near fratricide, and how can they be avoided in the future?
- (5) Summarize key points. The AAR leader briefly summarizes teaching points in terms of training objectives covered in the AAR. After the summary, he can have a private conversation with the unit commander regarding his strengths and weaknesses, and what he can do to improve his performance and that of his unit. A good AAR leader:
  - (a) Maintains order and discipline.
  - (b) Reviews the training objectives.
- (c) Addresses important events as they occurred and how the unit could have done them better. During the discussion, the leader avoids a detailed examination of events not directly related to the training objective.
- (d) Traces the chain of events so all participants understand the results of mistakes. One mistake is often the partial cause of another.

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- (e) Clearly relates tactical and logistics mission events to teaching points.
  - (f) Involves participants in the discussion.
- (g) Clearly and concisely gives a summary and new training objectives.
- (h) Reinforces points by using visual aids, sketches, diagrams, or terrain models in the AAR.
- e. Reference Materials. Reference materials for conducting an AAR are in TC 25-6, TC 25-20, and FM 25-101.

## Appendix A

# **Combined Arms Training Strategy**

- 1. Purpose. The Army's Combined Arms Training Strategy (CATS) provides a template by which units can develop and execute a training program for their missions. The purpose of CATS is to provide direction and guidance on how the Army trains and identifies the resources required to support that training. CATS provide the tools that enable the Army to focus and manage training in an integrated manner. Central to CATS is a series of proponent-generated unit and institutional strategies that describe the training and training resources required to train to standard.
- a. The unit training strategies central to CATS provide the commander with a descriptive "menu" for training. These strategies have been developed based on specific base TO&Es and do not reflect the MTOE that actually exists in the field. Commanders must change these strategies to fit their specific situation and resources.
- b. A unit's training strategy is composed of three separate training strategy elements. When integrated with the training tasks found in the MTP, they form a comprehensive and focused training strategy that allows the unit to train to standard. The elements of this unit's training strategy are:
- (1) Combined Arms Training Strategy. CATS provides a set of recommended training frequencies for key training events in a unit and depict those resources that are required to support the training events. This training includes not only those elements organic to a specific unit, but also units that work in coordination with that unit.
- (2) Individual Training Strategy: The unit commander will develop a strategy to train individual tasks that are not trained at the institution and reinforce tasks taught at the institution. This strategy usually consists of some sort of "Prime Time Training" or "Sergeant's Time Training". The training time allocated is that time where the first line supervisor, meeting commanders guidance, trains his soldiers in those tasks required to accomplish those collective tasks that support the unit METL.
- (3) Crew, Team, or Section Training Strategy: This strategy allows for the section chief (first line supervisor) to train those METL tasks the commander has determined to be critical.

- 2. CATS Methodology. CATS is the overarching training strategy that a commander uses to maintain his unit within the band of excellence described in FM 25-101, Battle Focused Training. The CATS concept assists the commander in the allocation of scarce resources to gain the maximum effect from training dollars and time. Use of embedded training devices and existing simulations/simulators should be an integral part of the training strategy. Elements of a platoon train and master (in isolation) the specific tasks they will perform before the platoon trains as a whole. This concept fits into the "crawl, walk, run" methodology of training. It allows for low OPTEMPO training and ensures the sections know their jobs before the platoon leaders perform the command and control functions. methodology applies to the company, battalion and brigade. This method saves resources when used for higher echelon training events. The concept of training lower echelon elements before training higher echelons has been used for many years. CATS provide written and documented strategies to support the concept.
- 3. CATS Development: CASCOM and other proponents, in conjunction with TRADOC, are developing CATS for all units. These strategies are developed using input from various unit commanders in the field and the experience of the training developers.
- a. TRADOC started developing CATS several years ago in text format using word processors. CATS are now available in a database format from the Reimer Digital Library (RDL) Data Repository at: http://155.217.58.100/dr/. Users must have a user ID and password to use this site. Systems Approach to Training (SATS) users may download the CATS for various unit types and elements from the repository. SATS 4.2 and higher allows planners to use the unit CATS that they have imported from the repository. They can modify the unit CATS as needed to meet the local training environment and the commanders/trainers training objectives. Resources may be changed to reflect the actual resources of the unit.
- b. CATS have multiple purposes. First, they assist the unit planners in developing training programs and exercises for their units. Second they assist the planners in determining resources needed to execute training exercises and will ultimately become the justification for resource requirements. Finally and not so tangible, CATS passes on the historical knowledge and experience of prior commanders. This may greatly decrease the learning curve of new commanders.
- c. Each CATS provides an organization of tasks into Task Selections that describe a menu of events that can be used to perform the task training. An example of a CATS matrix is found and explained at the end of this appendix.
- d. The CATS resource data provides a foundation for the Battalion Level Training Module (BLTM). The BLTMs will be used as the training resource requirement model for the Army. It will be based on input from units concerning

the actual consumption of various classes of supply, OPTEMPO, and status of training in the unit. Initially the CATS that have been developed for use by the Army will provide 'generic' resourcing data. However, as units report actual resources used to support their CATS training, the resources for specific units and events will become more accurate.

### e. CATS MATRIX:

- (1) The CATS matrix listed here is a copy of a report that is produced in MS Word format.
- (2) The CATS data imported from the repository into SATS will be presented in a different format. Notes that explain the data elements of the matrix are included in italic and underlined text.

# **Replication of Conditions**

Replications of condition codes are a characterization of the fidelity of the battle or contingency conditions that can be simulated in a training event. The characterizations are subjective relationships based on the degree of confidence a commander would have in the accuracy of his USR 'T' rating assessment if he were to base his rating on the unit's performance during that event. Each CATS event has a code, followed by a short definition of what the code means. The codes are more fully defined below.

Codes	Event Definitions					
A	Highest fidelity possible simulation of conditions, cues and responses for sustainment training as defined in FM 25-101. "A" level events					
	permit the interaction, provide the cues, and facilitate assessment of collective training to maintain peak proficiency at the coordination,					
	integration, and if applicable, synchronization of combined arms mission execution. "A" level events provide the greatest realism and require					
	the greatest level of resources as reflected in Figure C-1, Appendix C, FM 25-101. CTC rotations are the best examples of "A" level events.					
В	High fidelity simulation of conditions, cues and responses at a site other than a CTC for sustainment training as defined in FM 25-101. "B"					
	level events permit the interaction, provide the cues, and facilitate assessment of collective training to maintain peak proficiency at the					
	coordination, integration, and if applicable, the synchronization of combined arms mission execution. "B" level events usually include OPFO					
	and appropriate observers to assist the commander in assessment.					
C	C Simulation of conditions provides sufficient cues to facilitate responses and collective demonstration of interaction with others to accomplis					
	collective task or to perform a function to standard. Normally, "C" level events are associated with refresher training as defined in FM 25-101.					
	Examples of "C" level training are a STAFFEX for members of the S2, S3 sections, and the FSE on mission analysis or, a "rock drill" of					
	assembly area procedures for the element leaders of a unit's field trains.					
D	Simulation of conditions provides sufficient conditions to enable initial training as defined in FM 25-101 to achieve individual or collective					
	proficiency at part-tasks, process steps, facts, or other data. An example of "D" level events is a squad's step-by-step practice of formations					
	before conducting drills of the same task.					

	pany Mission Operations (43-TS-2801) (This is the task selection that should be trained.) (This is the set of tasks that can be trained during an event of this task selection)	Supported Mission(s):  CONDUCT DS MAINTENANCE
43-2-5071	Perform Recovery Operations	CONDUCT DS MAINTENANCE
43-2-5506	Perform Maintenance Control Functions	
43-2-5508	Perform Combat Repair Team Functions	
43-2-5535	Supervise Maintenance Platoon Operations	
43-2-5555	Conduct DS Maintenance Operations	
63-2-5001	Plan Unit Move	
63-2-5002	Prepare Unit to Move	
63-2-5003	Conduct Tactical Road March	
63-2-5005	Cross a Radiologically Contaminated Area	
63-2-5006	Defend Convoy Elements	
63-2-5007	Plan Occupation of New Area of Operations	
63-2-5008	Perform Advance/Quartering Party Activities	
63-2-5009	Occupy New Operating Site	
63-2-5010	Plan Unit Defense	
63-2-5011	Set Up Unit Defense	
63-2-5013	Prepare Unit for Nuclear, Biological, and Chemical Conditions	
63-2-5014	Plan Area Damage Control Operations	
63-2-5015	Provide Personnel and Administrative Support	
63-2-5016	Employ Operations Security Measures	
63-2-5017	Maintain Communications	
63-2-5018	Perform Operational Decontamination	
63-2-5019	Perform Thorough Decontamination	
63-2-5020	Respond to the Initial Effects of a Nuclear Attack	
63-2-5021	Defend Against a Level I Attack	
63-2-5022	Prepare Unit For Level II/III Threat	
63-2-5023	Conduct Hasty Displacement	
63-2-5024	Defend Unit Area	
63-2-5026	Reorganize Unit Defense	
63-2-5027	Execute Battle Handover	
63-2-5028	Perform Area Damage Control Functions	
63-2-5040	Establish Communications	
63-2-5202	Prepare Unit For a Chemical Attack	
63-2-5207	Perform Radiological Decontamination	
63-2-5226	Cross a Chemically Contaminated Area	
63-2-5303	Combat Battlefield Stress	
63-2-5304	Process Enemy Prisoners of War	

63-2-5305	Process Captured Documents and Equipment	
63-2-5306	Employ Physical Security Measures	
63-2-5307	Use Passive Air Defense Measures	
63-2-5308	Take Active Air Defense Measures Against Hostile Aircraft	
63-2-5315	Perform Field Sanitation Functions	
63-2-5316	Transport Casualties	
63-2-5326	Perform Risk Management Procedures	
63-2-5327	Prepare for a Friendly Nuclear Strike	
63-2-5328	Respond to the Residual Effects of a Nuclear Attack	
63-2-5334	Respond to a Chemical Attack	
63-2-5514	Receive Resupply By Airdrop	
63-2-5515	Provide Unit Supply Support	
63-2-5516	Receive External Sling Load Resupply	
63-2-5517	Treat Casualties	
63-2-5518	Set Up Unit Headquarters and Bivouac Areas	

Frequency: Semi-annually (2) (This indicates the number of times the task selection should be trained during a year.)

Types of Events: FTX, CFX (<u>This lists the training event types identified for this task selection. More than one event type may be listed. Provided below is only the data relevant to the FTX event. Data relevant to a CFX would also be provided as an alternative event to train this task grouping – however, data relevant to the CFX is not provided here in this example.)</u>

Training Audience: Company Headquarters, Vehicle Support Team (Augmentation) (43591FA00), Ground Support Equipment (GSE) Team (Augmentation) (43591FA00), Maintenance Control Sec/Plt. Headquarters, Electronic Support Team (Augmentation) (43591FA00), Classification Section, Field Artillery Combat Repair Team (CRT) Support Team (Augmentation) (43591FA00), Service/Recovery Section, 4 MMVR Bn CBT Repair Teams, 4 Combat Repair Team (CRT) Support Teams (Augmentation) (43591FA00), FA Bn CBT Repair Team, Armament Support Team (Augmentation) (43591FA00), Wheel Vehicle Repair Plt Headquarters, Wheel Vehicle Repair Section, Maintenance Support Plt Headquarters, Armament Repair Section, Ground Support Equipment Repair Section, MSL/Elect Repair Section (This identifies which element, by TOE, should participate in the training).

Means (Event) (TADSS): 1 - Company FTX (MILES) (<u>The means lists the type of event and any training aides, devices, simulations, or simulators that may be used to train this event. If a number is included, the number indicates the quantity of this event that should be trained within the stated frequency).</u>

Title: FTX for Conduct Company Operations using MILES (43107F000)

Estimated Duration: 216 Hours (Length of the event)

Replication of Conditions (A-D): B - CTC quality training; realism sufficient to permit appraisal of training readiness for USR (See chart above)

**Multi-echelon Training:** STX for Conduct Air Supply Operations (43107F000) (<u>This identifies other task groups that can be trained concurrent</u> with this event)

Critical Training Gates: (<u>This identifies prequired prerequisite collective and individual tasks that must be trained prior to training this event.</u>)

Action Gates: COMEX for Establish Communications (43107F000); STX for Protect and Defend using MILES (43107F000); STX for Establish Area of Operation using MILES (43107F000); STX for Relocate / Move using MILES (43107F000); STX for Conduct Air Supply Operations (43107F000)

**Collective Task Gates** 

**Individual Tasks** 

Comments: (Includes purpose of event; outcome supported; execution guidance about execution of the event; constraints posed by TADSS/et al)

**PURPOSE:** To train the company to conduct execution focused combat service support operations in support of a brigade combat team. The FTXs are run level events, designed to fully stress the company under realistic conditions, while operating continuously day and night, to provide support required to sustain the BCT.

**OUTCOME:** The Company is capable of accomplishing assigned combat service support missions in support of the brigade combat team. The company is fully integrated into brigade operations and proficient in the accomplishing assigned support missions. The company is proficient in defending the assigned areas of responsibility within the BSA base cluster defense.

**EXECUTION GUIDANCE:** This FTX is one of two FTXs conducted as run level training. One FTX is conducted at home station and the other is conducted at a combat training center. These FTXs are not intended to be stand alone company events. They are conducted as multi echelon training in larger events such as battalion CPXs and FTXs. These FTXs are conducted with the full brigade combat team deployed in a field environment. STX and other preparatory events required to prepare the unit to perform at a run level during the FTXs should be scheduled approximately three months before the FTX. The preparatory training should minimize some of the impact of personnel turnover and skill degradation, which could prevent the company from training / operating at the run level. For the FTX, the company should not be responsible for providing OPFOR and OCs; however, for the home station event, the company commander should coordinate with the battalion S2/S3 to ensure that appropriate OPFOR and OCs are provided at the proper time and place. The duration of the FTXs is approximate and a flexible amount of time. The actual time for the FTX will depend on the duration of the higher echelon event. While most of the training will occur in reaction to support and operational requirements generated by the BCT and support to the BSB headquarters, the company commander and the first sergeant should select the specific tasks for special emphasis (multi echelon training) based on assessment of mission support requirements, mission essential task list, and personnel turnover. Training of special teams should be included. The results of this FTX should become the base line for the commander's assessment of proficiency and for adjustment of the company's METL. The assessment of the training from this FTX should be used as a " high water mark", for the commander training assessment. The results of this training coupled with anticipated personnel turnover and skill degradation provides the commander with information to adjust or plan future training.

Resources: (This would list any required resources for the event.)

## **COMPANY HEADQUARTERS**

LIN	0	Name 14	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G183 58	1	Generator Set, Diesel Engine, 3KW, 60 HZ	125.0 hrs	25.0			
M090 09	17	Machine Gun 5.56 Millimeter, M249	0	0	A075	34000	CTG 5.56MM BLANK W/M27 LINKS (SAWS)
M090 09					A080	34000	CTG 5.56MM BLANK M200 F/RIFLE M16
R950 35	153	Rifle, 5.56MM, M16A2	0	0	A080	12240	CTG 5.56MM BLANK M200 F/RIFLE M16
T076 79	1	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	550.0 mi	110.0			
T614 94	2	Truck Utility, Cargo/Troop Carrier 1-1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	110.0			
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	220.0			
					G940	8	GRENADE HAND M18 GREEN SMOKE W/FUZE M201A1
					G945	12	GRENADE HAND M18 YELLOW SMOKE W/FUZE M201A1
					G950	13	GRENADE HAND M18 RED SMOKE W/FUZE M201A1
					G955	16	GRENADE HAND M18 VIOLET SMOKE W/FUZE M201A1
					G959	8	GRENADE, HAND, SMOKE, M18, EMPTY, W/INERT FUZE
					L278	15	FLARE PERS DIST RED
					L279	11	FLARE PERS DIST WHITE
	_				L280	11	FLARE PERS DIST GREEN
					L314	11	SIGNAL ILLUM GROUND CLUSTER M125 SERIES GREEN STAR

		L318	12	SIGNAL SMOKE GROUND M65 T41E1 GREEN F/GRENADE LAUN
		L322	12	SIGNAL SMOKE GROUND M64 T40E1 YELLOW F/GRENADE LAU
		L323	12	SIGNAL SMOKE GROUND PARACHUTE M129A1 T75E1 RED HAN
		L324	12	SIGNAL SMOKE GROUND PARACHUTE M128A1 T74E1 GREEN H
		L340	15	SIGNAL SMOKE GROUND WHITE M166
		L341	13	SIGNAL SMOKE GROUND GREEN M167
		L342	15	SIGNAL SMOKE GROUND RED M168
		L343	15	SIGNAL SMOKE GROUND YELLOW M169
		L599	15	SIMULATOR BOOBY TRAP ILLUMINATING M118 W/ACCESSORI
		L600	15	SIMULATOR BOOBY TRAP WHISTLING M119 W/ACCESSORIES
		L598	15	SIMULATOR BOOBY TRAP FLASH M117 W/ACCESSORIES

## MAINTENANCE CONTROL SEC/PLT HEADQUARTERS

LIN	Quantity	Overetite.		Class 3 - POL		Class 5 - Ammunition	
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G358 51	1	Generator Set Diesel, Engine TM: PU-803	150.0 hrs	30.0			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0			

#### **CLASSIFICATION SECTION**

LIN	Overtite	Nomenaleture	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	uantity Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G183 58	1	Generator Set, Diesel Engine, 3KW, 60 HZ	126.0 hrs	25.2			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0			
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	220.0			

### SERVICE/RECOVERY SECTION

LIN	Overetitus	Nomenaleture	OPTEMP O	OPTEMP Class 3 - O POL			Class 5 - Ammunition	
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
T411 35	1	Truck Cargo, MTV, M1083	500.0 mi	100.0				
T630 93	3	Truck, Wrecker, Tactical, 8 X 8, Heavy Expanded Mobility, W/Winch	500.0 mi	600.0				

### **4 MMVR BN CBT REPAIR TEAMS**

LIN	Ougantitus	Namonalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		
	Quantity	y Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
L919 75	4	Machine Gun, Caliber, 50, HB Flexible (Ground and Vehicle) M2	0	0	A559	4000	CTG CAL.50 BLANK M1 LINKED
T076 79	8	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	550.0 mi	880.0			
T614 94	8	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	440.0			
T630 93	8	Truck, Wrecker, Tactical, 8 X 8, Heavy Expanded Mobility, W/Winch	550.0 mi	1760.0			

## **FA BN CBT REPAIR TEAM**

LIN	Ouentitus	Nomenalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	antity Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
T076 79	2	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	500.0 mi	200.0			
T411 35	1	Truck Cargo, MTV, M1083	500.0 mi	100.0			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	200.0 mi	40.0			
T630 93	2	Truck, Wrecker, Tactical, 8 X 8, Heavy Expanded Mobility, W/Winch	500.0 mi	400.0			

# WHEEL VEHICLE REPAIR PLT HEADQUARTERS

LIN	Overtitue	Nomenaleture	OPTEMP O	Class 3 - POL	Class 5 - Ammunition			
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0				

## WHEEL VEHICLE REPAIR SECTION

LIN	Overetite	Nemanalatura	OPTEMP O	Class 3 - POL		Class 5 - Ammunition		
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
G537 78	1	Generator Set, Diesel Engine TM: PU-802	160.0 hrs	32.0				
L919 75	2	Machine Gun, Caliber, 50, HB Flexible (Ground and Vehicle) M2	0	0	A559	2000	CTG CAL.50 BLANK M1 LINKED	
T076 79	4	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	550.0 mi	440.0				
T411 35	3	Truck Cargo, MTV, M1083	550.0 mi	330.0				
T614 94	2	Truck Utility, Cargo/Troop Carrier 1-1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	110.0				
T733 47	1	Truck, Lift, Fork, Variable Reach Rough Terrain	550.0 mi	110.0				

## MAINTENANCE SUPPORT PLT HEADQUARTERS

LIN	Quantity	Nemonalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition				
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature		
T614 94	1	Truck Utility, Cargo/Troop Carrier 1-1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0					

## **ARMAMENT REPAIR SECTION**

LIN	0	Namanalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	y Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G537 78	2	Generator Set, Diesel Engine TM: PU-802	160.0 hrs	64.0			
T411 35	1	Truck Cargo, MTV, M1083	550.0 mi	110.0			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1-1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0			
T619 08	3	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	330.0			
T964 96	2	Truck, Cargo	550.0 mi	220.0			

## **GROUND SUPPORT EQUIPMENT REPAIR SECTION**

LIN	Quantitu	Nomenclature	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	Nomenciature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G183 58	1	Generator Set, Diesel Engine, 3KW, 60 HZ	150.0 hrs	30.0			
T411 35	1	Truck Cargo, MTV, M1083	500.0 mi	100.0			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	500.0 mi	50.0			
T619 08	1	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	500.0 mi	100.0			

## **MSL/ELECT REPAIR SECTION**

LIN	0	Namanalatura	OPTEMP O	Class 3 - POL			Class 5 - Ammunition
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
G183 58	2	Generator Set, Diesel Engine, 3KW, 60 HZ	120.0 hrs	48.0			
G537 78	6	Generator Set, Diesel Engine TM: PU-802	150.0 hrs	180.0			
T411 35	2	Truck Cargo, MTV, M1083	500.0 mi	200.0			
T614 94	1	Truck Utility, Cargo/Troop Carrier 1- 1/4 Ton, 4 X 4, W/E, (HMMWV)	550.0 mi	55.0			
T617 04	2	Truck Cargo, MTV, LWB, W/E	500.0 mi	200.0			
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	220.0			

**VEHICLE SUPPORT TEAM (AUGMENTATION)** 

LIN	0		OPTEMP O	Class 3 - POL		Class 5 - Ammunition		
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
G537 78	1	Generator Set, Diesel Engine TM: PU-802	200.0 hrs	40.0				
L919 75	1	Machine Gun, Caliber, 50, HB Flexible (Ground and Vehicle) M2	0	0	A559	500	CTG CAL.50 BLANK M1 LINKED	
M090 09	2	Machine Gun 5.56 Millimeter, M249	0	0	A062	1000	5.56MM BALL LINKED FOR SAW	
M090 09					A075	1000	CTG 5.56MM BLANK W/M27 LINKS (SAWS)	
M090 09					A080	1000	CTG 5.56MM BLANK M200 F/RIFLE M16	
R950 35	19	Rifle, 5.56MM, M16A2	0	0	A080	100	CTG 5.56MM BLANK M200 F/RIFLE M16	
T076 79	3	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	500.0 mi	300.0				
T619 08	3	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	330.0				
T630 93	3	Truck, Wrecker, Tactical, 8 X 8, Heavy Expanded Mobility, W/Winch	550.0 mi	660.0				

GROUND SUPPORT EQUIPMENT (GSE) TEAM (AUGMENTATION)

LIN			OPTEMP O	Class 3 - POL		Class 5 - Ammunition			
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature		
G183 58	1	Generator Set, Diesel Engine, 3KW, 60 HZ	200.0 hrs	40.0					
M090 09	1	Machine Gun 5.56 Millimeter, M249	0	0	A075	1000	CTG 5.56MM BLANK W/M27 LINKS (SAWS)		
M090 09					A080	1000	CTG 5.56MM BLANK M200 F/RIFLE M16		
R950 35	11	Rifle, 5.56MM, M16A2	0	0	A080	100	CTG 5.56MM BLANK M200 F/RIFLE M16		
T076 79	2	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	550.0 mi	220.0					
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	220.0					

**ELECTRONIC SUPPORT TEAM (AUGMENTATION)** 

LIN			OPTEMP O	Class 3 - POL		Class 5 - Ammunition		
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
G537 78	3	Generator Set, Diesel Engine TM: PU-802	200.0 hrs	120.0				
M090 09	1	Machine Gun 5.56 Millimeter, M249	0	0	A075	1000	CTG 5.56MM BLANK W/M27 LINKS (SAWS)	
M090 09					A080	1000	CTG 5.56MM BLANK M200 F/RIFLE M16	
R950 35	5	Rifle, 5.56MM, M16A2	0	0	A080	100	CTG 5.56MM BLANK M200 F/RIFLE M16	
T411 35	1	Truck Cargo, MTV, M1083	550.0 mi	110.0				
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	220.0				

FIELD ARTILLERY COMBAT REPAIR TEAM (CRT) SUPPORT TEAM (AUGMENTATION)

LIN	0	Namanalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
R950 35	2	Rifle, 5.56MM, M16A2	0	0	A080	100	CTG 5.56MM BLANK M200 F/RIFLE M16
T616 30	1	Truck Utility, Expanded Capacity, 4 X 4, W/E, HMMWV, M1113	550.0 mi	55.0			
T619 08	1	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	110.0			

4 COMBAT REPAIR TEAM (CRT) SUPPORT TEAMS (AUGMENTATION)

LIN	Ougantitus	Namonalatura	OPTEMP O	Class 3 - POL	Class 5 - Ammunition		Class 5 - Ammunition
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature
T076 79	8	Truck Utility, Heavy Variant HMMWV, 4X4, 10000 GVW, W/E, M1097	550.0 mi	880.0			
T616 30	4	Truck Utility, Expanded Capacity, 4 X 4, W/E, HMMWV, M1113	550.0 mi	220.0			
T619 08	4	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	550.0 mi	440.0			

ARMAMENT SUPPORT TEAM (AUGMENTATION)

LIN	Overstitus	Namanalatina	OPTEMP O	Class 3 - POL		Class 5 - Ammunition		
	Quantity	Nomenclature	Hours/Mil es	Gallons	DODI C	Quanti ty	Nomenclature	
R950 35	2	Rifle, 5.56MM, M16A2	0	0	A080	100	CTG 5.56MM BLANK M200 F/RIFLE M16	
T619 08	2	Truck Cargo, Medium Tactical Vehicle (MTV) W/E	0	0				

4. Summary. CATS will assist commanders in their training efforts. It is designed to provide the new commander with a sense of direction and a starting point for training. The CATS have been developed Army wide in conjunction with supported maneuver units. To be part of the combined arms team requires that we in the CSS train with the units we support. CATS ensure horizontal integration of our events. The maneuver units have the same number and type of major training events (i.e., one CTC rotation and one brigade FTX per year). The execution guidance embedded in each CATS matrix will also prompt commanders to ensure certain events are trained in conjunction with supported units. This will ensure that supported maneuver units are performing "combined arms" training and that CSS units are not trained in isolation.

# Appendix B

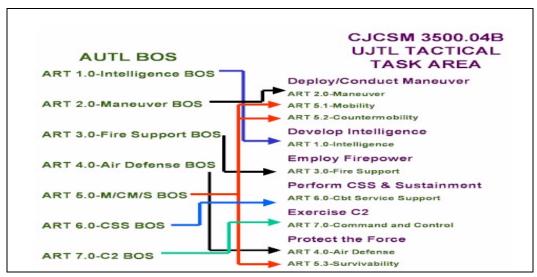
## Army Universal Task List

The Army is in the process of developing an Army Universal Task List (AUTL). AUTL tasks are currently being incorporated into collective training products such as mission training plans (MTPs). These tasks will be listed in FM 7-15, The Army Universal Task List.

The AUTL is a tactical task list that supplements the Universal Joint Task List (UJTL). The UJTL covers all U.S. military services and provides a common language and reference system for various users to include joint force commanders, strategic and operational planners, combat developers, combat support personnel, and trainers. The AUTL is a comprehensive listing of Army tactical-level tasks and functions that complements the UJTL by providing tactical-level Army-specific tasks (ARTs).

The AUTL provides a common language and reference system for doctrine, combat, and training developers. The link between planners and trainers will help ensure that forces train the way they will fight. The AUTL also provides a basis for establishing unit-specific Army training and evaluation program mission training plans (MTPs). The AUTL's linkage to the UJTL at the operational and strategic level aids analysts and planners in understanding and integrating joint operations.

The six UJTL tactical task areas do not reflect how the Army has traditionally organized its physical means (soldiers, organizations, and equipment) to accomplish tactical missions. The Army organizes ARTs under the seven battlefield operating systems (BOSs) instead. A battlefield operating system does not represent an Army branch or proponent. Any Army organization, regardless of branch or echelon, performs tasks related to one or more of the BOS. The figure below illustrates the linkages between the seven BOS and the six UJTL tactical task areas.



## Universal Joint Task List (UJTL) Tactical Tasks

- 1. Deploy/Conduct Maneuver. The deploy/conduct maneuver task area is the movement of combat forces to achieve a position of advantage with respect to enemy forces. This task area includes the employment of forces on the battlefield in combination with direct fire or fire potential. Indirect fires are included under the "Employ Fires" task area. It also includes the conduct of tactical movement of all types of units, mobility operations, counter-mobility operations, and tactical actions associated with force protection.
- 2. Develop Intelligence. The develop intelligence task area is the activity to generate knowledge of and products portraying the enemy and environment features required by a commander in planning and conducting operations. It is derived from an analysis of information on the enemy's capabilities, intentions, vulnerabilities, and the environment. This includes the development of tactical intelligence requirements, the planning of collection activities, the collection of relevant information, the processing of that information to include the development of targeting information, and the preparation and dissemination of intelligence.
- 3. Employ Fires. The employ fires task area encompasses the collective and coordinated use of target-acquisition data, indirect-fire weapons, fixed-wing aircraft, offensive information operations, and other lethal and non-lethal means against targets located throughout an area of operations. The essential features of the employ fires task area are the acquiring and processing of tactical targets and the employment of fire support. Note: The acquisition and attack of aerial targets are addressed in "Protect the Force" task area.
- 4. Perform CSS and Sustainment. The perform CSS and sustainment task area is the support and service provided to sustain forces in an area of operations during war and during stability operations and support operations. This tactical task area involves the provision of supply, maintenance, transportation, CHS, personnel, legal, finance, religious, public affairs, contracting, distribution management, and field and other service support (such as general engineering support) required to sustain an operating force in an area of operations that may be joint, multinational, interagency, or a combination of these forces. Combat service support may be required to support contractors, civilians (such as refugees and disaster victims), or members of other governmental and non-governmental agencies. It includes civil-military operations.
- 5. Exercise Command and Control. The exercise C2 task area is the exercise and direction by a properly designated commander over assigned and available forces in the accomplishment of the mission. C2 tasks are performed through an arrangement of personnel, information management, procedures, and equipment and facilities employed by a commander in planning, preparing for, executing, and assessing the conduct of operations to accomplish the mission. It includes the acquisition and management of information, the maintenance of situational understanding, the

conduct of situational estimates to determine actions, applying risk management, and the direction and leading of subordinate forces.

- 6. Protect the Force. The protect the force task area is the protection of the tactical force's fighting potential so it can be applied at the appropriate time and place. It includes those measures the force takes to remain viable and functional by protecting itself from the effects of (or recovery from) enemy activities. Those active and passive measures encompass the following:
  - a. Conduct air/missile defense.
  - b. Protect against enemy hazards within the AO.
  - c. Conduct local security operations.
  - d. Conduct defensive information operations.

#### **GLOSSARY**

#### - Numbers -

1SG First Sergeant (E8)

- A -

A/SPOE Aerial/Sea Port of Embarkation

AA Assembly Area

AACG Arrival Airfield Control Group

AAIS Army Automation Information System

AAR After Action Review AB Aviation Brigade

ABCS Army Battle Command System

ABL Ammunition Basic Load

AC Active Component

ACR Armored Cavalry Regiment ACS Army Community Service

AD Active Duty

Air Defense

ADA Air Defense Artillery ADC Area Damage Control

Assistant Division Commander

ADCON Administrative Control
ADP Automated Data Processing
AER Army Emergency Relief
AFFS Army Field Feeding System

AG Adjutant General

AGR Active Guard and Reserve

AI Area of Interest

**Authorized Items** 

AIS Automated Information System
AIT Automatic Identification Technology

ALCE Airlift Control Element

ALOC Administration and Logistics Operations Center

AM Amplitude Modulation

AMC Area Maintenance Company

Air Mobility Command Army Materiel Command

AMC-LSE Army Materiel Command – Logistics Support Element

AMO Automation Office

AMSA Army Maintenance Support Activity

AMSS Army Material Status System

Ammunition Management Standard System

AO Area of Operations

AOAP Army Oil Analysis Program

AOE
AOR
Army of Excellence
AOR
Area of Responsibility
APA
Army Pre-positioned Afloat
APL
Army Pre-positioned Land
APOD
Aerial Port Of Debarkation
APOE
APS
Army Pre-positioned Stocks

AR Army Regulation

Armor

ARC American Red Cross

ARFOR Army Forces

ARNG Army National Guard

ARTEP Army Training and Evaluation Program

Arty Artillery

ASA Aviation Support Area ASAS All-Source Analysis System

ASAT Automated Systems Approach to Training

ASB Aviation Support Battalion

ASCE Air Support Coordination Element

ASL Authorized Stockage List

ASMC Area Support Maintenance Company

ASP Ammunition Supply Point

AST Area Support Team

ASWBL Armed Services Whole Blood Processing Laboratory

ATAV Army Total Asset Visibility

ATCCS Army Tactical Command and Control System

ATMCT Air Terminal Movement Control Team

ATP Ammunition Transfer Point

ATTN Attention

ATWESS Anti-Tank Weapon Effect Signature Simulation

AUEL Automated Unit Equipment List

AUTL Army Universal Task List

AVIM Aviation Intermediate Maintenance

AVUM Aviation Unit Maintenance

AWRDS Army War Reserve Deployment System

AXP Ambulance Exchange Point

- B -

B Bulk

BAS Battalion Aid Station

BB Break-Bulk

BBPCT Blocking, Bracing, Packing, Crating, and Tiedown

BCC Battlefield Circulation and Control BCOC Base Cluster Operations Center

BCT Brigade Combat Team

Brigade Cavalry Troop

BD Battlefield Distribution
BDA Battle Damage Assessment

BDAR Battle Damage Assessment and Repair

BDE Brigade

BDOC Base Defense Operations Center

BDR Battle Damage Repair

BF Battle Fatigue

BFA Battlefield Functional Area

BFACS Battlefield Functional Area Control System

BFSA Brigade Forward Support Area

BII Basic Issue Item
BILI Basic Issue List Item

BIT Built-In Test

BITE Built-In Test Equipment

BLTM Battalion Level Training Model

Bn Battalion

BMMC Brigade Material Management Center

BOS Battlefield Operating System
BRIL Baseline Resource Item List

BSA Brigade Support Area
BSC Base Support Company
BSS Brigade Surgeon Section

- C -

C2 Command and Control

C3 Command, Control, and Communications

C3CM Command, Control, Communications Countermeasures C4 Command, Control, Communications, and Computers

C4ISR Command, Control, Communications, Computers, Intelligence,

Surveillance, and Reconnaissance

CA Civil Affairs

CAC Combined Arms Command

cal Caliber

CALFEX Combined Arms Live Fire Exercise CAPS Consolidated Aerial Port System

CAS Close Air Support

CATS Combined Arms Training Strategy

cbt Combat

CCIR Commander's Critical Information Requirements

CCL Combat Configured Load

CCP Container Consolidation Point

CD Civil Defense

CDE Chemical Defense Equipment

CDR Commander

CD-ROM Compact Disc – Read Only Memory
CE Communications – Electronics
CEB Clothing Exchange and Bath

CFS Call for Support

CFX Command Field Exercise

CHE Container Handling Equipment

chem Chemical

CHL Combat Health Logistics
CHS Combat Health Services
Combat Health Support

CHU Container Handling Unit CINCs Commander-in-Chiefs

CJMAO Central Joint Mortuary Affairs Office CMCC Corps Movement Control Center CMMC Corps Materiel Management Center CMO Civil Military Operations/Office/Officer

CMT Combat Medical Team

Contact Maintenance Team/Truck

CN Contributing Nations
CNR Combat Net Radios
CO Commanding Officer

Company

COA Course of Action

COB Contractors on the Battlefield COE Common Operating Environment

Centers of Excellence

Cof S Chief of Staff

CONPLAN

COMEX
COMMZ
COMMZ
COMSEC
CONOPS
CONOPS
Continuity of Operations
Contingency Operations

Contingency Plan

CONUS Continental United States
COOP Continuity of Operations Plan

COR Contracting Officer's Representative

COSCOM Corps Support Command COTS Commercial Off The Shelf

CP Command Post

CPR Cardio-Pulmonary Resuscitation

CPTCaptain

CPXCommand Post Exercise  $\mathbf{CQ}$ Charge of Quarters

CRC Central Reporting Center

Control and Reporting Center **CONUS** Replacement Centers

**CROP** Containerized Roll-In/Roll-Out Platform

CRT Combat Repair Team CSCombat Support

Chemical Smoke

**CSM** Command Sergeant Major CSS Combat Service Support

CSSAMO Combat Service Support Automation Management Office/Officer

CSSCS Combat Service Support Control System

CT**Combat Trains** 

**CTA** Common Table of Allowances **CTCP** Combat Trains Command Post CTG Command Training Guidance CTIL Commander's Tracked Items List CULT Common Use Land Transportation

CZCombat Zone

- D -

DA Department of the Army

DACG Departure Airfield Control Group

DAMMS-R Department of the Army Movement Management System -

Revised

DAO Division Ammunition Office/Officer DASB Division Aviation Support Battalion

DE Directed Energy decon Decontamination

Deployment Equipment List DEL

**DEPEX** Deployment Exercise

DESC Defense Energy Support Center

det Detachment

**DFAS** Defense Finance and Accounting Service **DFBS** Defense Finance Battlefield System DII Defense Information Infrastructure

DIMHRS Defense Integrated Military Human Resources System

**Division Support Command** DISCOM DIT Digital Interactive Training

**DIVARTY Division Artillery** 

DLA Defense Logistics Agency

DLSC Defense Logistics Support Command

DMA Defense Mapping Agency

DMC Distribution Management Center

DMLSS Division Medical Logistics Standard Support

DMMC Division Materiel Management Center
DMOC Division Medical Operations Center
DMS Distribution Management Section

DNBI Disease, Non-battle Injury

DNVT Digital, Non-secure Voice Telephone

DOD Department of Defense

DODAC Department of Defense Ammunition Code
DODACC Department of Defense Activity Address Code
DODIC Department of Defense Identification Code

DOL Director of Logistics

DPD Deployed Personnel Database
DPSC Defense Personnel Support Center

DRMO Defense Reutilization and Marketing Organization

DS Direct Support

DSA Division Support Area
DSB Division Support Battalion

DSESTS Direct Support Electrical System Test Set

DSMC Division Support Medical Company

DSS Division Surgeon Section
DSU Direct Support Unit

DSVT Digital, Secure Voice Telephone

DTG Date-Time Group

DTO Division Transportation Office/Officer

DTS Defense Transportation System

DVE Driver Vision Equipment

DZ Drop Zone

- E -

E8 Master Sergeant

E9 Sergeant Major/Command Sergeant Major

Ea Each

EAB
 EAC Echelons Above Brigade
 EAC Echelons Above Corps
 EAD Echelons Above Division
 ECB Echelons Corps and Below

ECCM Electronic Counter Countermeasures

ECS Equipment Concentration Site

EEFI Essential Elements of Friendly Information

EEI Essential Elements of Information

ELSEC Electronic Security

EMT Emergency Medical Treatment

EOC Emergency Operations Center EOD Explosive Ordnance Disposal

EOH Equipment on Hand EP Electronic Protection

EPLRS Enhanced Position Location Reporting System

EPW Enemy Prisoner of War
ERT Equipment Reception Team
ESE Engineer Support Element
EST Engineer Support Team
ETA Estimated Time of Arrival
ETM Electronic Technical Manual

evac Evacuation

EW Electronic Warfare

- F -

F Fahrenheit

F&E Fuel and Electrical FA Field Artillery

FAAD Forward Area Air Defense FAD Force Activity Designator

FARP Forward Arming and Refueling Point

FAS Forward Aid Station

FASCAM Family of Scatterable Mines

FDC Fire Direction Center

FBCB2 Force XXI Battle Command, Brigade and Below

FDRP First Destination Reporting Point

FFIR Friendly Forces Information Requirement

FLE Forward Logistics Element

FM Field Manual

Frequency Modulation
FMC Fully Mission Capable
FNS Foreign Nation Support
FPF Final Protective Fires
FPL Final Protective Line
FRAGO Fragmentary Order

FRCP Flat Rack Collection Point FRS Forward Repair System

FS Fire Support

FSB Forward Support Battalion FSC Forward Support Company FSG Family Support Group

FSMC Forward Support Medical Company

FSO Fire Support Officer FSS Fast Sealift Ship

FSSP Fuel System Supply Point FST Field Sanitation Team

Forward Surgical Team

FTX Field Training Exercise FUPP Full-Up Power Pack

fwd Forward

- G -

GCSS Global Command and Control System

GCSS-A Global Command and Control System - Army

GCSS-Army Global Combat Support System - Army

GMC Ground Maintenance Company GMLR Guided Missile & Large Rockets

GPS Global Positioning System

GS General Support

GSE Ground Support Equipment

GTN Global Traffic Network

- H -

HAZMAT Hazardous Material HCP Health Care Package

Health & Comfort Pack

HDC Headquarters and Distribution Company

HE High Explosive

HEMTT Heavy Expanded Mobility Tactical Truck

HERCULES Heavy Equipment Recovery Combat Utility Lift and Evacuation

System

HET Heavy Equipment Transporter

HF High Frequency

HHC Headquarters and Headquarters Company
HHD Headquarters and Headquarters Detachment
HMMWV High Mobility Multipurpose Wheeled Vehicle

HN Host Nation

HNS Host Nation Support

HQ Headquarters

hr(s) Hour(s)

HSC Headquarters and Supply Company HSMO Health Service Materiel Officer

HSS Health Service Support

HSSO Health Service Support Officer

HTAR Hot Tactical Aircraft Refueling System

HUMINT Human Intelligence

hvy Heavy HZ Hertz - I -

IAW In Accordance With

IBCT Initial Brigade Combat Team

Interim Brigade Combat Team

IC Installation Coordinator

ICUMO Installation Coordinator Unit Movement Officer

ICW In Coordination With

IETM Interactive Electronic Technical Manual
IEW Intelligence and Electronic Warfare
IFTE Integrated Family of Test Equipment

IFV Infantry Fighting Vehicle

IHFR Improved High Frequency Radio

INTSUM Intelligence Summary

IPB Intelligence Preparation of the Battlefield

IPE Individual Protective Equipment

IR Intelligence Requirements

ISO International Standardization Organization ITO Installation Transportation Officer/Office

ITV Intransit Visibility

- J -

JAG Judge Advocate General

JOPES Joint Operations Planning and Execution System

JP Joint Publication

JP-8 Jet Propulsion Fuel, Type 8

- K -

KCLFF Kitchen, Company Level, Field Feeding

KHZ Kilohertz

KIA Killed In Action

KW Kilowatt

- L -

LAN Local Area Network

LAR Logistics Assistance Representative LAW Light Anti-tank/Anti-armor Weapon

LHS Load Handling System
LIN Line Item Number

LMCS Land Missile Combat System
LMTV Light/Medium Tactical Vehicle

LNO Liaison Officer

LOC Lines of Communication

Logistics Operations Center

LOD Line of Duty LOG Logistics

LOGCAP Logistics Civil Augmentation Program

LOGPAC Logistics Package

LOGSA Logistics Support Agency LOGSITREP Logistics Situation Report

LOGSTAT Logistics Status LOS Line of Sight

LOTS Logistics Over the Shore

LP Listening Post

LPB Logistics Preparation of the Battlefield

LPXMED Logistics Processor External – Medical Module

LRP Logistics Release Point LRU Line Replaceable Unit

LT Lieutenant

LTA Local Training Area
LTC Lieutenant Colonel
LZ Landing Zone

- M -

MA Marshalling Area

Mortuary Affairs

MACOM Major Army Command

MACP Mortuary Affairs Collection Point

Maint Maintenance

MAJ Major

MAPEX Map Exercise
MAS Main Aid Station

mat Materiel

MC Movement Control

MC4 Medical Communications for Combat Casualty Care

MCA Movement Control Agency

Military Civil Action

MCL Mission Configured Load MCM Multi-Capable Maintainer

MCO Maintenance Control Office/Officer

Movement Control Office/Officer

MCP Maintenance Collection Point MCS Maneuver Control System

MCSR Materiel Condition Status Report

MCT Movement Control Team

MCX Maneuver Coordination Exercise

Mech Mechanized

MEDCOM Medical Command MEDEVAC Medical Evacuation

MEDLOG-D Medical Logistics-Division MES Medical Equipment Set METL Mission Essential Task List

METT-TC Mission, Enemy, Terrain, Troops, Time Available, and Civilian

Considerations

MG Machine Gun MH Mental Health

MHE Material Handling Equipment

MHZ Megahertz

MI Military Intelligence
MIA Missing In Action

MIJI Meaconing, Intrusion, Jamming, and Interference

MIL Master Incident List

MILES Multiple Integrated Laser Engagement Simulation

MILVAN Military Van

Min Minute

MKT Mobile Kitchen Trailer

MLMC Medical Logistics Management Center

MLRS Multiple Launch Rocket System

mm millimeter

MMC Materiel Management Center

MMMB Medical Materiel Management Branch

MOBPLAN Mobilization Plan

MOC Medical Operations Center

MOPP Mission Oriented Protective Posture MOS Military Occupational Specialty

MOUT Military Operations in Urban Terrain

MP Military Police

MPL Mandatory Parts List

MQS Military Qualification Standards

MRE Meal, Ready to Eat

MRM Maintenance Reporting and Management

MRO Materiel Release Order

MROCS Materiel Release Order Control System

MSE Mobile Subscriber Equipment

MSR Main Supply Route

MSRT Mobile Secure Radio Telephone Terminal

Mobile Subscriber Radio Telephone

MST Maintenance Support Team MTF Medical Treatment Facility

MTMC Military Traffic Management Command

MTOE Modified Table of Organization and Equipment

MTP Mission Training Plan
MTS Movement Tracking System
MTV Medium Tactical Vehicles

MWR Morale, Welfare, and Recreation

MX Mechanized

Missile, Experimental

- N -

NAI Named Area of Interest

NATO North Atlantic Treaty Organization

NBC Nuclear, Biological, Chemical

NC Node Center

NCO Noncommissioned Officer

NCOIC Noncommissioned Officer In Charge

NCS Net Control Station

NICP National Inventory Control Point

NIMA National Imagery and Mapping Agency

NLT Not Later Than NMC Non-Mission Capable

NRP Non-unit Replacement Personnel

NRT Near Real Time

NRTS Not Repairable This Station

NSL Non-Stockage List NSN National Stock Number

- O -

OC Observer Controller

OCIE Organizational Clothing and Individual Equipment

OCOKA Observation, Concealment and Cover, Obstacles, Key Terrain,

and Avenues of Approach

OCONUS Outside the Continental United States

OEG Operational Exposure Guidance
OFS Officer Foundation System

OIC Officer In Charge
OP Observation Post
OPCON Operational Control
OPFOR Opposing Forces
OPLAN Operations Plan

OPLOGPLN Operations Logistics Planner

OPORD Operations Order
OPSEC Operational Security
OPTEMPO Operational Tempo
OR Operational Readiness

Ord Ordnance

ORF Operational Readiness Float

ORGWON Organization Work Order Number

OST Order Ship Time

- P -

P Package

PA Physician Assistant

PAC Personnel and Administrative Center

Pam Pamphlet

PAO Public Affairs Office/Officer

PASR Personnel Accounting and Strength Reporting

PBO Property Book Officer
PDF Protective Defensive Fires
PDR Personnel Deployment Roster

pers Personnel

PERSITREP Personnel Situation Report PERSTAT Personnel Status Report

PEWS Platoon Early Warning System PIR Priority Intelligence Requirements

Personnel Information Roster

Pkg Package

PL Platoon Leader

Phase Line

PLL Prescribed Load List

PLS Palletized Loading System

PLS-E Palletized Loading System - Enhanced

Plt Platoon

PM Provost Marshall

Program Manager Preventive Medicine

PMCS Preventative Maintenance Checks and Services

PMCT Port Movement Control Team
PMM Preventive Medicine Measures

PMO Provost Marshall Office

POC Point of Contact POD Port of Debarkation

POL Petroleum, Oil, and Lubricants
POM Preparation for Overseas Movement

Program Objective Memorandum

POV Privately Owned Vehicle

PREPO Pre-positioned

PSA Port Support Activity

PSD Personnel Service Detachment

PSG Platoon Sergeant

psi Pounds per square inch
PSR Personnel Status Report
PSS Personnel Service Support
PSYOP Psychological Operations
PUMA Pocket Unit Maintenance Aid

PX Post Exchange PZ Pickup Zone

- Q -

QC Quality Control QM Quartermaster

QRF Quick Reaction Force

- R -

R & S Reconnaissance and Surveillance RAA Redeployment Assembly Area RAOC Rear Area Operations Center

RC Reserve Component

RCPOC Rear Command Post Operations Center

RDD Required Delivery Date
RDF Radio Direction Finding

rds rounds

RECON Reconnaissance

RES Radiation Exposure Status

RF Radio Frequency Reaction Force

RF/AIT Radio Frequency/Automatic Identification Technology

RFID Radio Frequency Identification Tag

ROC Rear Operation Cell
ROE Rules of Engagement
ROM Refuel on the Move
RO/RO Roll-On/Roll-Off
RP Release Point
RS Religious Support

RSO&I Reception, Staging, Onward Movement, and Integration

RSOP Redeployment Standing Operating Procedures

RSR Required Supply Rate
RT Radio Transmitter
RTD Return To Duty

RTF Regeneration Task Force RWI Radio Wire Integration RX Reparable Exchange S & S
S & T
Supply and Services
S & T
Supply and Transport
Adjutant / Personnel Officer

S2 Intelligence Officer

S2/S3 Intelligence and Operations Officer
S3 Operations and Training Officer

S4 Supply Officer

S6 Communication/Electronics Officer

SA Situational Awareness

Staging Area

SAAS-MOD Standard Army Ammunition System – Modernized SALUTE Size, Activity, Location, Unit, Time, and Equipment

SAMS-1 Standard Army Maintenance System-1 SAMS-2 Standard Army Maintenance System-2 SARSS-1 Standard Army Retail Supply System - 1 SARSS-2 Standard Army Retail Supply System - 2

SARSS-O Standard Army Retail Supply System - Objective

SATCOM Satellite Communications

SATS Standard Army Training System

SAW Squad Automatic Weapon

SCPE Simplified Collective Protective Equipment

SDO Staff Duty Officer

SEAD Suppression of Enemy Air Defense

SGT Sergeant

SHELLREP Shelling Report

SIDPERS Standard Installation/Division Personnel System

SIGINT Signal Intelligence SIGSEC Signal Security

SINCGARS Single – Channel Ground and Airborne Radio System

SITMAP Situation Map
SITREP Situation Report
SJA Staff Judge Advocate
SM Service Member

SM Service Member Soldier's Manual

SMCT Soldier's Manuals Of Common Tasks SMFT Semi – Trailer Mounted Fabric Tank

SOI Signal Operating Instructions SOO Support Operations Officer SOP Standing Operating Procedures

SP Start Point

SPBS-R Standard Property Book System - Redesign

SPE BDE Separate Brigade

SPO Security, Plans, and Operations

SPOD Seaport Of Debarkation SPOE Seaport Of Embarkation

SPOTREP Spot Report

**Support Operations** SPT OPS

SRC Standard Requirement Code SRP Soldier Readiness Processing SSA Supply Support Activity

SSI Signal Supplemental Instructions

STAFFEX Staff Exercise

**STAMIS** Standard Army Management Information System

Standardization NATO Agreement STANAG

STBSuper Tropical Bleach STE Simplified Test Equipment

Short Ton STON

STP Soldier Training Publication

STRIKEWARN Strike Warning of Friendly Nuclear Fire

STXSituational Training Exercise

Services svcs

- T -

T&EO Task and Evaluation Outline TAA Tactical Assembly Area

**TACAIR** Tactical Air

TACCS Tactical Army Combat Service Support Computer System

Tactical Airlift Control Center System

TACSATCOM **Tactical Satellite Communications** 

Training Aids, Devices, Simulators, and Simulations TADSS

**TALCE** Tanker Airlift Control Element

TAMMIS – D Theater Army Medical Management Information System -

Division

**TAMMS** The Army Maintenance Management System

TAT To Accompany Troops **TAV** Total Asset Visibility TBTechnical Bulletin TCTraining Circular

Tank Commander

TC-ACCIS Transportation Coordinators' Automated Command and Control

Information System

TC-AIMSII Transportation Coordinator's – Automated Information for

Movements Systems II

TCF **Tactical Combat Force** 

TCMD Transportation Control and Movements Document

Transportation Control Number TCN

TCP Traffic Control Point TDA Table of Distribution and Allowances

TDD Time Definite Delivery

TDY Temporary Duty

TEWT Tactical Exercise Without Troops

TEXMIS Training Module Executive Management Information System

TF Task Force

TFE Tactical Field Exchange
TFM Tactical Field Maintenance
TFSA Task Force Support Area

TG Trainer's Guide
TI Tactical Internet

TIGER Tactical Interactive Ground Equipment Repair

TM Technical Manual

Team

TMCA Theater Movement Control Agency

TMDE Test, Measurement, and Diagnostic Equipment

TMEP Theater Mortuary Evacuation Point
TMIP Theater Medical Information Program

TMT Transportation Motor Transport

**Treatment Team** 

TMTC Transportation Motor Transport Company

Tng Training
TO Task Order

TOC Tactical Operations Center

TOCEX Tactical Operations Center Exercise
TOE Table of Organization and Equipment

TOW Tube - launched, Optically Tracked, Wire - guided

TPS Tactical Personnel System

TPU Troop Program Unit TQG Tactical Quiet Generator

TRADOC (US Army) Training and Doctrine Command

trans Transportation

TRP Target Reference Point
TSB Theater Staging Base

TSC Theater Support Command

TSOP Tactical Standing Operating Procedures
TTP Tactics, Techniques, and Procedures

TWV Tactical Wheeled Vehicles

- U -

UAA Unit Assembly Area

UAV Unmanned Aerial Vehicle

UBL Unit Basic Load

UCL Unit Configured Load

UCMJ Uniform Code of Military Justice

UGR – A Unitized Group Ration - A
UIC Unit Identification Code
ULC Unit Level Computer

Underwriter's Laboratory Code

ULLS-A Unit Level Logistics System-Air
ULLS-G Unit Level Logistics System-Ground
ULLS-S4 Unit Level Logistics System-S4

UMA Unit Marshalling Area
UMC Unit Movement Coordinator

Unit Movement Code

UMCP Unit Maintenance Collection Point

UMD Unit Movement Data
UMO Unit Movement Officer
UMT Unit Ministry Team

Unit Maintenance Technician

UPW Unit Proficiency Worksheet

USACASCOM United States Army Combined Arms Support Command

USAR United States Army Reserve USCS United States Custom Service

USDA United States Department of Agriculture

USR Unit Status Report

- V -

VHF Very High Frequency VM Velocity Management

- W -

WARNO Warning Order WIA Wounded in Action

wpn weapon

WSM Weapon System Manager

WSRO Weapon System Replacement Operations

WWMCCS Worldwide Military Command and Control System

- X -

XO Executive Officer

### **REFERENCES**

# **Required Publications**

Required publications are sources that users must read in order to understand or to comply with this publication.

Army Regulations	
AR 190-11	Physical Security of Arms, Ammunition, and Explosives (This Item is Included on EM 0001) 30 September 1993
AR 190-13	The Army Physical Security Program (This Item is Included on EM 0001). 30 September 1993
AR 215-1	Morale, Welfare, and Recreation Activities and Nonappropriated Fund Instrumentalities (This Item is Included on EM 0001) 25 October 1998
AR 220-1	Unit Status Reporting (This Item is Included on EM 0001) 1 September 1997
AR 220-10	Preparation for Oversea Movement of Units (POM) 15 June 1973
AR 25-400-2	The Modern Army Record Keeping System (MARKS) (This Item is Included on EM 0001) 1 October 2000
AR 27-10	Legal Services: Military Justice (This Item is Included on EM 0001) 24 June 1996
AR 350-1	Army Training (This Item is Included on EM 0001) 1 August 1981
AR 350-30	Code Of Conduct/Survival, Evasion, Resistance and Escape (SERE) Training 1 December 1985
AR 350-41	Training in Units (This Item is Included on EM 0001) 19 March 1993
AR 380-19	Information Systems Security (This Item is Included on EM 0001) 27 February 1998
AR 380-19-1	(C) Control of Compromising Emanations (U) 17 September 1990
AR 380-40	(O) Policy for Safeguarding and Controlling Communications Security (COMSEC) Material (U) 30 June 2000
AR 380-5	Department of the Army Information Security Program (This Item is Included on EM 0001) 29 September 2000
AR 385-10	The Army Safety Program (This item is included on EM 0001) 23 May 1988
AR 40-5	Preventive Medicine (This Item is Included on EM 0001) 15 October 1990
AR 5-12 AR 530-1	Army Management of the Electromagnetic Spectrum 1 October 1997 Operations Security (OPSEC) 3 March 1995
AR 600-8-1	Army Casualty Operations/Assistance/Insurance 20 October 1994
AR 600-8-104	Military Personnel Information Management/Records 27 April 1992
AR 600-8-19	Enlisted Promotions and Reductions (This Item is Included on EM 0001) 2 October 2000
AR 600-8-22	Military Awards (This Item is Included on EM 0001) 25 February 1995
AR 608-1	Army Community Service Program (This Item is Included on EM 0001) 1 October 1999
AR 608-18	The Army Family Advocacy Program (This Item is Included on EM 0001) 1 September 1995
AR 614-185	Requisitions and Assignment Instructions for Officers 15 March 1983
AR 614-200	Enlisted Assignments and Utilization Management (This Item is Included on EM 0001) 31 October 1997

AR 638-2	Care and Disposition of Remains and Disposition of Personal Effects 22 December 2000
AR 700-138	Army Logistics Readiness and Sustainability (This Item is Included on EM 0001) 16 September 1997
AR 700-84	Issue and Sale of Personal Clothing (Included on EM 0001) 15 May 1983
AR 700-93	Processing and Shipping DOD Sponsored Retrograde Materiel Destined for Shipment to the United States, its Territories, Trusts, and Possessions 15 May 1980
AR 710-2	Inventory Management Supply Policy Below the Wholesale Level (This Item is on EM 0001) 31 October 1997
AR 710-3	Asset and Transaction Reporting System (This Item is Included on EM 0001) 31 March 1998
AR 725-50	Requisition, Receipt, and Issue System (This Item is Included on EM 0001) 15 November 1995
AR 735-5	Policies and Procedures for Property Accountability (This Item is Included on EM 0001) 31 January 1998
AR 750-1	Army Materiel Maintenance Policy and Retail Maintenance Operations (This Item is Included on EM 0001) 1 August 1994
Department of Army	Pamphlets
DA PAM 350-38	Standards in Weapon Training (This Item is Included on EM 0001) 3 July 1997
DA PAM 350-39	Standards in Weapons Training (Special Operations Forces)(This Item is Included on FM 0001) 3, July 1997

DA PAM 350-38	Standards in Weapon Training (This Item is Included on EM 0001) 3 July 1997
DA PAM 350-39	Standards in Weapons Training (Special Operations Forces)(This Item is Included on EM 0001) 3 July 1997
DA PAM 385-1	Small Unit Safety Officer/NCO Guide 22 September 1993
DA PAM 600-8-1	SIDPERS Battalion S1 Level Procedures 1 August 1986
DA PAM 710-2-1	Using Unit Supply System (Manual Procedures) (Standalone Pub) (This Item is on EM 0001) 31 December 1997
DA PAM 710-2-2	Supply Support Activity Supply System: Manual Procedures (This Item is on EM 0001) 30 September 1998
DA PAM 738-750	Functional Users Manual for The Army Maintenance Management System (TAMMS) (This Item is Included on EM 0001) 1 August 1994
DA PAM 750-35	Guide for Motor Pool Operations (This Item is Included on EM 0001) 1 August 1994

## **Department of Defense Publications**

Department of Defense Pub	dications
DOD 4500.32-R VOL 1	Military Standard Transportation and Movement Procedures (Reprinted W/Basic Incl C1-5) 15 March 1987
DOD 4500.32-R, VOL 2	Military Standard Transportation and Movement Procedures (MILSTAMP): Transportation Account Codes (TACS) (Reprinted W/Basic Incl C1-2) 15 February 1987
DOD 4500.9-R PART III	Defense Transportation Regulation, Part III, Mobility 1 April 1997
Field Manuals	
FM 34-1	Intelligence and Electronic Warfare Operations 27 September 1994
EN 400 40	0 1 10 1 0 1 0 0 1 1 1005

FM 34-1	Intelligence and Electronic Warfare Operations 27 September 1994
FM 100-10	Combat Service Support 3 October 1995
FM 100-10-1	Theater Distribution 1 October 1999
FM 100-10-2	Contracting Support on the Battlefield 4 August 1999
FM 100-14	Risk Management 23 April 1998
FM 100-16	Army Operational Support 31 May 1995

FM 100-17-1 Army Pre-Positioned Afloat Operations 27 July 1996 FM 100-17-2 Army Pre-Positioned Land 16 February 1999 FM 100-17-3 Reception, Staging, Onward Movement, and Integration 17 March 1999 FM 100-17-5 Redeployment 29 September 1999 FM 100-9 Reconstitution 13 January 1992 FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 100-17-2 Army Pre-Positioned Land 16 February 1999 FM 100-17-3 Reception, Staging, Onward Movement, and Integration 17 March 1999 FM 100-17-5 Redeployment 29 September 1999 FM 100-9 Reconstitution 13 January 1992 FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 100-17-3 Reception, Staging, Onward Movement, and Integration 17 March 1999 FM 100-17-5 Redeployment 29 September 1999 FM 100-9 Reconstitution 13 January 1992 FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 100-17-5 Redeployment 29 September 1999 FM 100-9 Reconstitution 13 January 1992 FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 100-9 FM 10-1 Reconstitution 13 January 1992 FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 10-1 Quartermaster Principles 11 August 1994 FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 10-15 Basic Doctrine Manual for Supply and Storage 12 December 1990 FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 101-5 Staff Organization and Operations 31 May 1997 FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 101-5-1 Operational Terms and Graphics (MCRP 5-2A) 30 September 1997
FM 10-23 Basic Doctrine for Army Field Feeding and Class 1 Operations
Management 18 April 1996
FM 10-27 General Supply in Theaters of Operations 20 April 1993
FM 10-27-1 Tactics, Techniques, and Procedures for Quartermaster General Support
Supply Operations 20 April 1993
FM 10-27-2 Tactics, Techniques and Procedures for Quartermaster Direct Support Supply and Field Service Operations 18 June 1991
FM 10-27-3 Tactics, Techniques and Procedures for Quartermaster Headquarters Operations 30 October 1990
FM 10-27-4 Organizational Supply and Services for Unit Leaders 14 April 2000
FM 10-450-3 Multiservice Helicopter Sling Load: Basic Operations and Equipment
(MCRP 4-23E, VOL 1; NMP 3-04.11; AFJMAN 11-223, VOL 1; COMDTINST M13482.2A) 10 April 1997
FM 10-450-4 Multiservice Helicopter Sling Load: Single-Point Load Rigging Procedures (AFJMAN 11-223, VOL II; COMDTINST M13482.3A; MCRP 4-23E, VOL II; NWP 3-04.12) 30 May 1998
FM 10-450-5 Multiservice Helicopter Sling Load and Dual Point Load Rigging Procedures 30 August 1999
FM 10-500-7 Airdrop Derigging and Recovery Procedures TO 13C7-1-10 20 September 1994
FM 10-52 Water Supply in Theaters of Operations 11 July 1990
FM 10-52-1 Water Supply Point Equipment and Operations 18 June 1991
FM 10-67 Petroleum Supply in Theaters of Operations 16 February 1983
FM 10-67-1 Concepts and Equipment of Petroleum Operations 2 April 1998
FM 10-67-2 Petroleum Laboratory Testing and Operations 2 April 1997
FM 11-32 Combat Net Radio Operations 15 October 1990
FM 12-6 Personnel Doctrine 9 September 1994
FM 14-100 Financial Management Operations 7 May 1997
FM 16-1 Religious Support 26 May 1995
FM 17-95 Cavalry Operations 24 December 1996
FM 19-4 Military Police Battlefield Circulation Control Team, Area Security, and Enemy Prisoner of War Operations 7 May 1993
FM 19-40 Enemy Prisoners of War, Civilian Internees, and Detained Persons 27 February 1976
FM 20-3 Camouflage, Concealment, and Decoys 30 August 1999
FM 21-10 Field Hygiene and Sanitation 21 June 2000
FM 21-10-1 Unit Field Sanitation Team 11 October 1989
FM 21-11 First Aid for Soldiers 27 October 1988

FM 21-16	Unexploded Ordnance (UXO) Procedures (FMFM 13-8-1) 30 August 1994
FM 21-26	Map Reading and Land Navigation 7 May 1993
FM 21-305	Manual for the Wheeled Vehicle Driver [AFMAN 24-306] 27 August 1993
FM 21-31	Topographic Symbols (Reprinted w/ Basic Incl C1) 19 June 1961
FM 21-60	Visual Signals 30 September 1987
FM 21-75	Combat Skills of the Soldier 3 August 1984
FM 22-51	Leaders' Manual for Combat Stress Control 29 September 1994
FM 23-67	Machine Gun, 7.62-mm M60 29 February 1984
FM 23-9	M16A1 Rifle and M16A2 Rifle Marksmanship 3 July 1989
FM 24-16	Communications-Electronics Operations, Orders, Records, and Reports 7 April 1978
FM 24-18	Tactical Single-Channel Radio Communications Techniques 30 September 1987
FM 24-19	Radio Operator's Handbook 24 May 1991
FM 24-22	Communications-Electronics Management System (CEMS) 30 June 1977
FM 24-33	Communications Techniques: Electronic Counter-Countermeasures 17 July 1990
FM 24-35	(O) Signal Operation Instructions "The SOI" 26 October 1990
FM 24-35-1	(O) Signal Supplemental Instructions 2 October 1990
FM 25-100	Training The Force (This Item is Included on EM 0028) 15 November 1988
FM 25-101	Battle Focused Training (This Item is Included on EM 0028) 30 September 1990
FM 3-0	Operations 14 June 2001
FM 3-100	Chemical Operations Principles and Fundamentals (MCWP 3-3.7.1) 8 May 1996
FM 3-100.4	Environmental Considerations in Military Operations [MCRP 4-11B] 15 June 2000
FM 3-19.30	Physical Security (This Item is Included on EM 0028) 8 January 2001
FM 3-3	Chemical and Biological Contamination Avoidance (FMFM 11-17) 16 November 1992
FM 3-4	NBC Protection (FMFM 11-9) 29 May 1992
FM 34-1	Intelligence and Electronic Warfare Operations 27 September 1994
FM 34-130	Intelligence Preparation Of The Battlefield 8 July 1994
FM 34-54	Technical Intelligence 30 January 1998
FM 34-80	Electronic Warfare Operations 15 April 1986
FM 3-5	NBC Decontamination MCWP 3-37.3 28 July 2000
FM 4-30.3	Maintenance Operations and Procedures 1 September 2000
FM 44-100	U.S. Army Air and Missile Defense Operations 15 June 2000
FM 44-8	Combined Arms for the Air Defense 1 June 1999
FM 44-80	Visual Aircraft Recognition 30 September 1996
FM 5-103	Survivability 10 June 1985
FM 55-1	Transportation Operations 3 October 1995
FM 55-10	Movement Control 9 February 1999
FM 55-30	Army Motor Transport Units and Operations 27 June 1997
FM 55-60	Army Terminal Operations 15 April 1996
FM 55-65	Strategic Deployment 3 October 1995

FM 55-9	Unit Air Movement Planning 5 April 1993				
FM 6-22.5	Combat Stress (MCRP 6-11C; NTTP 1-15M) 23 June 2000				
FM 63-1	Support Battalions and Squadrons, Separate Brigades and Armored Cavalry Regiment (Reprinted W/Basic Incl C1) 30 September 1993				
FM 63-2	Division Support Command, Armored, Infantry, and Mechanized Infantry Divisions 20 May 1991				
FM 63-20	Forward Support Battalion 26 February 1990				
FM 63-21	Main Support Battalion 7 August 1990				
FM 7-20	The Infantry Battalion 6 April 1992				
FM 8-10	Health Service Support in a Theater of Operations (01 Mar 91) 1 March 1991				
FM 8-10-1	The Medical Company Tactics, Techniques, and Procedures 29 December 1994				
FM 8-10-6	Medical Evacuation in a Theater of Operations, Tactics, Techniques and Procedures 16 April 2000				
FM 8-10-7	Health Service Support in a Nuclear, Biological, and Chemical Environment 22 April 1992				
FM 8-285	Treatment of Chemical Agent Casualties and Conventional Military Chemical Injuries NAVMED P-5041; AFJMAN 44-149; FMFM 11-11 (This Item is Included on EM 0028) 22 December 1995				
FM 9-15	Explosive Ordnance Disposal Service and Unit Operations 8 May 1996				
FM 9-43-2	Recovery and Battlefield Damage Assessment and Repair FMFRP 4-34; TO 36-1-180 3 October 1995				
FM 9-6	Munitions Support in Theater of Operations 20 March 1998				
FM21-305	FM21-305				
Joint Publications					
	Mortuary Affairs Operations 16 February 1999				
Joint Publications	Mortuary Affairs Operations 16 February 1999				
Joint Publications FM 10-64	Mortuary Affairs Operations 16 February 1999  Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures				
Joint Publications FM 10-64 Other Product Types	Standard Installation/Division Personnel System (SIDPERS) Personnel				
Joint Publications FM 10-64 Other Product Types DA PAM 600-8-2	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures				
Joint Publications FM 10-64  Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15				
Joint Publications FM 10-64  Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15 March 1987. Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial				
Joint Publications FM 10-64  Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R  STP 10-92ABD-II-MQS	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15 March 1987. Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial Delivery and Materiel (92D) Company Grade Officers Manual Military Qualification Standards II, Signal Corps (25), Company Grade				
Joint Publications FM 10-64 Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R  STP 10-92ABD-II-MQS  STP 11-25II-MQS	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15 March 1987. Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial Delivery and Materiel (92D) Company Grade Officers Manual Military Qualification Standards II, Signal Corps (25), Company Grade Officer's Manual				
Joint Publications FM 10-64 Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R  STP 10-92ABD-II-MQS  STP 11-25II-MQS  STP 12-71L12-SM	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15 March 1987. Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial Delivery and Materiel (92D) Company Grade Officers Manual Military Qualification Standards II, Signal Corps (25), Company Grade Officer's Manual Soldier's Manual MOS 71L Administrative Specialist (Skill Level 1/2) Soldier's Manual, MOS 75B Personnel Administration Specialist (Skill				
Joint Publications FM 10-64  Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R  STP 10-92ABD-II-MQS  STP 11-25II-MQS  STP 12-71L12-SM STP 12-75B12-SM	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures  Volume I and II, DOD Postal Manual  Vol I Military Standard Transportation and Movement Procedures, 15  March 1987.  Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial Delivery and Materiel (92D) Company Grade Officers Manual  Military Qualification Standards II, Signal Corps (25), Company Grade Officer's Manual  Soldier's Manual MOS 71L Administrative Specialist (Skill Level 1/2)  Soldier's Manual, MOS 75B Personnel Administration Specialist (Skill level 1/2)  Military Qualifications Standards II, Chaplain Branch (56) Company				
Joint Publications FM 10-64 Other Product Types DA PAM 600-8-2  DD MANUAL 4525.6-M DOD 4500.32-R  STP 10-92ABD-II-MQS  STP 11-25II-MQS  STP 12-71L12-SM STP 12-75B12-SM  STP 16-56II-MQS	Standard Installation/Division Personnel System (SIDPERS) Personnel Service Center Level Procedures Volume I and II, DOD Postal Manual Vol I Military Standard Transportation and Movement Procedures, 15 March 1987. Military Qualification Standards II, Quartermaster Corps, Quartermaster General (92A), Supply and Materiel Management (92B) and Aerial Delivery and Materiel (92D) Company Grade Officers Manual Military Qualification Standards II, Signal Corps (25), Company Grade Officer's Manual Soldier's Manual MOS 71L Administrative Specialist (Skill Level 1/2) Soldier's Manual, MOS 75B Personnel Administration Specialist (Skill level 1/2) Military Qualifications Standards II, Chaplain Branch (56) Company Grade Officer's Manual				

### **ARTEP 63-085-MTP**

STP 9-63B12-SM-TG	Soldier's Manual, MOS 63B, Light Wheel Vehicle Mechanic (Skill Levels			
311 3-03D12-3WI-10	1 and 2)			
TRADOC PAM 11-9	Blueprint of the Battlefield 27 April 1990			
TRADOC PAM 525-6	Operations Security - Doctrinal Guidelines for Tactical Units and Trainers			
Soldier Training Publications				
STP 10-57E14-SM-TG	Soldier's Manual Skill Levels 1, 2, 3, and 4 and Trainer's Guide, MOS 57E, Laundry and Bath Specialist 13 July 1992			
STP 10-92A12-SM-TG	Soldier's Manual and Trainer's Guide, MOS 92A, Automated Logistical Specialist, Skill Levels 1 and 2			
STP 10-92A35-SM-TG	Soldier's Manual Skill Levels 3/4/5 and Trainer's Guide, MOS 92A, Automated Logistical Specialist			
STP 10-92G1-SM	Soldier's Manual and Trainer's Guide, Food Service Specialist, MOS 92G, Skill Level 1 18 July 1997			
STP 10-92G25-SM-TG	Soldier's Manual And Trainer's Guide Food Service Specialist MOS 92G Skill Levels 2, 3, 4, And 5 16 February 1999			
STP 10-92Y1-SM	Soldier's Manual, MOS 92Y, Unit Supply Specialist, Skill Level 1/2			
STP 10-92Y24-SM-TG	Soldier's Manual and Trainers's Guide for Unit Supply Specialist, MOS 92Y, Skill Levels 2, 3,and 4 23 February 1994			
STP 11-31U14-SM-TG	Soldier's Manual, Skill Levels 1-4 and Trainer's Guide, MOS 31U, Signal Support Systems Specialist 14 June 1996			
STP 21-1-SMCT	Soldier's Manual Of Common Tasks Skill Level 1 1 October 1994			
STP 21-24-SMCT	Soldier's Manual Of Common Tasks (SMCT) Skill Level 2-4 1 October 1992			
STP 21-II-MQS	(RESCINDED) Military Qualification Standards II Manual of Common Tasks for Lieutenants and Captains 31 January 1991			
STP 21-I-MQS	(RESCINDED) Military Qualification Standards I, Manual of Common Tasks (Precommissioning Requirements) 31 May 1990			
STP 3-54B1-SM	Soldiers Manual, MOS 54B, Chemical Operations Specialist			
STP 55-88II-MQS	Military Qualification Standards II, Transportation Corps (88) Company Grade Officer's Manual 30 September 1991			
STP 55-88M12-SM	Soldier's Manual MOS 88M Motor Transport Operator Skill Levels 1 and 2 23 December 1993			
STP 9-35W4-SM-TG	Soldier's Manual and Trainer's Guide, MOS 35W, Electronic Maintenance Chief			
STP 9-63Z5-SM-TG	Soldier's Manual and Trainer's Guide, MOS 63Z, Mechanical Maintenance Supervisor, Skill Level 5 30 October 1989			
STP 9-91BCII-MQS	Military Qualification Standards II, Materiel Maintenance Management 91B and 91C, Company Grade Officer's Manual 19 June 1991			
Technical Bulletins				
TB MED 530	Occupational and Environmental Health Food Service Sanitation			
TB MED 577	Occupational and Environmental Health: Sanitary Control and Surveillance of Field Water Supplies 7 March 1986			
Technical Manuals				
TM 38-250	Preparing Hazardous Materials for Military Air Shipments (AFJM 24-204; NAVSUP Pub 505; MCO P4030.19G; DLAI 4145.3) 1 March 1997			
TM 43-0002-33	Destruction of Conventional Ammunition and Improved Conventional Munitions (ICM) to Prevent Enemy Use 15 November 1993			
TM 55-2200-001-12	Transportability Guidance for Application of Blocking, Bracing, and Tie- Down Materials for Rail Transport 31 May 1978			

TM 750-244-2	Procedures for Destruction of Electronics Materiel to Prevent Enemy Use (Electronics Command) 14 March 1972
TM 750-244-6	Procedures for Destruction of Tank-Automotive Equipment to Prevent Enemy Use (U.S. Army Tank-Automotive Command) 3 October 1972
TM 750-244-7	Procedures for Destruction of Equipment in Federal Supply Class 1000, 1005, 1010, 1015, 1020, 1025, 1030, 1055, 1090, and 1095 to Prevent Enemy Use 18 June 1970

## **Training Circulars**

TC 21-306	Tracked Combat Vehicle Driver Training 10 February 2000
TC 24-20	Tactical Wire and Cable Techniques 3 October 1988
TC 25-1	Training Land 30 September 1991
TC 25-20	A Leader's Guide to After Action Reviews 30 September 1993
TC 25-6	Force-on-Force Collective Training Using the Tactical Engagement Simulation Training System 3 October 1995
TC 25-8	Training Ranges 25 February 1992
TC 3-34.489	The Soldier and The Environment 8 May 2001

### **Related Publications**

Related publications are sources of additional information. They are not required in order to understand this publication.

#### **Field Manuals**

FM 100-27	OBSOLETE U.S. Army/U.S. Air Force Doctrine for Joint Airborne and Tactical Airlift Operations 31 January 1985
FM 22-9	OBSOLETE Soldier Performance in Continuous Operations 12 December 1991

## QUESTIONNAIRE

## MISSION TRAINING PLAN USER FEEDBACK

MTI	P NUM	BER:			DATE: _		
MTI	P TITLI	E:					
easio your Com	er to m use. I bined	our recommendat nake recommenda Please answer all Arms Support Co Tirginia 23801	tions, a questio	a standard qu ons frankly and	estionnaii d mail to:	re has been j Commander	provided for c, U.S. Army
THE	FOLL	OWING QUEST	ONS P	ERTAIN TO Y	OU.		
1.	Wha	at is your positior )?			tion Chief	, Staff Section	n NCOIC,
2.	,	v long have you se					
3.	Hov	v long have you so	erved in	n this unit?			
4.	Wha	at is your compon	ent?	A. AC	B. RC		
5.	Wha	at is your unit?	A. C. E.			USAREUF 8TH USA	
THE	FOLL	OWING QUEST	ONS A	RE ABOUT T	HE MTP I	IN GENERA	L.
6.		v do you feel this pared to other tra			d training	in your unit	when
	A.	Has made trai	ning wo	orse.			
	В.	Has made trai	ning be	tter			
	<u>C</u> .	Has had no eff	ect on t	raining.			
	D.	Do not know o	r do not	have an opini	on		

### **ARTEP 63-085-MTP**

A.	More difficult.
В.	Easier.
<u>С.</u>	About the same.
D.	Do not know or do not have an opinion.
Wha	at part of the MTP was least useful?
A.	Chapter 1, Unit Training.
—— В.	Chapter 2, Training Matrix.
<u>С.</u>	Chapter 3, Mission Outlines.
D.	Chapter 4, Training Exercises.
<u> </u>	Chapter 5, Training and Evaluation Outlines.
F.	Chapter 6, External Evaluation.
G.	Do not know or do not have an opinion.
——Wha	at part of the MTP was most useful?
A.	Chapter 1, Unit Training.
В.	Chapter 2, Training Matrix.
<u>С.</u>	Chapter 3, Mission Outlines.
—— D.	Chapter 4, Training Exercises.

Ε.	Chapter 5, Training and Evaluation Outlines.			
F.	Chapter 6, External Evaluation.			
G.	Do not know or do not have an opinion.			
. Wh	at chapter of the MTP was the most difficult to understand?			
A.	Chapter 1, Unit Training.			
В.	Chapter 2, Training Matrix.			
<u>C</u> .	Chapter 3, Mission Outlines.			
D.	Chapter 4, Training Exercises.			
<u> </u>	Chapter 5, Training and Evaluation Outlines.			
F.	Chapter 6, External Evaluation.			
G.	Do not know or do not have an opinion.			
. Wha	at was the easiest part of the MTP to understand?			
A.	Chapter 1, Unit Training.			
В.	Chapter 2, Training Matrix.			
<u>C</u> .	Chapter 3, Mission Outlines.			
D.	Chapter 4, Training Exercises.			
 E.	Chapter 5, Training and Evaluation Outlines.			
<del></del> F.	Chapter 6, External Evaluation.			

G.	Do not know or do not have an opinion.
	LOWING QUSTIONS PERTAIN TO THE TRAINING EXERCISES FTX).
The mis	e exercises are designed to prepare the unit to accomplish its wartime ssion. In your opinion, how well did they fulfill their intended purpose?
A.	They did not prepare the unit at all
B.	They helped, but only provided 20% or less of my unit's training uirements.
C.	They helped, but only provided 21% to 50% of my unit's training uirements.
D.	They helped, but only provided 51% to 80% of my unit's training uirements.
E.	They provided 81% or more of my unit's training requirements.
	ould you recommend that any STX or TX be added or deleted from the CP (specify FTX or STX)?
Wh	nat was the greatest problem you experienced with the exercises?
A.	Too many pages.
В.	Hard to read and understand.
<u>C</u> .	Needs more illustrations.
D.	Needs more information on how to set up the exercises.
 E.	Needs more information on leader training.
 F.	Needs more information on how to conduct the exercises

G.	Needs more information on support and resources.
Н.	Needs more information on normally attached elements.
I. drills.	Does not interface well with other training products, such as battle
J.	Do not know or have no opinion.
What	was the second greatest problem you experienced with the exercise
A.	Too many pages.
В.	Hard to read and understand.
С.	Needs more illustrations.
D.	Needs more information on how to set up the exercises.
E.	Needs more information on leader training.
F.	Needs more information on how to conduct the exercises.
G.	Needs more information on support and resources.
H.	Needs more information on normally attached elements
I. drills.	Does not interface well with other training products, such as battle
J.	Do not know or have no opinion.

# THE FOLLOWING QUESTIONS APPLY TO CHAPTERS 5 AND 6 OF THE MTP.

A.	Leave it out altogether.
В.	Clarify how to use this chapter with the training exercises.
<u>С</u> .	Clarify how to use this chapter with the external evaluation.
D.	The performance measures are too detailed.
<u>Е</u> .	The performance measures are not detailed enough.
F. that	The performance measures do not adequately address those elements are normally attached in wartime.
G.	Do not change, chapter is fine.
H.	Do not know or have no opinion.
Wha	at changes would you make to this Chapter 6, External Evaluation?
A.	Leave it out altogether.
В.	Clarify how to use this chapter with the training exercises.
<u>C</u> .	Clarify how to use this chapter with the external evaluation.
D.	The performance measures are too detailed.
<u>Е</u> .	The performance measures are not detailed enough.

G.	Do not change, chapter is fine.
—— Н.	Do not know or have no opinion.
Addi	itional Comments:

By Order of the Secretary of the Army:

ERIC K. SHINSEKI

General, United States Army Chief of Staff

Official:

JOEL B. HUDSON

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